Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter Social Security numbers on this form as it may be made public.

Information about Form 990 and its instructions is at www.irs.gov/form990

Open to Public Inspection

OMB No. 1545-0047

<u>A</u> F	or the	2013 calendar year, or tax year beginning JUN 1, 2013 and	ending MA	Y 31, 2014					
B Cl	neck if oplicable	C Name of organization		D Employer identifi	cation number				
	Addres	LEWIS & CLARK COLLEGE							
]Name]change	Doing Business As		93-0386858					
	Initial return Termin ated	,	Room/suite	E Telephone numbe 503-76	r 8-7801				
	Amend return			G Gross receipts \$	224,445,233.				
	Application			H(a) Is this a group re	eturn				
1	pendin	F Name and address of principal officer: CARL B. VANCE			3? Yes X No				
		SAME AS C ABOVE		H(b) Are all subordinates in					
1 T	ax-exe	mpt status: X 501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1) o	or 527	If "No," attach a	list. (see instructions)				
		e: > WWW,LCLARK,EDU		H(c) Group exemption	n number 🕨				
		organization; X Corporation Trust Association Other	L Year	of formation: 1946	M State of legal domicile: OR				
		Summary							
	1	Briefly describe the organization's mission or most significant activities: SEE SCI	HEDULE O						
Governance									
щ	2	Check this box 🕨 🔲 if the organization discontinued its operations or dispos	ed of more	than 25% of its net as	sets.				
Š				3	38				
Ğ	4	Number of independent voting members of the governing body (Part VI, line 1b)		4	37				
ο S	5	Total number of individuals employed in calendar year 2013 (Part V, line 2a)		5	3053				
ı <u>t</u> i	6	Total number of volunteers (estimate if necessary)		6	1756				
Activities &		Total unrelated business revenue from Part VIII, column (C), line 12			-6,863.				
۷	b	Net unrelated business taxable income from Form 990 T, line 34		7b	-12,522.				
				Prior Year	Current Year				
41	8	Contributions and grants (Part VIII, line 1h)		7,407,198.	8,172,762.				
Revenue	9	Program service revenue (Part VIII, line 2g)		144,041,948.	141,935,504.				
eve	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		5,788,510.					
ď		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		2,450,184.					
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		159,687,840.	162,689,280.				
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		40,392,647.	42,119,970.				
		Benefits paid to or for members (Part IX, column (A), line 4)	1	0.	0.				
v	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		69,671,509.	70,426,152.				
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)		0.	0.				
þei	b	Total fundraising expenses (Part IX, column (D), line 25)	726.						
Щ		Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	1	52,245,646.					
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		162,309,802.					
	19	Revenue less expenses. Subtract line 18 from line 12		-2,621,962.	-2,528,332.				
OT CES		, , , , , , , , , , , , , , , , , , , ,	Be	ginning of Current Year	End of Year				
Assets A Balanc	20	Total assets (Part X, line 16)		432,516,970.					
ASS	21	Total liabilities (Part X, line 26)		145,732,569.					
Net/	22	Net assets or fund balances. Subtract line 21 from line 20		286,784,401.	298,561,877.				
	ırt II	Signature Block							
Und	er pena	Ities of perjury, I declare that I have examined this return, including accompanying schedule	s and stateme	ents, and to the best of m	y knowledge and belief, it is				
true,	correc	t, and complete. Declaration of preparer (other than officer) is based on all information of wi	nich preparer	has any knowledge,	1				
		and J. Cance		15/14	15				
Sig	1	Signature of officer		Date					
Her	е	CARL B. VANCE, VP BUSINESS & FINANCE							
		Type or print name and title		Doto 1 1	PTIN				
		Print/Type preparer's name Rrdparer's gignartife A		Date 21115 if Check					
Paid	I	WENDY CAMPOS	I MY D	> self-empto					
	arer	Firm's name MOSS ADAMS LLP	14-	Firm's EIN ▶	91-0189318				
Use	Only	Firm's address 805 SW BROADWAY STE 1200	V		2 242 1447				
		PORTLAND, OR 97205		Phone no.50	3-242-1447				
May	the II	RS discuss this return with the preparer shown above? (see instructions)			X Yes No				

Chock If Schedule Coordina a response of note to any line in this Part III. Briefly describe the cognization invariation's mission: Briefly describe the cognization invariation's mission: Briefly describe the cognization undertake any significant program services during the year which ware not listed on The price from 980 or 980-627 If "Yea," describe these change or Schedule O. If "Yea," describe these change or Schedule O. Discribe the organization course conducting, or make significant changes in how it conducts, any program services, as measured by expenses. Section 501(9), and 501(e)(9) generations are not revenue, if any, for each program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(9), and 501(e)(9) generations are no required to report the amount of great and allocations to others, the total expenses, and revenue, if any, for each program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(9), and 501(e)(9) generations are no required to report the amount of great and allocations to others, the total expenses, and revenue, if any, for each program service accomplishments for each of its three largest program services, as measured by expenses.	Par	t III Statement of Program Service Accomplishments	
2 Did the organization undertake any significant program services during the year which were not listed on the prior form 900 y80 E27 in "Yes," describe these names services on Schedule 0. 3 Did the organization ceases conducting, or make significant changes in how it conducts, any program services?		Check if Schedule O contains a response or note to any line in this Part III	Х
2 Did the organization undertake any eignificant program services during the year which were not listed on the prior form 950 or 990-E27 If "Yes," describe these new services on Schodule O. 3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes IX No If "Yes," describe these changes on Schodule O. 4 Poscribe the organization services conducting, or make significant changes in how it conducts, any program services. The program services on the program services. Section 501(6)(3) and 301(6)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service expenses, and revenue, if any, for each program service expenses. **ACADEMICS, Lewis & CLARK COLIBBOR SUPPORES THE BUDGATORAL HISSION BY PREPARATING STUDENTS FOR NORLD CITERERSHIP THROUGH RICOROUS CURKICULA AND **RICH STREAMS SOFT IN AND DOT OF THE CLASSROOM.** THE COLIBBOR OF ARTS **MIN BCIENCES OPPERS 29 MAJORS AND 26 MINORE IN THE SCIENCES, ARTS, **HOWARITING, AND SOCITAL COLIBBOR.** SUPPORTS THE SUDGATORAL HISSION BY **ROWINDS FOR A DIVERSE COMMUNITY OF STUDENTS FROM 41 SYMMER, THE **DISTRICT OF COLIMBIA, AND APPRIXIBATELY 90 OFFIDENTS FROM 41 SYMMER, A WIDE **LANGES OF YOUR SUBBAR AND OFFICAL SYMMER STUDENTS FROM 41 SYMMER, A WIDE **LANGES OF YOUR SUBBAR AND OFFICAL SYMMER SYMMERS, A WIDE **LANGES OF YOUR SUBBAR AND OFFICAL SYMMERS, A WIDE COLIR SYMMERS, A WIDE COLOR SYMMERS, AND OFFICAL SYMMERS, A WIDE COLOR SYMMERS, A WIDE SYMMERS, A WIDE COLOR SYMMERS, A WIDE SYMMERS, A	1	Briefly describe the organization's mission:	
the prior Form 990 or 990-EZ? If "Yes," describe these new son/cos on Schedule C. Did the organization cease conducting, or make significant changes in how it conducts, any program services? Section 501(e)(3) and 501(e)(4) organizations are required to report the amount of grants and allocations to others, the total expenses. Section 501(e)(3) and 501(e)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if may, for each program service recorded. 40 (Cose		SEE SCHEDULE O	
the prior Form 990 or 990-EZ? If "Yes," describe these new son/cos on Schedule C. Did the organization cease conducting, or make significant changes in how it conducts, any program services? Section 501(e)(3) and 501(e)(4) organizations are required to report the amount of grants and allocations to others, the total expenses. Section 501(e)(3) and 501(e)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if may, for each program service recorded. 40 (Cose			
the prior Form 990 or 990-EZ? If "Yes," describe these new son/cos on Schedule C. Did the organization cease conducting, or make significant changes in how it conducts, any program services? Section 501(e)(3) and 501(e)(4) organizations are required to report the amount of grants and allocations to others, the total expenses. Section 501(e)(3) and 501(e)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if may, for each program service recorded. 40 (Cose			
the prior Form 990 or 990-EZ? If "Yes," describe these new son/cos on Schedule C. Did the organization cease conducting, or make significant changes in how it conducts, any program services? Section 501(e)(3) and 501(e)(4) organizations are required to report the amount of grants and allocations to others, the total expenses. Section 501(e)(3) and 501(e)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if may, for each program service recorded. 40 (Cose			
Divide organization cease conducting, or make significant changes in how it conducts, any program services?	2	Did the organization undertake any significant program services during the year which were not listed on	
Solid the organization cease conducting, or make significant changes in how it conducts, any program services?		•	Yes X No
M 'Yes,' describe these changes on Schedule O. Describe the organization Sprogram service accomplishments for each of its three largest program services, as measured by expenses. Section 501(6)(3) and 501(6)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. 40 (Code) [reported S		If "Yes," describe these new services on Schedule O.	
4 Doscribe the organization's program service accomplishments for each of its threo largest program services, as measured by expenses. Section 601(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service supported: 40 (cose	3		YesNo
Section 501(5(5)) and 501(6)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. 40 (Code			
Revenue, Herm, for each program service reported. 12,065,670. 10,000 123,795,447.			
42 (code) [Computers 95,646,616, Including quarter of 42,066,670] [Recenture \$ 123,795,447,] ACADEMICS, LEATE & CLARK COLLEGE SUPPORTS TIS EDUCATIONAL MISSION BY PREPARING STUDENTS FOR WORLD CITIZENSHIP THROUGH RIGGROUS CURRICULA AND RICCE EXPERIENCES FOR WORLD CITIZENSHIP THROUGH RIGGROUS CURRICULA AND RICCE EXPERIENCES FOR WORLD CITIZENSHIP THROUGH RIGGROUS CURRICULA AND RICCE EXPERIENCES FOR WORLD CITIZENSHIP THROUGH RIGGROUS CURRICULA AND RICCE EXPERIENCES OF ANTS AND SOCIAL SCIENCES, A STUDENT-FACULTY NATIO OF 12 TO 1 IS HANDS COLOR OF COMMUNITY OF STUDENT-FACULTY NATIO OF 12 TO 1 IS FROWTHER TO THE COLOR OF COLOR OF STUDENT AND AND ACCORDER OF COLOR OF STUDENTS PROCEDURAL FORM AND AND ACCORDER OF COLOR OF CAMPUS PROCRAMS FORM AN INTEGRAL FART OF THE TOTAL EUROPHOLOGY THE SKILLS TO UNDERSTAND, CREATE, AND CONNECT THEIR EDUCATIONAL EXPERIENCE AND UNDERSTAND, CREATE, AND CONNECT THEIR EDUCATIONAL EXPERIENCE WITH FUTURE GOALS THROUGH FROGRAMS SUCH AS CAREER COUNSELING INTERNMENTER, LABORSHIF & DEVELOPMENT, AND ACADEMIC SUPPORT, LEWIS & CLARK IS COMMITTED TO THE ACADEMIC SUCCESS OF EVERY STUDENT AND CARRIES OUT ITS MISSION THROUGH GIVING EACH STUDENT THE OPPORTUNITY TO DISCOVER THEMSELVES AND THE WORLD THROUGH GIVING EACH STUDENT THE OPPORTUNITY TO DISCOVER THEMSELVES AND THE WORLD THROUGH GIVING EACH STUDENT THE STUDY OF THE ARMS, THE THRANTISE, AND THE MARHEMATICAL, NATURAL, AND SOCIAL SCIENCES, OVER NINETY-FIVE PERCENCY OF FULL THE FACULTY HOLD A PH.D. OR TERMINAL DEGREE IN THIS RISING, AND YOU OR FACULTY AND EACH SCIENCE, OVER NINETY-FIVE PERCENCY OF FULL THE FACULTY HOLD A PH.D. OR TERMINAL DEGREE IN THIS RISING SUPPORT OF EDUCATION (CASE) AND THE CARRESIS SOURDATION FOR THE AUTONOMENT FOR TEACHING WITH GRAVES AWARDS IN HUMANITIES 40 (COME) (Sepances 12,551,652, holding grains of TEACHING FOR TEACHING WITH GRAVES AWARDS IN HUMANITIES FOR LIFERON SERVICES. SUPLOMENT STUDENTS TRANSITION TO COLLEGE FOUNDERS AND SUPPORT OF EDUCATION (CASE) AND HUMANITIES AND SECURITY FOR THE ACHING WITH AND SUPPORT OF ED			penses, and
ACADEMICS; LENIS & CLARK COLLEGE SUPPORTS ITS EDUCATIONAL MISSION BY PREPARING SYDURMET BOR NORLD CITALISMISHIT PHONOGR HIGOSONS CURRICULA AND RICH EXPERIENCES BOTH IN AND OUT OF THE CLASSROOM, THE COLLEGE OF ANTS AND SCIENCES OFFERS 29 MAJORS AND 26 MINORS IN THE SCIENCES, ANTS, HUMANITIES, AND SOCIAL SCIENCES, A SYDURMY FACULTY HARD OF 12 TO 1 IS PROVIDED FOR A DIVERSE COMMUNITY OF SYDURMYS FROM 41 STATES, THE DISTRICT OF COLUMBIA, AND AFFROXIMATELY 88 OTHER COUNTRIES, A WIDE RANGE OF OVERSEAS AND OFF-CAMPUS PROGRAMS FORM AN INTEGRAL PART OF THE TOTAL EDUCATIONAL EXPERIENCE AT LEWIS & CLARK, THE COLLEGE IS COMMITTED IN HELPING STUDENTS DEVELOP THE SKILLS TO UNDERSTAND, CREATE, AND CONNECT THEIR EDUCATIONAL EXPERIENCE WITH FUTURE GOALS THROUGH FROGRAMS SUCH AS CARRER COUNSELING, INTERNEHIPS, LEADERSHITE & DEVELOPMENT, AND ACADEMIC SUPPORT, LEWIS & CLARK IS COMMITTED TO THE ACADEMIC SUCCESS OF EVERY STUDENT AND CARRIES OUT ITS MISSION THROUGH GIVING EACH STUDENT THE OFFORWART THE CONTROLLY FLYR PERCENT OF FULL FLIEF FACULTY AND SOCIAL SCIENCES, OVER NUMBATITIES, AND THE MATHEMATICAL, NATURAL, AND SOCIAL SCIENCES, OVER NUMBATITIES, AND THE MATHEMATICAL, NATURAL, AND SOCIAL SCIENCES, OVER NUMBATIFY-FLYR PERCENT OF FULL FULL FACULTY HAR ACTIVE IN RESEARCH AND SCHOLASSITES AND HAVE BEEN TREMEBLOWS SUCCESSFUL IN RESEARCH AND SCHOLASSITES AND HAVE BEEN TREMEBLOWS SUCCESSFUL IN RESEARCH AND SCHOLASSITES AND HAVE BEEN TREMEBLOWS SUCCESSFUL IN SECURNOR PRESTICIOUS WARDS AND APPOINTMENT INCLUDING PULBRICHY ALUMNI AMERISANDOR, COUNCIL FOR THE ADVANCEMENT AND SUPPORT OF EDUCATION (CASE) AND THE CARRIEGE POUNDATION FOR THE ADVANCEMENT FOR TRACHER FOR TEACHING PRES TOTIONS WARDS AND APPOINTMENT INCLUDING PULBRICHY ALUMNI AMERISANDOR, COUNCIL FOR THE ADVANCEMENT FOR TEACHING FOR TEACHING PRES TOTIONS WARDS AND APPOINTMENT FOR TEACHING FOR TEACHING FOR TEACHING PULBRICH FOR TEACHING PURPORS FOR LIFEDONS CAREERS, LEWIS & CLARK IS A RESIDENTIAL CAMPUS, LOCATED ON 137 MOODER ACRES IN SOUTHMENT FOR THE ADVANCEMENT FOR THAN INC		revenue, if any, for each program service reported.	123 795 //7 \
PREPARING STUDENTS FOR MORAD CITIZENSHIP THROUGH RICOROUS CURRICULA AND RICH EXPERIENCES BOTH IN AND OUT OF THE CLASSROOM, THE COLLEGE OF ARTS AND SCIENCES OFFERS 29 MAJORS AND 26 MINORS IN THE SCIENCES, ARTS, HUMANITIES, AND SOCIAL SCIENCES, A STUDENT-FACULTY RATIO OF 12 TO 1 IS PROVIDED FOR A DIVERSE COMMUNITY OF STUDENT-FACULTY RATIO OF 12 TO 1 IS DISTRICT OF COLUMNIA, AND AFFOXIMATELY 80 OFFICE COUNTRIES, A WIDE RANGE OF OVERSEAS AND OFF-CAMPUS PROGRAMS FORM AN INTEGRAL PART OF THE TOTAL EDUCATIONAL EXPERIENCES AN LEWIS & CLASK, THE COLLEGE IS COMMUTTED IN HELPING STUDENTS DEVELOF THE SKILLS TO UNDERSTAND, CREATE, AND CONNECT THEIR EDUCATIONAL EXPERIENCES WITH FUTURE GOALS THROUGH FROGRAMS SUICH AS CARRER CONDENSING, INTERNALITY, AND THROUGH SUPPORT, AND ACADEMIC SUPPORT; LEWIS & CLARK IS COMMUTTED TO THE ACADEMIC SUCCESS OF EVERY SYMMENTY TO DISCOVER THEMSELVES AND THROUGH GIVING EACH STUDENT THE OPPORTUNITY TO DISCOVER THEMSELVES AND THROUGH GIVING EACH STUDENT THE OPPORTUNITY TO DISCOVER THEMSELVES AND THROUGH GIVING EACH STUDENT THE OPPORTUNITY TO DISCOVER THEMSELVES AND THROUGH GIVING EACH STUDENT THE ARTS, THE HUMANITIES, AND OF OUR FACULTY ARE ACTIVE IN RESERRCH AND SCOLDANSHIES AND HAVE MORAL THROUGH FLORICAL AND SOCIAL SCIENCES, OVER NIHERY-FIVE PREACENT OF FILL THE FACULTY HOLD A PH.D. OR TEXNINAL DEGREE IN THEIR FIELDS, MANY OF OUR FACULTY ARE ACTIVE IN RESERRCH AND SCOLDANSHIES AND HAVE BEEN THEMSEDOUSLY SUCCESSIFUL IN SECURING PRESTIGIOUS AWARDS AND APPOINTMENTS INCLUDING FULBRIGHT ALUMNI AMBASSADOR, COUNCIL FOR THE ADVANCEMENT AND SUPPORT OF EDUCATION (CASE) AND THE CARMEDIS TOURDATION FOR THE ADVANCEMENT FOR TEACHING FOR TEACHER OF YEAR AWARDS. SEVERAL FACULTY MEMBERS HAVE RECENTLY BEEN TEACHER OF YEAR AWARDS. SEVERAL FACULTY MEMBERS HAVE RECENTLY BEEN TEACHER OF YEAR AWARDS. SEVERAL FACULTY MEMBERS HAVE RECENTLY BEEN TEACHER OF YEAR AWARDS. SEVERAL FACULTY MEMBERS HAVE RECENTLY BEEN TEACHER OF YEAR AWARDS. SEVERAL FORDATION, FIRST AND SECOND YEAR STUDENTS FOR LIFERING STUDENTS FULDENT SCIENC	4a		125,155,441.
RICH EXPERIENCES BOTH IN AND OUT OF THE CLASSROOM, THE COLLAGE OF ARTS AND SCIENCES OFFERS 29 HAJORS AND 26 MINORS IN THE SCIENCES, ARTS, HUMANITIES, AND SCIAL SCIENCES, A STUDENT-FACULTY RATIO OF 12 TO 1 IS PROVIDED FOR A DIVERSE COMMUNITY OF STUDENTS FROM 47 STATES, THE DISTRICT OF COLUMBIA, AND APPROXIMATELY 80 OTHER COUNTRIES, A WIDE RANGE OF OVERSEAS AND OFF-CAMPUS PROGRAMS FORM AN INTEGRAL PART OF THE TOTAL EDUCATIONAL EXPERIENCE AT LEWIS & CLARK, THE COLLEGE IS COMMITTED IN HELPING STUDENTS DEVELOP THE SKILLS TO UNDERSTAND, CREATE, AND CONNECT THEIR EDUCATIONAL EXPERIENCE WITH FUTURE GOALS THROUGH PROGRAMS SUCH AS CAREER COUNSELING, INTERNSHIPS, LEADERSHIP & DEVELOPMENT, AND CONNECT THEIR EDUCATIONAL EXPERIENCE WITH FUTURE GOALS THROUGH PROGRAMS SUCH AS CAREER COUNSELING, INTERNSHIPS, LEADERSHIP & DEVELOPMENT, AND 40 (Cose:) (Expenses 1 3,334,730; hockeding parms of s. EVERY STUDENT AND CARRIES OUT ITS MISSION THROUGH GIVING EACH STUDENT THE OFFORTUNITY TO DISCOVER THRMSELVES AND THE WORLD THROUGH THE STUDY OF THE ARTS, THE HUMANITIES, AND THE MATHEMATICAL, NAGURAL, AND SOCIAL SCIENCES, OVER NINTY-FUTUR PRECENT OF FULL THE FACULTY HOLD A PH.D. OR TERMINAL DEGREE IN THEIR FIELDS, MANY OF OUR FACULTY ARE ACTIVE IN RESEARCH AND SCHOLARSHIPS AND HAVE BEEN TREMENDOUGLIS SUCCESSFUL IN RESEARCH AND SCHOLARSHIPS AND HAVE BEEN TREMENDOUGLIS SUCCESSFUL IN RESEARCH AND SCHOLARSHIPS AND APPOINTEMENT INCLUDING PULBRIGHT ALUMNI AMMASSADOR, COUNCIL FOR THE ADVANCEMENT AND SUPPORT OF EDUCATION (CASE) AND THE CRINEGE FOUNDATION FOR THE ADVANCEMENT FOR TEACHING PURP HOTH ALUMNI AMMASSADOR, COUNCIL FOR THE ADVANCEMENT AND SUPPORT OF EDUCATION (CASE) **SCUCING PRESTCIOUS AMARDS AND APPOINTEMENT INCLUDING PULBRIGHT ALUMNI AMMASSADOR, COUNCIL FOR THE ADVANCEMENT AND SUPPORT BY RECENTLY BEEN TEACHER OF YEAR AWARDS, SEVERAL FACULTY MEMBERS HAVE RECENTLY BEEN **COUNTED FOR EXCELLERCE IN TEACHING WITH GRAVES AWARDS IN HUMANITIES **COUNTED FOR EXCELLERCE IN TEACHING WITH GRAVES AWARDS IN HUMANITIES **COUNTED FOR EXCELLERCE			
AND SCIENCES OFFERS 29 MAJORS AND 26 MINORS IN THE SCIENCES, ARTS, HUMANITIES, AND SOCIAL SCIENCES, A STUDENT-FACULTY RATIO OF 12 TO 1 IS PROVIDED FOR A DIVERSE COMMUNITY OF STUDENTS FROM 47 STATES, THE DISTRICT OF COLUMBIA, AND APPROXIMATELY 80 OTHER COUNTRIES, A WIDE RANGE OF OVERSEAS AND OFF-CAMPUS PROGRAMS FORM AN INTEGRAL PART OF THE TOTAL EDUCATIONAL EXPERIENCE AT LEWIS & CLARK, THE COLLEGE IS COMMITTED IN HELPING STUDENTS DEVELOP THE SKILLS TO UNDERSTAND, CREATE, AND CONNECT THEIR EDUCATIONAL EXPERIENCE WITH FUTURE GOALS THROUGH PROGRAMS SUCH AS CAREER COUNSELING, INTERNSHIPS, LEADERSHIP & DEVELOPMENT, AND ACADEMIC SUPPORT: LEWIS & CLARK IS COMMITTED TO THE ACADEMIC SUCCESS OF EVERY STUDENT AND CARRIES OUT ITS MISSION THROUGH GIVING EACH STUDENT THE OFFORTUNITY TO DISCOVER THEMSELVES AND THE WORLD THROUGH THE STUDY OF THE ARTS, THE HUMANITIES, AND THE MOVEMENT CALL AS ACADEMIC SUPCESS, OVER NINETY-PIVE PERCENT OF FULL TIME FACULTY HOLD A PH.D. OR TERMINAL DEGREE IN THEIR FIELDS, MANY OF OUR FACULTY ARE ACTIVE IN RESEARCH AND SCHOLARSHIPS AND HAVE BEEN THEOREMSTOLD, AND SCHOL SCIENCES, OVER NINETY-PIVE PERCENT OF FULL TIME FACULTY HOLD A PH.D. OR TERMINAL DEGREE IN THEIR FIELDS, MANY OF OUR FACULTY ARE ACTIVE IN RESEARCH AND SCHOLARSHIPS AND HAVE BEEN THEOREMSTOLDS UCCESSIVE IN SECURING PRESTICIOUS AWARDS AND APPOINTMENTS INCLIDING FULBRIGHT ALLUMNI AMBASSADOR, COUNCIL FOR THE ADVANCEMENT AND SUFFORT OF EDUCATION (CASE) AND THE CARNESIE FOUNDATION FOR THE ADVANCEMENT FOR TEACHING FOR TEACHER OF YEAR AWARDS, SEVERAL FACULTY MEMBERS HAVE RECENTLY BEEN RECOGNIZED FOR EXCELLENCE IN TEACHING WITH GRAVES AWARDS IN HUMANITIES 40 (Code:)(Expenses 1 12,55,65). Including general S STUDENT SERVICES; STUDENT EXPERIENCES SCRIPTICAL TO OUR MISSION AND LEWIS & CLARK IS DEDICATED IN SUPPORTING STUDENTS TRANSITION TO COLLEGE BY ENCOURAGING PERSONAL DEVELOPMENT, FROMOTING CO-CURRICULAR LEARNING, STUDENTS THANDING STUDENTS THANDING PREPARE STUDENTS ARE REQUIRED TO LIVE ON CAMPUS AND APPROXIMATELY 65 OF ALL LEWIS & CLARK			
HUMANITIES, AND SOCIAL SCIENCES. A STUDENT-FACULTY RATIO OF 12 TO 1 IS PROVIDED FOR A DIVERSE COMMUNITY OF STUDENTS FROM 47 STATES, THE PROVIDED FOR A DIVERSE COMMUNITY OF STUDENTS FROM 47 STATES, THE RANGE OF OCCURRED, AND APPROXIMATELY 80 OFTHER COUNTRIES, A WIDE RANGE OF OVERSEAS AND OFF-CAMPUS PROGRAMS FORM AN INTEGRAL FART OF THE TOTAL EDUCATIONAL EXPERIENCE AT LEWIS & CLARK, THE COLLEGE IS COMMITTED IN RELPTOR STUDENTS DEVELOF THE SKILLS TO UNDERSTAND, CREATE, AND CONNECT THEIR EDUCATIONAL EXPERIENCE WITH FUTURE GOALS THROUGH PROGRAMS SUCH AS CAREER COUNSELING, INTERNSHIPS, LEADERSHIP & DEVELOPMENT, AND 40 (Code) (Expenses 1 3,334,730, blooking quence of \$) (revenue \$) (revenue \$) EVERY STUDENT AND CARRIES OUT ITS MISSION THROUGH GIVING EACH STUDENT THE OPPORTUNITY TO DISCOVER THEMSELYES AND THE WORLD THROUGH THE STUDY OF THE ARTS, THE HUMANITIES, AND THE MATHEMATICAL, NATURAL, AND SOCIAL SCIENCES, OVER NINERY-FIVE PERCENT OF FULL TIME FACULTY HOLD A PH.D. OR TERMINAL DEGREE IN THEIR FIELDS, MANY OF OUR FACULTY ARE ACTIVE IN RESEARCH AND SCHOLARSHIPS AND HAVE BEEN TREMENDUGLY SUCCESSFUL IN SECURING PRESTIGIOUS AWARDS AND APPOINTMENTS INCLUDING PULBRIGHT ALUMNI AMBASSADOR, COUNCIL FOR THE ADVANCEMENT AND SUPPORT OF EDUCATION (CASE) AND THE CARNEGIE FOUNDATION FOR THE ADVANCEMENT FOR TEACHING FOR TEACHER OF YEAR AWARDS, SEVERAL PACULTY MEMBERS HAVE RECENTLY BEEN RECOGNIZED FOR EXCELLENCE IN TRACHING WITH GRAVES AWARDS IN HUMANITIES 40 (Code:) (Codemics 12,351,529, holding state of \$ STUDENT SCHULES; STUDENT EXPERIENCE IS CRITICAL TO OUR MISSION AND LEWIS & CLARK IS DEDICATED IN SUPPORTING STUDENTS TRANSITION TO COLLEGE BY ENCOURAGING PERSONAL DEVELOPMENT, PROMOTING CO-CURRICULAR LEARNING, STIMULATING EDUCATIONS, FIRST AND SECOND YEAR STUDENTS ARE REQUIRED TO LIVE ON CAMPUS AND APPROXIMATELY 65% OF ALL LEWIS & CLARK UNDERGRADUATE STUDENTS EXPERIENCE IS CRITICAL TO OUR MISSION AND LEWIS & CLARK IS DEDICATED IN SUPPORTING STUDENTS TRANSITION TO CHARGE BY ENCOURAGING PERSONAL D			
PROVIDED FOR A DIVERSE COMMUNITY OF STUDENTS FROM 47 STATES, THE DISTRICT OF COLUMBIA, AND APPROXIMATELY 80 OTHER COUNTRIES, A WIDE RANGE OF OVERSEAS AND OFF-CAMPUS PROGRAMS FORM AN INTEGRAL PART OF THE TOTAL EDUCATIONAL EXPERIENCE AT LEWIS & CLARK, THE COLLEGE IS COMMITTED IN HELPING STUDENTS DEVELOP THE SKILLS TO UNDERSTAND, CREATE, AND CONNECT THEIR BUCATIONAL EXPERIENCE WITH FUTURE GOALS THROUGH PROGRAMS SUCH AS CAMEER COUNSELING, INTERNSHIPS, LEADERSHIP & DEVELOPMENT, AND 40 (Code			
DISTRICT OF COLUMBIA, AND APPROXIMATELY 80 OTHER COUNTRIES. A WIDE RANGE OF OVERSEAS AND OFF-CAMEUS PROGRAMS FORM AN INTEGRAL PART OF THE TOTAL EDUCATIONAL EXPERIENCE AT LEWIS & CLARK, THE COLLEGE IS COMMITTED IN HELPING STUDENTS DEVELOP THE SKILLS TO UNDERSTAND, CREATE, AND CONNECT THEIR EDUCATIONAL EXPERIENCE WITH SUTURE GOALS THROUGH PROGRAMS SUCH AS CAREER COUNSELING, INTERNSHIES, LEADERSHIFS & DEVELOPMENT, AND 40 (Code:)(Expenses \$ 13,334,730. including grants of \$			
RANGE OF OVERSEAS AND OFF-CAMPUS PROGRAMS FORM AN INTEGRAL PART OF THE TOTAL EDUCATIONAL EXPERIENCE AT LEWIS & CLARK, THE COLLEGE IS COMMITTED IN HELPING STUDENTS DEVELOP THE SKILLS TO UNDERSTAND, CREATE, AND CONNECT THEIR EDUCATIONAL EXPERIENCE WITH FUTURE GOALS THROUGH PROGRAMS SUCH AS CAREER COUNSELING, INTERNSHIPS, LEADERSHIP & DEVELOPMENT, AND 40 (Code:)(Expenses 1 13,334,730, including genies of 5 ACADEMIC SUPPORT: LEWIS & CLARK IS COMMITTED TO THE ACADEMIC SUCCESS OF EVERY STUDENT AND CARRIES OUT THE MISSION THROUGH GIVING RACH STUDENT THE OFFORTUNITY TO DISCOVER THEMSELVES AND THE WORLD THROUGH THE STUDY OF THE ARTS, THE HUMANITIES, AND THE MATHEMATICAL, NATURAL, AND SOCIAL SCIENCES, OVER NINETY-FIVE PERCENT OF FULL TIME FACULTY HOLD A PH.D. OR TERMINAL DEGREE IN THEIR FIELDS, MANY OF OUR FACULTY ARE ACTIVE IN RESEARCH AND SCHOLARSHIPS AND HAVE BEEN TREMENDOUSLY SUCCESSIVE IN RESEARCH AND SCHOLARSHIPS AND HAVE BEEN TREMENDOUSLY SUCCESSIVE IN SECURING PRESTIGIOUS AWARDS AND APPOINTMENTS INCLUDING FULBRIGHT ALUMNI AMBASSADOR, COUNCIL FOR THE ADVANCEMENT FOR TEACHING FOR TEACHER OF YEAR AWARDS, SEVERAL FACULTY MEMBERS HAVE RECENTLY BEEN RECOGNIZED FOR EXCELLERCE IN TEACHING WITH GRAVES AWARDS IN HUMANITIES 40 (Code:)(Expenses 1 12,351,529; including genies of 5 STUDENT SERVICES; STUDENT EXPERIENCE IS CRITICAL TO OUR MISSION AND LEWIS & CLARK IS DEDICATED IN SUPPORTING STUDENTS TRANSITION TO COLLEGE BY ENCOURAGING PERSONAL DEVELOPMENT, PROMOTING CO-CURRICULAR LEARNING, STIMULATING EDUCATIONAL SUCCESS, AND HELPING PREPARE STUDENTS FOR LIFELONG CAREERS, LEWIS & CLARK IS A RESIDENTIAL CAMPUS, LOCATED ON 137 WOODED ACKES IN SOUTHWEST FORTLAND, FIRST AND SECOND YEAR STUDENTS FOR LIFELONG CAREERS LEWIS & CLARK IS A RESIDENTIAL CAMPUS, LOCATED ON 137 WOODED ACKES IN SOUTHWEST FORTLAND, FIRST AND SECOND YEAR STUDENTS FOR LIFELONG CAREERS LEWIS & CLARK IS A RESIDENTIAL CAMPUS, LOCATED ON 137 WOODED ACKES IN SOUTHWEST FORTLAND, OF STUDENT LIFE PARTMERS WITH THE UNDERGRADUATE STUDENTS THR			
TOTAL EDUCATIONAL EXPERIENCE AT LEWIS & CLARK. THE COLLEGE IS COMMITTED IN HELPING STUDENTS DEVELO? THE SKILLS TO UNDERSTAND, CREATE, AND CONNECT THEIR EDUCATIONAL EXPERIENCE WITH FUTURE GOALS THROUGH PROGRAMS SUCH AS CAREER COUNSELING, INTERNSHIPS, LEADERSHIP & DEVELOPMENT, AND 4D (Code:) (Expenses 13,334,730. including grants of 8 ACADEMIC SUPPORT, LEWIS & CLARK IS COMMITTED TO THE ACADEMIC SUCCESS OF EVERY STUDENT AND CARRIES OUT ITS MISSION THROUGH GIVING EACH STUDENT THE OPPORTUNITY TO DISCOVER THEMSELVES AND THE WORLD THROUGH THE STUDY OF THE ARTS, THE HUMANITIES, AND THE MATHEMATICAL, NATURAL, AND SOCIAL SCIENCES, OVER NIMETY-FIVE PERCENT OF FULL TIME FACULTY HOLD A PH.D. OR TERMINAL DEGREE IN THEIR FIELDS, MANY OF OUR FACULTY ARE ACTIVE IN RESEARCH AND SCHOLARSHIPS AND HAVE BEEN TREMENDOUSLY SUCCESSFUL IN SECURING PRESTICIOUS AWARDS AND APPOINTMENTS INCLUDING FULBRIGHT ALUMNI AMBASSADOR, COUNCIL FOR THE ADVANCEMENT AND SUPPORT OF EDUCATION (CASE) AND THE CARREIE FOUNDATION FOR THE ADVANCEMENT FOR TEACHING FOR TEACHER OF YEAR AWARDS, SEVERAL FACULTY MEMBERS HAVE RECENTLY BEEN RECOGNIZED FOR EXCELLENCE IN TEACHING WITH GRAVES AWARDS IN HUMANITIES 4C (Code:) (Expenses 12,351,629. including grants of 8 STUDENT SERVICES; STUDENT EXPERIENCE IE CRITICAL TO OUR MISSION AND LEWIS & CLARK IS DEDICATED IN SUPPORTING STUDENTS' TRANSITION TO COLLEGE BY ENCOURAGING PERSONAL DEVELOPMENT, PROMOTING CO-CURRICULAR LEARNING, STIMULATION EDUCATIONAL SUCCESS, AND HELPING PREBREE STUDENTS FOR LIFELONG CAREERS, LEWIS & CLARK IS A RESIDENTIAL CAMPUS, LOCATED ON 137 WOODED ACRES IN SOUTHWEST FORTLAND, FIRST AND SECOND YEAR STUDENTS FOR LIFELONG CAREERS, LEWIS & CLARK IS A RESIDENTIAL CAMPUS, LOCATED ON 137 WOODED ACRES IN SOUTHWEST FORTLAND, FIRST AND SECOND YEAR STUDENTS FOR LIFELONG CAREERS, LEWIS & CLARK IS A RESIDENTIAL CAMPUS, LOCATED ON 137 WOODED ACRES IN SOUTHWEST FORTLAND, FIRST AND SECOND YEAR STUDENTS ARE REQUIRED TO LIVE ON CAMPUS AND SECOND YEAR STUDENTS ARE REQUIRED TO LIVE ON CAMPUS A			
IN HELPING STUDENTS DEVELOP THE SKILLS TO UNDERSTAND, CREATE, AND CONNECT THEIR EDUCATIONAL EXPERIENCE WITH FUTURE GOALS THROUGH PROGRAMS SUCH AS CAREER COUNSELING, INTERNSHIPS, LEADERSHIP & DEVELOPMENT, AND ### ACADEMIC SUPPORT: LEWIS & CLARK IS COMMITTED TO THE ACADEMIC SUCCESS OF EVERY STUDENT AND CARRIES OUT ITS MISSION THROUGH GIVING EACH STUDENT THE OPPORTUNITY TO DISCOVER THEMSELVES AND THE WORLD THROUGH THE STUDY OF THE ARTS, THE HUMANITIES, AND THE MATHEMATICAL, NATURAL, AND SOCIAL SCIENCES. OVER NINETY-FIVE PERCENT OF FULL TIME FACULTY HOLD A PH.D. OR TERMINAL DEGREE IN THEIR FIELDS. MANY OF OUR FACULTY ARE ACTIVE IN RESEARCH AND SCHOLARSHIPS AND HAVE BEEN TREMENDOUSLY SUCCESSFUL IN SECURING PRESTIGIOUS AWARDS AND APPOINTMENTS INCLIDING FULBRIGHT ALUMNI AMBASSADOR, COUNCIL FOR THE ADVANCEMENT AND SUPPORT OF EDUCATION (CASE) AND THE CARMEGIE FOUNDATION FOR THE ADVANCEMENT FOR TEACHING FOR TEACHER OF YEAR AWARDS. SEVERAL PACULTY MERGEN HAVE RECENTLY BEEN RECOGNIZED FOR EXCELLENCE IN TEACHING WITH GRAVES AWARDS IN HUMANITIES 40 (Code) (Expenses 1 12,351,629. Including grants of 8 STUDENT SERVICES: STUDENT EXPERIENCE IS CRITICAL TO OUR MISSION AND LEWIS & CLARK IS DEDICATED IN SUPPORTING STUDENTS' TRANSITION TO COLLEGE BY ENCOURAGING PERSONAL DEVELOPMENT, PROMOTING CO-CURRICULAR LEARNING, STIMULATING EDUCATIONAL SUCCESS, AND HELPING PREPARE STUDENTS FOR LIFELONG CAREERS, LEWIS & CLARK IS A RESIDENTIAL CAMPUS, LOCATED ON 137 WOODED ACRES IN SOUTHWEST FORTLAND, FIRST AND SECOND YEAR STUDENTS ARE REQUIRED TO LIVE ON CAMPUS AND APPROXIMATELY 65% OF ALL LEWIS & CLARK UNDERGRADUATE STUDENTS LIVE ON CAMPUS, THE COLLEGE PROVIDES A RANGE OF STUDENT SERVICES AND SUPPORT WITH MORE THAN 100 REGISTERED \$TUDENT-RUN CLUBS AND ORGANIZATIONS, THE DIVISION OF STUDENT LIFE PARTNERS WITH THE UNDERGRADUATE STUDENTS THROUGH THEIR DEVELOPMENT IN ACADEMIC & EXPERIENTIAL LEARNING, CIVIC LEADERSHIP & CAREER 40 Other program services (Describe in Schedule O.) (Exponses \$ 21,562,327. including grants of \$ 5,3,300.) (Fiscenue			
CONNECT THEIR EDUCATIONAL EXPERIENCE WITH FUTURE GOALS THROUGH PROGRAMS SUCH AS CAREER COUNSELING, INTERNSHIPS, LEADERSHIP & DEVELOPMENT, AND 4b (Code:)(Expenses \$ 13,334,730. including prints of \$) (Revenue \$ 141,039.) ACADEMIC SUPPORT: LEWIS & CLARK IS COMMITTED TO THE ACADEMIC SUCCESS OF EVERY STUDENT AND CARRIES OUT ITS MISSION THROUGH GIVING EACH STUDENT THE OPPORTUNITY TO DISCOVER THEMSELVES AND THE WORLD THROUGH THE STUDY OF THE ARTS, THE HUMANITIES, AND THE MATHEMATICAL, NATURAL, AND SOCIAL SCIENCES. OVER NINETY-FIVE PERCENT OF FULL TIME FACULTY HOLD A PH.D. OR TERMINAL DEGREE IN THEIR FIELDS, MANY OF OUR FACULTY ARE ACTIVE IN RESEARCH AND SCHOLARSHIPS AND HAVE BEEN TREMEDIOUSLY SUCCESSFUL IN SECURING PRESTIGIOUS AWARDS AND APPOINTMENTS INCLUDING FULBRIGHT ALUMNI AMBASSADOR, COUNCIL FOR THE ADVANCEMENT AND SUPPORT OF EDUCATION (CASE) AND THE CARMEGIE FOUNDATION FOR THE ADVANCEMENT FOR TEACHING FOR TEACHER OF YEAR AWARDS. SEVERAL FACULTY MEMBERS HAVE RECENTLY BEEN RECOGNIZED FOR EXCELLENCE IN TEACHING WITH GRAVES AWARDS IN HUMANITIES 4c (Code:)(Expenses \$ 12,551,629. including grants of \$) (Revenue \$ 2,546,035.) STUDENT SERVICES: STUDENT EXPERIENCE IS CRITICAL TO OUR MISSION AND LEWIS & CLARK IS DEDICATED IN SUPPORTING STUDENTS TRANSITION TO COLLEGE BY ENCOURAGING PERSONAL DEVELOPMENT, PROMOTING CO-CURRICULAR LEARNING, STIMULATING EDUCATIONAL SUCCESS, AND HELPTING PREPARE STUDENTS FOR LIFELONG CAREERS, LEWIS & CLARK IS A RESIDENTIAL CAMPUS, LOCATED ON 137 WOODED ACRES IN SOUTHMEST PORTLAND, FIRST AND SECOND YEAR STUDENTS ARE REQUIRED TO LIVE ON CAMPUS AND APPROXIMATELY 65% OF ALL LEWIS & CLARK UNDERGRADUATE STUDENTS LIVE ON CAMPUS. THE COLLEGE PROVIDES A RANGE OF STUDENT SERVICES AND SUPPORT WITH MORE THAN 100 REGISTERED STUDENT-RUN CLUBS AND ORGANIZATIONS, THE DIVISION OF STUDENT LIFE PARTNERS WITH THE UNDERGRADUATE STUDENTS THROUGH THEIR DEVELOPMENT IN ACADEMIC & EXPERIENTIAL LEARNING, CIVIC LEADERSHIP & CAREER 4d Other program services (Describe in Schedule O.) (Exponses \$ 21,552,			
SUCH AS CAREER COUNSELING, INTERNSHIPS, LEADERSHIP & DEVELOPMENT, AND 40 (Code:) (Expenses 13,334,730. Including grante of \$			
4b (Code: 1) (Expenses \$ 13,334,730. Including grants of \$) (Revenue \$ 141,039.) ACADEMIC SUPPORT: LEWIS & CLARK IS COMMITTED TO THE ACADEMIC SUCCESS OF EVERY STUDENT AND CARRIES OUT ITS MISSION THROUGH GIVING EACH STUDENT THE OPPORTUNITY TO DISCOVER THEMSELVES AND THE WORLD THROUGH THE STUDY OF THE ARTS, THE HUMANITIES, AND THE MATHEMATICAL, NATURAL, AND SOCIAL SCIENCES, OVER NINETY-FIVE PERCENT OF FULL TIME FACULTY HOLD A PH.D. OR TERMINAL DEGREE IN THEIR FIELDS. MANY OF OUR FACULTY ARE ACTIVE IN RESEARCH AND SCHOLARSHIPS AND HAVE BEEN TREMENDOUSLY SUCCESSFUL IN SECURING PRESTIGIOUS AWARDS AND APPOINTMENTS INCLUDING FULBRIGHT ALUMNI AMBASSADOR, COUNCIL FOR THE ADVANCEMENT AND SUPPORT OF EDUCATION (CASE) AND THE CARREGIE FOUNDATION FOR THE ADVANCEMENT FOR TEACHING FOR TEACHER OF YEAR AWARDS, SEVERAL FACULTY MEMBERS HAVE RECENTLY BEEN RECOGNIZED FOR EXCELLENCE IN TEACHING WITH GRAVES AWARDS IN HUMANITIES 4C (Code: (Code: 1(Expenses 1 2, 351, 529. Including grants of 8) (Revenue \$ 2,546,035.) STUDENT SERVICES: STUDENT EXPERIENCE IS CRITICAL TO OUR MISSION AND LEWIS & CLARK IS DEDICATED IN SUPPORTING STUDENTS' TRANSITION TO COLLEGE BY ENCOURAGING PERSONAL DEVELOPMENT, PROMOTING CO-CURRICULAR LEARNING, STIMULATING EDUCATIONAL SUCCESS, AND HELPING PREPARE STUDENTS FOR LIFELONG CAREERS, LEWIS & CLARK IS A RESIDENTIAL CAMPUS, LOCATED ON 137 MOODED ACRES IN SOUTHWEST PORTLAND, FIRST AND SECOND YEAR STUDENTS ARE REQUIRED TO LIVE ON CAMPUS AND APPROXIMATELY 658 OF ALL LEWIS & CLARK UNDERGRADUATE STUDENTS LIVE ON CAMPUS, THE COLLEGE PROVIDES A RANGE OF STUDENT SERVICES AND SUPPORT WITH MORE THAN 1010 REGISTERED STUDENT-RUN CLUBS AND ORGANIZATIONS, THE DIVISION OF STUDENT LIFE PARTNERS WITH THE UNDERGRADUATE STUDENTS THROUGH THEIR DEVELOPMENT IN ACADEMIC & EXPERIENTIAL LEARNING, CIVIC LEADERSHIP & CAREER 4d Other program services (Describe in Schedule O). (Expenses \$ 21,562,327, Including grants of \$ 53,300.) (Revenue \$ 3,194,071.)			
ACADEMIC SUPPORT: LEWIS & CLARK IS COMMITTED TO THE ACADEMIC SUCCESS OF EVERY STUDENT AND CARRIES OUT TRS MISSION THROUGH GIVING EACH STUDENT THE OPPORTUNITY TO DISCOVER THEMSELVES AND THE WORLD THROUGH THE STUDY OF THE ARTS, THE HUMANITIES, AND THE MATHEMATICAL, NATURAL, AND SOCIAL SCIENCES, OVER NINETY-FIVE PERCENT OF FULL TIME FACULTY HOLD A PH.D. OR TERMINAL DEGREE IN THEIR FIELDS, MANY OF OUR FACULTY ARE ACTIVE IN RESEARCH AND SCHOLARSHIPS AND HAVE BEEN TREMENDOUSLY SUCCESSFUL IN SECURING PRESTIGIOUS AWARDS AND APPOINTMENTS INCLUDING FULBRIGHT ALUMNI AMBASSADOR, COUNCIL FOR THE ADVANCEMENT AND SUPPORT OF EDUCATION (CASE) AND THE CARNEGIE FOUNDATION FOR THE ADVANCEMENT FOR TEACHING FOR TEACHER OF YEAR AWARDS, SEVERAL FACULTY MEMBERS HAVE RECENTLY BEEN RECOGNIZED FOR EXCELLENCE IN TEACHING WITH GRAVES AWARDS IN HUMANITIES 40 (Code:)(Expenses \$ 12,351,629, including gents of \$) (Rovenue \$ 2,546,035.) STUDENT SERVICES: STUDENT EXPERIENCE IS CRITICAL TO OUR MISSION AND LEWIS & CLARK IS DEDICATED IN SUPPORTING STUDENTS' TRANSITION TO COLLEGE BY ENCOURAGING PERSONAL DEVELOPMENT, PROMOTING CO-CURRICULAR LEARNING, STHULATING EDUCATIONAL SUCCESS, AND HELPING PREPARE STUDENTS FOR LIFELONG CAREERS. LEWIS & CLARK IS A RESIDENTIAL CAMPUS, LOCATED ON 137 WOODED ACRES IN SOUTHWEST PORTLAND, FIRST AND SECOND YEAR STUDENTS ARE REQUIRED TO LIVE ON CAMPUS AND APPROXIMATELY 65% OP ALL LEWIS & CLARK UNDERGRADUATE STUDENTS LIVE ON CAMPUS. THE COLLEGE PROVIDES A RANGE OF STUDENT SERVICES AND SUPPORT WITH MORE THAN 100 REGISTERED STUDENT-RUN CLUBS AND ORGANIZATIONS. THE DIVISION OF STUDENT LIFE PARTNERS WITH THE UNDERGRADUATE STUDENTS THROUGH THEIR DEVELOPMENT IN ACADEMIC & EXPERIENTIAL LEARNING, CIVIC LEADERSHIP & CAREER 40 (OHER PROGRAMMENT SERVICES (DESCRIBED AND SCHOOLD CAREERS) (DESCRIBED AND SCHOOLD CAREERS AND SUPPORT WITH MORE THAN 100 REGISTERED STUDENT-RUN CLUBS AND ORGANIZATIONS. THE DIVISION OF STUDENT IN ACADEMIC & EXPERIENTIAL LEARNING, CIVIC LEADERSHIP & CAREER 40 (OHER PROGRAM SERVICES	4h		141,039.)
EVERY STUDENT AND CARRIES OUT ITS MISSION THROUGH GIVING EACH STUDENT THE OPPORTUNITY TO DISCOVER THEMSELVES AND THE WORLD THROUGH THE STUDY OF THE ARTS, THE HUMANITIES, AND THE MATHEMATICAL, NATURAL, AND SOCIAL SCIENCES, OVER NINETY-FIVE PERCENT OF FULL TIME FACULTY HOLD A PH.D., OR TERMINAL DEGREE IN THEIR FIELDS, MANY OF OUR FACULTY ARE ACTIVE IN RESEARCH AND SCHOLARSHIPS AND HAVE BEEN TREMENDOUSLY SUCCESSFUL IN SECURING PRESTIGIOUS AWARDS AND APPOINTMENTS INCLUDING FULBRIGHT ALUMNI AMBASSADOR, COUNCIL FOR THE ADVANCEMENT AND SUPPORT OF EDUCATION (CASE) AND THE CANNEGIE FOUNDATION FOR THE ADVANCEMENT FOR TEACHING FOR TEACHER OF YEAR AWARDS, SEVERAL FACULTY MEMBERS HAVE RECENTLY BEEN RECOGNIZED FOR EXCELLENCE IN TRACHING WITH GRAVES AWARDS IN HUMANITIES 4C (Code:	70		,
THE OPPORTUNITY TO DISCOVER THEMSELVES AND THE WORLD THROUGH THE STUDY OF THE ARTS, THE HUMANITIES, AND THE MATHEMATICAL, NATURAL, AND SOCIAL SCIENCES. OVER NINETY-FIVE PERCENT OF FULL TIME FACULTY HOLD A PH.D. OR TERMINAL DEGREE IN THEIR FIELDS, MANY OF OUR FACULTY HOLD A PH.D. OR RESEARCH AND SCHOLARSHIPS AND HAVE BEEN TREMENDOUSLY SUCCESSFUL IN SECURING PRESTIGIOUS AWARDS AND APPOINTMENTS INCLUDING FULBRIGHT ALUMNI AMBASSADOR, COUNCIL FOR THE ADVANCEMENT AND SUPPORT OF EDUCATION (CASE) AND THE CARNEGIE FOUNDATION FOR THE ADVANCEMENT FOR TEACHING FOR TEACHER OF YEAR AWARDS. SEVERAL FACULTY MEMBERS HAVE RECENTLY BEEN RECOGNIZED FOR EXCELLENCE IN TRACHING WITH GRAVES AWARDS IN HUMANITIES 4C (Code:)(Expenses \$ 12,351,629. Including grants of \$) (Revenue \$ 2,546,035.) STUDENT SERVICES: STUDENT EXPERIENCE IS CRITICAL TO OUR MISSION AND LEWIS & CLARK IS DEDICATED IN SUPPORTING STUDENTS' TRANSITION TO COLLEGE BY ENCOURAGING PERSONAL DEVELOPMENT, PROMOTING CO-CURRICULAR LEARNING, STIMULATING EDUCATIONAL SUCCESS, AND HELPING PREPARE STUDENTS FOR LIFELONG CAREERS. LEWIS & CLARK IS A RESIDENTIAL CAMPUS, LOCATED ON 137 WOODED ACRES IN SOUTHWEST FORTLAND. FIRST AND SECOND YEAR STUDENTS ARE REQUIRED TO LIVE ON CAMPUS AND APPROXIMATELY 65% OF ALL LEWIS & CLARK UNDERGRADUATE STUDENTS LIVE ON CAMPUS, THE COLLEGE PROVIDES A RANGE OF STUDENT SERVICES AND SUPPORT WITH MORE THAN 100 REGISTERED STUDENT-RUN CLUBS AND ORGANIZATIONS, THE DIVISION OF STUDENT LIFE PARTMERS WITH THE UNDERGRADUATE STUDENTS THROUGH THEIR DEVELOPMENT IN ACADEMIC & EXPERIENTIAL LEARNING, CIVIC LEADERSHIP & CAREER 4d Other program services (Describe in Schedule O.) (Expenses \$ 21,562,327. including grants of \$ 53,300.) (Revenue \$ 3,194,071.)			
OF THE ARTS, THE HUMANITIES, AND THE MATHEMATICAL, NATURAL, AND SOCIAL SCIENCES, OVER NIMETY-FIVE PERCENT OF FULL TIME FACULTY HOLD A PH.D. OR TERMINAL DEGREE IN THEIR FIELDS. MANY OF OUR FACULTY ARE ACTIVE IN RESEARCH AND SCHOLARSHIPS AND HAVE BEEN TREMENDOUSLY SUCCESSFUL IN SECURING PRESTICIOUS AWARDS AND APPOINTMENTS INCLUDING FULBRIGHT ALUMNI AMBASSADOR, COUNCIL FOR THE ADVANCEMENT AND SUPPORT OF EDUCATION (CASE) AND THE CARNEGIE FOUNDATION FOR THE ADVANCEMENT FOR TEACHING FOR TEACHER OF YEAR AWARDS. SEVERAL FACULTY MEMBERS HAVE RECENTLY BEEN RECOGNIZED FOR EXCELLENCE IN TEACHING WITH GRAVES AWARDS IN HUMANITIES 4C (Code:)(Expenses \$ 12,351,629. including grants of \$) (Revenue \$ 2,546,035.) STUDENT SERVICES: STUDENT EXPERIENCE IS CRITICAL TO OUR MISSION AND LEWIS & CLARK IS DEDICATED IN SUPPORTING STUDENTS' TRANSITION TO COLLEGE BY ENCOURAGING PERSONAL DEVELOPMENT, PROMOTING CO-CURTICULAR LEARNING, STIMULATING EDUCATIONAL SUCCESS, AND HELPING PREPARE STUDENTS FOR LIFELONG CAREERS. LEWIS & CLARK IS A RESIDENTIAL CAMPUS, LOCATED ON 137 WOODED ACRES IN SOUTHWEST PORTLAND, FIRST AND SECOND YEAR STUDENTS ARE REQUIRED TO LIVE ON CAMPUS AND APPROXIMATELY 65% OF ALL LEWIS & CLARK UNDERGRADUATE STUDENTS LIVE ON CAMPUS, THE COLLEGE PROVIDES A RANGE OF STUDENT SERVICES AND SUPPORT WITH MORE THAN 100 REGISTERED STUDENT-RUN CLUBS AND ORGANIZATIONS. THE DIVISION OF STUDENT LIFE PARTHERS WITH THE UNDERGRADUATE STUDENTS THROUGH THEIR DEVELOPMENT IN ACADEMIC & EXPERIENTIAL LEARNING, CIVIC LEADERSHIP & CAREER 4d Other program services (Describe in Schedule O.) (Expenses \$ 21,562,327. Including grants of \$ 53,300.) (Revenus \$ 3,194,071.)			
SCIENCES, OVER NINETY-FIVE PERCENT OF FULL TIME FACULTY HOLD A PH.D. OR TERMINAL DEGREE IN THEIR FIELDS, MANY OF OUR FACULTY ARE ACTIVE IN RESEARCH AND SCHOLARSHIPS AND HAVE BEEN TREMENDOUSLY SUCCESSFUL IN SECURING PRESTIGIOUS AWARDS AND APPOINTMENTS INCLUDING FULBRIGHT ALUMNI AMBASSADOR, COUNCIL FOR THE ADVANCEMENT AND SUPPORT OF EDUCATION (CASE) AND THE CARNEGIE FOUNDATION FOR THE ADVANCEMENT FOR TEACHING FOR TEACHER OF YEAR AWARDS, SEVERAL FACULTY MEMBERS HAVE RECENTLY BEEN RECOONIZED FOR EXCELLENCE IN TEACHING WITH GRAVES AWARDS IN HUMANITIES 4C (Code:) (Expenses \$ 12,351,629. including grants of \$) (Revenue \$ 2,546,035.) STUDENT SERVICES: STUDENT EXPERIENCE IS CRITICAL TO OUR MISSION AND LEWIS & CLARK IS DEDICATED IN SUPPORTING STUDENTS' TRANSITION TO COLLEGE BY ENCOURAGING PERSONAL DEVELOPMENT, PROMOTING CO-CURRICULAR LEARNING, STIMULATING EDUCATIONAL SUCCESS, AND HELFING PREPARE STUDENTS FOR LIFELONG CARRERS, LEWIS & CLARK IS A RESIDENTIAL CAMPUS, LOCATED ON 137 WOODED ACRES IN SOUTHWEST PORTLAND, FIRST AND SECOND YEAR STUDENTS ARE REQUIRED TO LIVE ON CAMPUS AND APPROXIMATELY 65% OF ALL LEWIS & CLARK UNDERGRADUATE STUDENTS LIVE ON CAMPUS. THE COLLEGE PROVIDES A RANGE OF STUDENT SERVICES AND SUPPORT WITH MORE THAN 100 REGISTERED STUDENT-RUN CLUBS AND ORGANIZATIONS. THE DIVISION OF STUDENT LIFE PARTHERS WITH THE UNDERGRADUATE STUDENTS THROUGH THEIR DEVELOPMENT IN ACADEMIC & EXPERIENTIAL LEARNING, CIVIC LEADERSHIP & CAREER 4d Other program services (Describe in Schedule O.) (Expenses \$ 21,562,327. including grants of \$ 53,300.) (Revenue \$ 3,194,071.)			
TERMINAL DEGREE IN THEIR FIELDS, MANY OF OUR FACULTY ARE ACTIVE IN RESEARCH AND SCHOLARSHIPS AND HAVE BEEN TREMENDOUSLY SUCCESSFUL IN SECURING PRESTIGIOUS AWARDS AND APPOINTMENTS INCLUDING FULBRIGHT ALUMNI AMBASSADOR, COUNCIL FOR THE ADVANCEMENT AND SUPPORT OF EDUCATION (CASE) AND THE CARNEGIE FOUNDATION FOR THE ADVANCEMENT FOR TEACHING FOR TEACHER OF YEAR AWARDS, SEVERAL FACULTY MEMBERS HAVE RECENTLY BEEN RECOGNIZED FOR EXCELLENCE IN TEACHING WITH GRAVES AWARDS IN HUMANITIES 4C (Code:)(Expenses \$ 12,351,629. including grants of \$) (Revenue \$ 2,546,035.) STUDENT SERVICES: STUDENT EXPERIENCE IS CRITICAL TO OUR MISSION AND LEWIS & CLARK IS DEDICATED IN SUPPORTING STUDENTS' TRANSITION TO COLLEGE BY ENCOURAGING PERSONAL DEVELOPMENT, PROMOTING CO-CURRICULAR LEARNING, STIMULATING EDUCATIONAL SUCCESS, AND HELPING PREPARE STUDENTS FOR LIFELONG CAREERS, LEWIS & CLARK IS A RESIDENTIAL CAMPUS, LOCATED ON 137 WOODED ACRES IN SOUTHWEST PORTLAND, FIRST AND SECOND YEAR STUDENTS ARE REQUIRED TO LIVE ON CAMPUS AND APPROXIMATELY 65% OF ALL LEWIS & CLARK UNDERGRADUATE STUDENTS LIVE ON CAMPUS, THE COLLEGE PROVIDES A RANGE OF STUDENT SERVICES AND SUPPORT WITH MORE THAN 100 REGISTERED STUDENT-RUN CLUBS AND ORGANIZATIONS, THE DIVISION OF STUDENT LIFE PARTNERS WITH THE UNDERGRADUATE STUDENTS THROUGH THEIR DEVELOPMENT IN ACADEMIC & EXPERIENTIAL LEARNING, CIVIC LEADERSHIP & CAREER 4d Other program services (Describe in Schedule O.) (Expenses \$ 21,562,327. including grants of \$ 53,300.) (Revenue \$ 3,194,071.)			
RESEARCH AND SCHOLARSHIPS AND HAVE BEEN TREMENDOUSLY SUCCESSFUL IN SECURING PRESTIGIOUS AWARDS AND APPOINTMENTS INCLUDING FULBRIGHT ALUMNI AMBASSADOR, COUNCIL FOR THE ADVANCEMENT AND SUPPORT OF EDUCATION (CASE) AND THE CARNEGIE FOUNDATION FOR THE ADVANCEMENT FOR TEACHING FOR TEACHER OF YEAR AWARDS. SEVERAL FACULTY MEMBERS HAVE RECENTLY BEEN RECOGNIZED FOR EXCELLENCE IN TEACHING WITH GRAVES AWARDS IN HUMANITIES 46 (Code:)(Expenses 12,351,629. including grants of \$) (Revenue \$ 2,546,035.) STUDENT SERVICES: STUDENT EXPERIENCE IS CRITICAL TO OUR MISSION AND LEWIS & CLARK IS DEDICATED IN SUPPORTING STUDENTS' TRANSITION TO COLLEGE BY ENCOURAGING PERSONAL DEVELOPMENT, PROMOTING CO-CURRICULAR LEARNING, STIMULATING EDUCATIONAL SUCCESS, AND HELPING PREPARE STUDENTS FOR LIFELONG CAREERS, LEWIS & CLARK IS A RESIDENTIAL CAMPUS, LOCATED ON 137 WOODED ACRES IN SOUTHWEST PORTLAND. FIRST AND SECOND YEAR STUDENTS ARE REQUIRED TO LIVE ON CAMPUS AND APPROXIMATELY 65% OF ALL LEWIS & CLARK UNDERGRADUATE STUDENTS LIVE ON CAMPUS, THE COLLEGE PROVIDES A RANGE OF STUDENT SERVICES AND SUPPORT WITH MORE THAN 100 REGISTERED STUDENT-RUN CLUBS AND ORGANIZATIONS. THE DIVISION OF STUDENT LIFE PARTNERS WITH THE UNDERGRADUATE STUDENTS THROUGH THEIR DEVELOPMENT IN ACADEMIC & EXPERIENTIAL LEARNING, CIVIC LEADERSHIP & CAREER 4d Other program services (Describe in Schedule C.) (Expenses \$ 21,562,327. including grants of \$ 53,300.) (Revenue \$ 3,194,071.)			
AMBASSADOR, COUNCIL FOR THE ADVANCEMENT AND SUPPORT OF EDUCATION (CASE) AND THE CARNEGIE FOUNDATION FOR THE ADVANCEMENT FOR TEACHING FOR TEACHER OF YEAR AWARDS, SEVERAL FACULTY MEMBERS HAVE RECENTLY BEEN RECOGNIZED FOR EXCELLENCE IN TEACHING WITH GRAVES AWARDS IN HUMANITIES 4C (Code:)(Expenses \$ 12,351,629. including grants of \$) (Revenue \$ 2,546,035.) STUDENT SERVICES: STUDENT EXPERIENCE IS CRITICAL TO OUR MISSION AND LEWIS & CLARK IS DEDICATED IN SUPPORTING STUDENTS' TRANSITION TO COLLEGE BY ENCOURAGING PERSONAL DEVELOPMENT, PROMOTING CO-CURRICULAR LEARNING, STIMULATING EDUCATIONAL SUCCESS, AND HELPING PREPARE STUDENTS FOR LIFELONG CAREERS, LEWIS & CLARK IS A RESIDENTIAL CAMPUS, LOCATED ON 137 WOODED ACRES IN SOUTHWEST PORTLAND. FIRST AND SECOND YEAR STUDENTS ARE REQUIRED TO LIVE ON CAMPUS AND APPROXIMATELY 65% OF ALL LEWIS & CLARK UNDERGRADUATE STUDENTS LIVE ON CAMPUS, THE COLLEGE PROVIDES A RANGE OF STUDENT SERVICES AND SUPPORT WITH MORE THAN 100 REGISTERED STUDENT-RUN CLUBS AND ORGANIZATIONS. THE DIVISION OF STUDENT LIFE PARTNERS WITH THE UNDERGRADUATE STUDENTS THROUGH THEIR DEVELOPMENT IN ACADEMIC & EXPERIENTIAL LEARNING, CIVIC LEADERSHIP & CAREER 4d Other program services (Describe in Schedule O.) (Expenses \$ 21,562,327. including grants of \$ 53,300.) (Revenue \$ 3,194,071.)			
AND THE CARNEGIE FOUNDATION FOR THE ADVANCEMENT FOR TEACHING FOR TEACHER OF YEAR AWARDS. SEVERAL FACULTY MEMBERS HAVE RECENTLY BEEN RECOGNIZED FOR EXCELLENCE IN TEACHING WITH GRAVES AWARDS IN HUMANITIES 4C (Code:) (Expenses \$ 12,351,629. including grants of \$) (Revenue \$ 2,546,035.) STUDENT SERVICES: STUDENT EXPERIENCE IS CRITICAL TO OUR MISSION AND LEWIS & CLARK IS DEDICATED IN SUPPORTING STUDENTS' TRANSITION TO COLLEGE BY ENCOURAGING PERSONAL DEVELOPMENT, PROMOTING CO-CURRICULAR LEARNING, STIMULATING EDUCATIONAL SUCCESS, AND HELPING PREPARE STUDENTS FOR LIFELONG CAREERS. LEWIS & CLARK IS A RESIDENTIAL CAMPUS, LOCATED ON 137 WOODED ACRES IN SOUTHWEST PORTLAND, FIRST AND SECOND YEAR STUDENTS ARE REQUIRED TO LIVE ON CAMPUS AND APPROXIMATELY 65% OF ALL LEWIS & CLARK UNDERGRADUATE STUDENTS LIVE ON CAMPUS. THE COLLEGE PROVIDES A RANGE OF STUDENT SERVICES AND SUPPORT WITH MORE THAN 100 REGISTERED STUDENT-RUN CLUBS AND ORGANIZATIONS. THE DIVISION OF STUDENT LIFE PARTNERS WITH THE UNDERGRADUATE STUDENTS THROUGH THEIR DEVELOPMENT IN ACADEMIC & EXPERIENTIAL LEARNING, CIVIC LEADERSHIP & CAREER 4d Other program services (Describe in Schedule O.) (Expenses \$ 21,562,327. including grants of \$ 53,300.) (Revenue \$ 3,194,071.)		SECURING PRESTIGIOUS AWARDS AND APPOINTMENTS INCLUDING FULBRIGHT ALUMNI	
AND THE CARNEGIE FOUNDATION FOR THE ADVANCEMENT FOR TEACHING FOR TEACHER OF YEAR AWARDS. SEVERAL FACULTY MEMBERS HAVE RECENTLY BEEN RECOGNIZED FOR EXCELLENCE IN TEACHING WITH GRAVES AWARDS IN HUMANITIES 4C (Code:) (Expenses \$ 12,351,629. including grants of \$) (Revenue \$ 2,546,035.) STUDENT SERVICES: STUDENT EXPERIENCE IS CRITICAL TO OUR MISSION AND LEWIS & CLARK IS DEDICATED IN SUPPORTING STUDENTS' TRANSITION TO COLLEGE BY ENCOURAGING PERSONAL DEVELOPMENT, PROMOTING CO-CURRICULAR LEARNING, STIMULATING EDUCATIONAL SUCCESS, AND HELPING PREPARE STUDENTS FOR LIFELONG CAREERS. LEWIS & CLARK IS A RESIDENTIAL CAMPUS, LOCATED ON 137 WOODED ACRES IN SOUTHWEST PORTLAND, FIRST AND SECOND YEAR STUDENTS ARE REQUIRED TO LIVE ON CAMPUS AND APPROXIMATELY 65% OF ALL LEWIS & CLARK UNDERGRADUATE STUDENTS LIVE ON CAMPUS. THE COLLEGE PROVIDES A RANGE OF STUDENT SERVICES AND SUPPORT WITH MORE THAN 100 REGISTERED STUDENT-RUN CLUBS AND ORGANIZATIONS. THE DIVISION OF STUDENT LIFE PARTNERS WITH THE UNDERGRADUATE STUDENTS THROUGH THEIR DEVELOPMENT IN ACADEMIC & EXPERIENTIAL LEARNING, CIVIC LEADERSHIP & CAREER 4d Other program services (Describe in Schedule O.) (Expenses \$ 21,562,327. including grants of \$ 53,300.) (Revenue \$ 3,194,071.)		AMBASSADOR, COUNCIL FOR THE ADVANCEMENT AND SUPPORT OF EDUCATION (CASE)	
RECOGNIZED FOR EXCELLENCE IN TEACHING WITH GRAVES AWARDS IN HUMANITIES 4C (Code:) (Expenses \$ 12,351,629. including grants of \$) (Revenue \$ 2,546,035.) STUDENT SERVICES: STUDENT EXPERIENCE IS CRITICAL TO OUR MISSION AND LEWIS & CLARK IS DEDICATED IN SUPPORTING STUDENTS' TRANSITION TO COLLEGE BY ENCOURAGING PERSONAL DEVELOPMENT, PROMOTING CO-CURRICULAR LEARNING, STIMULATING EDUCATIONAL SUCCESS, AND HELPING PREPARE STUDENTS FOR LIFELONG CAREERS. LEWIS & CLARK IS A RESIDENTIAL CAMPUS, LOCATED ON 137 WOODED ACRES IN SOUTHWEST PORTLAND. FIRST AND SECOND YEAR STUDENTS ARE REQUIRED TO LIVE ON CAMPUS AND APPROXIMATELY 65% OF ALL LEWIS & CLARK UNDERGRADUATE STUDENTS LIVE ON CAMPUS. THE COLLEGE PROVIDES A RANGE OF STUDENT SERVICES AND SUPPORT WITH MORE THAN 100 REGISTERED STUDENT-RUN CLUBS AND ORGANIZATIONS. THE DIVISION OF STUDENT LIFE PARTNERS WITH THE UNDERGRADUATE STUDENTS THROUGH THEIR DEVELOPMENT IN ACADEMIC & EXPERIENTIAL LEARNING, CIVIC LEADERSHIP & CAREER 4d Other program services (Describe in Schedule O.) (Expenses \$ 21,562,327. Including grants of \$ 53,300.) (Revenue \$ 3,194,071.)		AND THE CARNEGIE FOUNDATION FOR THE ADVANCEMENT FOR TEACHING FOR	
4C (Code:) (Expenses \$ 12,351,629. including grants of \$) (Revenue \$ 2,546,035.) STUDENT SERVICES: STUDENT EXPERIENCE IS CRITICAL TO OUR MISSION AND LEWIS & CLARK IS DEDICATED IN SUPPORTING STUDENTS' TRANSITION TO COLLEGE BY ENCOURAGING PERSONAL DEVELOPMENT, PROMOTING CO-CURRICULAR LEARNING, STIMULATING EDUCATIONAL SUCCESS, AND HELPING PREPARE STUDENTS FOR LIFELONG CAREERS. LEWIS & CLARK IS A RESIDENTIAL CAMPUS, LOCATED ON 137 WOODED ACRES IN SOUTHWEST PORTLAND. FIRST AND SECOND YEAR STUDENTS ARE REQUIRED TO LIVE ON CAMPUS AND APPROXIMATELY 65% OF ALL LEWIS & CLARK UNDERGRADUATE STUDENTS LIVE ON CAMPUS. THE COLLEGE PROVIDES A RANGE OF STUDENT SERVICES AND SUPPORT WITH MORE THAN 100 REGISTERED STUDENT-RUN CLUBS AND ORGANIZATIONS. THE DIVISION OF STUDENT LIFE PARTNERS WITH THE UNDERGRADUATE STUDENTS THROUGH THEIR DEVELOPMENT IN ACADEMIC & EXPERIENTIAL LEARNING, CIVIC LEADERSHIP & CAREER 4d Other program services (Describe in Schedule O.) (Expenses \$ 21,562,327. including grants of \$ 53,300.) (Revenue \$ 3,194,071.)		TEACHER OF YEAR AWARDS. SEVERAL FACULTY MEMBERS HAVE RECENTLY BEEN	
STUDENT SERVICES: STUDENT EXPERIENCE IS CRITICAL TO OUR MISSION AND LEWIS & CLARK IS DEDICATED IN SUPPORTING STUDENTS' TRANSITION TO COLLEGE BY ENCOURAGING PERSONAL DEVELOPMENT, PROMOTING CO-CURRICULAR LEARNING, STIMULATING EDUCATIONAL SUCCESS, AND HELPING PREPARE STUDENTS FOR LIFELONG CAREERS, LEWIS & CLARK IS A RESIDENTIAL CAMPUS, LOCATED ON 137 WOODED ACRES IN SOUTHWEST PORTLAND. FIRST AND SECOND YEAR STUDENTS ARE REQUIRED TO LIVE ON CAMPUS AND APPROXIMATELY 65% OF ALL LEWIS & CLARK UNDERGRADUATE STUDENTS LIVE ON CAMPUS. THE COLLEGE PROVIDES A RANGE OF STUDENT SERVICES AND SUPPORT WITH MORE THAN 100 REGISTERED STUDENT-RUN CLUBS AND ORGANIZATIONS. THE DIVISION OF STUDENT LIFE PARTNERS WITH THE UNDERGRADUATE STUDENTS THROUGH THEIR DEVELOPMENT IN ACADEMIC & EXPERIENTIAL LEARNING, CIVIC LEADERSHIP & CAREER 4d Other program services (Describe in Schedule O.) (Expenses \$ 21,562,327. including grants of \$ 53,300.) (Revenue \$ 3,194,071.)		RECOGNIZED FOR EXCELLENCE IN TEACHING WITH GRAVES AWARDS IN HUMANITIES	
LEWIS & CLARK IS DEDICATED IN SUPPORTING STUDENTS' TRANSITION TO COLLEGE BY ENCOURAGING PERSONAL DEVELOPMENT, PROMOTING CO-CURRICULAR LEARNING, STIMULATING EDUCATIONAL SUCCESS, AND HELPING PREPARE STUDENTS FOR LIFELONG CAREERS. LEWIS & CLARK IS A RESIDENTIAL CAMPUS, LOCATED ON 137 WOODED ACRES IN SOUTHWEST PORTLAND. FIRST AND SECOND YEAR STUDENTS ARE REQUIRED TO LIVE ON CAMPUS AND APPROXIMATELY 65% OF ALL LEWIS & CLARK UNDERGRADUATE STUDENTS LIVE ON CAMPUS. THE COLLEGE PROVIDES A RANGE OF STUDENT SERVICES AND SUPPORT WITH MORE THAN 100 REGISTERED STUDENT-RUN CLUBS AND ORGANIZATIONS. THE DIVISION OF STUDENT LIFE PARTNERS WITH THE UNDERGRADUATE STUDENTS THROUGH THEIR DEVELOPMENT IN ACADEMIC & EXPERIENTIAL LEARNING, CIVIC LEADERSHIP & CAREER 4d Other program services (Describe in Schedule O.) (Expenses \$ 21,562,327. including grants of \$ 53,300.) (Revenue \$ 3,194,071.)	4c		2,546,035.
COLLEGE BY ENCOURAGING PERSONAL DEVELOPMENT, PROMOTING CO-CURRICULAR LEARNING, STIMULATING EDUCATIONAL SUCCESS, AND HELPING PREPARE STUDENTS FOR LIFELONG CAREERS. LEWIS & CLARK IS A RESIDENTIAL CAMPUS, LOCATED ON 137 WOODED ACRES IN SOUTHWEST PORTLAND. FIRST AND SECOND YEAR STUDENTS ARE REQUIRED TO LIVE ON CAMPUS AND APPROXIMATELY 65% OF ALL LEWIS & CLARK UNDERGRADUATE STUDENTS LIVE ON CAMPUS. THE COLLEGE PROVIDES A RANGE OF STUDENT SERVICES AND SUPPORT WITH MORE THAN 100 REGISTERED STUDENT-RUN CLUBS AND ORGANIZATIONS. THE DIVISION OF STUDENT LIFE PARTNERS WITH THE UNDERGRADUATE STUDENTS THROUGH THEIR DEVELOPMENT IN ACADEMIC & EXPERIENTIAL LEARNING, CIVIC LEADERSHIP & CAREER 4d Other program services (Describe in Schedule O.) (Expenses \$ 21,562,327. including grants of \$ 53,300.) (Revenue \$ 3,194,071.)			
LEARNING, STIMULATING EDUCATIONAL SUCCESS, AND HELPING PREPARE STUDENTS FOR LIFELONG CAREERS. LEWIS & CLARK IS A RESIDENTIAL CAMPUS, LOCATED ON 137 WOODED ACRES IN SOUTHWEST PORTLAND. FIRST AND SECOND YEAR STUDENTS ARE REQUIRED TO LIVE ON CAMPUS AND APPROXIMATELY 65% OF ALL LEWIS & CLARK UNDERGRADUATE STUDENTS LIVE ON CAMPUS. THE COLLEGE PROVIDES A RANGE OF STUDENT SERVICES AND SUPPORT WITH MORE THAN 100 REGISTERED STUDENT-RUN CLUBS AND ORGANIZATIONS. THE DIVISION OF STUDENT LIFE PARTNERS WITH THE UNDERGRADUATE STUDENTS THROUGH THEIR DEVELOPMENT IN ACADEMIC & EXPERIENTIAL LEARNING, CIVIC LEADERSHIP & CAREER 4d Other program services (Describe in Schedule O.) (Expenses \$ 21,562,327. including grants of \$ 53,300.) (Revenue \$ 3,194,071.)			
FOR LIFELONG CAREERS. LEWIS & CLARK IS A RESIDENTIAL CAMPUS, LOCATED ON 137 WOODED ACRES IN SOUTHWEST PORTLAND. FIRST AND SECOND YEAR STUDENTS ARE REQUIRED TO LIVE ON CAMPUS AND APPROXIMATELY 65% OF ALL LEWIS & CLARK UNDERGRADUATE STUDENTS LIVE ON CAMPUS. THE COLLEGE PROVIDES A RANGE OF STUDENT SERVICES AND SUPPORT WITH MORE THAN 100 REGISTERED STUDENT-RUN CLUBS AND ORGANIZATIONS. THE DIVISION OF STUDENT LIFE PARTNERS WITH THE UNDERGRADUATE STUDENTS THROUGH THEIR DEVELOPMENT IN ACADEMIC & EXPERIENTIAL LEARNING, CIVIC LEADERSHIP & CAREER 4d Other program services (Describe in Schedule O.) (Expenses \$ 21,562,327. including grants of \$ 53,300.) (Revenue \$ 3,194,071.)			
137 WOODED ACRES IN SOUTHWEST PORTLAND. FIRST AND SECOND YEAR STUDENTS ARE REQUIRED TO LIVE ON CAMPUS AND APPROXIMATELY 65% OF ALL LEWIS & CLARK UNDERGRADUATE STUDENTS LIVE ON CAMPUS. THE COLLEGE PROVIDES A RANGE OF STUDENT SERVICES AND SUPPORT WITH MORE THAN 100 REGISTERED STUDENT-RUN CLUBS AND ORGANIZATIONS. THE DIVISION OF STUDENT LIFE PARTNERS WITH THE UNDERGRADUATE STUDENTS THROUGH THEIR DEVELOPMENT IN ACADEMIC & EXPERIENTIAL LEARNING, CIVIC LEADERSHIP & CAREER 4d Other program services (Describe in Schedule O.) (Expenses \$ 21,562,327. including grants of \$ 53,300.) (Revenue \$ 3,194,071.)			
ARE REQUIRED TO LIVE ON CAMPUS AND APPROXIMATELY 65% OF ALL LEWIS & CLARK UNDERGRADUATE STUDENTS LIVE ON CAMPUS. THE COLLEGE PROVIDES A RANGE OF STUDENT SERVICES AND SUPPORT WITH MORE THAN 100 REGISTERED STUDENT-RUN CLUBS AND ORGANIZATIONS. THE DIVISION OF STUDENT LIFE PARTNERS WITH THE UNDERGRADUATE STUDENTS THROUGH THEIR DEVELOPMENT IN ACADEMIC & EXPERIENTIAL LEARNING, CIVIC LEADERSHIP & CAREER 4d Other program services (Describe in Schedule O.) (Expenses \$ 21,562,327. including grants of \$ 53,300.) (Revenue \$ 3,194,071.)			
CLARK UNDERGRADUATE STUDENTS LIVE ON CAMPUS. THE COLLEGE PROVIDES A RANGE OF STUDENT SERVICES AND SUPPORT WITH MORE THAN 100 REGISTERED STUDENT-RUN CLUBS AND ORGANIZATIONS. THE DIVISION OF STUDENT LIFE PARTNERS WITH THE UNDERGRADUATE STUDENTS THROUGH THEIR DEVELOPMENT IN ACADEMIC & EXPERIENTIAL LEARNING, CIVIC LEADERSHIP & CAREER 4d Other program services (Describe in Schedule O.) (Expenses \$ 21,562,327. including grants of \$ 53,300.) (Revenue \$ 3,194,071.)			
RANGE OF STUDENT SERVICES AND SUPPORT WITH MORE THAN 100 REGISTERED STUDENT-RUN CLUBS AND ORGANIZATIONS. THE DIVISION OF STUDENT LIFE PARTNERS WITH THE UNDERGRADUATE STUDENTS THROUGH THEIR DEVELOPMENT IN ACADEMIC & EXPERIENTIAL LEARNING, CIVIC LEADERSHIP & CAREER 4d Other program services (Describe in Schedule O.) (Expenses \$ 21,562,327. including grants of \$ 53,300.) (Revenue \$ 3,194,071.)			
STUDENT-RUN CLUBS AND ORGANIZATIONS. THE DIVISION OF STUDENT LIFE PARTNERS WITH THE UNDERGRADUATE STUDENTS THROUGH THEIR DEVELOPMENT IN ACADEMIC & EXPERIENTIAL LEARNING, CIVIC LEADERSHIP & CAREER 4d Other program services (Describe in Schedule O.) (Expenses \$ 21,562,327. including grants of \$ 53,300.) (Revenue \$ 3,194,071.)			
PARTNERS WITH THE UNDERGRADUATE STUDENTS THROUGH THEIR DEVELOPMENT IN ACADEMIC & EXPERIENTIAL LEARNING, CIVIC LEADERSHIP & CAREER 4d Other program services (Describe in Schedule O.) (Expenses \$ 21,562,327. including grants of \$ 53,300.) (Revenue \$ 3,194,071.)			
ACADEMIC & EXPERIENTIAL LEARNING, CIVIC LEADERSHIP & CAREER 4d Other program services (Describe in Schedule O.) (Expenses \$ 21,562,327. including grants of \$ 53,300.) (Revenue \$ 3,194,071.)			
4d Other program services (Describe in Schedule O.) (Expenses \$ 21,562,327. including grants of \$ 53,300.) (Revenue \$ 3,194,071.)			
(Expenses \$ 21,562,327. including grants of \$ 53,300.) (Revenue \$ 3,194,071.)			
(CXDelises of	4d	50 200	1 \
4e Total program service expenses \(\bigsim \) 142,693,302.		(Expenses of 1 1 morating grante of t	,
Form 990 (2013)	<u>4e</u>	Total program service expenses	Form 990 (2013)

Form 990 (2013)

| Part IV | Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
•	If "Yes," complete Schedule A	1	х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
•	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
7	during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
Ū	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
Ü	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
Ü	Schedule D, Part III	8	х	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
9	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
10	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Х	ĺ
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, IX, or X			
11	as applicable.			
_	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
а	Part VI	11a	х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
D	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	х	
_	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
G	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
ئہ	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
a	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	ļ	х
_	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
e f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
ı	the organization's separate of consolidated imanetal statements for the tax year included a restrict and tax years in	11f	x	
100	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
124	-	12a	х	
h	Schedule D, Parts XI and XII			
D	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	1	x
40	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Х	
13 14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	х	
14a b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
IJ	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			1
15	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
16	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
17	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		х
10	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
18	1c and 8a? If "Yes," complete Schedule G, Part II	18	х	
40	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
19	complete Schedule G, Part III	19		Х
00-	The state of the s	20a		Х
20a	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
b	II Tes to line Zua, diu the organization attach a copy of its addition infancial statements to the restart.		990	(2013)

ı aı	Officerist of Required Genedates (continued)			
			Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or		х	
	government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX,	00	х	
	column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete	23	х	
	Schedule J	23		
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete	24a	х	
	Schedule K. If "No", go to line 25a	24b		х
b		240		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	24c		x
	any tax-exempt bonds?	24d		Х
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24u		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a	25a		x
	disqualified person during the year? If "Yes," complete Schedule L, Part I	250		
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete	25b		x
	Schedule L, Part I	200		
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			ļ
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so,	26		x
	complete Schedule L, Part II			-
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member	27]	x
	of any of these persons? If "Yes," complete Schedule L, Part III	-21		A STATE
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):	28a	1,000,000	Х
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		х
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,	200		
С		28c		x
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	29	х	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	25		
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	30	x	
	contributions? If "Yes," complete Schedule M	-00		
31	Did the organization liquidate, terminate, or dissolve and cease operations?	31		х
	If "Yes," complete Schedule N, Part I	<u> </u>		
32		32		x
	Schedule N, Part II			
33	•	33		x
•	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I		<u> </u>	
34		34	x	
٥	Part V, line 1	35a		Х
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
b	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?		1	
36		36		х
07	If "Yes," complete Schedule R, Part V, line 2			
37	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		х
20	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
38	Note, All Form 990 filers are required to complete Schedule O	38	х	<u> </u>
	Note: Oil Oil Ood file of to deligion of complete Conseque C	Γ	<u>. aan</u>	(0010

Form	990 (2013) LEWIS & CLARK COLLEGE		93-038685	8	P	age 5
Par	300 (2010)		*****			
	Check if Schedule O contains a response or note to any line in this Part V					
					Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	4534			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and re	portab	le gaming			
·	(gambling) winnings to prize winners?			1c	Х	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,					
	filed for the calendar year ending with or within the year covered by this return	2a	3053			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns			2b	Х	
~	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instruction					S. S
3a				3a	х	
	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule			3b	х	
	At any time during the calendar year, did the organization have an interest in, or a signature or other in					
74	financial account in a foreign country (such as a bank account, securities account, or other financial			4a	х	
h	If "Yes," enter the name of the foreign country: GERMANY		,	200000		
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial	Accour	nts.			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transa		• • • • • • • • • • • • • • • • • • • •	5b		Х
C	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the					
Va	any contributions that were not tax deductible as charitable contributions?			6a		х
h	If "Yes," did the organization include with every solicitation an express statement that such contribut					
D	were not tax deductible?			6b		
7	Organizations that may receive deductible contributions under section 170(c).					
7	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and se	rvices o	rovided to the payor?	7a	Х	
a				7b	Х	
b	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w					
С	to file Form 8282?			7c		х
	If "Yes," indicate the number of Forms 8282 filed during the year		1			4419
d	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of			7e		х
e	Did the organization receive any family, directly of indirectly, to pay profitted or a personal benefit contribution, during the year, pay premiums, directly or indirectly, on a personal benefit contribution.			7f		Х
f	If the organization received a contribution of qualified intellectual property, did the organization file F	orm 88		7g		
g	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization	ation fil	e a Form 1098-C?	7h		
h	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.					
8	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at	anv tim	e during the year?	8		
^	Sponsoring organizations maintaining donor advised funds.	uny mi	o daring the jour			A Village
9	Did the organization make any taxable distributions under section 4966?			9a		
a				9b	<u> </u>	
b	Did the organization make a distribution to a donor, donor advisor, or related person			<u> </u>	-	1

11

X

Form 990 (2013)

12a

13a

14b

Section 501(c)(7) organizations. Enter:

Section 501(c)(12) organizations. Enter:

Section 501(c)(29) qualified nonprofit health insurance issuers.

a Initiation fees and capital contributions included on Part VIII, line 12 Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities

a Gross income from members or shareholders Gross income from other sources (Do not net amounts due or paid to other sources against

amounts due or received from them.) 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?

Note. See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand

b If "Yes," has it filed a Form 720 to report these payments? If "No." provide an explanation in Schedule O

14a Did the organization receive any payments for indoor tanning services during the tax year?

b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b

a Is the organization licensed to issue qualified health plans in more than one state?

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

						Х
Sec	tion A. Governing Body and Management					
					Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	3	8		
	If there are material differences in voting rights among members of the governing body, or if the governing					
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.					
b	Enter the number of voting members included in line 1a, above, who are independent	1b	3	7		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship	with a	ny other			
	officer, director, trustee, or key employee?			2		Х
3	Did the organization delegate control over management duties customarily performed by or under the					
•	of officers, directors, or trustees, or key employees to a management company or other person?			3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 9			4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's ass			5		Х
6	Did the organization have members or stockholders?			6		Х
	Did the organization have members, stockholders, or other persons who had the power to elect or ap					
	more members of the governing body?			7a		х
h	Are any governance decisions of the organization reserved to (or subject to approval by) members, st					
~	persons other than the governing body?			7b		х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year					
а	The governing body?			8a	Х	[
b	Each committee with authority to act on behalf of the governing body?			8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be rea					
9	organization's mailing address? If "Yes," provide the names and addresses in Schedule O			9		х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Re					
	This decitor of requests information about policies for requires by the internacing	7701100	<i>y</i>		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?			10a		Х
	If "Yes," did the organization have written policies and procedures governing the activities of such ch					
~				10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing bod	y befor	e filing the form?	11a	х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	•	-			
12a	The state of the s			12a	Х	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise			12b	х	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If					
·	in Schedule O how this was done			12c	х	
13	Did the organization have a written whistleblower policy?			13	Х	
14	Did the organization have a written document retention and destruction policy?			14	Х	
15	Did the process for determining compensation of the following persons include a review and approve				1,000	
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?					
я	The organization's CEO, Executive Director, or top management official			15a	Х	
h	Other officers or key employees of the organization			15b	Х	
~	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).					
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange	ment w	ith a			
_	taxable entity during the year?			16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evalua	te its p	articipation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organ					
	exempt status with respect to such arrangements?			16b		
Sec	tion C. Disclosure					*****
17	List the states with which a copy of this Form 990 is required to be filed ▶AK, CO, DC, MA, MD, MI, I	NH,NJ	NY,OR,PA,VA		•	
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-7	Γ (Secti	on 501(c)(3)s only)	availab	le	
	for public inspection. Indicate how you made these available. Check all that apply.					
	X Own website Another's website X Upon request X Other (explain					
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, co	onflict o	of interest policy, a	nd finar	icial	
	statements available to the public during the tax year.					
20	State the name, physical address, and telephone number of the person who possesses the books at	nd reco	ords of the organiza	tion:		
	CARL B. VANCE - 503-768-7801					
	0615 SW PALATINE HILL ROAD, PORTLAND, OR 97219-7899					

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization (A)	(B)			(0)		_	(D)	(E)	(F)
Name and Title	Average	(do		Posi		l than c	ne	Reportable	Reportable	Estimated
	hours per	box	, unle	ss per	son i	s both	an	compensation	compensation	amount of
	week		T		-	1,445	-	from the	from related organizations	other compensation
	(list any hours for	direct				ъ		organization	(W-2/1099-MISC)	from the
	related	ee or	stee			nsate		(W-2/1099-MISC)	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	organization
	organizations	l trust	nal tru		oyee	ompe				and related
	below	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	mer		!	organizations
	line)	프	<u>=</u>	₩.	Ş.	ij ij	교			
(1) D. MARK DORMAN	2.00		İ						_	,
CHAIR		X	_	Х		ļ		0.	0,	0
(2) MARK TRATOS	2.00	-								^
FIRST VICE CHAIR		X	<u> </u>	X			_	0.	0.	0
(3) STEPHANIE J. FOWLER	2.00	┦		l					0	,
SECOND VICE CHAIR		Х		Х				0.	0.	0
(4) JAN BAISCH	2.00	↓							0.	0
TRUSTEE		Х	⊢		<u> </u>		 	0.	0.	0
(5) JUDI BECK	2,00	١,,						0.	0.	0
TRUSTEE	2 00	X	1	-		-		0.	•	
(6) AMBER CASE	2,00	-						0.	0.	0
TRUSTEE	2.00	X		-	 		_	0,	· ·	
(7) PETER CHANG	2.00	+						0.	0.	0
TRUSTEE	2.00	┤^	-		-	-				
(8) STEPHEN H. DOVER	2.00	$\frac{1}{x}$						0.	0.	0
TRUSTEE (9) SCOTT DUBCHANSKY	2,00	╁	<u> </u>							
TRUSTEE	2,00	$\frac{1}{x}$						0.	0.	0
(10) GERALD W. FISCHER	2.00	+-	╁	 		-				
TRUSTEE	2.00	x					1	0.	0.	0
(11) JAMES L. FORMAN	2,00	+	+-		-	-				
TRUSTEE		\forall_{x}						0.	0.	0
(12) JON V. JAQUA	2.00				 	T	•			
TRUSTEE		x						0.	0.	0
(13) CHRISTOPER E. JAY	2.00	1	·			 				
TRUSTEE		$\exists x$						0.	0.	0
(14) ED JENSEN	2.00	1								
TRUSTEE		$\exists x$						0.	0.	0
(15) FREDERICK D. JUBITZ	2.00									
TRUSTEE		х					L	0.	0.	0
(16) JOUNI J. KORHONEN	2,00									
TRUSTEE		х						0.	0.	0
(17) WESLEY W. LAWRENCE	2,00									
TRUSTEE		х						0.	0.	0

Form 990 (2013) LEWIS & CLAR	K COLLEGE								93-038685	8 Page 8
Part VII Section A. Officers, Directors, Trus	stees, Key Emp	oloye	es,	and	Hig	ghes	t Co	ompensated Employee	s (continued)	
(A)	(B)			(0				(D)	(E) ·	(F)
Name and title	Average	(40			ition	l than c	ne	Reportable	Reportable	Estimated
	hours per	box,	unles	s per	son i	s both	an	compensation	compensation	amount of
	week		Jer an	uau	racto	r/trust	(66)	from	from related	other
	(list any hours for	irecto						the organization	organizations (W-2/1099-MISC)	compensation from the
	related	or d	tee			sated		(W-2/1099-MISC)	(44-27 1099-141100)	organization
	organizations	Individual trustee or director	Institutional trustee		99/	Highest compensated employee		(11 27 1000 111100)		and related
	below	dual	ution	55	nplo	est co oyee	Ja Ja			organizations
	line)	Indiv	Instit	Officer	Key employee	High:	Богтег			
(18) MARILYN LOY	2,00									
TRUSTEE		Х						0.	0.	0.
(19) PATRICK MAHAFFY	2,00									
TRUSTEE		Х						0.	0,	0.
(20) PATRICK MARKHAM	2.00								_	_
TRUSTEE		Х						0.	0.	0.
(21) RANDY MASSENGALE	2.00	1						_	_	
TRUSTEE		Х				ļ		0.	0.	0.
(22) LIBBY MCCASLIN	2.00								_	
TRUSTEE		Х				<u> </u>		0,	0,	0.
(23) AMY L. MILLER	2.00									
TRUSTEE		Х						0.	0.	0.
(24) M. BETH MILLER	2,00								_	
TRUSTEE		Х	ļ.,			<u> </u>		0.	0.	0.
(25) JIN PARK	2,00									
TRUSTEE		Х			<u> </u>			0.	0.	0.
(26) ERIC PARSONS	2,00	-						_	_	
TRUSTEE		Х				<u> </u>		0.	0.	0.
1b Sub-total								0,	0,	0.
c Total from continuation sheets to Part V								3,475,865.	0,	404,373.
d Total (add lines 1b and 1c)	·				•••••		<u> </u>	3,475,865.	0.	404,373.
2 Total number of individuals (including but	not limited to th	ose	liste	d at	oove	e) wh	o re	ceived more than \$100,	000 of reportable	80
compensation from the organization										Voc. No.

Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on

line 1a? If "Yes," complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes." complete Schedule J for such person

		Yes	No
68			VERSE
3	3	Х	
	1	Х	
500			
			77

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the average tion. Deport componentian for the colondar year ending with or within the organization's tax year

the organization. Report compensation for the caleridar year ending	(B)	(C)
Name and business address	Description of services	Compensation
COMPASS GROUP USA INC (DBA BON APPETIT)		
2400 YORKMONT RD, CHARLOTTE, NC 28217	CATERING & FOOD SERVICE	4,622,869.
R & H CONSTRUCTION	CONSTRUCTION & GENERAL	
1530 SW TAYLOR ST, PORTLAND, OR 97205	CONTRACTING	1,809,516.
SKYLINE BUILDING MAINTENANCE, 17446 SW		
BOONES FERRY RD, LAKE OSWEGO, OR 97035	HOUSEKEEPING & CUSTODIAL	1,795,484.
PRECISION CONSTRUCTION, 8025 NE	CONSTRUCTION & GENERAL	
KILLINGSWORTH ST, PORTLAND, OR 97218	CONTRACTING	1,542,718.
FORTIS CONSTRUCTION	CONSTRUCTION & GENERAL	
1705 SW TAYLOR ST, PORTLAND, OR 97205	CONTRACTING	1,291,503.
2 Total number of independent contractors (including but not limited	to those listed above) who received more than	
\$100,000 of compensation from the organization	30	5 000 (0340)

SEE PART VII, SECTION A CONTINUATION SHEETS

Form 990 LEWIS & CLAR									93-03868	
Part VII Section A. Officers, Directors, Tru	ustees, Key En	nplo	yee	s, ar	nd H	ighe	est (Compensated Employe	es (continued)	
(A)	(B)			(C				(D)	(E)	(F)
Name and title	Average				ition			Reportable	Reportable	Estimated
	hours	(cł	neck	all t	hat	app	y)	compensation	compensation	amount of
	per					43		from	from related organizations	other compensation
	week (list any	J0.				Highest compensated employee		the organization	(W-2/1099-MISC)	from the
	hours for	direct				ша ра		(W-2/1099-MISC)	(17 27 1000 111100)	organization
	related	ee or	stee			nsate		(and related
	organizations	l trust	nal tru		oyee	ed un o				organizations
	below	ndividual trustee or director	nstitutional trustee	Officer	Key employee	hest c	Former			
	line)	шğ	Inst	940	Şe	Hig	For			
(27) THOMAS P. RASMUSSEN	2.00									
TRUSTEE		Х						0.	0.	0.
(28) JAMES T. RICHARDSON	2.00								_	
TRUSTEE		Х						0.	0.	0,
(29) JOHN S. ROGERS	2.00								_	
TRUSTEE		Х						0.	0.	0.
(30) MARTHA STEIN-SOCHAS	2,00								_	_
TRUSTEE		Х	L					0.	0.	0
(31) KENT SWANSON	2.00								•	
TRUSTEE		Х	ļ					0.	0.	0
(32) RON TIMPE	2.00	\ \							_	,
TRUSTEE		Х	_		<u> </u>			0,	0.	0
(33) JAY T. WALDRON	2,00							_	0.	0
TRUSTEE		Х					-	0,	V.	0
(34) AHMED AL BADI	2,00	١.,				Ì		0,	0.	0
TRUSTEE	2 00	Х			├			0,	· ·	
(35) RUTH SIGAL	2.00	x						0.	0.	0
TRUSTEE (36) CAROL TIMM	2,00	<u> </u>				 				_
TRUSTEE EX OFFICIO	2,00	X						0.	0.	0
(37) ADINA FLYNN	2.00	<u> </u>	1	-	-		-			
TRUSTEE EX OFFICIO	2.00	x						0.	0.	0
(38) BARRY GLASSNER	45.00	 	 		-	\vdash				
PRESIDENT, TRUSTEE EX OFFICIO		x	Ì	x				444,678.	0.	35,260
(39) ROBERT H. KLONOFF	45.00		<u> </u>	 		<u> </u>	 			
DEAN OF LAW SCHOOL		1		x				269,716.	0.	38,478
(40) CARL B. VANCE	45.00		1			—	\vdash			
VP BUSINESS & FINANCE		1		x				237,371.	0.	32,196
(41) TUAJUANDA JORDAN	45,00	T	†		 		Г			
DEAN OF COLLEGE OF ARTS & SCIENCES		1		х				212,753.	0.	31,497
(42) JANE M. ATKINSON	45.00									
VP & PROVOST		1		x				203,983.	0.	29,855
(43) DAVID G. ELLIS	45.00									
VP, SECRETARY, GENERAL COUNSEL				х				200,731.	0.	18,557
(44) HAL J. ABRAMS	45.00									
VP INSTITUTIONAL ADVANCEMENT				х				181,043.	0.	31,750
(45) EARL S. FLETCHER	45.00									
DEAN OF GRADUATE SCHOOL				х				164,303.	0.	20,497
(46) GEORGE P. BATTISTEL	45.00									,
, , ,				x	1	ı	1	129,398.	0.	20,292

Form 990 LEWIS & CLARI	· ochanca									
Part VII Section A. Officers, Directors, Tru	ıstees, Key En	nplo	yees	s, ar	nd H	lighe	est (Compensated Employe	es (continued)	- 1.1. 1.14
(A)	(B)			(C				(D)	(E)	(F)
Name and title	Average				ition			Reportable	Reportable	Estimated
Name and the	hours	l (cl			that :		Iv۱	compensation	compensation	amount of
	per	\ <u>`</u>		T		П	,, 	from	from related	other
	week				ı	ぉ		the	organizations	compensation
	(list any	ξį				ploy		organization	(W-2/1099-MISC)	from the
	hours for	direc				d em		(W-2/1099-MISC)	(,	organization
	related	99	蟲		. 1	Sate		(1, 2, 1000)		and related
	organizations	ruste	l trus		휧	uber				organizations
	below	laa t	rtions		월	stco	15			- · 3 · · · · · ·
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
/15\	45,00	=	-=	-	×	_				
(47) SUSAN F. MANDIBERG	45.00					x		203,435.	0.	30,461
PROFESSOR OF LAW	15.00				$\vdash\vdash$	Λ		203,435.	· · · · · · · · · · · · · · · · · · ·	30,401
(48) JENNIFER J. JOHNSON	45.00								•	45 055
PROFESSOR OF LAW					\square	Х	<u> </u>	200,694.	0.	17,875
(49) MICHAEL C. BLUMM	45.00									
PROFESSOR OF LAW		<u></u>				Х		190,707.	0.	26,959
(50) CRAIG N, JOHNSTON	45.00									
PROFESSOR OF LAW						х		189,544.	0.	21,764
(51) DOUGLAS K. NEWELL	45.00				П					
PROFESSOR OF LAW		1				x		180,020.	0.	23,580
(52) GREGORY A. VOLK	45,00	<u> </u>	<u> </u>		\Box				****	
	13,00	1					x	317,199.	0.	(
VP INSTITUTIONAL ADVANCEMENT	45.00	\vdash	\vdash	\vdash	\vdash	-	^	327,233,		
(53) JULIO C. DE PAULA	45,00	1			1		,,	150 000	_	25 24
FORMER DEAN OF C.A.S.		<u> </u>	<u> </u>		<u> </u>		Х	150,290.	0.	25,346
			<u> </u>	<u> </u>						
]								
						L				
		1					1			
	1	T	t				1			
	~	1								
		-	+		 	 	\vdash			
		-					1.			
		 	₩	-	├—	₩	-			
		4								
					<u> </u>	<u> </u>	1			
				L	L		_			
		1				İ		•		
		_	\dagger	\vdash	 	T	T			
		1					1			
	1	+	┼	\vdash	\vdash	┼	+			
		-								
		1	 	-	\vdash	↓	-			
		1			1		1			
		_	\perp				<u> </u>			
						_				ļ
		1			1		1			<u> </u>
		1	T	\Box	T		1			
		1								
			_					<u> </u>		
										1

Statement of Revenue Part VIII Check if Schedule O contains a response or note to any line in this Part VIII (D)
Revenue excluded from tax under sections
512 - 514 (C) Unrelated Related or Total revenue business exempt function revenue revenue Contributions, Gifts, Grants and Other Similar Amounts 1 a Federated campaigns 1a Membership dues 1b 48,051. 1c c Fundraising events d Related organizations 1d 1e e Government grants (contributions) f All other contributions, gifts, grants, and 8,124,711 similar amounts not included above 277,580. g Noncash contributions included in lines 1a-1f: \$ 8,172,762 Total. Add lines 1a-1f ▶ **Business Code** 611600 123,238,772 123,238,772. TUITION AND FEES Program Service 15,444,479. 900099 15,444,479 AUXILIARY SERVICES 900099 3,252,253. 3,252,253 CONTRACTS/EXCHANGE TRN All other program service revenue 141,935,504. Total. Add lines 2a-2f Investment income (including dividends, interest, and 38,640. 16,420,013. 16,458,653. other similar amounts) Income from investment of tax-exempt bond proceeds 84,350. 84,350. 5 Royalties (ii) Personal (i) Real 604,259 6 a Gross rents 351,685. b Less: rental expenses 252,574. Rental income or (loss) 252,574. 252,574, d Net rental income or (loss) (ii) Other (i) Securities 7 a Gross amount from sales of 51,284,009. 2,700,460. assets other than inventory b Less: cost or other basis 58,578,242. 2,750,680 and sales expenses -7,294,233. -50,220 c Gain or (loss) -7,344,453, -7,344,453. \triangleright d Net gain or (loss) 8 a Gross income from fundraising events (not Other Revenue 48,051. of including \$ contributions reported on line 1c). See 65,172. Part IV, line 18 75.346 b Less: direct expenses -10,174 -10,174 c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 b Less: direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold Net income or (loss) from sales of inventory Business Code Miscellaneous Revenue -45,503. 3,185,567. 11 a OTHER REVENUE 3,140,064, 900099 b d All other revenue 3,140,064 e Total. Add lines 11a-11d 162,689,280 129,676,592. -6,863. 24,846,789 Total revenue. See instructions.

Form 990 (2013) LEWIS & CLARK COLLE Part IX Statement of Functional Expenses

	Check if Schedule O contains a response include amounts reported on lines 6b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service	(C) Management and general expenses	(D) Fundraising expenses
	rants and other assistance to governments and		expenses	general expenses	скрепосо
	rganizations in the United States. See Part IV, line 21	53,300.	53,300.		
	Brants and other assistance to individuals in				
	ne United States. See Part IV, line 22	42,066,670.	42,066,670.		
3 G	Frants and other assistance to governments,				
O	rganizations, and individuals outside the				
U	Inited States. See Part IV, lines 15 and 16 🛚				
4 B	enefits paid to or for members				
5 C	Compensation of current officers, directors,				
tr	rustees, and key employees	2,520,096.	1,062,366.	1,235,126.	222,604.
6 C	ompensation not included above, to disqualified				
pe	ersons (as defined under section 4958(f)(1)) and				
pe	ersons described in section 4958(c)(3)(B)			7.417.242	0.100.001
	Other salaries and wages	52,713,898.	43,456,654.	7,147,343.	2,109,901.
	ension plan accruals and contributions (include		2 225 127	541 604	146 051
	ection 401(k) and 403(b) employer contributions)	3,694,732.	3,006,197.	541,684.	146,851,
	Other employee benefits	7,574,714.	6,103,096.	1,242,091.	229,527.
	Payroll taxes	3,922,712.	3,151,389.	615,658.	155,665,
	ees for services (non-employees):				
	Management	74 024	35,077.	23,107.	16,750,
	egal	74,934. 122,045.	35,077.	122,045.	10,730
	Accounting	122,045.		122,043.	
	obbying				
	rofessional fundraising services. See Part IV, line 17	893,853.		893,853.	
	nvestment management fees	033,033.		0,000.	
_	Other. (If line 11g amount exceeds 10% of line 25,	10,802,507.	7,646,011.	3,007,416.	149,080
	olumn (A) amount, list line 11g expenses on Sch O.)	121,061.	87,823.	23,555.	9,683
	Advertising and promotion	6,906,776.	3,183,149.	3,465,046.	258,581
	Office expenses	0,300,770.	0,200,200		
	nformation technology				
	Royalties	3,532,376.	1,544,729.	1,987,647.	
	Decupancy	3,987,812.	3,050,875.	732,173.	204,764
	ravel				
	or any federal, state, or local public officials				
_	Conferences, conventions, and meetings	276,538.	186,473.	72,836.	17,229
	nterest	7,911,357.	4,843,207.	3,068,150.	
	Payments to affiliates	,,			
	Depreciation, depletion, and amortization	7,035,807.	4,891,840.	2,143,967.	
	nsurance	2,309,892.	1,871,738.	438,154.	
24 C a 2	Other expenses. Itemize expenses not covered bove. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A)				
	mount, list line 24e expenses on Schedule 0.)	5,189,182.	5,189,182.	- Control of the Cont	A Company of the Comp
	LIBRARY BOOKS/MATERIALS	1,929,076.	1,929,076.		
~ -	DUES & SUBSCRIPTIONS	517,682.	248,196.	263,395.	6,091
~ -	GRANT-FUNDED PURCHASES	245,223.	245,223.		•
~ -		815,369.	9,043,031.	-8,227,662.	
	All other expenses	165,217,612.	142,895,302.	18,795,584.	3,526,726
	Joint costs. Complete this line only if the organization		, ,		
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.			·	
- 6	Check here if following SOP 98-2 (ASC 958-720)				

332010 10-29-13

Part X | Balance Sheet Check if Schedule O contains a response or note to any line in this Part X (A) (B) End of year Beginning of year 3,997,844. 11,092,261. 1 Cash - non-interest-bearing 1 2 Savings and temporary cash investments 2 6,848,275. 5,084,538. 3 Pledges and grants receivable, net 3 173,919. 159,708. 4 Accounts receivable, net 4 Loans and other receivables from current and former officers, directors, 5 trustees, key employees, and highest compensated employees. Complete 5 Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary 6 employees' beneficiary organizations (see instr). Complete Part II of Sch L 7,967,163. 7,918,943. 7 Notes and loans receivable, net 8 Inventories for sale or use 8 2,264,716. 2,561,529. 9 Prepaid expenses and deferred charges 9 10a Land, buildings, and equipment: cost or other 288,767,807. 10a basis, Complete Part VI of Schedule D 178,805,081 181,001,055. 107,766,752. 152,811,529. 143,289,889. 11 Investments - publicly traded securities 11 78,690,853. 88,538,942. 12 Investments - other securities. See Part IV, line 11 12 13 Investments - program-related. See Part IV, line 11 13 14 14 Intangible assets 789,780. 3,088,000. 15 Other assets. See Part IV, line 11 15 442,567,055. 432,516,970. 16 Total assets. Add lines 1 through 15 (must equal line 34) 16 16,330,563. 14,793,948. 17 Accounts payable and accrued expenses 17 18 18 Grants payable 4,744,833. 3,749,170. 19 Deferred revenue 19 108,157,411. 108,140,851. 20 20 Tax-exempt bond liabilities Escrow or custodial account liability. Complete Part IV of Schedule D 21 21 Loans and other payables to current and former officers, directors, trustees, 22 key employees, highest compensated employees, and disqualified persons. 22 Complete Part II of Schedule L 23 23 Secured mortgages and notes payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 24 Other liabilities (including federal income tax, payables to related third 25 parties, and other liabilities not included on lines 17-24). Complete Part X of 16,308,986. 17,511,985. 25 Schedule D 144,005,178. 145,732,569. 26 Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117 (ASC 958), check here X and complete lines 27 through 29, and lines 33 and 34. Net Assets or Fund Balances 99,724,758. 97,347,379 27 Unrestricted net assets 27 87,255,166. 79,689,449. 28 Temporarily restricted net assets 111,581,953. 109,747,573, 29 29 Permanently restricted net assets Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34. 30 Capital stock or trust principal, or current funds 30 31 Paid-in or capital surplus, or land, building, or equipment fund 31 32 Retained earnings, endowment, accumulated income, or other funds 32 298,561,877. 286,784,401. 33 Total net assets or fund balances 33 432,516,970. 442,567,055. Total liabilities and net assets/fund balances Form 990 (2013)

-orm	990 (2013) HENTS & CHARK CONDEGN			, u	10		
	t XI Reconciliation of Net Assets						
	Check if Schedule O contains a response or note to any line in this Part XI				Х		
				689,			
1	1 Total revenue (must equal Part VIII, column (A), line 12)						
2	Total expenses (must equal Part IX, column (A), line 25)	2		217,			
3	Revenue less expenses. Subtract line 2 from line 1	3	-2,528,332.				
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	286,	784,	401.		
5	Net unrealized gains (losses) on investments	5	13,	044,	013.		
6	Donated services and use of facilities	6					
7	Investment expenses	7					
8	Prior period adjustments	8					
9	Other changes in net assets or fund balances (explain in Schedule O)	9	1,	261,	795.		
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,						
	column (B))	10	298	561,	877.		
Par	t XII Financial Statements and Reporting						
	Check if Schedule O contains a response or note to any line in this Part XII						
				Yes	No		
1	Accounting method used to prepare the Form 990: Cash X Accrual Other						
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.						
2a	The state of the s				Х		
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a						
	separate basis, consolidated basis, or both:						
	Separate basis Consolidated basis Both consolidated and separate basis						
h	Were the organization's financial statements audited by an independent accountant?		2b	Х			
-	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,					
	consolidated basis, or both:						
	X Separate basis Consolidated basis Both consolidated and separate basis						
c	c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit,				V-20010		
Ŭ	review, or compilation of its financial statements and selection of an independent accountant?						
If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.							
32	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sir						
va	Act and OMB Circular A-133?						
h	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requi	red audit					
Ŋ	or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b	х			
-	or additor explain with it confedence and accompagnity acopa interior to arrange asset assets.		Form	990	(2013)		

SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

➤ Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

lame of t	he organizatio	on LEWIS & CLA	PK COLLEGE						•	3-038685		IDE
Part I	Reason f		y Status (All organiza	ations mus	t complete	this part.	See instr	uctions.				-
	zation is not a A church, con A school desc A hospital or a	private foundation by vention of churches cribed in section 170 a cooperative hospital	ecause it is: (For lines 1 of the control of the co	through 11 hes describ nedule E.) escribed in	I, check or bed in sec section	nly one bootion 170(×.) b)(1)(A)(i). A)(iii).		, Enter th	ne hospital'	s nam	e,
5	section 170(l A federal, stat An organization section 170(k A community An organization activities relations and u See section 8	on operated for the bib)(1)(A)(iv). (Complete, or local government that normally receiv)(1)(A)(vi). (Complete trust described in somethat normally received to its exempt fun inrelated business ta 509(a)(2). (Complete	ent or governmental unitatives a substantial part of the Part II.) ection 170(b)(1)(A)(vi). (vi) eives: (1) more than 33 1/ ctions - subject to certain able income (less sections)	described f its suppo Complete I /3% of its s n exception on 511 tax	in section ort from a g Part II.) support fro ns, and (2)) from busi	n 170(b)(1) overnmen m contribu no more t	(A)(v). tal unit or utions, me han 33 1/3 quired by	from the g mbership 3% of its s the organi	eneral pu fees, and upport fro	ublic descril gross rece om gross in	ipts fro vestm	om ent
e	An organization more publicly describes the a Type I By checking to foundation multiple foundation multiple foundation multiple foundation multiple foundation multiple foundation multiple foundation multiple foundation multiple foundation multiple foundation multiple foundation multiple foundation multiple foundation for foundation fo	on organized and op supported organization by Tychis box, I certify that anagers and other thation received a writing ganization, check that 17, 2006, has the on who directly or indigening body of the sumember of a personontrolled entity of a	t the organization is not on the common or the common or more publicly the determination from the common or the common of the co	e benefit of n 509(a)(1) te lines 11 /pe III - Fur controlled supported ne IRS that y gift or co one or toge	f, to perfor or section e through nctionally in directly or d organizat t it is a Typ ntribution bether with p	m the fund 1509(a)(2). 11h. Integrated indirectly ions describe I, Type I from any copersons de	dby one or ribed in se I, or Type	or to carry etion 509(a Type more disquetion 509(a III wing person in (ii) and (iii)	a)(3). Che e III - Non- ualified pe a)(1) or se ons? below,	ck the box functionally ersons other action 509(a	that y integ er than	ırated
	of supported anization	(ii) EIN	(described on lines 1-9	(C section dozerning documents (i) or your supports		(vi) Is organizatio (i) organiz U.S Yes	the on in col. ed in the .?	(vii) Amount sup	of mor	netary		

332021 09-25-13

Schedule A (Form 990 or 990-EZ) 2013

Form 990 or 990-EZ.

LHA For Paperwork Reduction Act Notice, see the Instructions for

Page 2

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support	,					
	ndar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
	Gifts, grants, contributions, and	,					
•	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to	1					
	the organization without charge						
4	Total. Add lines 1 through 3						
	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.	2.8					
Sec	tion B. Total Support			-			
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						******
9	Net income from unrelated business	,					
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV.)						
	Total support. Add lines 7 through 10						
12	Gross receipts from related activities,	etc. (see instruction	ons)			12	
13	First five years. If the Form 990 is fo	r the organization's	s first, second, thir	d, fourth, or fifth ta	ix year as a section	1 501(c)(3)	_
<u> </u>	organization, check this box and stop ction C. Computation of Publi	o here	centage				
	Public support percentage for 2013 (ookumn (fl)		14	%
	Public support percentage for 2013 (Public support percentage from 2012)					15	%
15	33 1/3% support test - 2013. If the	organization did no	of check the hove	n line 13, and line	 14 is 33 1/3% or m		
168	stop here. The organization qualifies						
L	33 1/3% support test - 2012. If the	organization did no	ot check a hox on	line 13 or 16a. and	line 15 is 33 1/3%	or more, check this	box
ı.	and stop here. The organization qua						
17.	and stop here. The organization qual 10% -facts-and-circumstances test	2013. If the ord	anization did not	check a box on line	∋ 13, 16a, or 16b. a	and line 14 is 10% o	r more,
176	and if the organization meets the "fac	ets-and-circumstan	ces" test, check th	nis box and stop I	nere. Explain in Pa	rt IV how the organi	zation
	meets the "facts-and-circumstances"						
	neets the macts-and-circumstances test	1- 2012 If the or	anization did not	check a box on line	e 13, 16a. 16b. or	17a, and line 15 is 1	0% or
ľ	more, and if the organization meets t	he "facts and circu	mstances" test of	heck this box and	stop here. Explain	n in Part IV how the	
	organization meets the "facts-and-cire	cumstances" teet	The organization of	qualifies as a public	oly supported orga	nization	▶□
40	Private foundation. If the organization	on did not check a	hox on line 13, 16	Sa. 16b. 17a. or 17b	o, check this box a	nd see instructions	>
18	riivate louiluation, ii the organizatio	on all not onlook a		,,,	Sch	edule A (Form 990	or 990-EZ) 2013

Schedule A (Form 990 or 990-EZ) 2013 LEWIS & CLARK COLLEGE Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fa	ails to
qualify under the tests listed helow, please complete Part II \	

Section A. Public Support	ocion, piodos com	3,0.00 1 4.1 11.)				
Calendar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not						
include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities						
furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and	ļ					
3 received from disqualified persons				-		
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year	,					
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6.)						
Section B. Total Support						
Calendar year (or fiscal year beginning in) 🕨	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
9 Amounts from line 6						_
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income						
(less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is	5			į		
regularly carried on						
assets (Explain in Part IV.)						
14 First five years. If the Form 990 is	for the organization					ation,
check this box and stop here						>
Section C. Computation of Pub	olic Support Pe	rcentage			42	0/
15 Public support percentage for 2013					15	<u>%</u>
16 Public support percentage from 20 Section D. Computation of Investigation	12 Schedule A, Par	t III, line 15			16	
			no 13 column (fl)		17	%
17 Investment income percentage for18 Investment income percentage from						%
19 a 33 1/3% support tests - 2013. If the	ne organization did	not check the box	on line 14. and lir	ne 15 is more than		
more than 33 1/3%, check this box	and stop here. Th	ne organization qua	lifies as a publicly	supported organi	zation	
b 33 1/3% support tests - 2012. If the	he organization did	not check a box or	n line 14 or line 19	a, and line 16 is m	ore than 33 1/3%, a	and
line 18 is not more than 33 1/3%, c	heck this box and	stop here. The org	janization qualifies	s as a publicly sup	ported organization	·
20 Private foundation. If the organiza	tion did not check a	<u>a box on line 14, 19</u>	a, or 19b, check	this box and see ir	structions	D

332023 09-25-13

017078_1

332024 09-25-13

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.
 ▶ Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990

OMB No. 1545-0047

Employer identification number

2013

LEW	IS & CLARK COLLEGE	93-0386858					
Organization type (check o	ne):						
Filers of:	Section:	•					
Form 990 or 990-EZ	X 501(c)(3) (enter number) organization						
·	4947(a)(1) nonexempt charitable trust not treated as a private foundation						
	527 political organization						
Form 990-PF	501(c)(3) exempt private foundation	•					
	4947(a)(1) nonexempt charitable trust treated as a private foundation						
	501(c)(3) taxable private foundation						
	s covered by the General Rule or a Special Rule. 7), (8), or (10) organization can check boxes for both the General Rule and a Special Rul	e. See instructions.					
General Rule							
X For an organization contributor. Compl	n filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in mo	oney or property) from any one					
Special Rules							
509(a)(1) and 170(b	c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulo)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the g b) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.						
For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.							
For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use exclusively for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year							
but it must answer "No" on	nat is not covered by the General Rule and/or the Special Rules does not file Schedule E Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its F the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).	3 (Form 990, 990-EZ, or 990-PF), orm 990-PF, Part I, line 2, to					
LHA For Paperwork Redu	action Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule	B (Form 990, 990-EZ, or 990-PF) (2013)					

Name of	organi	zat	ion
---------	--------	-----	-----

Employer identification number

LEWIS & C	CLARK COLLEGE	93	3-0386858
Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	Il space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$462,005.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

LEWIS	&	CLARK	COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if ac	dditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$ 250,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9		\$ 235,500.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
10		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
11		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
12	4-13	\$\$ 130,712.	Person X Payroll Noncash (Complete Part II for noncash contributions.) 990, 990-EZ, or 990-PF) (2013

Employer identification number

LEWIS	æ	CLARK	COLLEG

93-0386858

(a) No.	Contributors (see instructions). Use duplicate copies of Part I if a (b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
13		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
14		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
15		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
16		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
17		\$ \$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
18		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

22

Employer identification number

|--|

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional s	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
19		\$66,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
20		\$60,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
21		\$56,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
22		\$52,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
23		\$51,050.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
24		\$50,979.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

LEWIS	&	CLARK	COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional s	pace is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
25		\$50,170.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
26		\$50,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
27	·	\$50,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
28		\$50,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
29		\$50,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
30		\$50,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

LEWIS	&	CLARK	COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional s	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
31		\$50,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
32		\$50,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
33		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
34		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
35		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
36		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

LEWIS & CLARK COLLEGE	93-0386858

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.					
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
37		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
38		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
39		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
40		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
41		\$30,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
42		\$\$	Person X Payroll			

Employer identification number

9	3	 0	3	8	6	8	5	8	
•	J	v	·	v	v	v	•	v	

LEWIS & (CLARK COLLEGE	93	-0386858
Part I	Contributors (see instructions). Use duplicate copies of Part I if ad	ditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
43		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
44		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
45		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
46		\$24,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
47		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
48		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

P.EWT.S	£	CT.ARK	COLLEG

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
49		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
50		\$20,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
51		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
52		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
53		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
54		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

LEWIS	&	CLARK	COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional s	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
55		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
56		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
57		\$19,950.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
58		\$19,898.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
59		\$17,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
60		\$16,695.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

LEWIS	&	CLARK	COLLEG

	Contributors (instructions) the duplicate content of Port Life additional	ongoo is needed	
Part I	Contributors (see instructions). Use duplicate copies of Part I if additional s		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
61		\$16,400.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
62		\$16,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
63		\$15,358.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
64		\$15,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
65		\$15,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
66		\$15,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

93-0386858	93	3 –	0	3	8	6	8	5	8
------------	----	-----	---	---	---	---	---	---	---

PEMIS &	CLARK COLLEGE) 33	-0300030
Part I	Contributors (see instructions). Use duplicate copies of Part I if a	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
67_		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
68		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
69		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
70		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
71		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
72		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

20170303 146892 017078

Employer identification number

LEWIS &	CLARK COLLEGE	93	3-0386858
Part I	Contributors (see instructions). Use duplicate copies of Part I if ac	dditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
73		\$12,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
74		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
75		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
76		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
77		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
78		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

LEWIS	&	CLARK	COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
79		\$10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
80		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
81		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
82		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
83		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
84		\$	Person X Payroll

Employer identification number

LEWIS	&	CLARK	COLLEG

	CLARK COLLEGE		
Part I	Contributors (see instructions). Use duplicate copies of Part I if additional s	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
85		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
86		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
87		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
88		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
89		\$	Person X Payroli Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
90		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

WIS	£	CLARK	COLLEGE			93-038685

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	onal space is needed.	·
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
91		\$10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
92		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
93		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
94		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
95	·	\$10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
96		\$10,000.	Person X Payroll

Employer identification number

LEWIS	&	CLARK	COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional s	pace is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
97		\$10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
98		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
99		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
100		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
101		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
102		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

LEWIS	&	CLARK	COLLEGI

TEMID &	CLARK COLLEGE		1-0360636
Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
103		\$9,500.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
104		\$9,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
105		\$8,250.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
106		\$8,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
107		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
108		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

1. Employer identification number

1. Employer identification number

1. Employer identification number

1. Employer identification number

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional s	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
109		\$6,797.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
110		\$6,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
111		\$6,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
112		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
113		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
114		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

LEWIS	æ	CLARK	COLLEGE
711117	u.	CHILLIC	COMMICO

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional s	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
115		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
116		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
117		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
118		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
119		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
120		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
121		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
122		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
123		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
124		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
125		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
126		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

LEWIS & C	CLARK COLLEGE		93-0386858
Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
127		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
128		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
129		\$5,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
130		\$5,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
131		\$5,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
132		\$5,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

LEWIS	&	CLARK	COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional s	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
133		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
134		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
135		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
136		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
137		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
138		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

LEWIS	æ	CLARK	COLLEG

93-0386858

TEMTO &	CDARK CODDEGE		. 0300030
Part I	Contributors (see instructions). Use duplicate copies of Part I if ad	ditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
139		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
140		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
141		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
142		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
143		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
144		\$	Person X Payroll

20170303 146892 017078

Employer identification number

LEWIS	æ	CLARK	COLLEGE
コロルエク	QĽ	CHMICH	COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
145		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
146		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
147		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
148		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
149		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
150		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

LEWIS	&	CLARK	COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if addit	ional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
151		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
152		\$\$	Person X Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
153		\$\$	Person X Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
154		\$12,708.	Person X Payroll X Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
155		\$\$	Person X Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
156		\$\$ 10,660.	Person X Payroll

Employer identification number

LEWIS	&	CLARK	COLLEGE
-------	---	-------	---------

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional s	pace is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
157		\$10,301.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
158		\$10,124.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
159		\$8,013.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
160		\$7,700.	Person X Payroll X Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
161		\$7,658.	Person X Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
162		\$5,998.	Person X Payroll

Employer identification number

LEWIS	&	CLARK	COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional s	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
163		\$5,609.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
164		\$5,180.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
165		\$5,156.	Person X Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
166		\$5,111.	Person X Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Employer identification number

LEWIS & CLARK COLLEGE

Part II	Noncash Property (see instructions). Use duplicate copies of Pa	art II if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
	2000 SHARES MICROSOFT STOCK		
151			
		\$	07/02/13
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
1 41 (1	140 SHARES SPDR STOCK		
152			
		\$	12/17/13
(a) No. from	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
Part I	346 SHARES HJ HEINZ STOCK		
153	340 SHARES NO RELINA STOCK		
		\$\$	06/05/13
(a)		(c)	4.0
No.	(b)	FMV (or estimate)	(d) Date received
from Part I	Description of noncash property given	(see instructions)	
	130 SHARES NIKE STOCK		
154			
			12/27/13
		\$	22/21/20
(a)		(0)	
No.	(b)	(c) FMV (or estimate)	(d)
from	Description of noncash property given	(see instructions)	Date received
Part I	PERSIAN RUG		
155	FERSIAN ROS		
		\$\$	01/14/14
(a)		(c)	7-10
No.	(b)	FMV (or estimate)	(d) Date received
from Part I	Description of noncash property given	(see instructions)	Bato roomou
. 4	824 SHARES STANCORP FINANCIAL STOCK		
156			
			11/08/13
		\$\$	90, 990-EZ, or 990-PF) (2

Employer identification number

LEWIS & CLARK COLLEGE

93-0386858

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if		-0300030
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
	595 SHARES UMPQUA STOCK		
157			
		\$10,301.	11/14/13
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
	128 SHARES ISHARES S&P 500 VALUE INDEX STOCK		
158			
		\$10,124.	09/10/13
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
	45 SHARES PPG INDUSTRIES INC STOCK		
159			
		\$8,013.	02/06/14
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
raiti	14 FLAT PANEL LED LIGHTS		
160			
		\$\$	03/26/14
(a)			
No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
raili	150 SHARES FIRST REPUBLIC BANK OF SAN FRANCISCO STOCK		
161		-	
		\$\$	11/25/13
(a)		(-)	
No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
raiti	101 SHARES WALGREEN COMPANY STOCK		
162		- -	
		- s 5,998.	11/12/13
			000 000 E7 or 000 PE\ /20

20170303 146892 017078

Employer identification number

LEWIS & CLARK COLLEGE

Part II	Noncash Property (see instructions). Use duplicate copies of Pa	rt II if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
	160 SHARES WILLIAMS COMPANIES INC STOCK		
163			
		\$\$	06/03/13
(a) No. from	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
Part I	70 SHARES NIKE STOCK		
164			
		\$\$	01/21/14
(a) No.	(b)	(c)	(d)
from	Description of noncash property given	FMV (or estimate) (see instructions)	Date received
Part I	100 SHARES COMCAST CORP CLASS A STOCK		
165			
;		\$\$	12/27/13
(a)		(c)	(d)
No. from	(b) Description of noncash property given	FMV (or estimate) (see instructions)	Date received
Part I	17 SHARES AMAZON, COM STOCK		
166			
		\$5,111.	05/14/14
(a)		(c)	
No. from Part I	(b) Description of noncash property given	FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
1 01 (1	,		
		\$	90, 990-EZ, or 990-PF) (20

Name of organi	ization		Employer identification number		
	ARK COLLEGE		93-0386858		
Part III	Exclusively religious, charitable, etc., individu year. Complete columns (a) through (e) and the the total of exclusively religious, charitable, etc., our description of the description of the description of the content of the cont	al contributions to section 501(c)(7), (8 following line entry. For organizations core contributions of \$1,000 or less for the year pace is needed.), or (10) organizations that total more than \$1,000 for the mpleting Part III, enter har. (Enter this information once.) > \$		
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
	I	(e) Transfer of gift			
	Transferee's name, address, and	ZIP + 4	Relationship of transferor to transferee		
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
	(e) Transfer of gift				
_	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee		
-					
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
	(e) Transfer of gift				
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee		
-					
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
-		(e) Transfer of gift			
	Transferee's name, address, and	1 ZIP + 4	Relationship of transferor to transferee		
-					

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 Inspection

Name of the organization 93-0386858 LEWIS & CLARK COLLEGE

Employer identification number

Par	t I Organizations Maintaining Donor Advised	d Funds or Other Similar Funds	or Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, line		
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in v	writing that the assets held in donor advis	sed funds
•	are the organization's property, subject to the organization's		
6	Did the organization inform all grantees, donors, and donor a		
Ū	for charitable purposes and not for the benefit of the donor o		
	impermissible private benefit?		1 1 2
Par			
1	Purpose(s) of conservation easements held by the organization	on (check all that apply).	
·	Preservation of land for public use (e.g., recreation or e		istorically important land area
	Protection of natural habitat		rtified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualif	ied conservation contribution in the form	of a conservation easement on the last
_	day of the tax year.		
			Held at the End of the Tax Year
а	Total number of conservation easements		2a
b			
С	Number of conservation easements on a certified historic stra		
d	Number of conservation easements included in (c) acquired a		
	listed in the National Register		امدا
3	Number of conservation easements modified, transferred, rel		
•	year >		
4	Number of states where property subject to conservation eas	sement is located >	_
5	Does the organization have a written policy regarding the per	riodic monitoring, inspection, handling of	:
-	violations, and enforcement of the conservation easements it		
6	Staff and volunteer hours devoted to monitoring, inspecting,	and enforcing conservation easements of	during the year
7	Amount of expenses incurred in monitoring, inspecting, and	enforcing conservation easements during	g the year 🕨 💲
8	Does each conservation easement reported on line 2(d) above	ve satisfy the requirements of section 170	D(h)(4)(B)(i)
	and section 170(h)(4)(B)(ii)?		Yes No
9	In Part XIII, describe how the organization reports conservati	on easements in its revenue and expens	e statement, and balance sheet, and
	include, if applicable, the text of the footnote to the organiza	tion's financial statements that describes	s the organization's accounting for
	conservation easements		
Pa	t III Organizations Maintaining Collections o		ther Similar Assets.
	Complete if the organization answered "Yes" to Form	990, Part IV, line 8.	
1a	If the organization elected, as permitted under SFAS 116 (AS	SC 958), not to report in its revenue state	ement and balance sheet works of art,
	historical treasures, or other similar assets held for public ex	hibition, education, or research in further	ance of public service, provide, in Part XIII,
	the text of the footnote to its financial statements that descr	ibes these items.	
b	If the organization elected, as permitted under SFAS 116 (AS	SC 958), to report in its revenue statemer	nt and balance sheet works of art, historical
	treasures, or other similar assets held for public exhibition, e	ducation, or research in furtherance of p	ublic service, provide the following amounts
	relating to these items:		
	(i) Revenues included in Form 990, Part VIII, line 1		▶ \$ 200. ▶ \$ 2,546,669.
	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of art, historical tre	easures, or other similar assets for financ	ial gain, provide
	the following amounts required to be reported under SFAS 1	116 (ASC 958) relating to these items:	
а	Revenues included in Form 990, Part VIII, line 1		
b	Assets included in Form 990, Part X		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2013

	dule D (Form 990) 2013 LEWIS & CLA				- · · ·	93-038			ge 2
	t III Organizations Maintaining Co								
3	Using the organization's acquisition, accession	n, and other records	, check any of the	following that	are a sig	nificant use of its co	ollection	tems	
	(check all that apply):								
а	X Public exhibition	d		change progra	ıms				
b	X Scholarly research	е	Other						
С	X Preservation for future generations								
4	Provide a description of the organization's co						XIII.		
	During the year, did the organization solicit or						1	[v]	No
	to be sold to raise funds rather than to be ma						Yes	_ A_	NO
	t IV Escrow and Custodial Arrang reported an amount on Form 990, Par	t X, line 21.					ne e, or		
1a	Is the organization an agent, trustee, custodia	an or other intermedia	ary for contributio	ns or other ass	sets not ir	ncluded	_		
	on Form 990, Part X?					L	Yes		No
b	If "Yes," explain the arrangement in Part XIII a	and complete the foll	owing table:						
							Amount		
С	Beginning balance					1c			
d	Additions during the year					1d			
е	Distributions during the year					1e			
f	Ending balance					1f			
2a	Did the organization include an amount on Fo	orm 990, Part X, line :	21?			L	Yes		No
b	If "Yes," explain the arrangement in Part XIII.	Check here if the exp	olanation has bee	n provided in F	art XIII				
Par	t V Endowment Funds. Complete i	f the organization and	swered "Yes" to F	orm 990, Part					
		(a) Current year	(b) Prior year	(c) Two yea		(d) Three years back	(e) Four		
1a	Beginning of year balance	211,207,498.	182,270,213			179,309,669.		600,6	
b	Contributions	3,305,908.	5,277,987			1,537,363.		916,8	
С	Net investment earnings, gains, and losses	22,797,108.	35,518,359			34,281,838.		385,6	
d	Grants or scholarships	3,883,202.	3,536,701	3,65	7,013.	3,949,546.	3,	676,3	117.
ę	Other expenditures for facilities							400	0.04
	and programs	8,185,529.	7,494,044		9,256.	6,280,261.		400,8	
f	Administrative expenses	880,624.	828,316		9,805.	757,857.		516,4	
g	End of year balance	224,361,159.	211,207,498		0,213.	204,141,206.	179,	309,6	. 600
2	Provide the estimated percentage of the curr		(line 1g, column	(a)) held as:					
	Board designated or quasi-endowment	21.00	_%						
b	Permanent endowment 45.00	%							
С	Temporarily restricted endowment	34.00 %							
	The percentages in lines 2a, 2b, and 2c shou								
За	Are there endowment funds not in the posse	ssion of the organiza	tion that are held	and administe	red for th	e organization	ſ	· I	
	by:						[a (i)	Yes	No_x
	(i) unrelated organizations						3a(i)		<u>x</u>
							3a(ii)		
b							_3b_		
4	Describe in Part XIII the intended uses of the		wment funds.						
Pa	rt VI Land, Buildings, and Equipm		D-4 84 8- 44	On a F 000	Dent V. I	ina 10			
	Complete if the organization answere						(-V Das	Le volu	
	Description of property	(a) Cost or o	1 ' '	st or other		ccumulated preciation	(d) Boo	k value	B
		basis (investn		is (other)	ue	Urodiauon	1.8	132,	443
	Land			18,132,443. 07,067,229.		62,907,597.		159,	
	Buildings			L5,487,853.		8,003,958.		483,	
_	Lessahold improvements			,,,	i	,			

Schedule D (Form 990) 2013

36,855,197.

7,404,373.

3,820,712.

181,001,055.

e Other

44,259,570.

3,820,712.

Total. Add lines 1a through 1e. (Column (d) must equal Form 990. Part X. column (B), line 10(c),)

c Leasehold improvements

d Equipment

Schedule D (Form 990) 2013 LEWIS & CLARK CO	LLEGE		93-0386858 Page 3
Part VII Investments - Other Securities.			
Complete if the organization answered "Yes"	to Form 990, Part IV, line 1	1b. See Form 990, Part X, line 12.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost	or end-of-year market value
(1) Financial derivatives			
(2) Closely-held equity interests			
(3) Other			
(A) ALTERNATIVE INVESTMENTS	88,022,275.	END-OF-YEAR MARKET VAL	UE
(B) REAL ESTATE AND OTHER	516,667.	END-OF-YEAR MARKET VAL	UE
(C)			
(D)		·	
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	88,538,942.		
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes"		11c. See Form 990, Part X, line 13.	and of year market value
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost	or end-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9) Table (Oal (b) must equal Form 000 Part V and (P) line 13)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ► Part IX Other Assets.		1986/98/99/99/1999/99/99/99/99/99/99/99/99/99/9	
Complete if the organization answered "Yes"	to Form 990. Part IV. line	11d. See Form 990, Part X, line 15.	
The state of the s) Description		(b) Book value
(1)	•		
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990. Part X. col. (B) lin	ne 15.))
Part X Other Liabilities.			
Complete if the organization answered "Yes"	to Form 990, Part IV, line		line 25.
1. (a) Description of liability		(b) Book value	
(1) Federal income taxes			
(2) SPLIT INTEREST AGREEMENTS		730,693.	
(3) US GOVT GRANTS REFUNDABLE		6,231,042.	
(4) INTEREST RATE SWAPS LIABILITY		9,347,251.	
(6)			
(7)			
/Q\			

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2013

(9)

16,308,986.

	t XI Reconciliation of Revenue per Audited Financial Statemen	ts With I	Revenue per Ret	turn.	
	Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.				
1	Total revenue, gains, and other support per audited financial statements			1	135,302,808.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains on investments	2a	13,044,013.		
b	Donated services and use of facilities	2b			
С	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d	-40,903,019.		
е	Add lines 2a through 2d		.,,	2e	-27,859,006.
3 -	Subtract line 2e from line 1			3	163,161,814.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b	-472,534.		
С	Add lines 4a and 4b			4c	-472,534.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			5	162,689,280.
Pai	t XII Reconciliation of Expenses per Audited Financial Statemen	nts With	Expenses per H	leturn.	
	Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.				
1	Total expenses and losses per audited financial statements			1	123,525,332.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
¢	Other losses	2c	074.000		
d	Other (Describe in Part XIII.)	2d	374,390.		274 200
е	Add lines 2a through 2d			2e	374,390.
3	Subtract line 2e from line 1			3	123,150,942.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	1 1			
а	Investment expenses not included on Form 990, Part VIII, line 7b	1 1	10.055.570		
b	Other (Describe in Part XIII.)	4b	42,066,670.		40 066 670
С	Add lines 4a and 4b			4c	42,066,670. 165,217,612.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			5	105,217,012.
	t XIII Supplemental Information.	. P. 41	I Ob Doub V Broad	. D+ V I	in a Or Dowl VI
	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV			; Part X, I	ine 2; Part XI,
lines	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any addit	ionai intorn	nation.		
D. D.	, TTT TTMD 4.				
PAR'.	III, LINE 4:				
D T G	RIPTION OF COLLEGE'S COLLECTIONS - PAINTINGS, SCULPTURES				
DESC	RIPTION OF COLLEGE S COLLECTIONS - PAINTINGS, SCORI TOKES	<u></u>			
3 NTD	OTHER WORKS OF ART FOR PUBLIC EXHIBITION AND CAMPUS BEAUTIFICA	יידרו י			
AND	OTHER WORKS OF ART FOR PUBLIC EXHIBITION AND CAMEOU BEAUTIFICA	11011,			
DOE	RY, LITERARY COLLECTIONS, PHOTOGRAPHS, MEMORABILIA, NEWSPAPERS		,		
POE.	RI, BITERARI COBBECTIONS, PHOTOGRAPHS, MEMORESHITI, MEMORITHE END	·			
TOII	NALS, CORRESPONDENCE AND RESEARCH NOTES HELD FOR HISTORICAL				
000	MADS, CORRESPONDENCE AND RESERVED NOTES MEET TOR MEET CORRESPONDENCE AND RESERVED.				
ישסס	SERVATION AND EDUCATIONAL RESEARCH PURPOSES.				
- KE	EXVALLON AND EDUCATIONAL RESERVED TOTAL COLUMN TO THE COLU				
יאגק	P V, LINE 4:				
4321	- 1				
INT	ENDED USE OF COLLEGE'S ENDOWMENT FUNDS - TO PROVIDE				
FUN	DING FOR STUDENT SCHOLARSHIPS AND TUITION ASSISTANCE, AND TO PR	OVIDE			
FIN	ANCIAL SUPPORT AND STABILITY FOR INSTITUTIONAL PROGRAMS.				
					, —

Schedule D (Form 990) 2013 LEWIS & CLARK COLLEGE		93-0386858	Page 5
Part XIII Supplemental Information (continued)		And the second s	· · · · · · · · · · · · · · · · · · ·
PART X, LINE 2:			
FIN 48 (ASC 740) FOOTNOTE - THE COLLEGE RECOGNIZES INTEREST			
ACCRUED AND PENALTIES RELATED TO UNRECOGNIZED TAX BENEFITS	AS AN		
ADMINISTRATIVE EXPENSE. DURING THE YEARS ENDED MAY 31, 2014	AND 2013, THE		
COLLEGE RECOGNIZED NO INTEREST AND PENALTIES.			
THE COLLEGE HAD NO UNRECOGNIZED TAX BENEFITS AT MAY 31, 201	4 AND 2013. THE		
COLLEGE FILES AN EXEMPT ORGANIZATION INCOME TAX RETURN AND	AN UNRELATED		
BUSINESS INCOME TAX RETURN IN THE U.S. FEDERAL JURISDICTION	AND UNRELATED		
BUSINESS INCOME TAX RETURNS IN VARIOUS STATE JURISDICTIONS.	WITH FEW		
EXCEPTIONS, THE COLLEGE IS NO LONGER SUBJECT TO U.S. FEDERA	L OR		
STATE/LOCAL TAX EXAMINATIONS BY TAX AUTHORITIES FOR YEARS E	BEFORE 2010.		
PART XI, LINE 2D - OTHER ADJUSTMENTS:			
UNREALIZED GAIN ON INTEREST RATE SWAPS	1,209,477.		
CHANGE IN VALUE OF SPLIT INTEREST AGREEMENT	-45,826.		
SCHOLARSHIPS & FELLOWSHIPS NETTED WITH REVENUE ON FINANCIAL			
STATEMENTS	-42,066,670.		
TOTAL TO SCHEDULE D, PART XI, LINE 2D	-40,903,019.		
PART XI, LINE 4B - OTHER ADJUSTMENTS:			
RENTAL EXPENSES NETTED WITH REVENUE ON 990	-351,685.		
FUNDRAISING EVENT EXPENSES NETTED WITH REVENUE ON 990	-75,346.		
UNRELATED BUSINESS INCOME FROM ALTERNATIVE INVESTMENTS	-45,503.		
TOTAL TO SCHEDULE D, PART XI, LINE 4B	-472,534.		
PART XII, LINE 2D - OTHER ADJUSTMENTS:			
RENTAL EXPENSES NETTED WITH REVENUE ON 990	351,685.		
32055		Schedule D (For	m 990) 201

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Schools

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

➤ Attach to Form 990 or Form 990-EZ. ► Information about Schedule E (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990

OMB No. 1545-0047

Inspection

Name of the organization

LEWIS & CLARK COLLEGE

Employer identification number 93-0386858

art			YES	N
	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	1	х	
	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures,			1
	catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	2	Х	
	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain.			
	If you need more space, use Part II	3	Х	L
	SEE PART II			
•				
				į
	Does the organization maintain the following?			L
	Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	Х	
	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4b	Х	L
С	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student			
	admissions, programs, and scholarships?	4c	Х	L
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	Х	L
	If you answered "No" to any of the above, please explain. If you need more space, use Part II.			
	Does the organization discriminate by race in any way with respect to:	100000		L
а	Students' rights or privileges?	<u>5a</u>		┞
b	Admissions policies?	5b	-	╀
С	Employment of faculty or administrative staff?	5c		-
d	Scholarships or other financial assistance?	<u>5d</u>		ŀ
е	Educational policies?	5e	-	orange
f	Use of facilities?	5f		╀
g	Athletic programs?	5g	ļ	\downarrow
	Other extracurricular activities?	5h	1 AND MARK	+
	If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.			
				1
		6a	Х	+
	Does the organization receive any financial aid or assistance from a governmental agency?			1
b	Has the organization's right to such aid ever been revoked or suspended?	6b	1 25.000	1
b	Has the organization's right to such aid ever been revoked or suspended? If you answered "Yes" to either line 6a or line 6b, explain on Part II.	6b		
b	Has the organization's right to such aid ever been revoked or suspended?	6b	x	

332061 10-03-13

(Form 990)

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

➤ Attach to Form 990. ➤ See separate instructions.

Inspection

Department of the Treasury Internal Revenue Service

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization					Employer identi	fication number
LEWIS & CLARK COLLEGE					93-0386858	
	mation on A	ctivities Out	side the United States. Compl	ete if the organ		Yes" on
Form 990, Part IV				w 3		
	·	maintain record	ds to substantiate the amount of its gra	ints and other a	assistance,	
			he selection criteria used to award the			Yes No
2 For grantmakers. Desc United States.	ribe in Part V the	organization's p	procedures for monitoring the use of its	s grants and otl	her assistance out	side the
	ne following Part	I, line 3 table ca	n be duplicated if additional space is r			
(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	is a pro- describe	vity listed in (d) gram service, e specific type ce(s) in region	(f) Total expenditures for and investments in region
CENTRAL AMERICA	0	3	PROGRAM SERVICES	STUDY ABROA FOR UNDERGA		129,965.
SENTRAL AMERICA			I ROGRAM BERVIOLD			<i>,</i>
				STUDY ABROA		
EAST ASIA	0	. 8	PROGRAM SERVICES	STUDENTS	and the same of th	1,065,825.
				STUDY ABROA	AD PROGRAMS	
EUROPE	0	10	PROGRAM SERVICES	STUDENTS		2,240,857.
				FOR UNDERGI	AD PROGRAMS RADUATE	122 408
RUSSIA	0	2	PROGRAM SERVICES	STUDENTS		122,498.
SOUTH AMERICA	0	3	PROGRAM SERVICES	STUDY ABROA FOR UNDERGI STUDENTS	AD PROGRAMS RADUATE	396,658.
SOUTH ASIA	0	2	PROGRAM SERVICES	STUDY ABROATOR UNDERGISTUDENTS	AD PROGRAMS	251,980.
		,		FOR UNDERG	AD PROGRAMS RADUATE	
SUB-SAHARAN AFRICA	0	3	PROGRAM SERVICES	STUDENTS		519,036.
CENTRAL AMERICA			INVESTMENTS			16,655,000.
3 a Sub-total	0	31				21,381,819.
b Total from continuation sheets to Part I	0	0_				40,821,000.
c Totals (add lines 3a				1		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2013

Schedule F (Form 990) Part I Continuation	LEWIS & CLAR	K COLLEGE	(Schedule F (Form 990), Part I, line 3)	93-038	6858 Page
(a) Region	(b) Number of offices	(c) Number of employees or	(d) Activities conducted in region (by type) (i.e., fundraising,	(e) If activity listed in (d) is a program service,	(f) Total expenditures
	in the region	agents in region	program services, grants to recipients located in the region)	describe specific type of service(s) in region	for region
UROPE			INVESTMENTS		26,811,000
ORTH AMERICA			INVESTMENTS		14,010,000
					The state of the s
1.1.11					
		,			
	Ē				
		į.			
				4	
Гotals	>				40,821,00

LEWIS & CLARK COLLEGE

Schedule F (Form 990) 2013

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

Page 2

93-0386858

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
						٠		
	f recipient organizatior the grantee or counse	ns listed above that are related a section	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter	foreign country,	recognized as tax-ex	empt by		
3 Enter total number of	Enter total number of other organizations of entities	or entitles					Sched	Schedule F (Form 990) 2013

332072 10-03-13

LEWIS & CLARK COLLEGE

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Schedule F (Form 990) 2013

Page 3

93-0386858

Schedule F (Form 990) 2013 (h) Method of valuation (book, FMV, appraisal, other) (g) Description of non-cash assistance (f) Amount of non-cash assistance (e) Manner of cash disbursement (d) Amount of cash grant (c) Number of recipients Part III can be duplicated if additional space is needed. (b) Region (a) Type of grant or assistance

63

Schedule F (Form 990) 2013

SCHEDULE G

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form 990

OMB No. 1545-0047

Open To Public Inspection

name of the organization LEWIS & CLA	ARK COLLEGE				93~038685	8
Part I Fundraising Activities. required to complete this part	Complete if the organization answer	red "Yo	es" to	Form 990, Part IV, li	ne 17. Form 990-EZ	filers are not
 1 Indicate whether the organization rais a Mail solicitations b Internet and email solicitations c Phone solicitations d In-person solicitations 2 a Did the organization have a written of key employees listed in Form 990, Pab If "Yes," list the ten highest paid indicompensated at least \$5,000 by the 	e Solicitat f Solicitat g Special r oral agreement with any individual art VII) or entity in connection with pr viduals or entities (fundraisers) pursu	ion of ion of fundra (includ	non-go govern ising e ing off onal fu	overnment grants nment grants events ficers, directors, trus undraising services?	Yes	
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) fundr have cu or con contribu	Did aiser istody trol of itions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
						1.00
		ļ				
Total 3 List all states in which the organization or licensing.		contrib	utions	or has been notified	l it is exempt from re	gistration

332081 09-12-13 Schedule G (Form 990 or 990-EZ) 2013

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

	rt I					
		of fundraising event contributions and gro		·		ts greater than \$5,000.
		,	(a) Event #1	(b) Event #2	(c) Other events NONE	(d) Total events (add col. (a) through
			PILP AUCTION	GOLF TOURNAMENT	(total number)	col. (c))
e			(event type)	(event type)	(total number)	
Revenue	1	Gross receipts	60,465.	52,758.		113,223.
	2	Less: Contributions	6,770.	41,281.		48,051.
	3	Gross income (line 1 minus line 2)	53,695.	11,477.		65,172.
	4	Cash prizes		1,000.		1,000.
	5	Noncash prizes			1	
Direct Expenses	6	Rent/facility costs	22,216.	12,221.		34,437.
rect Ex	7	Food and beverages	2,444.			2,444.
ä		Estatabase	25,108.			25,108.
	8	Entertainment Other direct expenses				12,357.
	10					75,346.
		Net income summary, Subtract line 10 from li	ne 3, column (d)		>	-10,174.
Pε	irt		answered "Yes" to Form	990, Part IV, line 19, or re	eported more than	
		\$15,000 on Form 990-EZ, line 6a.				
Revenue			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Rev		0				
	1	Gross revenue				
ses	2	Cash prizes				· · · · · · · · · · · · · · · · · · ·
rect Expenses	3	Noncash prizes				
Direct	4	Rent/facility costs				
	5	Other direct expenses				
	6		Yes% No	Yes % No	Yes % No	
	7	Direct expense summary. Add lines 2 through	n 5 in column (d)		>	
	8	Net gaming income summary. Subtract line 7	from line 1, column (d)	,	>	
	a Is	nter the state(s) in which the organization opera the organization licensed to operate gaming ac	tivities in each of these			Yes No
k) If ' —	"No," explain:				
		ere any of the organization's gaming licenses re			ear?	Yes No
	_					
3320	 182 N	99-12-13		<u> </u>	Schedule G (Fo	orm 990 or 990-EZ) 2013

332082 09-12-13

Schedule G (Form 990 or 990-EZ) 2013 LEWIS & CLARK COLLEGE	93-03	86858	Page 3
11 Does the organization operate gaming activities with nonmembers?		Yes	No No
12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership			
to administer charitable gaming?		Yes	☐ No
13 Indicate the percentage of gaming activity operated in:			
a The organization's facility		13a	%
b An outside facility		13b	%
14 Enter the name and address of the person who prepares the organization's gaming/speci			
Name			
Address >			
15a Does the organization have a contract with a third party from whom the organization rece	vives gaming revenue?	Yes	No No
b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$	and the amount		
of gaming revenue retained by the third party ▶\$	•		
c If "Yes," enter name and address of the third party:			
Name			
Name			1
Address			
16 Gaming manager information:			
Name ►			
Gaming manager compensation > \$			
· · · · · · · · · · · · · · · · · · ·			
Description of services provided			
Director/officer Employee Independent contract	tor		
47 Manufatana diatributiana			
17 Mandatory distributions: a Is the organization required under state law to make charitable distributions from the gan	ning proceeds to		
a is the organization required under state law to make chantable distributions from the gain	ming proceeds to	Yes	□ No
retain the state gaming license? b Enter the amount of distributions required under state law to be distributed to other exen	not organizations or spent in the		
organization's own exempt activities during the tax year \$	mpt organizations of openit in the		
Part IV Supplemental Information. Provide the explanations required by Part I, line 2b	o, columns (iii) and (v), and Part III, lin-	es 9, 9b, 1	0b, 15b,
15c, 16, and 17b, as applicable. Also complete this part to provide any addition			· · · · · · · · · · · · · · · · · · ·
·			
			1.00

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

\mathbf{c}	ji ,
7	Publi ction
	pen to P Inspecti
\mathbf{a}	per
_	0

OMB No. 1545-0047

Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

Schedule I (Form 990) (2013) ž SPECIAL EVENT SPONSORSHIP SPECIAL EVENT SPONSORSHIP Ö Employer identification number (h) Purpose of grant or assistance 93-0386858 X Yes Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection non-cash assistance (g) Description of (f) Method of valuation (book, FMV, appraisal, other) o 。 (e) Amount of assistance non-cash Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (d) Amount of 10,000. 6,000, cash grant Enter total number of section 501(c)(3) and government organizations listed in the line 1 table (c) IRC section if applicable LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. 20-2482159 501(C)(3) 93-0909494 501(C)(3) Enter total number of other organizations listed in the line 1 table General Information on Grants and Assistance (b) EIN LEWIS & CLARK COLLEGE criteria used to award the grants or assistance? 1 (a) Name and address of organization PORTLAND PIANO INTERNATIONAL or government 925 SW WASHINGTON ST Name of the organization PORTLAND, OR 97205 PORTLAND, OR 97205 LITERARY ARTS INC 1137 SW BROADWAY Part Part

Schedule I (Form 990) (2013)

Part III

LEWIS & CLARK COLLEGE

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

Page 2

93-0386858

(f) Description of non-cash assistance (e) Method of valuation (book, FMV, appraisal, other) Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information. (d) Amount of non-cash assistance 。 . 0 5,460,899. 36,349,496. 256,275. (c) Amount of cash grant Ŋ RECORDED IN SEPARATE ACCOUNTS MAINTAINED FOR EACH STUDENT/RECIPIENT, DURING THOSE FUNDS TOWARD THE COST OF TUITION, AND A RECORD OF THE ASSISTANCE PROVIDED IS THE FISCAL YEAR ENDED 5/31/14, ASSISTANCE WAS ALSO PROVIDED TO CERTAIN 426 (b) Number of recipients 3587 119 QUALIFIED AND REPUTABLE CHARITABLE ORGANIZATIONS, AND USE OF ASSISTANCE IS GIVEN TO INDIVIDUALS IN THE FORM OF CREDITS GRANTS AND SCHOLARSHIPS FOR UNDERGRADUATE STUDENTS SCHOLARSHIPS AND FELLOWSHIPS FOR LAW SCHOOL SCHOLARSHIPS FOR GRADUATE SCHOOL STUDENTS (a) Type of grant or assistance NOT SPECIFICALLY MONITORED, PART I, LINE 2: STUDENTS Part IV

Schedule I (Form 990) (2013)

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ► Attach to Form 990. ► See separate instructions. Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number 93-0386858 LEWIS & CLARK COLLEGE

Pa	rt I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First class or charter travel X Housing allowance or residence for personal use			
	X Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments X Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Х	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2	Х	
	, , , , , , , , , , , , , , , , , , , ,			
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
•	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee X Written employment contract			
	X Independent compensation consultant X Compensation survey or study			
	X Form 990 of other organizations X Approval by the board or compensation committee			
	Point 990 of other organizations			
	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
4	organization or a related organization:			
_	Receive a severance payment or change-of-control payment?	4a	х	
a	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Х
D	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		х
С	If "Yes" to any of lines 4a.c, list the persons and provide the applicable amounts for each item in Part III.			3 3 3 4 4
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each terminal artific			1 1000
	O I Vive FOA(-VO) and FOA(-VA) agranizations must asymptotic lines F. O			
_	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:	5a		х
a	The organization?	5b		х
b	Any related organization?			
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:	60	1 100,000	х
	The organization?	6a 6b		<u>x</u>
b	Any related organization?	do	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1
	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments	10.000	v	T NONES
	not described in lines 5 and 6? If "Yes," describe in Part III	7	X	
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the	*******		х
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8	1 0/0828	+
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in		100000	3 1 1 1 1 1 1 1 1
	Populations section 53 4958-6(c)?	9	1	1

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2013

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	(B) Breakdown of W-2 and/or 1099-MISC compensation	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(a)-(i)(a)	reported as deferred in prior Form 990
(1) BARRY GLASSNER	Ξ	408,678.	36,000.	0	22,950.	12,310.	479,938.	0
SIDENT	€	0	0.	0	0	0	0	0
7 12	€	264,716.	5,000.	0	22,950.	15,528.	308,194.	•0
7	€	0	0	0	0	•0	• 0	. 0
	Ξ	220,742.	10,000.	6,629.	20,392.	11,804.	269,567.	• 0
В		0	0	0	0.	• 0	•0	• 0
(4) TUAJUANDA JORDAN	9	207,753.	2,000.	0	19,131.	12,366.	244,250.	• 0
×	€	0	0	0	0	• 0	• 0	•0
(5) JANE M. ATKINSON	ε	196,483.	7,500.	0	18,119.	11,736.	233,838.	•0
VP & PROVOST	: 🖹	0.	0	0	0	•0	• 0	•0
(6) DAVID G. ELLIS	Ξ	193,231.	7,500.	0	17,291.	1,266.	219,288.	• 0
VP, SECRETARY, GENERAL COUNSEL	: 🗐	0	0	0	0	•0	•0	•0
. _	ε	176,043.	2,000.	0	16,470.	15,280.	212,793.	•0
VP INSTITUTIONAL ADVANCEMENT	: €	0	0	0	•0	•0	0.	0.
(8) EARL S. FLETCHER	ε	159,303.	5,000.	0	14,418.	640'9	184,800.	0.
DEAN OF GRADUATE SCHOOL	: 😑	0	0.	•0	•0	• 0	0.	0.
(9) SUSAN F. MANDIBERG	Θ	203,435.	0	0	18,707.	11,754.	233,896.	0.
PROFESSOR OF LAW	Ξ	•0	0	0	0	0.	0	0.
(10) JENNIFER J. JOHNSON	Ξ	200,694.	0	0	16,081.	1,794.	218,569.	0.
PROFESSOR OF LAW	: E	0	0	0	0	0	• 0	*0
(11) MICHAEL C. BLUMM	Ξ	186,849.	0	3,858.	15,297.	11,662.	217,666.	0.
PROFESSOR OF LAW	: E	0	0	• 0	*0	• 0	0.	.0
(12) CRAIG N. JOHNSTON	Θ	189,544.	0	0	14,282.	7,482.	211,308.	0.
PROFESSOR OF LAW	: E	0	•0	0	0.	0	.0	0.
(13) DOUGLAS K. NEWELL	Θ	180,020.	0	0	16,046.	7,540.	203,606.	0.
PROFESSOR OF LAW	€	0	0	0	0.	0.	0.	0.
(14) GREGORY A. VOLK	Θ	317,199.	*0	0	0.	0	317,199.	0.
VP INSTITUTIONAL ADVANCEMENT	€	•0	0.	.0	0.	0	0.	0.
(15) JULIO C. DE PAULA	(i)	150,290.	.0	0.	14,001.	11,345.	175,636.	0.
FORMER DEAN OF C.A.S.	(E)	0.	0.	0	0.	0	0	0.
	Ξ							
	Ξ							
C++000							Schedi	Schedule J (Form 990) 2013

Page 3

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 1A:

THE COLLEGE PAYS MEMBERSHIP DUES TO LOCAL SOCIAL CLUBS FOR

FOR THE PRESIDENT, THE DEAN OF THE LAW SCHOOL AND THE VICE PRESIDENT

THE BENEFIT IS NOT TREATED AS TAXABLE INSTITUTIONAL ADVANCEMENT. COMPENSATION AS THERE IS A BONA FIDE BUSINESS PURPOSE TO MEMBERSHIP IN

THESE CLUBS, AS THE CLUBS ARE USED FOR MEETINGS AND NETWORKING RELATING TO

COLLEGE BUSINESS, ANY MEALS OR OTHER ACTIVITIES WHICH THE OFFICER DEEMS TO

BE FOR HIS/HER OWN PERSONAL USE ARE TREATED AS TAXABLE COMPENSATION TO

HIM/HER. ALSO, EXPENSES ARE REIMBURSED TO THE COLLEGE PRESIDENT FOR SPOUSAL

TRAVEL. WHEN SUCH TRAVEL IS NOT FOR BONA FIDE BUSINESS PURPOSES THE

REIMBURSEMENTS ARE TREATED AS TAXABLE COMPENSATION. A NON-TAXABLE HOUSING

BENEFIT IS PROVIDED TO THE COLLEGE PRESIDENT

PART I, LINE 4A:

GREGORY VOLK TERMINATED EMPLOYMENT 8/20/12 AND IS RECEIVING

SEVERANCE PAYMENTS IN THE AMOUNT OF \$26,433 PER MONTH THROUGH AUGUST 2014.

SUCH PAYMENTS MADE DURING THE CALENDAR YEAR 2013 AND THE FISCAL PERIOD

ENDED 5/31/14 WERE \$317,199 AND \$317,199, RESPECTIVELY.

Schedule J (Form 990) 2013

74

SCHEDULEK (Form 990)

Supplemental Information on Tax-Exempt Bonds

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990. ► See separate instructions. ► Information about Schedule K (Form 990) and its instructions is at www.is. qov/form990.

OMB No. 1545-0047 2013 Open to Public Inspection

Employer identification number 93-0386858 LEWIS & CLARK COLLEGE Name of the organization Department of the Treasury Internal Revenue Service

Part Bond Issues SEE	SEE PART VI FOR COLUMN (F) CONTINUATIONS	LUMN (F) CONT	CNUATIONS				-					
1	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	price	(f) Descriptic	(f) Description of purpose	(a) Defe	(g) Defeased (h) On behalf of issuer) On behalf of issuer	(i) Pooled financing	oled
				<u> </u>				Yes	No Yes	S No	Yes	ž
STATE OF OREGON - OREGON FACILITIES					RE		rstanding			3		;
A AUTHORITY	93-6001787	68608JNN7	03/01/11	108,61	108,610,000.BONDS,		FINANCE CONSTRUCTI	7	×	×		×
m ·		,				ļ.						ľ
· ·												
c												
Part II Proceeds												
4			A			8	ပ			D		
1 Amount of bonds retired			95	,450,000.								
l												
1			108,	,104,970.								
1												
ŀ			1	,150,875.								
8 Credit enhancement from proceeds												
1			11	,013,218.								
11 Other spent proceeds												
12 Other unspent proceeds			:	490,877.								
13 Year of substantial completion				2012			-			-		
			Yes	No	Yes	No	Yes	N _o	Yes	s	ž	
44 Were the bonds issued as part of a current refunding issue?	:		×								-	
15 Were the bonds issued as part of an advance refunding issue?				×								
			× ::									
17 Does the organization maintain adequate books and records to support the final allocation of proceeds?	support the final allocation	of proceeds?	×									
Part III Private Business Use												
1			A			В	O			۵		
1 Was the organization a partner in a partnership, or a member of an LLC,	, or a member of ar	LC,	Yes	No	Yes	No	Yes	№	Yes	s	Š	
which owned property financed by tax-exempt bonds?	bonds?			×						1		
2 Are there any lease arrangements that may result in private business use of	ult in private busine	ss use of		:								

332121 10-09-13 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

bond-financed property?

×

Schedule K (Form 990) 2013

Schedule K (Form 990) 2013 LEWIS & CLARK COLLEGE			93-0	93-0386858				Page 2
Part III Private Business Use (Continued)								
4	A		В	3	S		۵	
3a Are there any management or service contracts that may result in private	Yes	No	Yes	No	Yes	No	Yes	No
	×							
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
counsel to review any management or service contracts relating to the financed property?	×							
c Are there any research agreements that may result in private business use of bond-financed property?		×				-		
1						- 11		
counsel to review any research agreements relating to the financed property?								
4 Enter the percentage of financed property used in a private business use by								
entities other than a section 501(c)(3) organization or a state or local government		% 00.		%		%		%
5 Enter the percentage of financed property used in a private business use as a result of								
unrelated trade or business activity carried on by your organization, another		,					•	
section 501(c)(3) organization, or a state or local government		% 00.		%		%		%
6 Total of lines 4 and 5		% 00.		%		%		%
Does the hond issue meet the private security or payment test?		×						
١,								
		×						
b If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed								
of		%		%		%		%
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections								
1.141-12 and 1.145-2?								
9 Has the organization established written procedures to ensure that all nonqualified								
bonds of the issue are remediated in accordance with the requirements under								
Regulations sections 1.141-12 and 1.145-2?		×						
Part IV Arbitrage						•		
1	A		_	В		U	۵	
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No	Yes	No
Penalty in Lieu of Arbitrage Rebate?		×						
2 If "No" to line 1, did the following apply?								
a Rebate not due yet?		×						
b Exception to rebate?		×						
No rebate due?	×							

Schedule K (Form 990) 2013 e Was the hedge terminated?

×

If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate

4a Has the organization or the governmental issuer entered into a qualified

hedge with respect to the bond issue? **b** Name of provider

d Was the hedge superintegrated?

c Term of hedge

Is the bond issue a variable rate issue?

က

computation was performed

×

Schedule K (Form 990) 2013 ٥N ŝ ۵ Ω Yes Yes No ŝ O Yes Yes å ŝ 93-0386858 Ω Yes Yes Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions). 윈 ŝ M × M Yes Yes REFUNDING OUTSTANDING BONDS, FINANCE CONSTRUCTION COSTS OF RESIDENCE HALL d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? EXPLANATION FOR DIFFERENCE BETWEEN PART II, LINE 3 AND ISSUE PRICE IN Has the organization established written procedures to monitor the requirements of federal tax requirements are timely identified and corrected through the voluntary Has the organization established written procedures to ensure that violations of closing agreement program if self-remediation is not available under applicable (A) ISSUER NAME: STATE OF OREGON - OREGON FACILITIES AUTHORITY (A) ISSUER NAME: STATE OF OREGON - OREGON FACILITIES AUTHORITY 6 Were any gross proceeds invested beyond an available temporary period? 5a Were gross proceeds invested in a guaranteed investment contract (GIC)? DATE THE REBATE COMPUTATION WAS PERFORMED: 05/31/2014 LEWIS & CLARK COLLEGE Part V | Procedures To Undertake Corrective Action SCHEDULE K, PART IV, ARBITRAGE, LINE 2C: SCHEDULE K, PART II, PROCEEDS, LINE 3: SCHEDULE K, PART I, BOND ISSUES: PART I: BOND DISCOUNT \$505,030 (F) DESCRIPTION OF PURPOSE: Part IV Arbitrage (Continued) Schedule K (Form 990) 2013 b Name of provider section 148? regulations? c Term of GIC

SCHEDULE M (Form 990)

Noncash Contributions

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

2013

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Attach to Form 990.

Name of the organization

Employer identification number

93-0386858 LEWIS & CLARK COLLEGE Part I Types of Property (d) (a) (c) Check if Number of Noncash contribution Method of determining contributions or amounts reported on noncash contribution amounts applicable Form 990, Part VIII, line 1g items contributed Art - Works of art EXPERT OPINION 200. Х 2 Art - Historical treasures Art - Fractional interests 3 EXPERT OPINION 400 Books and publications 4 Clothing and household goods Х 1,312. COST/COMPARABLE SALE 5 6 Cars and other vehicles Boats and planes 7 Intellectual property 8 218,174. SELLING PRICE Securities - Publicly traded Х 30 9 Securities - Closely held stock 10 Securities - Partnership, LLC, or 11 trust interests Securities · Miscellaneous 12 Qualified conservation contribution -13 Historic structures Qualified conservation contribution - Other ... 14 Real estate · Residential 15 Real estate - Commercial 16 Real estate - Other 17 EXPERT OPINION 12,000. Х Collectibles 18 19 Food inventory Drugs and medical supplies 20 Taxidermy 21 Historical artifacts 22 Scientific specimens 23 24 Archeological artifacts COST OF DONATED ITEM 209 26,894. (MISC SUPPLIES Х 25 Other 13,900, COST/COMPARABLE SALE EDUCATIONAL E Х 4 26 Other ATHLETIC EQUI х 1 4,500. EXPERT OPINION Other 27 EXPERT OPINION (MUSICAL INSTR X 200 Other > 28 Number of Forms 8283 received by the organization during the tax year for contributions 0 for which the organization completed Form 8283, Part IV, Donee Acknowledgement Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 - 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for Х 30a the entire holding period? b If "Yes," describe the arrangement in Part II. Does the organization have a gift acceptance policy that requires the review of any non-standard contributions? 31 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash 32a contributions?

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

If the organization did not report an amount in column (c) for a type of property for which column (a) is checked,

Schedule M (Form 990) (2013)

33

b If "Yes," describe in Part II.

SCHEDULE 0

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on

Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 Inspection

Name of the organization LEWIS & CLARK COLLEGE	Employer identification number 93-0386858
FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:	
THE MISSION OF LEWIS & CLARK COLLEGE IS TO KNOW THE TRADITIONS OF THE	
LIBERAL ARTS, TO TEST THEIR BOUNDARIES THROUGH ONGOING EXPLORATION, AND	
TO HAND ON TO SUCCESSIVE GENERATIONS THE TOOLS AND DISCOVERIES OF THIS	
QUEST. BY THESE MEANS THE COLLEGE PURSUES THE AIMS OF ALL LIBERAL	
LEARNING: TO SEEK KNOWLEDGE FOR ITS OWN SAKE AND TO PREPARE FOR CIVIC	
LEADERSHIP,	
FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:	
THE MISSION OF LEWIS & CLARK COLLEGE IS TO KNOW THE TRADITIONS OF THE	
LIBERAL ARTS, TO TEST THEIR BOUNDARIES THROUGH ONGOING EXPLORATION, AND	
TO HAND ON TO SUCCESSIVE GENERATIONS THE TOOLS AND DISCOVERIES OF THIS	
QUEST. BY THESE MEANS THE COLLEGE PURSUES THE AIMS OF ALL LIBERAL	
LEARNING: TO SEEK KNOWLEDGE FOR ITS OWN SAKE AND TO PREPARE FOR CIVIC	
LEADERSHIP.	
FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:	
ENTREPRENEURSHIP PROGRAMS. IN SUPPORT OF ITS ACADEMIC PROGRAMS, LEWIS &	1
CLARK OPERATES WELL-STOCKED LIBRARIES, AWARD-WINNING GREEN BUILDINGS,	
AND OUTSTANDING ATHLETIC FACILITIES.	
THE GRADUATE SCHOOL OF EDUCATION AND COUNSELING OFFERS NATIONALLY	
ACCREDITED PROFESSIONAL PROGRAMS IN A WIDE RANGE OF EDUCATION AND	
COUNSELING-RELATED FIELDS WITH SCHOLAR-PRACTITIONER FACULTY WHO CONDUCT	
LEADING RESEARCH IN THEIR ACADEMIC FIELDS, WHILE REMAINING DEEPLY	
EMBEDDED IN THE REAL NEEDS OF LOCAL COMMUNITIES, AGENCIES, AND LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.	Schedule O (Form 990 or 990-EZ) (2013)

332211 09-04-13

Name of the organization LEWIS & CLARK COLLEGE INSTITUTIONS. DRAWING STUDENTS FROM ACROSS THE COUNTRY AND INTERNATIONALLY, THE LAW SCHOOL HAS A NATIONAL REACH WITH GRADUATES PRACTICING IN MANY AREAS OF LAW, WITH RIGOROUS CLASSROOM TEACHING AND A WIDE VARIETY OF OPPORTUNITIES TO GAIN PRACTICAL EXPERIENCE, THE LAW SCHOOL'S ENVIRONMENTAL PROGRAM HAS CONSISTENTLY BEEN RANKED AS ONE OF THE BEST IN THE NATION FOR MANY YEARS. ASIDE FROM A TRADITIONAL LAW DEGREE, SPECIAL CERTIFICATES ARE AVAILABLE FOR STUDENTS WHO PURSUE A PRESCRIBED CURRICULUM IN BUSINESS, INTELLECTUAL PROPERTY, TAX, CRIMINAL LAW, GLOBAL LAW, PUBLIC INTEREST LAW, OR ENVIRONMENTAL LAW. FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS: AND NUMEROUS FACULTY MEMBERS HAVE BEEN AWARDED FELLOWSHIPS TO CONDUCT RESEARCH AND TEACH ABROAD. AN AVERAGE CLASS SIZE OF 17 ALLOWS CLOSE CONTACT BETWEEN PROFESSORS AND STUDENTS AND CREATES OPPORTUNITIES FOR DISCUSSION AND COLLABORATION. APPROXIMATELY 85% OF UNDERGRADUATE STUDENTS RECEIVE FINANCIAL ASSISTANCE THROUGH MERIT-BASED SCHOLARSHIPS, NEED-BASED GRANTS, LOANS, OR CAMPUS EMPLOYMENT. IN THE GRADUATE SCHOOL OF EDUCATION AND COUNSELING, STUDENTS AND FACULTY WORK CLOSELY TOGETHER IN A VARIETY OF CONTEXTS, FROM INTENSIVE FIELD-BASED INTERNSHIPS TO CO-AUTHORING RESEARCH ARTICLES, STUDENTS LEARN NOT ONLY TO BE EXCELLENT PRACTITIONERS, BUT LEADERS AND CHANGE AGENTS. THE LAW SCHOOL FACULTY MAKE THEMSELVES AVAILABLE OUTSIDE OF CLASS FOR MENTORING, AND TO EXPAND ON TOPICS TAUGHT IN CLASSES. IN ADDITION, THE LAW SCHOOL HAS A PROGRAM FOR STUDENTS WHO FEEL THE NEED FOR ACADEMIC SUPPORT DURING LAW SCHOOL, AS WELL AS A PROGRAM DESIGNED TO ENHANCE THE LIKELIHOOD OF BAR PASSAGE UPON GRADUATION, BEYOND ANY SPECIALIZED MAJORS, STUDENTS HONE THEIR ABILITIES AS KNOWLEDGEABLE AND

332212 09-04-13

ENFORCES COMPLIANCE WITH THE CONFLICT OF INTEREST POLICY, ANNUALLY ALL

Schedule O (Form 990 or 990-EZ) (2013)

332212 09-04-13

Schedule O (Form 990 or 990-EZ) (2013)		Page 2
Name of the organization LEWIS & CLARK COLLEGE		Employer identification number 93-0386858
THE ORGANIZATION'S WEBSITE.		
ORM 990, PART VI, SECTION C, LINE 19:		
OVERNING DOCUMENTS (CORPORATE BY-LAWS) AND THE AUDITED		
INANCIAL STATEMENTS ARE MADE AVAILABLE TO THE PUBLIC ON THE	: ORGANIZATION'S	
EBSITE. THE CONFLICT OF INTEREST POLICY IS MADE AVAILABLE T	O THE PUBLIC	
JPON REQUEST.		
,		
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:		
CHANGE IN VALUE OF SPLIT INTEREST AGREEMENT	6,815.	
INREALIZED GAIN ON INTEREST RATE SWAPS	1,209,477.	
NRELATED BUSINESS INCOME FROM ALTERNATIVE INVESTMENTS	45,503.	
OTAL TO FORM 990, PART XI, LINE 9	1,261,795.	
ĺ		
·		

œ	
SCHEDULE	(Form 990)

Department of the Treasury Internal Revenue Service

Related Organizations and Unrelated Partnerships Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▶ Attach to Form 990.

ctions.	
te instru	
separa	
ee ▲	

▶Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990

Open to Public Inspection

Employer identification number Direct controlling entity 93-0386858 End-of-year assets <u>e</u> Total income ਉ Legal domicile (state or Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33. foreign country) Primary activity 9 LEWIS & CLARK COLLEGE Name, address, and EIN (if applicable) of disregarded entity Name of the organization Part

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.	tions Complete if the organization	answered "Yes" on Form 990,	Part IV, line 34 be	cause it had one or	more related tax-exem	pt	
(a)	(q)	(0)	(p)	(ə)	())	(g)) (2/E)(13)
Name, address, and EIN	Primary activity	Legal domicile (state or	Exempt Code	Public charity	Direct controlling	controlled	led (S)
of related organization		foreign country)	section	status (if section	entity	entity?	у?
,				501(c)(3))		Yes	No
	T						
					, market		

86

Schedule R (Form 990) 2013

93-0386858

Page 2

LEWIS & CLARK COLLEGE Schedule R (Form 990) 2013

Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year. Part III

General or Percentage managing ownership (i) Section 512(b)(13) controlled entity? Yes No × Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year. 3 Percentage ownership Yes Ξ Code V-UBI amount in box 20 of Schedule -K-1 (Form 1065) Share of end-of-year assets Ō Disproportionate Yes No allocations? Ξ Share of total income Œ Share of end-of-year assets Type of entity (C corp, S corp, or trust) <u>@</u> Share of total TRUST income Direct controlling entity LEWIS & CLARK Predominant income (related, unrelated, excluded from tax under sections 512-514) COLLEGE <u>e</u> Legal domicile (state or foreign country) OR Direct controlling CHARITABLE REMAINDER entity ፱ Primary activity 9 (c)
Legal
domicile
(state or
foreign TRUST Primary activity 9 Name, address, and EIN of related organization CHARITABLE REMAINDER TRUST (15) 0615 SW PALATINE HILL ROAD Name, address, and EIN of related organization <u>a</u> OR 97219 PORTLAND, Part IV

332162 09-12-13

Schedule R (Form 990) 2013

Part V

93-0386858

Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Schedule R (Form 990) 2013 × × × × × × × × × M M Yes Ē 유 45 유 19 **1**e ¥ 9 두 쏮 두 9 무 ÷ Method of determining amount involved 4 ပ္ ¥ Reimbursement paid by related organization(s) for expenses 2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds. During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? (c) Amount involved (b)
Transaction
type (a-s) Performance of services or membership or fundraising solicitations for related organization(s) Performance of services or membership or fundraising solicitations by related organization(s) Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity Lease of facilities, equipment, or other assets from related organization(s) Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. Lease of facilities, equipment, or other assets to related organization(s) Other transfer of cash or property from related organization(s) Gift, grant, or capital contribution from related organization(s) Reimbursement paid to related organization(s) for expenses r Other transfer of cash or property to related organization(s) Gift, grant, or capital contribution to related organization(s) d Loans or loan guarantees to or for related organization(s) Sharing of paid employees with related organization(s) (a)
Name of related organization e Loans or loan guarantees by related organization(s) Purchase of assets from related organization(s) Exchange of assets with related organization(s) Sale of assets to related organization(s) Dividends from related organization(s) 332163 09-12-13 Ε c 0 <u>α</u> σ ٩ ပ a 9 ៙ 4 ≘ <u>N</u> ପ୍ର

93-0386858

Part WI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(k) l or Percentage ing ownership	9		
(j) ieneral nanagi partnei	Ves No		
(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	. (cgn ш.b.)		
(h) Disproportionate	No No		
(g) Share of end-of-year			
(f) Share of total income			
(e) Are all Are all 501(c)(3) orgs?	No.		
Predominant income par (related, unrelated, schuded from tax	under section 512-514) 😿		
(c) Legal domicile (state or foreign			
(b) Primary activity			
(a) (b) (c) (d) (d) (d) (e) (e) (e) (e) (figlated, unrelatied, of entity of entity (country) (figure partition for eaching \$19.549.			

Form **8868**

(Rev. January 2014)

Department of the Treasury Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return

File a separate application for each return.

▶ Information about Form 8868 and its instructions is at www.irs.gov/form8868

QMB No. 1545-1709

IIICITIAI NEVELIA	ae od vice	Information about Form 666	o anu its i	instructions is at www.irs.gov/torm	18868 •	1	
If you are	e filing for an Aut	omatic 3-Month Extension, complet	e only Par	rt I and check this box			X
If you are	e filing for an Add	itional (Not Automatic) 3-Month Ext	ension, c	omplete only Part II (on page 2 of	this form).	,	
Do not com	nplete Part II unle:	ss you have already been granted a	n automat	tic 3-month extension on a previous	ly filed Forr	n 8868.	
Electronic	filing (e-file). Yo	u can electronically file Form 8868 if y	ou need a	3-month automatic extension of tim	ne tọ file (6	months for a c	orporation
required to	file Form 990-T),	or an additional (not automatic) 3-mon	th extensi	ion of time. You can electronically fil	le Form 886	68 to request a	n extension
		is listed in Part I or Part II with the exc	•				
		which must be sent to the IRS in pape		see instructions). For more details o	n the electi	ronic filing of th	is form,
visit _{www.jr} Part I		ick on e-file for Charities & Nonprofits. 3-Month Extension of Time.		ubmit original (no copies nee	eded).		
A corporati	ion required to file	Form 990-T and requesting an autom	atic 6-mo	nth extension - check this box and c	complete		
Part I only					-		
		ling 1120-C filers), partnerships, REMI			an extensio		numher
Type or	*****	t organization or other filer, see instruc	tions			,	number (EIN) or
print	ramo or exemp	torganization of other men, see mande	AUQISS.		Linployer	dentilloation	idiliçei (Eliv) ol
	LEWIS & CLAR	K COLLEGE				93-03868	58
File by the due date for filing your		and room or suite no. If a P.O. box, se	e instruct	ions.	Social sec	curity number (SSN)
return. See instructions.	City, town or po	st office, state, and ZIP code. For a fo 97219-7899	reign addı	ress, see instructions.	<u> </u>		
	TORTEMAD, OF	31213 1033					
Entartha D	aturn anda far th	a value that this application is fav (file		- annihation for each return			0 1
Eliter the U	return code for th	e return that this application is for (file	a separat	e application for each return)		•••••	
Application	n		Return	Application			Return
Application Is For	11		Code	Application Is For			Code
	or Form 990-EZ		01	Form 990-T (corporation)			07
Form 990-E			02	Form 1041-A			08
	(individual)		03	Form 4720 (other than individual)			09
Form 990-F			04	Form 5227			10
	Γ (sec. 401(a) or 4	OR(a) trust)	05	Form 6069			11
	Γ (trust other than		06	Form 8870			12
	(1.45.5.1.10) (1.41.1	CARL B. VANCE					
• The boo	oks are in the care	of > 0615 SW PALATINE HILL	ROAD -	PORTLAND, OR 97219-7899			
	one No. ▶ 503-		· *··· <u>-</u>	Fax No. ▶			
-		ot have an office or place of business	in the Uni			•	>
		rn, enter the organization's four digit (up, check this
box ▶		of the group, check this box				=	-
		3-month (6 months for a corporation					
	JANUARY 15, 2		•	tion return for the organization name		The extension	
	the organization						•
▶[calendar year						
X	tax year begir		. an	d ending MAY 31, 2014			
			,				
2 If the	e tax year entered Change in acco	in line 1 is for less than 12 months, ch	neck reaso	on: Initial return	Final return	n	
3a If this		r Forms 990-BL, 990-PF, 990-T, 4720,	or 6069. e	enter the tentative tax, less any			
		. See instructions.	7. 0000,	,	За	\$	0.
		r Forms 990-PF, 990-T, 4720, or 6069,	enter any	refundable credits and			
		its made. Include any prior year overp			3b	\$	0.
		at line 3b from line 3a. Include your pa					
		ronic Federal Tax Payment System). Ş	-		3c	\$	0.
Caution. If	f you are going to	make an electronic funds withdrawal					
instructions LHA For		d Paperwork Reduction Act Notice,	see instru	uctions.		Form 886	8 (Rev. 1-2014)
323841 12-31-13	-	•					

Form 88	68 (Rev. 1-2014)					Page 2
If you	are filing for an Additional (Not Automatic) 3-Month Ext	tension, c	omplete only Part II and check this	box		
	nly complete Part II if you have already been granted an a					
If you	are filing for an Automatic 3-Month Extension, comple	te only Pa	art I (on page 1).			
Part	Additional (Not Automatic) 3-Month Ex	ktension	of Time. Only file the origin	al (no co	oles need	led).
tribina and a second		www.timen&derry.timeOfficer	Enter filer's	identifying	number, s	see instructions
Type or print	Name of exempt organization or other filer, see instru-	ctions.		Employer	identificatio	n number (EIN) or
File by the	LEWIS & CLARK COLLEGE				93-038	6858
due date fo filing your return. See	Number, street, and room of suite no. If a P.O. box, s	ee Instruci	tions.	Social sec	urity numbe	er (SSN)
Instruction	City, town or post office, state, and ZIP code. For a for PORTLAND, OR 97219-7899	oreign add	ress, see instructions.			
						······································
Enter th	e Return code for the return that this application is for (file	a separat	te application for each return)	***************************************	***********	0 1
Applica	tion	Return	Application			Return
Is For		Code	ls For	i ani Garago anno baren	r Standbookerin varieti	Code
Form 99	0 or Form 990-EZ	01				
Form 99	0-BL	02	Form 1041-A			08
Form 47	20 (individual)	03	Form 4720 (other than individual)			09
						10
						11
Form 99	0-T (trust other than above)	06	Form 8870			12
STOPL	Do not complete Part II if you were not already granted	dan auton	natic 3-month extension on a previ	ously filed	Form 8868	3,
	CARL B. VANCE					
	cooks are in the care of 0615 SW PALATINE HILL chone No. 503-768-7801	ROAD -	PORTLAND, OR 97219-7899 Fax No. ▶			
,	organization does not have an office or place of business	e in the Lin				
	s is for a Group Return, enter the organization's four digit					
box >	If it is for part of the group, check this box					
		APRIL 1		MI THOMBS	A CHILD OXIO	islem to rem
		JUN 1,		m MAY 3	1 2014	
	the tax year entered in line 5 is for less than 12 months, or			Final r		·
" U	Change in accounting period	nicok reas	on minutotam		o rain	
7 S	tate in detail why you need the extension					
	DDITIONAL TIME IS NEEDED TO COLLECT INFORM	ATION NE	EEDED TO PREPARE A		 	
_	OMPLETE AND ACCURATE RETURN.					
_						
8a lf	this application is for Forms 990-BL, 990-PF, 990-T, 4720	or 6069	enter the tentative tax less any			
	onrefundable credits. See instructions.	, 01 0000,	unoi trio tomativo tax, 1000 ariy	8a	\$	0.
_	this application is for Forms 990-PF, 990-T, 4720, or 6069	9. enter an	v refundable credits and estimated	接觸器		
	ax payments made. Include any prior year overpayment al		•	2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		
	previously with Form 8868.	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	A VI GALLA GILLY ALLIVE FOR FOR FOR	8b	\$	0.
	alance due. Subtract line 8b from line 8a. Include your pa	avment wi	th this form, if required, by using		T	
	FTPS (Electronic Federal Tax Payment System). See instr	-	ana no 191111, il 10 quil ap, 27 uonig	8c	\$	0.
			st be completed for Part II o			
Under p	enalities of perjury, I declare that I have examined this form, inclu , correct, <u>and</u> complete, and that I am authorized to prepare this t	ding accom	•		my knowled	ge and belief,
Signatu				Date	▶	3-15
					Form	8868 (Rev. 1-2014)

923842 12-31-13