Portland, Oregon

Audit Report on Financial Statements and Federal Awards

As of and for the Year Ended May 31, 2019

## TABLE OF CONTENTS

Independent Auditors' Report	1 - 2
Statement of Financial Position	3
Statement of Activities	4 - 5
Statement of Cash Flows	6
Notes to Financial Statements	7 - 28
Schedule of Expenditures of Federal Awards	29
Notes to Schedule of Expenditures of Federal Awards	30
Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with <i>Government Auditing Standards</i>	31 - 32
Report on Compliance for the Major Federal Program and Report on Internal Control over Compliance Required by the Uniform Guidance	33 - 34
Schedule of Findings and Questioned Costs	35
Summary Schedule of Prior Audit Findings	



### INDEPENDENT AUDITORS' REPORT

To the Board of Trustees Lewis & Clark College Portland, Oregon

### **Report on the Financial Statements**

We have audited the accompanying financial statements of Lewis & Clark College (the "College"), which comprise the statements of financial position as of May 31, 2019 and 2018, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Lewis & Clark College as of May 31, 2019 and 2018, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

### Other Matters

### Report on Supplementary Information

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal awards, as required by Title 2 U.S. *Code of Federal Regulations* (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated October 4, 2019 on our consideration of Lewis & Clark College's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the College's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the College's internal control over financial reporting and reporting and compliance.

Baker Tilly Virchaw Krause, UP

Minneapolis, Minnesota October 4, 2019

## STATEMENTS OF FINANCIAL POSITION As of May 31, 2019 and 2018

## ASSETS

	2019	2018
Cash and cash equivalents	\$ 17,980,420	\$ 12,719,758
Student accounts receivable, net	11,410	47,898
Other receivables	1,669,060	1,919,088
Grants receivable	249,574	302,460
Prepaid expenses and other assets	479,422	423,350
Contributions receivable, net	4,667,211	3,954,800
Student loans receivable, net	4,433,351	5,678,512
Cash restricted for long-term investment	6,391,724	1,946,267
Investments	247,228,159	249,020,235
Funds held in trust with others	3,700,996	-
Property, plant, and equipment, net	170,485,607	172,213,664
TOTAL ASSETS	<u>\$ 457,296,934</u>	<u>\$ 448,226,032</u>
LIABILITIES AND NET A	ASSETS	
LIABILITIES		
Accounts payable	\$ 1,436,059	\$ 1,485,896
Accrued and other liabilities	13,462,612	14,288,184
Deferred revenues	3,204,078	3,051,554
Liability for split interest agreements	1,402,691	1,110,771
Bonds and capital lease payable, net	104,988,879	105,896,904
Interest rate swaps liability	5,430,130	4,347,405
U.S. government grants refundable	4,782,638	4,721,605
Total liabilities	134,707,087	134,902,319
NET ASSETS		
Without donor restrictions	104,170,423	107,017,921
With donor restrictions	218,419,424	206,305,792
Total net assets	322,589,847	313,323,713
TOTAL LIABILITIES AND NET ASSETS	<u>\$ 457,296,934</u>	<u>\$ 448,226,032</u>

#### STATEMENT OF ACTIVITIES For the Year Ended May 31, 2019 (with comparative totals for the year ended May 31, 2018)

Donor Restrictions   Total     OPERATING REVENUES, GAINS AND OTHER SUPPORT Tuition and fees, net of scholarships and fellowships of \$60,873,917 and \$57,533,600, respectively   \$ 81,640,745   \$ - \$ 81,640,745     Contributions   2,765,330   4,420,349   7,185,679     Government grants   2,457,788   2,457,788   2,457,788     Contracts and exchange transactions   2,83,310   2,83,310   2,83,310     Endowment earnings allocated for operations   2,042,275   8,487,158   11,135,433     Other revenue   3,064,278   3,064,278   3,064,278     Sales and services of auxiliary enterprises   19,575,732   19,575,732   19,575,732     Net assets released from restrictions   12,266,650   (12,865,650)   -     Total Operating Revenues, Gains and Other Support   125,697,856   41,857   125,739,713     EXPENSES   Program expenses   1   11,346,295   -   1,345,295     Instruction   51,847,246   51,847,246   51,847,246   -   51,847,246     Notal Operating Revenues, Sains and Other Support   12,365,650   -   12,54,65,410   -	
OPERATING REVENUES, GAINS AND OTHER SUPPORT     Tuition and fees, net of scholarships and fellowships of \$60,873,917 and \$57,533,600, respectively   \$ 81,640,745   \$ - \$ 81,640,745     Contributions   2,765,738   2,457,788   2,457,788     Contracts and exchange transactions   283,310   -   283,310     Endowment earnings allocated for operations   2,642,778   -   3,067,48     Other investment returns (losses)   396,748   -   3,96,748     Other revenue   3,066,4278   -   3,066,4278     Sales and services of auxiliary enterprises   19,575,732   -   19,575,732     Net assets released from restrictions   12,266,650   (12,865,650)   -     Total Operating Revenues, Gains and Other Support   125,697,956   41,857   125,739,713     EXPENSES   Program expenses   -   1,345,295   -   1,345,295     Instruction   5,1,847,246   -   15,845,101   -   15,845,102     Valic service   1,345,295   -   1,345,295   -   1,345,295     Academic support   12,365,024	Without   With   2019   2018     Donor Restrictions   Donor Restrictions   Total   Total
Tuition and fees, net of scholarships and fellowships of \$60,873,917 and \$57,533,600, respectively   \$81,640,745   \$   \$   \$81,640,745     Contributions   2,765,330   4,420,349   7,185,677,788   2,457,788     Contracts and exchange transactions   283,310   2,833,310   2,833,310     Endowment earnings allocated for operations   2,648,275   8,487,158   11,135,433     Other investment returns (losses)   396,748   3064,278   3064,278     Sales and services of auxiliary enterprises   19,575,732   -   12,573,97,13     Net assets released from restrictions   12,665,650   (12,865,650)   -     Total Operating Revenues, Gains and Other Support   125,697,856   41,857   125,739,713     EXPENSES   Program expenses   1   1,345,295   -   1,345,295     Instruction   51,847,246   -   1,345,295   -   1,345,295     Academic support   11,909,644   -   11,909,644   -   11,908,644     Student services   15,465,410   -   15,235,024   -   15,235,024   -   122,4	
\$60,873,917 and \$57,533,600, respectively   \$81,640,745   \$   \$16,40,745     Contributions   2,765,330   4,420,349   7,185,679     Government grants   2,457,788   2,457,788     Contracts and exchange transactions   283,310   283,310     Endowment earnings allocated for operations   2,648,275   8,487,158   11,135,433     Other revenue   3,064,278   3,064,278   3,064,278     Other revenue   3,064,278   3,064,278   3,064,278     Other revenue   3,064,278   12,907,507   125,739,713     Net assets released from restrictions   12,865,650   (12,865,650)   125,739,713     Total Operating Revenues, Gains and Other Support   125,697,856   41,857   125,739,713     EXPENSES   Instruction   51,847,246   51,847,246   51,847,246     Public service   1,345,295   1,345,295   1,345,295   1,345,295     Academic support   11,909,644   11,909,644   11,909,644   11,909,644   11,909,644   12,2,443,806   15,235,024   15,235,024   15,235,024   15,235,024	IER SUPPORT
Contributions   2,765,330   4,420,349   7,185,679     Government grants   2,457,788   2,457,788   2,457,788     Contracts and exchange transactions   283,310   -   283,310     Endowment earnings allocated for operations   2,648,275   8,487,158   11,135,433     Other investment returns (losses)   396,748   -   3,064,278     Sales and services of auxiliary enterprises   19,575,732   -   19,575,732     Net assets released from restrictions   12,865,650   (12,865,650)   -     Total Operating Revenues, Gains and Other Support   125,697,856   41,857   125,739,713     EXPENSES   Instruction   51,847,246   -   51,847,246     Research   2,756,030   -   2,756,030     Program expenses   11,909,644   -   11,909,644     Student services   15,465,410   -   15,465,410     Institutional support   23,885,157   -   23,885,157     Academic support   23,255,024   -   15,235,024     TOTAL EXPENSES   122,443,806	
Government grants   2,457,788   2,457,788   2,457,788     Contracts and exchange transactions   283,310   -   306,748   -   306,748   -   306,748   -   319,57,732   -   19,575,732   -   19,575,732   -   125,739,713    -   125,739,713   -   125,697,856   41,857   125,739,713   -<	
Contracts and exchange transactions   283,310   -   283,310     Endowment earnings allocated for operations   2,648,275   8,487,158   11,135,433     Other revenue   396,748   -   396,748     Sales and services of auxiliary enterprises   19,575,732   -   19,575,732     Net assets released from restrictions   12,865,650   (12,865,650)   -     Total Operating Revenues, Gains and Other Support   125,697,856   41,857   125,739,713     EXPENSES   Program expenses   -   1,345,295   -   1,345,295     Instruction   51,847,246   -   51,847,246   -   51,847,246     Research   2,756,030   -   2,756,030   -   2,756,030     Public service   1,345,295   -   1,345,295   -   1,345,295     Academic support   23,885,157   -   23,885,157   -   23,885,157     Auxiliary enterprises   15,235,024   -   15,235,024   -   15,235,024     TOTAL EXPENSES   122,443,806   -   122,443,806	2,765,330 4,420,349 7,185,679 7,205,696
Endowment earnings allocated for operations   2,648,275   8,487,158   11,135,433     Other investment returns (losses)   396,748   -   396,748     Sales and services of auxiliary enterprises   19,575,732   -   19,575,732     Net assets released from restrictions   112,832,206   12,907,507   125,739,713     Net assets released from restrictions   12,865,650   (12,865,650)   -     Total Operating Revenues, Gains and Other Support   125,697,856   41,857   125,739,713     EXPENSES   Program expenses   -   1,345,295   -   1,345,295     Program expenses   1,345,295   -   1,345,295   -   1,345,295     Academic support   11,909,644   -   15,465,410   -   15,465,410     Institutional support   23,885,157   -   23,885,157   -   23,885,157     Auxiliary enterprises   12,2443,806   -   122,443,806   -   122,443,806     CHANGE IN NET ASSETS   FROM OPERATING ACTIVITIES   3,254,050   41,857   3,295,077     Long-term investment returns<	2,457,788 2,457,788 2,359,203
Other investment returns (losses)   396,748   -   396,748     Other revenue   3,064,278   -   3,064,278     Sales and services of auxiliary enterprises   19,575,732   -   19,575,732     Net assets released from restrictions   12,802,206   12,907,507   125,739,713     Total Operating Revenues, Gains and Other Support   125,697,856   41,857   125,739,713     EXPENSES   Program expenses   -   51,847,246   -   51,847,246     Instruction   51,847,246   -   51,847,246   -   1,345,295     Academic support   1,345,295   -   1,345,295   -   1,345,295     Academic support   11,909,644   -   11,909,644   -   11,909,644     Student services   15,235,024   -   15,235,024   -   15,235,024     TOTAL EXPENSES   122,443,806   -   122,443,806   -   122,443,806     CHANGE IN NET ASSETS   FROM OPERATING ACTIVITIES   3,254,050   41,857   3,295,907     NON-OPERATING ACTIVITIES   198,627	283,310 - 283,310 348,769
Other revenue   3,064,278   -   3,064,278     Sales and services of auxiliary enterprises   19,575,732   -   19,575,732     Net assets released from restrictions   12,802,206   12,907,507   125,739,713     Net assets released from restrictions   12,865,650   (12,865,650)   -     Total Operating Revenues, Gains and Other Support   125,697,856   41,857   125,739,713     EXPENSES   Program expenses   -   1,345,295   -   1,345,295     Academic support   11,909,644   -   11,909,644   -   11,909,644     Student services   15,465,410   -   15,485,157   -   23,885,157     Academic support   23,885,157   -   23,885,157   -   23,885,157     Auxiliary enterprises   15,235,024   -   15,235,024   -   122,443,806     CHANGE IN NET ASSETS   FROM OPERATING ACTIVITIES   3,254,050   41,857   3,295,907     NON-OPERATING ACTIVITIES   198,627   4,657,085   4,855,712   Less: Endowment earnings allocated for operations   (2,648,275)	ns 2,648,275 8,487,158 11,135,433 10,941,205
Sales and services of auxiliary enterprises   19,575,732   -   19,575,732     Net assets released from restrictions   112,832,206   12,907,507   125,739,713     Net assets released from restrictions   12,865,650   (12,865,650)   -     Total Operating Revenues, Gains and Other Support   125,697,856   41,857   125,739,713     EXPENSES   Program expenses   - <th< td=""><td>396,748 - 396,748 (2,813)</td></th<>	396,748 - 396,748 (2,813)
112,832,206   12,907,507   125,739,713     Net assets released from restrictions   12,865,650   (12,865,650)   -     Total Operating Revenues, Gains and Other Support   125,697,856   41,857   125,739,713     EXPENSES   Program expenses   1	3,064,278 - 3,064,278 2,931,953
Net assets released from restrictions   12,865,650   (12,865,650)   -     Total Operating Revenues, Gains and Other Support   125,697,856   41,857   125,739,713     EXPENSES   Program expenses   1	19,575,732 - 19,575,732 19,186,510
Net assets released from restrictions   12,865,650   (12,865,650)   -     Total Operating Revenues, Gains and Other Support   125,697,856   41,857   125,739,713     EXPENSES   Program expenses   1	112,832,206 12,907,507 125,739,713 124,688,161
Total Operating Revenues, Gains and Other Support   125,697,856   41,857   125,739,713     EXPENSES   Program expenses   51,847,246   -   51,847,246   -   51,847,246   -   51,847,246   -   51,847,246   -   2,756,030   -   2,756,030   -   2,756,030   Public service   1,345,295   -<	
EXPENSES     Program expenses     Instruction   51,847,246     Research   2,756,030     Public service   1,345,295     Academic support   11,909,644     Student services   15,465,410     Institutional support   23,885,157     Auxiliary enterprises   15,235,024     TOTAL EXPENSES   122,443,806     CHANGE IN NET ASSETS   122,443,806     FROM OPERATING ACTIVITIES   3,254,050   41,857     Long-term investment returns   198,627   4,657,085   4,855,712     Less: Endowment earnings allocated for operations   (2,648,275)   (8,487,158)   (11,135,433)     Long-term investment returns, net of allocation   (2,449,648)   (3,830,073)   (6,279,721)     Contributions   100   12,529,756   12,529,856   12,529,856     Chributions   100   12,529,756   12,529,856     Redesignation of prior year net assets   (3,652,000)   3,652,000   -	
Program expenses     Instruction   51,847,246   -   51,847,246     Research   2,756,030   -   2,756,030     Public service   1,345,295   -   1,345,295     Academic support   11,909,644   -   11,909,644     Student services   15,465,410   -   15,465,410     Institutional support   23,885,157   -   23,885,157     Auxiliary enterprises   15,235,024   -   15,235,024     TOTAL EXPENSES   122,443,806   -   122,443,806     CHANGE IN NET ASSETS   3,254,050   41,857   3,295,907     NON-OPERATING ACTIVITIES   3,254,050   41,857   3,295,907     NON-OPERATING ACTIVITIES   198,627   4,657,085   4,855,712     Less: Endowment returns   198,627   4,657,085   4,855,712     Long-term investment returns, net of allocation   (2,648,275)   (8,487,158)   (11,135,433     Long-term investment returns, net of allocation   (2,449,648)   (3,830,073)   (6,279,721)     Contributions   100   12,529,7	and Other Support <u>125,697,856</u> <u>41,857</u> <u>125,739,713</u> <u>124,688,161</u>
Program expenses     Instruction   51,847,246   -   51,847,246     Research   2,756,030   -   2,756,030     Public service   1,345,295   -   1,345,295     Academic support   11,909,644   -   11,909,644     Student services   15,465,410   -   15,465,410     Institutional support   23,885,157   -   23,885,157     Auxillary enterprises   15,235,024   -   15,235,024     TOTAL EXPENSES   122,443,806   -   122,443,806     CHANGE IN NET ASSETS FROM OPERATING ACTIVITIES   3,254,050   41,857   3,295,907     NON-OPERATING ACTIVITIES   198,627   4,657,085   4,855,712     Long-term investment returns   198,627   4,657,085   4,855,712     Less: Endowment earnings allocated for operations   (2,648,275)   (8,487,158)   (11,135,433     Long-term investment returns, net of allocation   (2,449,648)   (3,830,073)   (6,279,721)     Contributions   100   12,529,756   12,529,856   0ther revenue   -   122,332<	
Instruction   51,847,246   -   51,847,246     Research   2,756,030   -   2,756,030     Public service   1,345,295   -   1,345,295     Academic support   11,909,644   -   11,909,644     Student services   15,465,410   -   15,465,410     Institutional support   23,885,157   -   23,885,157     Auxiliary enterprises   15,235,024   -   15,235,024     TOTAL EXPENSES   122,443,806   -   122,443,806     CHANGE IN NET ASSETS FROM OPERATING ACTIVITIES   3,254,050   41,857   3,295,907     NON-OPERATING ACTIVITIES   198,627   4,657,085   4,855,712     Less: Endowment earnings allocated for operations   (2,648,275)   (8,487,158)   (11,135,433)     Long-term investment returns, net of allocation   (2,449,648)   (3,830,073)   (6,279,721)     Contributions   100   12,529,756   12,529,856   0ther revenue   122,332   122,332     Redesignation of prior year net assets   (3,652,000)   3,652,000   -   122,332	
Research 2,756,030 - 2,756,030   Public service 1,345,295 - 1,345,295   Academic support 11,909,644 - 11,909,644   Student services 15,465,410 - 15,465,410   Institutional support 23,885,157 - 23,885,157   Auxiliary enterprises 15,235,024 - 15,235,024   TOTAL EXPENSES 122,443,806 - 122,443,806   CHANGE IN NET ASSETS - 122,443,806 - 122,443,806   CHANGE IN NET ASSETS - 122,443,806 - 122,443,806   NON-OPERATING ACTIVITIES 3,254,050 41,857 3,295,907   NON-OPERATING ACTIVITIES 198,627 4,657,085 4,855,712   Less: Endowment earnings allocated for operations (2,648,275) (8,487,158) (11,135,433)   Long-term investment returns, net of allocation (2,449,648) (3,830,073) (6,279,721)   Contributions 100 12,529,756 12,529,856 0ther revenue - 122,332 122,332   Redesignation of prior year net assets (3,652,000) 3,652,000	51,847,246 - 51,847,246 51,727,919
Public service   1,345,295   -   1,345,295     Academic support   11,909,644   -   11,909,644     Student services   15,465,410   -   15,465,410     Institutional support   23,885,157   -   23,885,157     Auxiliary enterprises   15,235,024   -   15,235,024     TOTAL EXPENSES   122,443,806   -   122,443,806     CHANGE IN NET ASSETS   122,443,806   -   122,443,806     CHANGE IN NET ASSETS   122,443,806   -   122,443,806     NON-OPERATING ACTIVITIES   3,254,050   41,857   3,295,907     NON-OPERATING ACTIVITIES   198,627   4,657,085   4,855,712     Less: Endowment returns   198,627   4,657,085   4,855,712     Less: Endowment earnings allocated for operations   (2,648,275)   (8,487,158)   (11,135,433)     Long-term investment returns, net of allocation   (2,449,648)   (3,830,073)   (6,279,721)     Contributions   100   12,529,756   12,529,856   0ther revenue   -   122,332   122,332	
Academic support 11,909,644 - 11,909,644   Student services 15,465,410 - 15,465,410   Institutional support 23,885,157 - 23,885,157   Auxiliary enterprises 15,235,024 - 15,235,024   TOTAL EXPENSES 122,443,806 - 122,443,806   CHANGE IN NET ASSETS 122,443,806 - 122,443,806   CHANGE IN NET ASSETS 3,254,050 41,857 3,295,907   NON-OPERATING ACTIVITIES 3,254,050 41,857 3,295,907   NON-OPERATING ACTIVITIES 198,627 4,657,085 4,855,712   Less: Endowment earnings allocated for operations (2,648,275) (8,487,158) (11,135,433)   Long-term investment returns, net of allocation (2,449,648) (3,830,073) (6,279,721)   Contributions 100 12,529,756 12,529,856 0ther revenue - 122,332 122,332   Redesignation of prior year net assets (3,652,000) 3,652,000 - -	
Student services   15,465,410   -   15,465,410     Institutional support   23,885,157   -   23,885,157     Auxiliary enterprises   15,235,024   -   15,235,024     TOTAL EXPENSES   122,443,806   -   122,443,806     CHANGE IN NET ASSETS FROM OPERATING ACTIVITIES   3,254,050   41,857   3,295,907     NON-OPERATING ACTIVITIES   198,627   4,657,085   4,855,712     Less: Endowment returns   198,627   4,657,085   4,855,712     Less: Endowment earnings allocated for operations   (2,648,275)   (8,487,158)   (11,135,433)     Long-term investment returns, net of allocation   (2,449,648)   (3,830,073)   (6,279,721)     Contributions   100   12,529,756   12,529,856   0ther revenue   -   122,332   122,332     Redesignation of prior year net assets   (3,652,000)   3,652,000   -   -	
Institutional support 23,885,157 - 23,885,157   Auxiliary enterprises 15,235,024 - 15,235,024   TOTAL EXPENSES 122,443,806 - 122,443,806   CHANGE IN NET ASSETS FROM OPERATING ACTIVITIES 3,254,050 41,857 3,295,907   NON-OPERATING ACTIVITIES 198,627 4,657,085 4,855,712   Less: Endowment returns 198,627 (4,657,085 4,855,712   Less: Endowment earnings allocated for operations (2,648,275) (8,487,158) (11,135,433)   Long-term investment returns, net of allocation (2,449,648) (3,830,073) (6,279,721)   Contributions 100 12,529,756 12,529,856   Other revenue - 122,332 122,332   Redesignation of prior year net assets (3,652,000) 3,652,000 -	
Auxiliary enterprises   15,235,024   -   15,235,024     TOTAL EXPENSES   122,443,806   -   122,443,806     CHANGE IN NET ASSETS FROM OPERATING ACTIVITIES   3,254,050   41,857   3,295,907     NON-OPERATING ACTIVITIES   198,627   4,657,085   4,855,712     Less: Endowment returns   198,627   (4,657,085   4,855,712     Less: Endowment earnings allocated for operations   (2,648,275)   (8,487,158)   (11,135,433)     Long-term investment returns, net of allocation   (2,449,648)   (3,830,073)   (6,279,721)     Contributions   100   12,529,756   12,529,856     Other revenue   -   122,332   122,332     Redesignation of prior year net assets   (3,652,000)   3,652,000   -	
TOTAL EXPENSES   122,443,806   -   122,443,806     CHANGE IN NET ASSETS FROM OPERATING ACTIVITIES   3,254,050   41,857   3,295,907     NON-OPERATING ACTIVITIES   198,627   4,657,085   4,855,712     Less: Endowment returns   198,627   (4,657,085   4,855,712     Less: Endowment earnings allocated for operations   (2,648,275)   (8,487,158)   (11,135,433)     Long-term investment returns, net of allocation   (2,449,648)   (3,830,073)   (6,279,721)     Contributions   100   12,529,756   12,529,856   0ther revenue   -   122,332   122,332     Redesignation of prior year net assets   (3,652,000)   3,652,000   -   -	
CHANGE IN NET ASSETS FROM OPERATING ACTIVITIES   3,254,050   41,857   3,295,907     NON-OPERATING ACTIVITIES   3,254,050   41,857   3,295,907     NON-OPERATING ACTIVITIES   198,627   4,657,085   4,855,712     Less: Endowment earnings allocated for operations   (2,648,275)   (8,487,158)   (11,135,433)     Long-term investment returns, net of allocation   (2,449,648)   (3,830,073)   (6,279,721)     Contributions   100   12,529,756   12,529,856     Other revenue   -   122,332   122,332     Redesignation of prior year net assets   (3,652,000)   3,652,000   -	<u> </u>
FROM OPERATING ACTIVITIES   3,254,050   41,857   3,295,907     NON-OPERATING ACTIVITIES   5 <t< td=""><td>122,443,806 - 122,443,806 123,352,664</td></t<>	122,443,806 - 122,443,806 123,352,664
FROM OPERATING ACTIVITIES   3,254,050   41,857   3,295,907     NON-OPERATING ACTIVITIES   5 <t< td=""><td></td></t<>	
NON-OPERATING ACTIVITIES     Long-term investment returns   198,627   4,657,085   4,855,712     Less: Endowment earnings allocated for operations   (2,648,275)   (8,487,158)   (11,135,433)     Long-term investment returns, net of allocation   (2,449,648)   (3,830,073)   (6,279,721)     Contributions   100   12,529,756   12,529,856     Other revenue   -   122,332   122,332     Redesignation of prior year net assets   (3,652,000)   3,652,000   -	3,254,050 41,857 3,295,907 1,335,497
Long-term investment returns   198,627   4,657,085   4,855,712     Less: Endowment earnings allocated for operations   (2,648,275)   (8,487,158)   (11,135,433)     Long-term investment returns, net of allocation   (2,449,648)   (3,830,073)   (6,279,721)     Contributions   100   12,529,756   12,529,856     Other revenue   -   122,332   122,332     Redesignation of prior year net assets   (3,652,000)   3,652,000   -	
Less: Endowment earnings allocated for operations   (2,648,275)   (8,487,158)   (11,135,433)     Long-term investment returns, net of allocation   (2,449,648)   (3,830,073)   (6,279,721)     Contributions   100   12,529,756   12,529,856     Other revenue   -   122,332   122,332     Redesignation of prior year net assets   (3,652,000)   3,652,000   -	
Long-term investment returns, net of allocation   (2,449,648)   (3,830,073)   (6,279,721)     Contributions   100   12,529,756   12,529,856     Other revenue   -   122,332   122,332     Redesignation of prior year net assets   (3,652,000)   3,652,000   -	198,627 4,657,085 4,855,712 22,766,496
Contributions   100   12,529,756   12,529,856     Other revenue   -   122,332   122,332     Redesignation of prior year net assets   (3,652,000)   3,652,000   -	operations (2,648,275) (8,487,158) (11,135,433) (10,941,205)
Other revenue   -   122,332   122,332     Redesignation of prior year net assets   (3,652,000)   3,652,000   -	tion (2,449,648) (3,830,073) (6,279,721) 11,825,291
Other revenue   -   122,332   122,332     Redesignation of prior year net assets   (3,652,000)   3,652,000   -	100 12,529,756 12,529,856 3,808,853
Redesignation of prior year net assets(3,652,000)3,652,000	
CHANGE IN NET ASSETS	
FROM NON-OPERATING ACTIVITIES   (6,101,548)   12,071,775   5,970,227	TIES   (6,101,548)   12,071,775   5,970,227   15,999,744
CHANGE IN NET ASSETS   (2,847,498)   12,113,632   9,266,134	(2,847,498) 12,113,632 9,266,134 17,335,241
NET ASSETS - Beginning of Year 107,017,921 206,305,792 313,323,713	107,017,921 206,305,792 313,323,713 295,988,472
NET ASSETS AT END OF YEAR <u>\$ 104,170,423</u> <u>\$ 218,419,424</u> <u>\$ 322,589,847</u>	<u>\$ 104,170,423</u> <u>\$ 218,419,424</u> <u>\$ 322,589,847</u> <u>\$ 313,323,713</u>

### STATEMENT OF ACTIVITIES For the Year Ended May 31, 2018

	Without	With	2018
	Donor Restrictions	Donor Restrictions	Total
OPERATING REVENUES, GAINS AND OTHER SUPPORT Tuition and fees, net of scholarships and fellowships of			
\$57,533,600	\$ 81,717,638	\$-	\$ 81,717,638
Contributions	2,555,658	4,650,038	7,205,696
Government grants	2,359,203	-	2,359,203
Contracts and exchange transactions	348,769	-	348,769
Endowment earnings allocated for operations	2,713,925	8,227,280	10,941,205
Other investment losses	(2,813)	-	(2,813)
Other revenue	2,931,953	-	2,931,953
Sales and services of auxiliary enterprises	19,186,510		19,186,510
	111,810,843	12,877,318	124,688,161
Net assets released from restrictions	12,611,873	(12,611,873)	-
Total Operating Revenues, Gains and Other Support	124,422,716	265,445	124,688,161
EXPENSES			
Program expenses Instruction	51,727,919		51,727,919
Research	2,848,309	_	2,848,309
Public service	1,318,712	_	1,318,712
Academic support	12,169,072	_	12,169,072
Student services	15,048,004	_	15,048,004
Institutional support	24,315,716	_	24,315,716
Auxiliary enterprises	15,924,932	_	15,924,932
	10,02 1,002		10,02 1,002
TOTAL EXPENSES	123,352,664		123,352,664
CHANGE IN NET ASSETS			
FROM OPERATING ACTIVITIES	1,070,052	265,445	1,335,497
NON-OPERATING ACTIVITIES			
Long-term investment returns	9,109,586	13,656,910	22,766,496
Less: Endowment earnings allocated for operations	(2,713,925)	(8,227,280)	(10,941,205)
Long-term investment returns, net of allocation	6,395,661	5,429,630	11,825,291
Contributions	100	3,808,753	3,808,853
Contracts and exchange transactions	(175)	124,231	124,056
Change in value of split interest agreements	(173)	241,544	241,544
change in value of spin interest agreements		241,044	271,077
CHANGE IN NET ASSETS			
FROM NON-OPERATING ACTIVITIES	6,395,586	9,604,158	15,999,744
CHANGE IN NET ASSETS	7,465,638	9,869,603	17,335,241
NET ASSETS - Beginning of Year	99,552,283	196,436,189	295,988,472
			<u>.</u>
NET ASSETS AT END OF YEAR	\$ 107,017,921	\$ 206,305,792	\$ 313,323,713

## STATEMENTS OF CASH FLOWS For the Years Ended May 31, 2019 and 2018

		2019		2018
CASH FLOWS FROM OPERATING ACTIVITIES				
Change in net assets	\$	9,266,134	\$	17,335,241
Adjustments to reconcile change in net assets to net				
cash used by operating activities:		(0.044.400)		(4.004.050)
Contribution of marketable securities		(2,241,193)		(1,001,952)
Depreciation and amortization		7,809,182		7,827,798 189,173
Loss (gain) on disposal of property, plant and equipment Unrealized loss (gain) on interest rate swaps related to bonds		(58,482) 1,082,725		(2,226,593)
Actuarial gain on split interest agreement obligations		(97,969)		(2,220,393) (264,171)
Change in value of funds held in trust with others		342,957		(204,171)
Change in contributions receivable discount		(71,901)		162,601
Contributions restricted for endowment, trust, and capital projects		(12,529,856)		(3,808,853)
Interest and dividends restricted for long-term investment		(210,931)		(106,145)
Net realized and unrealized gain on investments		(5,702,486)		(21,077,161)
New split interest agreement obligations		392,561		430,844
Increase (decrease) in cash due to changes in assets and liabilities:				100,011
Accounts and other receivables		339,402		(399,107)
Prepaid expense ond other assets		(56,072)		462,703
Contributions receivable		(151,348)		(1,665,422)
Accounts payable		169,548		(564,140)
Accrued and other liabilities		(825,572)		764,321
Deferred revenues		152,524		(1,945,366)
Net cash from operating activities		(2,390,777)		(5,886,229)
CASH FLOWS FROM INVESTING ACTIVITIES				
Advances of student loans receivable		_		(679,999)
Payments on student loans receivable		1,245,161		1,236,505
Change in U.S. government grants refundable, net		61,033		(768,132)
Purchases of land, property, plant and equipment		(6,186,585)		(7,047,385)
Proceeds from sale of land, property, plant, and equipment		-		653,711
Proceeds from sales of investments		81,132,019		60,164,458
Termination of bond swap agreement		-		(1,778,000)
Purchases of investments		(71,396,264)		(55,234,909)
Net cash used by investing activities	_	4,855,364	_	(3,453,751)
CASH FLOWS FROM FINANCING ACTIVITIES				
Contributions restricted for endowment, trust, and capital projects		7,996,741		3,538,594
Interest and dividends restricted for long-term reinvestment		210,931		106,145
Principal payments on capital lease		(313,468)		(293,043)
Principal payments on bonds payable		(650,000)		(625,000)
Maturities of split interest obligations		(2,672)		
Net cash provided by financing activities	_	7,241,532		2,726,696
Net increase (decrease) in cash and cash equivalents		9,706,119		(6,613,284)
Cash and cash equivalents at beginning of year		14,666,025		21,279,309
Cash and cash equivalents at end of year	\$	24,372,144	\$	14,666,025
SUPPLEMENTAL CASHFLOW DISCLOSURE:				
Cash paid for interest	\$	6,673,335	\$	7,294,258
SUPPLEMENTAL DISCLOSURE OF NONCASH INVESTING AND				
FINANCING ACTIVITIES				
Purchases of property, plant and equipment included in accounts payable	\$	150,740	\$	370,125

NOTES TO FINANCIAL STATEMENTS As of and For the Years Ended May 31, 2019 and 2018

#### **NOTE 1 – SIGNIFICANT ACCOUNTING POLICIES**

**General** – Lewis & Clark College (the "College") is a private, nonprofit institution of higher education based in Portland, Oregon. The College provides education and training services for undergraduate students through the College of Arts and Sciences, for graduate students through the Graduate School of Education and Counseling, and for law students through the Lewis & Clark Law School. The College performs research, training, and other services under grants and contracts with sponsoring organizations, which are primarily departments and agencies of the United States government.

**Basis of accounting** – The financial statements of the College have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America.

**Basis of presentation** – For the purposes of financial reporting, the College classifies resources into two net asset categories pursuant to any donor-imposed restrictions and applicable law. Accordingly, the net assets of the College are classified in the accompanying financial statements in the categories that follow:

**With Donor Restrictions** – Net assets subject to donor-imposed stipulations that will be met by action of the College and/or the passage of time or maintained permanently by the College. Generally, the donors of these assets permit the College to use all or part of the income earned on related investments for general or specific purposes.

Without Donor Restrictions – Net assets not subject to donor-imposed stipulations.

The Board of Trustees has established policies that affect the presentation of board designations on net assets without donor restrictions. Bequests without restrictions under \$100,000 are distributed to current unrestricted funds. By board approved policy, bequests without restrictions over \$100,000 are added to the board designated endowment to the school with which the donor had affinity. The same methodology is applied to matured deferred gifts. The board has designated other funds for future capital projects and related initiatives and has delegated to management the authority to approve expenditures of these funds.

**Revenue recognition** – Revenues are reported as increases in net assets without donor restrictions unless their use is limited by donor-imposed restrictions.

Tuition and fees, net - Student tuition and fees are recognized in the fiscal year in which the academic programs are delivered, i.e. when the performance obligation is satisfied. Withdrawals that occur prior to a published deadline may receive a full or partial refund in accordance with the College's refund policy. Historically, refunds have not been significant. Payments for tuition are due, prior to the first day of the start of the academic term unless addressed by a payment plan in good standing. All payment plans must be complete prior to the end of the academic term. Generally, the College's performance obligations are satisfied equally over the academic term. The College applies the practical expedient as allowed for within the accounting standards and, therefore, does not disclose information about remaining performance obligations that have original expected durations of one year or less. All remaining performance obligations will be satisfied in connection with the completion of the 19-20 academic year. The College determines the transaction price based on standard charges for goods and services provided reduced by discounts provided, relating to institutional scholarships and fellowships in accordance with the College's policies. The majority of the College's students rely on funds received from various Federal financial aid programs under Title IV of the Higher Education Act of 1965, as amended, to pay for a substantial portion of their tuition. These programs are subject to periodic review by the United States Department of Education ("ED"). Disbursements under each program are subject to disallowance by ED and repayment by the College. In addition, as an educational institution, the College is subject to licensure from various accrediting and state authorities and other regulatory requirements of ED.

### NOTES TO FINANCIAL STATEMENTS As of and For the Years Ended May 31, 2019 and 2018

### NOTE 1 - SIGNIFICANT ACCOUNTING POLICIES (Continued)

Tuition and fees received in advance of services to be rendered are recorded as deferred revenues on the statements of financial position. The following table notes the activity within the deferred revenue accounts relating to tuition.

			Revenue recognized	Cash		
			included in	received in		
Balance at	Refunds		May 31, 2018	advance of		alance at
May 31, 2018	Issued		balance	performance	Ma	ay 31, 2019
\$ 3,051,554	\$	- \$	(3,051,544)	\$ 3,204,078	\$	3,204,078

*Contributions* – Contributions, including unconditional promises to give, are recognized as revenue in the period received and are reported as increases in the appropriate category of net assets. Unconditional promises to give are initially recorded at fair value using the present value of future cash flows, discounted using a risk adjusted rate. Subsequent measurements of unconditional promises to give do not represent fair value. Conditional promises to give are not recognized until they become unconditional, that is when the conditions on which they depend are substantially met. Contributions of assets other than cash are recorded at their estimated fair value at the date of receipt. Contributions to be received in future periods are discounted at an appropriate discount rate. Amortized discounts are recorded as additional contribution revenue and are subject to donor-imposed restrictions.

*Government grants* – Revenues from government grants are considered to be contributions as the transactions are non-reciprocal in nature and contain a right of return. As such, revenues from grants are recognized when the conditions are met, that is as allowable expenditures under such agreements are incurred, and reported as increases in net assets without donor restrictions.

*Contracts and exchange transactions* – Revenues from contracts and exchange transactions are recognized as related performance obligations are satisfied and reported as increases in net assets without donor restriction.

*Investment return* – Investment income and realized and unrealized gains and losses are recorded as increases or decreases to the appropriate net asset category depending on the nature of the underlying investment. Income and net gains on investments are reported as follows:

- Increases in donor restricted net assets if the terms of the gift or the College's interpretation of relevant state law require they be added to the principal of a restricted net asset held in perpetuity or if the terms of the gift impose restrictions on the timing or the use of the income.
- Increases in net assets without donor restriction in all other cases.

*Auxiliary enterprises* – Auxiliary enterprises include income primarily from student housing, food services, transportation services, and conventions or conferences. Revenue for auxiliary enterprises is recognized when the related service is performed. Accordingly, the auxiliary enterprise expenses include all costs incurred in providing those services.

NOTES TO FINANCIAL STATEMENTS As of and For the Years Ended May 31, 2019 and 2018

### NOTE 1 - SIGNIFICANT ACCOUNTING POLICIES (Continued)

The College's measure of operations presented in the statement of activities includes revenues from tuition and fees, grants, contracts, contributions, investment income from investments except those gains and losses earned by funds without donor restriction functioning as endowments that have not been appropriated for expenditure in the current year, amounts appropriated for expenditure from restricted endowments in the current year, and revenues from auxiliary enterprises and other sources, as well as net assets released from restriction based upon the satisfaction of those restrictions. Operating expenses are reported by functional categories, after allocating costs for plant maintenance, interest on long-term indebtedness and depreciation.

Non-operating activities presented in the Statement of Activities include gifts for buildings and other depreciable assets, unconditional promises to give, investment gains and losses on loan funds and donor restricted endowments, gains and losses earned by funds without donor restriction functioning as endowments that have not been appropriated for expenditure in the current year, changes in the value of split-interest agreements, and gains and losses from changes in the value of assets due to the fluctuation of exchange rates.

**Cash and cash equivalents** – The College considers all highly-liquid investments, except those held for long-term investment, purchased with original maturities of three months or less to be cash equivalents. Cash equivalents are invested in money market accounts or commercial paper and are stated at cost.

**Student accounts receivable** – Student accounts receivable are recorded at the invoiced amount and do not bear interest. At May 31, 2019 and 2018, student accounts receivable totaled \$11,410 and \$47,898, net of an allowance for doubtful accounts of \$150,000 and \$247,682 for each year. The allowance for doubtful accounts receivable. The College's best estimate of the amount of probable credit losses in the College's existing accounts receivable. The College determines the allowance by performing on-going evaluations of its students and their ability to make payments. The College determines the adequacy of the allowance based on length of time past due, historical experience, and judgment of economic conditions. Account balances are charged off against the allowance after all means of collection have been exhausted and the potential recovery is considered remote.

**Investments** – Investments are stated at fair value. The fair value of all debt and equity securities with a readily determinable fair value are based on quotations from national securities exchanges. The alternative investments, which are not readily marketable, are carried at estimated fair values as provided by the investment managers. The College reviews and evaluates the values provided by the investment managers and agrees with the valuation methods and assumptions used in determining the fair value of the alternative investments. Those estimated fair values may differ significantly from the values that would have been used had a ready market for these securities existed. The value of real estate investments are determined from valuations prepared by independent appraisers at the time of gift and, subsequently, these investments are carried at cost. Management will assess these investments for impairment when circumstances indicate a decline in value is other than temporary.

The College invests in a variety of investment securities which are exposed to various risks such as interest rate, credit, and overall market volatility risks. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near-term and such changes could materially affect the amounts reported in the financial statements.

**Contributions receivable** – An allowance for uncollectible receivables is provided based upon management's judgment, including such factors as prior collection history and type of receivable. Accounts are charged off when all collection efforts have been exhausted. At May 31, 2019 and 2018, no allowance for uncollectible receivables was recorded.

NOTES TO FINANCIAL STATEMENTS As of and For the Years Ended May 31, 2019 and 2018

### NOTE 1 - SIGNIFICANT ACCOUNTING POLICIES (Continued)

**Split-interest agreements** – The College uses the actuarial method of recording certain split-interest agreements. Under this method, the present value of the payments to beneficiaries is determined based upon life expectancy tables when the gift is received. The present value of those payments is recorded as a liability and the remainder as net assets. Discount rates ranging from 1.00% to 8.60% were used to calculate the present value of the liability based on the estimated life expectancies of the beneficiaries. The discount rates represent the Federal Applicable Rates that were effective when the gift agreements were established. Periodic adjustments are made between the liability and the net assets to record actuarial gains or losses.

The College is named as beneficiary of various trust funds where the College's ultimate receipt of the funds is uncertain because of stipulations in the trust agreement. These trust funds are comprised of agreements which name third parties as co-beneficiaries. The College has reflected appropriate liabilities for such trusts in the accompanying statements of financial position. For the years ended May 31, 2019 and 2018, the College distributed \$249,183 and \$249,935, respectively, in split-interest beneficiary payments.

**Funds held in trust with others** – The College has been designated as beneficiary of trusts managed by outside parties. These trusts generate income that is distributed to the College on a periodic basis. Those trusts are generally invested in marketable securities, real estate, or contracts collateralized by real estate.

**Fair value measurements** – Accounting literature defines fair value as the price that would be received to sell an asset, or paid to transfer a liability, in an orderly transaction between market participants at the measurement date. The valuation techniques used are based on observable and unobservable inputs. Observable inputs reflect market data obtained from independent sources, while unobservable inputs reflect the College's market assumptions. These two types of inputs create the following fair value hierarchy:

- Level 1 Inputs are unadjusted, and represent quoted prices in active markets for identical assets or liabilities at the measurement date.
- Level 2 Inputs (other than quoted prices included in level 1) are either directly or indirectly observable for the asset or liability through correlation with market data at the measurement date.
- Level 3 Inputs reflect management's best estimate of what market participants would use in pricing the asset or liability at the measurement date. Consideration is given to the risk inherent in the valuation technique and/or the risk inherent in the inputs to the model. Securities classified within level 3 investments are based on valuations provided by the external investment managers. The valuations consider variables such as financial performance of investments, recent sales prices of investments, and other pertinent information. The Investment Committee, in conjunction with management and external investment advisors, reviews the valuation of the investments on a quarterly basis. The Investment Committee reports to the Board of Trustees.

A financial instrument is defined as a contractual obligation that ultimately ends with the delivery of cash or an ownership interest in an entity. Disclosures included in these notes regarding the fair value of financial instruments have been derived using external market sources, estimates using present value, or other valuation techniques.

NOTES TO FINANCIAL STATEMENTS As of and For the Years Ended May 31, 2019 and 2018

### NOTE 1 - SIGNIFICANT ACCOUNTING POLICIES (Continued)

**Income taxes** – The College is a tax-exempt organization and is not subject to federal or state income taxes, except for unrelated business income, in accordance with Section 501(c)(3) of the Internal Revenue Code. In addition, the College qualified for the charitable contribution deduction under Section 170(b)(1)(A) and has been classified as an organization that is not a private foundation.

The College recognizes interest accrued and penalties related to unrecognized tax benefits as an administrative expense. During the years ended May 31, 2019 and 2018, the College recognized no interest and penalties.

The College had no unrecognized tax benefits at May 31, 2019 and 2018. The College files an exempt organization income tax return and an unrelated business income tax return in the U.S. federal jurisdiction and unrelated business income tax returns in various state jurisdictions.

**Use of estimates** – The preparation of financial statements, in conformity with generally accepted accounting principles, requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**Related party transactions** – Members of the College's Board of Trustees and senior management may, from time to time, be associated, either directly or indirectly, with companies doing business with the College. For senior management, the College requires annual disclosure of significant financial interests in, or employment or consulting relationships with, entities doing business with the College. These annual disclosures cover both senior management and their immediate family members. When such relationships exist, measures are taken to appropriately manage the actual or perceived conflict in the best interests of the College. The College has a written conflict of interest policy that requires, among other things, that no member of the Board of Trustees can participate in any decision in which he or she (or an immediate family member) has a material financial interest. When such relationships exist, measures are taken to mitigate any actual or perceived conflict, including requiring that such transactions be conducted at arm's length, for good and sufficient consideration, based on terms that are fair and reasonable to and for the benefit of the College, and in accordance with applicable conflict of interest laws. No such associations are considered to be financially significant at May 31, 2019. Contributions made by members of the College's Board of Trustees totaled approximately \$4,595,000 and \$3,120,000 for the years ending May 31, 2019 and 2018, respectively.

*New accounting pronouncements adopted in current year* – In May 2014, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2014-09, *Revenue from Contracts with Customers*. This ASU is a comprehensive new revenue recognition model that creates a single source of revenue guidance for all companies in all industries. The model is more principles-based than historical guidance, and is primarily based on recognizing revenue at an amount that reflects consideration to which the entity expects to be entitled to in exchange for transferring goods or services to a customer. The College adopted this guidance June 1, 2018 utilizing the modified retrospective method of adoption, and the adoption of this guidance did not have a material impact on the College's business practices, financial condition, or results of operations during the fiscal year ended May 31, 2019. The College has provided expanded disclosures pertaining to revenue recognition within Note 1.

NOTES TO FINANCIAL STATEMENTS As of and For the Years Ended May 31, 2019 and 2018

### NOTE 1 - SIGNIFICANT ACCOUNTING POLICIES (Continued)

In August 2016, the FASB issued ASU 2016-14, *Not-for-Profit Entities (Topic 958): Presentation of Financial Statements of Not-for-Profit Entities.* The College adopted the provisions of this new standard during the year ended May 31, 2019. The primary changes include presenting two classes of net assets versus the three categories previously required and recognition of underwater endowment funds as a reduction to the net assets with donor restrictions class. The standard also provides for enhanced disclosures for board designated amounts, composition of net assets without donor restrictions, liquidity and availability, and expenses by both natural and functional classification. This standard has been retrospectively applied to the prior period presented with certain transition provisions.

In June 2018, the FASB issued ASU 2018-08, *Not-for-Profit Entities (Topic 958): Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made.* The standard provided clarity and improved accounting guidance for contributions received and contributions made. The College adopted this guidance June 1, 2018 utilizing the modified retrospective method of adoption, and the adoption of this guidance did not have a material impact on the College's business practices, financial condition, or results of operations during the fiscal year ended May 31, 2019.

*New accounting pronouncements not yet effective* – In February 2016, the FASB issued ASU No. 2016-02, *Leases*. ASU No. 2016-02 was issued to increase transparency and comparability among entities. Lessees will need to recognize nearly all lease transactions (other than leases that meet the definition of a short-term lease) on the statement of financial position as a lease liability and a right-of-use asset (as defined). Lessor accounting under the new guidance will be similar to the current model. For public business entities, including not-for-profit organizations that have issued, or are a conduit bond obligor for, securities that are traded, listed or quoted on an exchange or an over-the-counter market, ASU No. 2016-02 is effective for fiscal years beginning after December 15, 2018 (fiscal year 2020). Early application is permitted. Upon adoption, lessees and lessors will be required to recognize and measure leases at the beginning of the earliest period presented using a modified retrospective approach, which includes a number of optional practical expedients that entities may elect to apply. The College is assessing the impact this standard will have on its financial statements.

**Reclassifications** – Certain amounts appearing in the 2018 financial statements have been reclassified to conform with the 2019 presentation. The reclassifications have no effect on the reported amounts of total net assets or changes in total net assets.

**Subsequent events** – Subsequent events are events or transactions that occur after the date of the statements of financial position but before financial statements are issued. The College recognizes in the financial statements the effects of all subsequent events that provide additional evidence about conditions that existed at the date of the statements of financial position, including the estimates inherent in the process of preparing the financial statements. The College has evaluated subsequent events through October 4, 2019, which is the date the financial statements were issued.

NOTES TO FINANCIAL STATEMENTS As of and For the Years Ended May 31, 2019 and 2018

### NOTE 2 - STUDENT LOANS RECEIVABLE

Student loans receivable represents loans from the Perkins loan funds that are generally payable with interest between 3% and 5% over approximately 11 years following college attendance. Principal payments, interest, and losses due to cancellation are shared by the College and the U.S. government in proportion to their share of funds provided. The program provides for cancellation of loans if the student is employed in certain occupations following graduation. Losses from employment cancellations are absorbed in full by the U.S. government. At May 31, 2019 and 2018, student loans funded through the Perkins loan program were \$4,433,351 and \$5,678,512, respectively, net of an allowance for doubtful accounts. Amounts due under the Perkins loan program are guaranteed by the government; however, a reserve in the amount of \$485,200 was recorded at May 31, 2019 and 2018 to account for those amounts advanced by the College.

The Extension Act amended section 461 of the Higher Education Act to end the College's authority to make new Perkins Loans after June 30, 2018. The College is not required to assign the outstanding Perkins Loans to the Department of Education or liquidate their Perkins Loan Revolving Funds due to the wind-down of the Perkins Loan Program. However, the College may choose to liquidate at any time in the future. As of May 31, 2019, the College continues to service the Perkins Loan Program.

Funds advanced by the Federal government of \$4,782,638 and \$4,721,605 at May 31, 2019 and 2018, respectively, are ultimately refundable to the government and are classified as liabilities in the statements of financial position. Outstanding loans cancelled under the program result in a decrease in the liability to the government.

### **NOTE 3 – CONTRIBUTIONS RECEIVABLE**

**Conditional contributions** – At May 31, 2019 and 2018, the College had received conditional promises to give of approximately \$274,000 and \$585,000. These conditional promises are not recognized as assets and, if they are received, will generally be restricted for specific purposes stipulated by the donors primarily for endowment, general operational support, or plant facilities. At May 31, 2019, the College had approximately \$2,140,000, of conditional contributions outstanding on various grants, whereby, the conditions will be met upon incurring certain qualifying expenditures.

**Unconditional contributions** – Payments due beyond one year were discounted using an adjusted risk free interest rate commensurate with the period over which the contribution will be received. The weighted average rate was 1.45% and 1.71% for the years ended May 31, 2019 and 2018, respectively.

Amounts due are as follows:

	2019		2018
Amounts receivable in less than one year Amounts receivable in one to five years	\$ 1,634,935 3,232,016	\$	1,172,000 3,028,662
Unamortized discount	4,866,951 (199,740)		4,200,662 (245,862)
Total contributions receivable	<u>\$ 4,667,211</u>	<u>\$</u>	3,954,800

NOTES TO FINANCIAL STATEMENTS As of and For the Years Ended May 31, 2019 and 2018

### **NOTE 4 – SPLIT INTEREST AGREEMENTS**

As of May 31, 2019 and 2018, the College had various gift annuity contracts issued and outstanding, respectively. The College maintains a reserve adequate to meet the actuarially determined future payments of these contracts. As of May 31, 2019 and 2018, the fair value of the total assets held was \$2,160,820 and \$1,321,296, respectively. The reserve was \$1,024,215 and \$658,682, respectively, leaving \$1,136,605 and \$662,614 of net assets in excess, respectively. During the fiscal years ended May 31, 2019 and 2018, distributions to annuitants totaled \$109,103 and \$81,376, respectively.

The College acts as trustee for a variety of split-interest agreements, mainly in the form of charitable remainder trusts, including both annuity trusts and uni-trusts. At May 31, 2019 and 2018, the College's actuarially determined future payments and other obligations were as follows:

		2019	 2018
Gift annuity reserve Present value of future payments - annuity trusts Present value of future payments - fixed rate unitrust	\$	1,024,215 1,396 377,080	\$ 658,682 48,308 403,781
Total liability for split-interest agreements	<u>\$</u>	1,402,691	\$ 1,110,771

### NOTE 5 – FAIR VALUE OF ASSETS AND LIABILITIES

The College used the following methods and significant assumptions to estimate fair value for its assets and liabilities measured and carried at fair value in the financial statements:

*Investments* – Investments are comprised of marketable securities, commingled trusts, hedge funds, and alternative investments. Marketable security fair values are based on quoted market prices. If a quoted market price is not available, fair value is estimated using quoted market prices for similar securities. Commingled trusts and hedge funds are valued using net asset value. Alternative investments are valued at fair value using significant unobservable inputs. The value of these investments is determined by fund managers and valuation experts, using relevant market data. Such valuations generally reflect discounts for illiquidity and consider variables such as financial performance of investments, recent sales prices of similar investments, and other pertinent information. The private investments have a high concentration of pre-initial public offering securities, subjecting these investments to market value volatility. The valuation methods utilized by the fund managers and valuation experts are subject to regular review by management.

Assets held in charitable remainder trusts – Assets held in charitable remainder trusts are comprised of marketable securities, mutual funds and real property. Marketable securities and mutual funds fair values are based on quoted market prices and discounted, when appropriate. If a quoted market price is not available, fair value is estimated using quoted market prices for similar securities. The real estate investments are held at cost and management assesses these investments for impairment when circumstances indicate a decline in value is other than temporary.

*Funds held in trust with others* - Assets held in trust by others for which quoted prices are not readily available. The fair values are estimated using an income approach by calculating the present value of the future distributions expected to be received based on a combination of Level 2 inputs (interest rates and yield curves) and significant unobservable inputs (entity specific estimates of cash flows). Since the College has an irrevocable right to receive the income earned from the trusts' assets, the fair value of the College's beneficial interest is estimated to approximate the fair value of the trusts' assets.

### NOTES TO FINANCIAL STATEMENTS As of and For the Years Ended May 31, 2019 and 2018

#### NOTE 5 - FAIR VALUE OF ASSETS AND LIABILITIES (Continued)

*Interest rate swap agreements* – The fair values of interest rate swap agreements are the estimated amount the College would receive or pay to terminate the agreement at the reporting date, taking into consideration the current interest rates and creditworthiness of counter parties.

There were no changes in fair value methods or assumptions during the years ended May 31, 2019 or 2018.

The following is a summary categorization of the College's assets and liabilities based on the level of inputs utilized in determining the value of such assets and liabilities:

	At May 31, 2019							
		Level 1		Level 2		Level 3		Total
Investments								
Equity securities								
International mutual funds	\$	1,071,036	\$	-	\$	-	\$	1,071,036
Domestic mutual funds		10,088,880		-		-		10,088,880
Balanced mutual funds		2,036,519		-		-		2,036,519
Domestic equity securities		42,648		-		-		42,648
Real estate investment trust		5,167,037		-		-		5,167,037
Debt securities								
U.S. Treasury securities		-		1,389,300		-		1,389,300
Municipal fixed income securities		-		1,655,164		-		1,655,164
Domestic fixed income mutual funds		21,315,901		-		-		21,315,901
Domestic fixed income securities		-		4,021,735		-		4,021,735
Assets held in charitable remainder trusts	S							
Fixed income mutual funds		1,652,342		-		-		1,652,342
Equity mutual funds		2,277,317		-		-		2,277,317
Marketable fixed income securities		-		613,189		-		613,189
Total investments in the fair value hierarchy		43,651,680		7,679,388		-		51,331,068
				.,,				
Alternative investments measured using								
NAV (practical expedient)		-		-		-		195,802,954
Total investments measured at								
fair value		43,651,680		7,679,388		-		247,134,022
Funds held in trust with others		-		-		3,700,996		3,700,996
Interest rate swaps liability		-		(5,430,130)		-		(5,430,130)
Total assets and liabilities at								
fair value	\$	43,651,680	\$	2,249,258	\$	3,700,996	\$	245,404,888
Total Investments at fair value	\$	247,134,022						
Real estate investments (at cost)		94,137						
		· .						
Total Investments	\$	247,228,159						

### NOTES TO FINANCIAL STATEMENTS As of and For the Years Ended May 31, 2019 and 2018

### NOTE 5 - FAIR VALUE OF ASSETS AND LIABILITIES (Continued)

			At May 3	31, 2018				
		Level 1		Level 2	Level 3			Total
Investments Equity securities								
International mutual funds Domestic mutual funds Balanced mutual funds Domestic equity securities Real estate investment trust	\$	3,880,997 16,462,034 1,997,281 196,953 2,122,452	\$		\$	- - -	\$	3,880,997 16,462,034 1,997,281 196,953 2,122,452
Debt securities U.S. Treasury securities Domestic fixed income mutual funds Domestic fixed income securities Collateralized debt securities Assets held in charitable remainder trusts Fixed income mutual funds	6	- - 16,736,068 - -		1,851,968 1,297,089 - 3,404,589 4,997				1,851,968 1,297,089 16,736,068 3,404,589 4,997
Equity mutual funds Marketable fixed income securities		1,207,058 1,972,702		- - 618,855		-		1,207,058 1,972,702 618,855
Total investments in the fair value hierarchy		44,575,545		7,177,498		-		51,753,043
Alternative investments measured using NAV (practical expedient)				<u> </u>		_		197,173,055
Total investments measured at fair value		44,575,545		7,177,498		-		248,926,098
Interest rate swaps liability		-		(4,347,405)		-		(4,347,405)
Total assets and liabilities at fair value	\$	44,575,545	\$	2,830,093	\$	-	\$	244,578,693
Total Investments at fair value Real estate investments (at cost)	\$	248,926,098 94,137						
Total Investments	\$	249,020,235						

Changes in Level 3 assets measured at fair value on a recurring basis for the year ended May 31, 2019 are as follows:

	Beginning Balance	0 0				Additions	Ending Balance		
Funds held in trust by others	\$	-	\$	(342,957)	\$	4,043,953	\$	3,700,996	

Change in unrealized gains or losses for the period included in changes in net assets for assets held at the end of the reporting period reported as change in fair value of split interest agreements of (\$342,957).

### NOTES TO FINANCIAL STATEMENTS As of and For the Years Ended May 31, 2019 and 2018

### NOTE 5 - FAIR VALUE OF ASSETS AND LIABILITIES (Continued)

The College uses the Net Asset Value (NAV) to determine the fair value of all the underlying investments which (a) do not have a readily determinable fair value and (b) prepare their financial statements consistent with the measurement principles or have the attributes of an investment company. The following table lists investments in other investment companies (in partnership format) by major category:

	Fair Value										
	_	May 31, May 31, 2019 2018			С	Unfunded commitments	Redemption Frequency	Redemption Notice Period	Other Restrictions		
Commingled trusts (a) Marketable international equity securities Marketable domestic	\$	60,424,931	\$	68,089,405	\$	-	Range from monthly to quarterly	6 - 30 days	3 year lockup		
equity securities U.S. Treasury		28,968,588		27,179,621		-	Quarterly	60 days	None		
securities		12,590,898		14,743,066		-	Daily	2 - 5 days	None		
Hedge funds (b)									Funds delivered		
Global macro funds		2,919,989		6,835,720		-	Range from daily to quarterly Range from	1 - 33 days	90 days after redemption request Rolling one to		
Multi-strategy funds		8,408,705		6,901,441		-	quarterly to annually Range from monthly to	30 - 90 days	two year lockup Rolling 12 month		
Long/Short funds		13,882,413		15,225,585		-	annually Range from	30 - 90 days	lockup Rolling one to		
Credit opportunities funds		5,065,000		4,280,416		-	quarterly to bi- annually	60 - 90 days	two year lockup		
Private equity funds (c)		8,111,780		7,050,897		8,472,842	N/A*	N/A*	N/A*		
International private equity funds (c)		6,858,035		6,830,308		451,500	N/A*	N/A*	N/A*		
Venture capital funds (c)		36,891,547		26,838,367		23,217,698	N/A*	N/A*	N/A*		
Natural resources funds (d)		8,136,052		9,541,849		3,907,830	N/A*	N/A*	N/A*		
Real estate funds (e)		3,545,016		3,656,380		6,883,312	N/A*	N/A*	N/A*		
	\$	195,802,954	\$	197,173,055	\$	42,933,181					

\* These funds are in private equity structure, with no ability to be redeemed.

NOTES TO FINANCIAL STATEMENTS As of and For the Years Ended May 31, 2019 and 2018

#### NOTE 5 - FAIR VALUE OF ASSETS AND LIABILITIES (Continued)

- (a) These are directional investments, invested in domestic and international debt and equity securities. These funds invest mostly in long-term securities, and some invest both long and short-term. The investments are public securities, and the funds are held in partnership or trust format.
- (b) Hedge fund strategies and allocations include 28% multi-strategy, 26% distressed opportunities, 46% long/short.
- (c) This category includes investments in both dedicated private equity or venture capital funds and in fund-of-funds, which invest in 15-30 private equity or venture capital funds. Private equity funds, through negotiation or tender offer, attempt to take over a major percentage of a company's equity, with the purpose of acquiring its assets and operations. Venture capital funds invest in nonmarketable securities of new companies or companies considered to be in the early stages of growth.
- (d) This category invests in funds-of-funds, which invest in 15-30 natural resource funds created to invest in the exploration or development of energy-related reserves.
- (e) The category includes investments in fund-of-funds, which invest in 15-30 private real estate funds. Private real estate funds take ownership positions in land, buildings, equity-like investments in mortgages or land leases that include substantial participation in revenues, capital appreciation, and private-operating companies.

#### NOTE 6 - LIQUIDITY AND AVAILABILITY

The following reflects the College's total assets as of the statement of financial position date, reduced by amounts not available for general use because of lack of liquidity (non-financial assets), contractual or donor-imposed restrictions within one year of the statement of financial position date. Amounts not available include amounts set aside for long-term investment in the board-designated funds that could be drawn upon if the governing board approves that action. However, amounts already appropriated from either the donor-restricted endowment or board designated endowment for general expenditures within one year of the statement of the

	May 31, 2019
Less those unavailable for general expenditures within one year due to,:	\$ 457,296,934
Non-Financial Assets	(
Other receivables	(883,239)
Prepaid expenses and other assets	(479,422)
Property, plant and equipment, net	(170,485,606)
Contractual or donor-imposed restrictions	
Split interest agreements	(4,754,667)
Funds held in trust with others	(3,700,996)
Contributions receivable (non-endowment)	(2,557,125)
Contributions receivable restricted to endowment	(1,930,086)
Federal Perkins loan fund assets	(6,649,561)
Donor restricted endowment funds	(191,538,806)
Donor restricted non-endowment funds	(6,322,235)
Board designations:	
Quasi-endowment funds	(48,263,587)
Other board-designated funds	(9,816,339)
Fiscal year 2020 appropriation of endowment earnings Financial assets available to meet cash needs for general expenditure	11,020,382
within one year	\$ 20,935,647

### NOTES TO FINANCIAL STATEMENTS As of and For the Years Ended May 31, 2019 and 2018

### NOTE 6 - LIQUIDITY AND AVAILABILITY (Continued)

The College has an operating line of credit totaling \$10,000,000 at a bank for the purpose of financing short-term operating cash flow requirements. Interest is due monthly at the prime interest rate (5.50% at May 31, 2019). The scheduled maturity on the line of credit is October 31, 2019. As of May 31, 2019 and 2018, no amounts were outstanding on the line of credit. The agreement establishes various positive and negative covenants, including liquid asset requirements.

### NOTE 7 - PROPERTY, PLANT, AND EQUIPMENT

Property, plant, and equipment are stated at cost at the date of acquisition or fair value on the date contributed. New equipment with a cost of \$10,000 or more, and expenditures for major repairs and improvements exceeding \$20,000 for equipment and buildings are capitalized; conversely, maintenance, repairs, and routine replacements are charged to expense as incurred. All plant assets except land and art and artifacts collections are depreciated over their estimated useful lives using the straight-line method. Estimated useful lives of land improvements and buildings and related improvements are 20 to 50 years; and furniture and equipment are 4 to 7 years.

		May 31, 2019	
		Accumulated	Net
	Cost	Depreciation	Book Value
	<b>*</b> 40 500 407	<b>•</b>	¢ 40 500 407
Land	\$ 18,528,127	\$-	\$ 18,528,127
Land improvements	18,792,629	11,228,030	7,564,599
Buildings and improvements	222,774,190	87,984,453	134,789,737
Art and artifacts collection	2,664,192	-	2,664,192
Furniture and equipment	29,432,347	23,606,755	5,825,592
Construction in progress	1,113,360	-	1,113,360
	\$ 293,304,845	<u>\$ 122,819,238</u>	<u>\$ 170,485,607</u>
		May 31, 2018	
		Accumulated	Net
	Cost	Depreciation	Book Value
Land	\$ 17.784.427	<u></u>	¢ 47 704 407
Land	÷,.=.	\$ -	\$ 17,784,427
Land improvements	16,227,934	10,570,616	5,657,318
Buildings and improvements	220,257,723	82,693,023	137,564,700
Art and artifacts collection	2,579,192	-	2,579,192
Furniture and equipment	50,548,630	43,745,828	6,802,802
Construction in progress	1,825,225		1,825,225

### NOTES TO FINANCIAL STATEMENTS As of and For the Years Ended May 31, 2019 and 2018

#### NOTE 8 – BONDS AND CAPITAL LEASE PAYABLE

#### Capital Lease

At May 31, 2019, the College leased certain equipment under capital lease obligations. Future minimum payments associated with capital lease agreements for succeeding years are as follows:

Years Ending May 31 2020 Total minimum payments Less amount representing interest	\$ 77,077 77,077 (5,022) \$ 72,055
Bonds Payable	
At May 31, bonds payable consist of the following:	

2019

2018

State of Oregon Revenue Bonds, 2011 Series A, fixed interest rates ranging from 4.00% to 5.75%, secured by a Uniform Commercial Code security interest in the without donor restricted revenues of the College, payable in annual installments which began October 2015, with maturity in 2041 \$ 106,155,000 \$ 106,805,000 Less unamortized discount (369, 789)(386, 349)(907, 270)Less bond issuance costs (868, 387)Total bonds payable \$ 104,916,824 \$ 105,511,381

On March 7, 2011, the College entered into a loan agreement and trust indenture with the State of Oregon Facilities Authority that provided for the issuance of \$108,610,000 2011 Series A Revenue Bonds with mandatory final redemption on October 1, 2041. The bonds were issued to refund all of the College's 2008 Series A Bonds, and to finance the costs associated with construction of a new residence hall for students. Bond issuance costs are amounts paid by the College in connection with bond financing. Amortization is calculated using the straight-line method, which approximates the effective interest method, over the life of the bonds.

Interest expense for all bonds payable was \$5,866,267 and \$5,891,933 for the years ended May 31, 2019 and 2018, respectively. Total interest expense, including payments connected to the interest rate swaps, was \$6,706,970 and \$7,170,040 for the years ended May 31, 2019 and 2018, respectively.

### NOTES TO FINANCIAL STATEMENTS As of and For the Years Ended May 31, 2019 and 2018

### NOTE 8 - BONDS AND CAPITAL LEASE PAYABLE (Continued)

Dates fixed for redemption occur annually on October 1, and continue through 2041. Future principal and interest payments are as follows as of May 31, 2019:

		2011 Bonds Repayment Requirements			
	Principal		Interest		
Years Ending May 31					
2020	\$ 680,000	\$	5,844,000		
2021	1,440,000		5,801,600		
2022	1,495,000		5,742,900		
2023	1,570,000		5,671,788		
2024	1,650,000		5,587,263		
Thereafter	99,320,000		64,161,881		
	\$ 106,155,000	\$	92,809,432		

The agreement contains certain restrictive covenants as to additional indebtedness, as defined in the agreement.

#### **NOTE 9 – INTEREST RATE SWAPS**

In the past, the College had used variable-rate debt to finance the acquisition of property, plant, and equipment. These debt obligations had exposed the College to variability in interest payments due to changes in interest rates.

The College had swapped virtually 100% of its variable-rate cash flow exposure on these debt obligations for fixed-rate cash flows by entering into receive-variable, pay-fixed interest rate swaps. Under the interest rate swaps, the College received variable-rate interest payments and made fixed interest rate payments, thereby creating substantially fixed interest rate payments on the related debt obligations. The College's existing swaps were contracted as cash flow hedges.

In March 2011, the College novated a 30-year swap to the Bank of New York, at an annual fixed rate of 3.85%. The notional amount at May 31, 2019 and 2018 was equal to \$10,000,000. In January 2007, the College executed a 25-year swap with the Bank of New York at an annual fixed rate of 3.42%. The notional amount at May 31, 2019 and 2018 was equal to \$26,100,000 and \$27,890,000, respectively.

In each of these swaps, the College's variable-rate receipts are tied to a percentage of one-month LIBOR.

Changes in the fair market value of the interest rate swaps are reported as unrealized gains or losses on interest rate swaps and are included in investment returns in the statement of activities. As of May 31, 2019 and 2018, the valuation of the swap resulted in an unrealized loss of \$1,082,725 and unrealized gain of \$2,226,593, respectively. Providing the College holds the swaps to maturity, the value of the derivatives will be zero. These swapping transactions can be terminated at market rates at any time during the term of the swap.

### NOTES TO FINANCIAL STATEMENTS As of and For the Years Ended May 31, 2019 and 2018

### **NOTE 10 – NET ASSETS**

Net assets without donor restrictions consist of the following:

	2019	2018
Operations Invested in property, plant and equipment Funds held for long-term investment (Endowment)	\$ (7,432,605) 68,424,272 43,178,756	\$ (10,539,035) 68,276,652 49,280,304
Total net assets without donor restrictions	\$ 104,170,423	\$ 107,017,921

Net assets with donor restrictions are restricted for the following purposes:

		2019		2018
Endowment funds				
Without purpose restrictions	\$	6,537,140	\$	6,670,976
With purpose restrictions				
Scholarships		08,493,442	1	08,715,132
Faculty and staff compensation		32,278,565		32,767,775
Facilities		22,354,053		22,881,357
Departmental		23,805,692		15,298,383
		93,468,892	1	86,333,623
Split interest agreements		7,052,862		2,914,448
Student loans		1,550,605		1,549,933
Restricted for specific projects		9,059,358		8,220,081
Property held for College use in perpetuity		7,287,707		7,287,707
Total net assets with donor restrictions	\$ 2	218,419,424	<u>\$ 2</u>	06,305,792

NOTES TO FINANCIAL STATEMENTS As of and For the Years Ended May 31, 2019 and 2018

### **NOTE 11 – ENDOWMENTS**

The College's endowment consists of approximately 600 individual funds established for a variety of purposes. Its endowment includes both donor-restricted endowment funds and funds designated by the Board of Trustees to function as endowments. As required by Generally Accepted Accounting Principles (GAAP), net assets associated with endowment funds, including funds designated by the Board of Trustees to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

From time to time, the fair value of assets associated with individual donor restricted endowment funds may fall below the level that the donor or the Uniform Prudent Management of Institutional Funds Act (UPMIFA or the Act) requires the College to retain as a fund of perpetual duration. These deficiencies resulted from unfavorable market fluctuations that occurred shortly after the investment of new permanently restricted contributions and continued appropriation for certain programs that were deemed prudent by the Board of Trustees. The Investment Committee of the Board of Trustees has approved a spending constraint threshold which states that if the market value is less than the permanent gift value, the distribution would be reduced to 2.5% of the sixteen quarter rolling average endowment market value.

The College invests its endowment investment portfolio and allocates the related earnings for expenditure in accordance with the total return concept. A distribution of endowment return that is independent of the cash yield and appreciation of investments earned during the year is provided for program support. The College has adopted an endowment spending policy designed specifically to stabilize annual spending levels and to preserve the real value of the endowment portfolio over time.

The spending policy attempts to achieve these two objectives by using a long-term targeted spending rate combined with a smoothing rule, which adjusts spending gradually to changes in the endowment market value.

The College uses a spending rate of 4.5% of the sixteen quarter rolling average endowment market value in addition to a supplemental amount approved by the Board not to exceed 1.5%. In 2019 and 2018, the effective endowment spending rate was 5.0% and 5.1%, respectively. In February 2016, the Board of Trustees approved a long-term phased reduction in the supplemental spending policy until it eventually reaches a 4.5% annual spending rate. The spending rate will be reduced annually by either 0.1% or 0.2% depending upon the annual growth in the College's budget.

Effective January 1, 2008, the state of Oregon enacted UPMIFA, the provisions of which apply to endowment funds existing on or established after that date. The Board of Trustees of the College has interpreted the Act as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary.

### NOTES TO FINANCIAL STATEMENTS As of and For the Years Ended May 31, 2019 and 2018

### NOTE 11 - ENDOWMENTS (Continued)

In accordance with the Act, the College considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- (1) The duration and preservation of the fund
- (2) The purposes of the College and the donor-restricted endowment fund
- (3) General economic conditions
- (4) The possible effect of inflation and deflation
- (5) The expected total return from income and the appreciation of investments
- (6) Other resources of the College
- (7) The investment policies of the College

Endowment net assets consist of the following at May 31, 2019:

	With Donor Restrictions								
	 ithout Donor		Original Gift		ccumulated ain (Losses)		Total	F	Total unds May 31, 2019
Board-designated endowment funds Donor-restricted endowment funds Underwater funds	\$ 43,178,756 - -	\$	- 128,455,693 1,000,790	\$	- 64,030,219 <u>(17,810</u> )	Ŧ	- 192,485,912 982,980	\$	43,178,756 192,485,912 982,980
Total endowment net assets	\$ 43,178,756	\$	129,456,483	\$	64,012,409	\$	193,468,892	\$	236,647,648

Endowment net assets consist of the following at May 31, 2018:

		With Donor Restrictions							
	Without Donor Restrictions	Original Gift	Accumulated Gain (Losses)	Total	Total Funds May 31, 2018				
Board-designated endowment funds Donor-restricted endowment funds Underwater funds	\$ 49,280,304	\$ - 118,464,300 	\$ 67,869,323 	\$ - 186,333,623 	\$ 49,280,304 186,333,623 				
Total endowment net assets	\$ 49,280,304	<u>\$ 118,464,300</u>	\$ 67,869,323	\$ 186,333,623	\$ 235,613,927				

### NOTES TO FINANCIAL STATEMENTS As of and For the Years Ended May 31, 2019 and 2018

### NOTE 11 - ENDOWMENTS (Continued)

Changes in endowment net assets for the years ended May 31 are as follows:

		2019
		ith Donor estrictions Total
Endowment net assets, beginning of year	\$ 49,280,304 \$ 18	86,333,623 \$ 235,613,927
Investment returns	198,627	4,641,168 4,839,795
Contributions	100	7,324,320 7,324,420
Matured trusts and other transfers	(3,652,000)	3,656,939 4,939
Appropriation of endowment assets for expenditure (spending rate)		(8,487,158) (11,135,433)
Endowment net assets, end of year	<u>\$ 43,178,756</u> <u>\$ 19</u>	93,468,892

	2018				
	Without DonorWith DonorRestrictionsRestrictions				Total
Endowment net assets, beginning of year	\$ 42,884,543	\$ 179,037,764	\$ 221,922,307		
Investment returns Contributions	9,109,586 100	13,656,910 1,816,297	22,766,496 1,816,397		
Matured trusts and other transfers Appropriation of endowment assets for expenditure	-	49,932	49,932		
(spending rate)	(2,713,925)	(8,227,280)	(10,941,205)		
Endowment net assets, end of year	\$ 49,280,304	\$ 186,333,623	\$ 235,613,927		

During 2019, the College received a contribution requiring the College to match the gift amount to create an endowed scholarship fund. The Board approved the use of board-designated funds to fulfill the matching requirement, which is included as a transfer to net assets with donor restrictions in 2019.

### NOTE 12 - RETIREMENT PLAN

The College participates in a contributory retirement plan covering substantially all personnel. All employees are eligible to make voluntary deferrals to the plan immediately upon employment. All regular employees working at least half time receive College contributions after one year of employment. The plan is administered by TIAA.

Once an employee becomes eligible for the employer contribution, the College makes monthly payments of 9% of the employee's compensation. There is no requirement for the employee to make a contribution in order to receive the College's contribution. All funds vest immediately. Aggregate pension expense for the years ended May 31, 2019 and 2018, was approximately \$4,108,000 and \$4,111,000, respectively.

### NOTES TO FINANCIAL STATEMENTS As of and For the Years Ended May 31, 2019 and 2018

### **NOTE 13 – POST-RETIREMENT HEALTHCARE BENEFITS**

In addition to providing retirement plan benefits, the College provides certain healthcare benefits for retired employees. Employees who retire with at least five years of full-time service may purchase a Medicare supplement through the Retiree Medical Insurance Program. The College pays a portion of the premium.

The College recognizes the funded status of defined benefit post-retirement plans as either an asset or liability on the statements of financial position. The benefit plan is not funded in separate accounts and costs are paid from the College's general cash accounts on a pay-as-you-go basis. The liability is included in accrued and other liabilities on the statement of financial position.

Obligations and funded status at May 31 are as follows:

	 2019	 2018
Amounts recognized in the statements of financial position Accrued postretirement healthcare benefits liability	\$ 1,259,277	\$ 1,270,287
Change in benefit obligation Benefit obligation, beginning of year Service cost Interest cost Actuarial gain Benefits paid	\$ 1,270,287 57,701 49,745 (68,906) (49,550)	\$ 1,310,113 62,831 49,683 (102,565) (49,775)
Benefit obligation, end of year	\$ 1,259,277	\$ 1,270,287
Reconciliation of funded status End of year Unrecognized net actuarial loss	\$ 1,259,277 -	\$ 1,270,287
Net amount recognized	\$ 1,259,277	\$ 1,270,287

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The net periodic benefit costs for the years ended May 31 included the following components:

	 2019		2018
Net periodic benefit cost			
Service cost	\$ 57,701	\$	62,831
Interest cost	49,745		49,683
Recognition of actuarial (gains)/losses	 (68,906)		(102,565)
Net periodic benefit cost	\$ 38,540	\$	9,949

The discount rate used in determining the accumulated post-retirement benefit obligation was 3.65% at May 31, 2019 and 4.0% at May 31, 2018. To determine the accumulated post-retirement benefit obligation at May 31, 2019 and 2018, the College's portion of each eligible employee's total premium was assumed to remain at \$55 per month (\$660 per year). During the years ended May 31, 2019 and 2018, the College made healthcare insurance premium payments for the participants of approximately \$49,550 and \$49,775, respectively.

### NOTES TO FINANCIAL STATEMENTS As of and For the Years Ended May 31, 2019 and 2018

### NOTE 13 - POST-RETIREMENT HEALTHCARE BENEFITS (Continued)

The healthcare insurance premium payments for the participants are expected to be paid as follows as of May 31, 2019:

Years Ending May 31		
2020	\$	52,378
2021		55,339
2022		57,924
2023		60,301
2024		63,046
Thereafter		350,367
	<u>\$</u>	639,355

### **NOTE 14 – COMMITMENTS AND CONTINGENCIES**

The College has placed a portion of its medical insurance coverage with Pioneer Educators Health Trust (the Trust, formerly Oregon Independent Colleges Employee Benefits Trust). The Trust was formulated by seven similar western colleges and universities for the purpose of providing medical, dental, and vision insurance to higher education institutions. Under the agreement, member institutions are required to make contributions to the fund at such times and in an amount as determined by the Trustees for the various benefit programs sufficient to provide the benefits, pay the administrative expenses of the Trust which are not otherwise paid by the College directly, and to establish and maintain a minimum reserve as determined by the Trustee. In the event losses of the Trust exceed its capital and secondary coverage, the maximum contingent liability exposure to the College is \$294,535. This exposure will fluctuate based on factors including changes in actuarial assumptions, medical trend rates, and reinsurance amounts. The level of reinsurance is not expected to fluctuate significantly in the future.

The College receives and expends monies under federal grant programs and is subject to audits by governmental agencies. Management believes that any liabilities resulting from such audits will not have a material impact on the College.

From time to time, the College is involved in legal proceedings, claims, and litigation arising in the ordinary course of operations. In the opinion of management, these matters will not materially affect the College's financial position as of May 31, 2019.

### NOTES TO FINANCIAL STATEMENTS As of and For the Years Ended May 31, 2019 and 2018

### NOTE 14 - COMMITMENTS AND CONTINGENCIES (Continued)

#### **Operating Lease Commitments**

The College leases office space for clinics associated with the Law & Graduate Schools and various equipment under operating lease obligations. Future minimum payments associated with operating lease agreements for succeeding years are as follows:

Years Ending May 31	
2020	\$ 397,507
2021	148,365
2022	52,405
2023	11,743
	<u>\$ 610,020</u>

#### **NOTE 15 – CONCENTRATIONS**

Financial instruments that potentially subject the College to concentrations of credit risk consist principally of cash and cash equivalents. The College places substantially all of its cash and liquid investments with financial institutions; however, cash balances may periodically exceed federally insured limits. Investments are diversified in order to limit credit risk.

As of May 31, 2019 and 2018, the College had investments of \$24,252,449 and \$27,179,621, respectively, which were concentrated in one fund.

As of May 31, 2019 and 2018, gross contributions receivable of \$1,988,000 and \$1,725,000, were due from three donors, respectively.

#### NOTE 16 - EXPENSES BY NATURE AND FUNCTION

Expenses are allocated to programs and organized by functional categories that correlate to the educational mission of the College. Natural expenses that relate to more than one functional expense category are allocated based upon factors such as square footage and percent of time and effort.

Expenses by natural and functional classification for the year ended May 31, 2019 were as follows:

	 Salaries & Wages	 Benefits	;	Services & Supplies	D	epreciation	(	Facilities Operating Expenses	 Interest	 Total
Instruction	\$ 31,787,652	\$ 6,669,621	\$	7,961,307	\$	3,184,140	\$	1,182,434	\$ 1,062,092	\$ 51,847,246
Research	1,961,545	209,426		568,294				16,765	-	2,756,030
Public Service	906,928	126,488		285,589				26,290	-	1,345,295
Academic Support	5,830,500	1,151,690		2,907,812				426,504	1,593,138	11,909,644
Student Services	7,721,505	1,709,359		5,406,661		44,604		583,281	-	15,465,410
Institutional Support	10,146,267	2,237,042		6,179,690		2,256,116		1,944,778	1,121,264	23,885,157
Auxiliary Enterprises	1,202,630	860,597		6,222,471		2,268,879		2,508,361	2,172,086	15,235,024
			_				_		 	
Total	\$ 59,557,027	\$ 12,964,223	\$	29,531,824	\$	7,753,739	\$	6,688,413	\$ 5,948,580	\$ 122,443,806

#### SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS Year Ended May 31, 2019

Federal Grantor/	CFDA	Pass-through	Pass-through Entity Identification	Federal	Sub Recipient
Program or Cluster Title	Number	Entity	Number	Expenditures	Expenditures
STUDENT FINANCIAL ASSISTANCE CLUSTER					
U.S. Department of Education					
Federal Pell Grant Program	84.063			\$ 1,854,601	\$
Federal Supplemental Educational Opportunity Grants	84.007			337,498	•
Federal Work-Study Program	84.033			609,301	
Federal Perkins Loans	84.038			6,163,713	
Federal Direct Student Loans	84.268			44,853,445	
Teacher Education Assistance for College and					
Higher Education Grants (TEACH Grants)	84.379			41,152	
Total Student Financial Assistance Cluster				53,859,710	
RESEARCH AND DEVELOPMENT CLUSTER					
National Science Foundation					
Biological Sciences	47.074			315,219	
Biological Sciences	47.074	Oregon State University	S1776A-C	35,169	
Total Biological Sciences				350,388	
Mathematical and Physical Sciences	47.049			172,031	
Education and Human Resources	47.076			81,168	
Total National Science Foundation				603,587	
National Institute of Health					
Biomedical Research and Research Training	93.859			156,689	
Total National Institutes of Health				156,689	
U.S. Department of Energy					
Office of Science Financial Assistance Program	81.049			112,322	
Total U.S. Department of Energy				112,322	
Total Research and Development Cluster				872,598	
OTHER PROGRAMS					
U.S. Department of Education					
Supporting Effective Instruction State Grants	84.367B	Western Oregon University	TRSUB18.05	8,056	
Total U.S. Department of Education		5		8,056	
U.S. Department of the Treasury					
Low Income Taxpayer Clinics	21.008			100,000	
Total U.S. Department of the Treasury				100,000	
National Endowment for the Arts					
Promotion of the Arts Partnership Agreements	45.025			3,811	
Total National Endowment for the Arts				3,811	
Institute of Museum and Library Services					
Grants to States	45.310			18,957	
National Leadership Grants	45.312			1,819	
Total Institute of Museum and Library Services	10.012			20,776	
Department of Justice					
Grants to Reduce Domestic Violence, Dating Violence, Sexual Assault,					
and Stalking on Campus	16 505			00.000	
	16.525			32,630	
Total Department of Justice				32,630	·
TOTAL EXPENDITURES OF FEDERAL AWARDS				\$ 54,897,581	\$

### NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS For the Year Ended May 31, 2019

### **NOTE 1 - BASIS OF PRESENTATION**

The accompanying schedule of expenditures of federal awards ("the Schedule") includes the federal award activity of Lewis & Clark College under programs of the federal government for the year ended May 31, 2019. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because this Schedule presents only a selected portion of the operations of Lewis & Clark College, it is not intended to and does not present the financial position, changes in net assets or cash flows of Lewis & Clark College.

### NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, wherein certain types of expenditures are not allowable or are limited as to reimbursement.

### NOTE 3 - INDIRECT COST RATE

Lewis & Clark College has elected not to use the 10% de minimis indirect cost rate allowed under the Uniform Guidance.

### **NOTE 4 - FEDERAL PERKINS LOAN PROGRAM**

The Federal Perkins Loan Program is administered directly by Lewis & Clark College, and balances and transactions relating to this program are included in Lewis & Clark College's basic financial statements. Loans outstanding at the beginning of the year and loans made during the year are included in the federal expenditures presented in the Schedule. There were no Federal Perkins loans made during the year ended May 31, 2019. Federal Perkins loans outstanding at May 31, 2019 totaled \$4,918,551.



### REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH **GOVERNMENT AUDITING STANDARDS**

### INDEPENDENT AUDITORS' REPORT

To the Board of Trustees Lewis & Clark College Portland, Oregon

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States, the financial statements of Lewis & Clark College (the "College"). which comprise the statement of financial position as of May 31, 2019, and the related statements of activities and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated October 4, 2019.

### Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the College's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the College's internal control. Accordingly, we do not express an opinion on the effectiveness of the College's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the College's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

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### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Baker Tilly Virchaw Krause, UP

Minneapolis, Minnesota October 4, 2019



### REPORT ON COMPLIANCE FOR THE MAJOR FEDERAL PROGRAM AND REPORT ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

### INDEPENDENT AUDITORS' REPORT

To the Board of Trustees Lewis & Clark College Portland, Oregon

### **Report on Compliance for the Major Federal Program**

We have audited Lewis & Clark College's (the "College") compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on the College's major federal program for the year ended May 31, 2019. The College's major federal program is identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

### Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal program.

#### Auditors' Responsibility

Our responsibility is to express an opinion on compliance for the College's major federal program based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the College's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

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We believe that our audit provides a reasonable basis for our opinion on compliance for the major federal program. However, our audit does not provide a legal determination of the College's compliance.

### **Opinion on the Major Federal Program**

In our opinion, the College complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on its major federal program for the year ended May 31, 2019.

### **Report on Internal Control Over Compliance**

Management of the College is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the College's internal control over compliance with the types of requirements that could have a direct and material effect on the major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for the major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the College's internal control over compliance.

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

#### **Purpose of this Report**

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Baker Tilly Virchaw Krause, LLP

Minneapolis, Minnesota October 4, 2019

### SCHEDULE OF FINDINGS AND QUESTIONED COSTS For the Year Ended May 31, 2019

	ents 5' report issued: over financial reporting:	Unmodified
	kness(es) identified?	No
Significant de	None reporte	
Noncompliance	No	
ederal Awards		
	over major programs: kness(es) identified?	No
Significant de	No	
Type of auditors	Unmodified	
	gs disclosed that are required to be reported in accordance with 2 CFR	
516(a) of the	Uniform Guidance?	No
	major programs:	
CFDA	Nome of Federal Dragnam or Chuster	
Number	Name of Federal Program or Cluster	
Various	Student Financial Assistance Cluster	
	used to distinguish between Type A and Type B programs	\$750,000 Yes
	d as low-risk auditee?	
	d as low-risk auditee?	

### SECTION III - FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

None noted.

### SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS For the Year Ended May 31, 2019

### FINDING 2018-001

**Condition/Context:** During our testing for this program, we noted two instances out of two transactions tested where the College was not following the requirements of the Uniform Guidance in regards to suspension and debarment. Specifically, the selections were lacking documentation that the suspension and debarment testing was performed prior to entering into the covered transaction. The sample was not statistically valid.

Action Taken: The College implemented the following corrective action steps prior to May 31, 2019: 1.) Updated the Institutional Business Office and College of Arts & Sciences Sponsored Research Office websites with a checklist to facilitate compliance with Uniform Guidance procurement guidelines for transactions of \$5,000 or greater. An example form is attached. 2.) Identified the parties responsible for ensuring compliance with suspension and debarment testing- the responsibility resides with the designated grant administration office. 3.) For all procurement transactions charged to federal grants in amounts greater than \$5k, the Institutional Business Office ensured that evidence of suspension and debarment testing is attached to the payment request prior to processing of any payment.