(Rev. January 2020) Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

▶ Do not enter social security numbers on this form as it may be made public. ► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public

2020 A For the 2019 calendar year, or tax year beginning JUN 1, 2019 and ending MAY Check if applicable C Name of organization D Employer identification number X Address change LEWIS & CLARK COLLEGE Name change 93-0386858 Doing business as Initial return Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number Final return/ termin-ated 615 S PALATINE HILL ROAD 503-768-7801 225,664,268. City or town, state or province, country, and ZIP or foreign postal code **G** Gross receipts \$ Amended 97219-7879 PORTLAND, OR H(a) Is this a group return Applica-tion pending F Name and address of principal officer: ANDREA DOOLEY 」Yes X No for subordinates? SAME AS C ABOVE **H(b)** Are all subordinates included? Yes Tax-exempt status: X 501(c)(3) 501(c) () **◄** (insert no.) 4947(a)(1) or 527 If "No," attach a list. (see instructions) J Website: WWW.LCLARK.EDU **H(c)** Group exemption number ▶ K Form of organization: X Corporation L Year of formation: 1946 M State of legal domicile: OR Trust Association Other > Part I Summary Briefly describe the organization's mission or most significant activities: SEE SCHEDULE O **Activities & Governance** if the organization discontinued its operations or disposed of more than 25% of its net assets. 29 3 Number of voting members of the governing body (Part VI, line 1a) 27 Number of independent voting members of the governing body (Part VI, line 1b) 4 2681 Total number of individuals employed in calendar year 2019 (Part V, line 2a) 5 Total number of volunteers (estimate if necessary) 2035 6 -41,533.7 a Total unrelated business revenue from Part VIII, column (C), line 12 **b** Net unrelated business taxable income from Form 990-T, line 39 5,060. 7h **Prior Year Current Year** 22,295,655. $14,3\overline{32,801}$ Contributions and grants (Part VIII, line 1h) 8 161,128,824. 160,452,495. Program service revenue (Part VIII, line 2g) 13,902,456. 13,234,686. Investment income (Part VIII, column (A), lines 3, 4, and 7d) 10 3,346,325. Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 4,630,099. 11 200,005,490. 193,317,851. Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 12 60,955,846. 63,984,146. Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0. 0. 14 Benefits paid to or for members (Part IX, column (A), line 4) 72,504,894. 72,676,175. Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 15 Expenses 16a Professional fundraising fees (Part IX, column (A), line 11e) **b** Total fundraising expenses (Part IX, column (D), line 25) 50,758,763. 59,039,303. Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 195,699,624. 184,219,503. 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 15,785,987. -2,381,773. Revenue less expenses. Subtract line 18 from line 12 Beginning of Current Year End of Year Ы 457,296,934. 504,918,917 Total assets (Part X, line 16) 134,707,087. 184,506,891 21 Total liabilities (Part X, line 26) 三年 322,589,847. 320,412,026 22 Net assets or fund balances. Subtract line 21 from line 20 Part II | Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Date Sign ANDREA DOOLEY, CFO & VP FOR OPERATIONS Here Type or print name and title Date PTIN Print/Type preparer's name Preparer's signature LAWRENCE H. MOHR, CP 03/31/21 P00447603 LAWRENCE H. MOHR, CPA self-employed Paid Firm's name BAKER TILLY US, Firm's EIN ▶ 39-0859910 LLPPreparer Firm's address ▶ 225 S 6TH ST #2300 Use Only Phone no. 612.876.4500 MINNEAPOLIS, MN 55402 Yes May the IRS discuss this return with the preparer shown above? (see instructions) No

Par	Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	THE MISSION OF LEWIS & CLARK COLLEGE IS TO KNOW THE TRADITIONS OF THE
	LIBERAL ARTS, TO TEST THEIR BOUNDARIES THROUGH ONGOING EXPLORATION,
	AND TO HAND ON TO SUCCESSIVE GENERATIONS THE TOOLS AND DISCOVERIES OF
	THIS QUEST. BY THESE MEANS, THE COLLEGE PURSUES THE AIMS OF ALL
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$116,968,745. including grants of \$63,984,146.) (Revenue \$141,777,741.)
	ACADEMICS: LEWIS & CLARK COLLEGE SUPPORTS ITS EDUCATIONAL MISSION BY
	PREPARING STUDENTS FOR WORLD CITIZENSHIP THROUGH RIGOROUS CURRICULA AND
	RICH EXPERIENCES BOTH IN AND OUT OF THE CLASSROOM. THE COLLEGE OF ARTS
	AND SCIENCES OFFERS 29 MAJORS AND 27 MINORS IN THE SCIENCES, ARTS,
	HUMANITIES, AND SOCIAL SCIENCES. A STUDENT-FACULTY RATIO OF 12 TO 1 IS
	PROVIDED FOR A DIVERSE COMMUNITY OF STUDENTS FROM 47 STATES AND THE
	DISTRICT OF COLUMBIA, PUERTO RICO, THE VIRGIN ISLANDS, AND FROM
	APPROXIMATELY 49 OTHER COUNTRIES. A WIDE RANGE OF OVERSEAS AND
	OFF-CAMPUS PROGRAMS FORM AN INTEGRAL PART OF THE TOTAL EDUCATIONAL
	EXPERIENCE AT LEWIS & CLARK. THE COLLEGE IS COMMITTED IN HELPING
	STUDENTS DEVELOP THE SKILLS TO UNDERSTAND, CREATE, AND CONNECT THEIR
	EDUCATIONAL EXPERIENCE WITH FUTURE GOALS THROUGH PROGRAMS SUCH AS
4b	(Code:) (Expenses \$15,772,820. including grants of \$) (Revenue \$3,190,789.) STUDENT SERVICES: STUDENT EXPERIENCE IS CRITICAL TO OUR MISSION AND
	LEWIS & CLARK IS DEDICATED IN SUPPORTING STUDENTS' TRANSITION TO
	COLLEGE BY ENCOURAGING PERSONAL DEVELOPMENT, PROMOTING CO-CURRICULAR
	LEARNING, STIMULATING EDUCATIONAL SUCCESS, AND HELPING PREPARE STUDENTS
	FOR LIFELONG CAREERS. LEWIS & CLARK IS A RESIDENTIAL CAMPUS, LOCATED ON
	137 WOODED ACRES IN SOUTHWEST PORTLAND. FIRST AND SECOND YEAR STUDENTS
	ARE REQUIRED TO LIVE ON CAMPUS AND APPROXIMATELY 69% OF ALL LEWIS &
	CLARK UNDERGRADUATE STUDENTS LIVE ON CAMPUS. THE COLLEGE PROVIDES A
	RANGE OF STUDENT SERVICES AND SUPPORT WITH MORE THAN 100 REGISTERED
	STUDENT-RUN CLUBS AND ORGANIZATIONS. THE DIVISION OF STUDENT LIFE
	PARTNERS WITH THE UNDERGRADUATE STUDENTS THROUGH THEIR DEVELOPMENT IN
	ACADEMIC & EXPERIENTIAL LEARNING, CIVIC LEADERSHIP & CAREER
4c	(Code:) (Expenses \$11,784,700 . including grants of \$) (Revenue \$ 21,192 .)
	ACADEMIC SUPPORT: LEWIS & CLARK IS COMMITTED TO THE ACADEMIC SUCCESS OF
	EVERY STUDENT AND CARRIES OUT ITS MISSION THROUGH GIVING EACH STUDENT
	THE OPPORTUNITY TO DISCOVER THEMSELVES AND THE WORLD THROUGH THE STUDY
	OF THE ARTS, THE HUMANITIES, AND THE MATHEMATICAL, NATURAL, AND SOCIAL
	SCIENCES. OVER NINETY-ONE PERCENT OF FULL TIME FACULTY HOLD A PH.D. OR
	TERMINAL DEGREE IN THEIR FIELDS. MANY OF OUR FACULTY ARE ACTIVE IN
	RESEARCH AND SCHOLARSHIPS AND HAVE BEEN TREMENDOUSLY SUCCESSFUL IN
	SECURING PRESTIGIOUS AWARDS AND APPOINTMENTS INCLUDING FULBRIGHT ALUMNI
	AMBASSADOR, COUNCIL FOR THE ADVANCEMENT AND SUPPORT OF EDUCATION (CASE)
	AND THE CARNEGIE FOUNDATION FOR THE ADVANCEMENT FOR TEACHING FOR
	TEACHER OF YEAR AWARDS. SEVERAL FACULTY MEMBERS HAVE RECENTLY BEEN
	RECOGNIZED FOR EXCELLENCE IN TEACHING WITH GRAVES AWARDS IN HUMANITIES
4d	Other program services (Describe on Schedule O.)
	(Expenses \$ 21,313,749 • including grants of \$) (Revenue \$ 19,807,834 •)
4e	Total program service expenses \ 165,840,014.
-ru	Form 990 (2010)

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Form 990 (2019) LEWIS & CLARK COLLEGE Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	<u> </u>		
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	Ť		
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," <i>complete</i>	-		1
8	, ,		Х	
•	Schedule D, Part III	8	Λ	-
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			3,7
	If "Yes," complete Schedule D, Part IV	9		<u> </u>
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments		7.7	
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	X	
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	Х	
h	Was the organization included in consolidated, independent audited financial statements for the tax year?			
-	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		x
13	Is the organization asswered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Х	
14a	Did the appropriation projection of the control of the Light of the Light of the Control	14a	X	_
		1 1 a		
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000	14b	Х	
45	or more? If "Yes," complete Schedule F, Parts I and IV	140	22	\vdash
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	4-		_v
40	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		<u> </u>
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to		v	
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	X	_
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			,,
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	X	—
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			l _
	complete Schedule G, Part III	19		X
20 a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		<u> </u>
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	X	

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Form 990 (2019) LEWIS & CLARK COLLEGE
Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			37
	Schedule K. If "No," go to line 25a	24a		<u> </u>
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	040		
4	any tax-exempt bonds? Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24c 24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	24u		
25a	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and	200		
~	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes." complete			
	Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27	Х	
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a	37	_X_
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b	Х	
С	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If			v
00	"Yes," complete Schedule L, Part IV	28c 29	Х	_X_
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Λ	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	30	х	
31	contributions? If "Yes," complete Schedule M	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	<u> </u>		
<u></u>	Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	Х	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		<u> </u>
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		<u>X</u>
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			v
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		<u> </u>
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?		х	
Par	Note: All Form 990 filers are required to complete Schedule O † V Statements Regarding Other IRS Filings and Tax Compliance	38	Λ	——
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c		
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Statements Regarding Other IRS Filings and Tax Compliance (continued) Part V Yes No 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, 2681 filed for the calendar year ending with or within the year covered by this return Х b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) Х 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? Х **b** If "Yes," has it filed a Form 990-T for this year? *If* "No" to line 3b, provide an explanation on Schedule O 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? Х 4a **b** If "Yes," enter the name of the foreign country ▶ **GERMANY** See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). X **5a** Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? X Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5b c If "Yes" to line 5a or 5b, did the organization file Form 8886-T? 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit Х any contributions that were not tax deductible as charitable contributions? b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 7 Organizations that may receive deductible contributions under section 170(c). Х Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 7a Х If "Yes," did the organization notify the donor of the value of the goods or services provided? 7b Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required X to file Form 8282? 7с d If "Yes," indicate the number of Forms 8282 filed during the year 7d Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7g If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? 7h Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? 8 9 Sponsoring organizations maintaining donor advised funds. Did the sponsoring organization make any taxable distributions under section 4966? 9a Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? 9b 10 Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12 10a Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 11 Section 501(c)(12) organizations. Enter: Gross income from members or shareholders Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? 13a Note: See the instructions for additional information the organization must report on Schedule O. Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans Enter the amount of reserves on hand X Did the organization receive any payments for indoor tanning services during the tax year? b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O 14b Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or Х excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N. X Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

Form **990** (2019)

If "Yes," complete Form 4720, Schedule O.

LEWIS & CLARK COLLEGE 93-0386858 Page 6 Form 990 (2019) Part VI | Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 29 1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. 27 **b** Enter the number of voting members included on line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other Х officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 of officers, directors, trustees, or key employees to a management company or other person? 3 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 4 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 Did the organization have members or stockholders? 6 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or Х more members of the governing body? 7a **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body? 8a Х b Each committee with authority to act on behalf of the governing body? 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes." provide the names and addresses on Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο 10a Did the organization have local chapters, branches, or affiliates? b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b

ı ıa	rias the diganization provided a complete copy of this form 350 to an members of its governing body before him gittle form:	I I a	25	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	in Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
b	Other officers or key employees of the organization	15b	Х	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		

Section C. Disclosure

	17	List the states with which a copy of this Form 990 is required to be filed	►AK	, CO	,DC	, MA	, MD	,MI	,NH	, NJ	,NY	OR,	PA,	VA
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18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available
	for public inspection. Indicate how you made these available. Check all that apply.

X Own website	Another's website	X Upon request	Other (explain on Schedule of
---------------	-------------------	----------------	-------------------------------

615 S PALATINE HILL ROAD, PORTLAND, OR 97219-7899

Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average	(do		Pos		l than d	one	Reportable	Reportable	Estimated
	hours per	box	, unle	ss per	son i	s both	n an	compensation	compensation	amount of
	week	_	l ai		i ecic	i / ii us	(66)	from	from related	other
	(list any	director						the	organizations	compensatio
	hours for related	e or d	tee			sated		organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization
	organizations	ruste	l trustee		99/	n ben		(***2/1099*****100)		and related
	below	dual t	ntiona	_	oldm	st col	<u></u>			organization
	line)	Individual trustee or	Institutional t	Officer	Key employee	Highest compensated employee	Former			3
(1) WIEWEL, MARINUS	45.00									
PRESIDENT		Х		Х				540,367.	0.	27,716
(2) JOHNSON, JENNIFER J.	45.00									
DEAN OF THE LAW SCHOOL				Х				327,505.	0.	27,073
(3) REESE, DAVID	45.00									
VP, CHIEF OF STAFF, GENERAL COUNSEL,				Х				238,059.	0.	22,882
(4) GLASSNER, BARRY	45.00									
PROFESSOR OF SOCIOLOGY						X		256,648.	0.	3,27
(5) MCDOWELL, TERESA	45.00								_	
PROFESSOR OF COUNSELING PSYCHOLOGY						X		225,839.	0.	17,74
(6) PARRY, JOHN	45.00								_	
ASSOC DEAN OF FACULTY - LAW SCHOOL	15.00					X		215,776.	0.	22,696
(7) DE PAULA, JULIO	45.00					l		000 400	•	24 52
PROFESSOR OF CHEMISTRY	45.00		_			X		200,480.	0.	34,790
(8) WALTER, KENNETH	45.00			,,				010 504	0	20 404
VP INSTITUTIONAL ADVANCEMENT	45.00			Х				212,594.	0.	20,486
(9) KLONOFF, ROBERT	45.00					,,		202 500	0	22 60
PROFESSOR OF LAW	45.00					Х		203,529.	0.	23,696
(10) SUTTMEIER, BRUCE	45.00			,,				202 202	0	10 50
DEAN OF THE COLLEGE OF ARTS & SCIENC	45.00		_	Х		_		202,383.	0.	19,504
(11) FLETCHER, EARL SCOTT	45.00			7,7				100 012	0	24 001
DEAN OF THE GRADUATE SCHOOL	45.00			Х				189,013.	0.	24,995
(12) HOLMES-SULLIVAN, ROBIN	45.00			,,				102 500	0	10 10
VP OF STUDENT LIFE AND DEAN OF STUDE	45.00		_	Х		_		193,509.	0.	18,182
(13) DOOLEY, ANDREA	45.00			,,				1.60 007	0	27 00
CFO AND VP OF OPERATIONS	45.00			Х				169,927.	0.	27,804
(14) FINN, ALAN	45.00			,,				141 004	0	12 01
VP FOR BUSINESS AND FINANCE / TREASU	45.00		\vdash	Х				141,804.	0.	13,91
(15) MEYER, LISA VP OF ADMISSIONS AND FINANCIAL AID	45.00	ł		~				121 000	0.	1/ 70/
(16) STAAB, ERIC	45.00		\vdash	Х		\vdash		121,988.	0.	14,790
VP OF ADMISSIONS AND FINANCIAL AID	43.00	-		х				70,582.	0.	3 60
(17) FOWLER, STEPHANIE	4.00			^		\vdash		10,304.	0.	3,696
TRUSTEE (CHAIR)	4.00	Х		х				0.	0.	(
332007 01-20-20	I	77		77				0.	U •]	Form 990 (20

Form 990 (2019) LEWIS & (CLARK CC	LL	ΕG	E					93-0386	<u>858</u>	Pa	age 8
Part VII Section A. Officers, Directors, Trus	tees, Key Emp	oloye	ees,	and	d Hig	ghes	t C	ompensated Employee	s (continued)			
(A)	(B)				C)			(D)	(E)	1	(F)	
Name and title	Average hours per week	box,	not cl	ss pe	more rson i	than o s both or/trus	n an	Reportable compensation from	Reportable compensation from related		stimate nount other	
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	fr org an	pensa om the anizat d relate anization	e ion ed
(18) HAYES, PAULA	2.00											
TRUSTEE (FIRST VICE CHAIR)		Х		Х				0.	0.			0.
(19) JAQUA, JON	2.00									1		
TRUSTEE (SECOND VICE CHAIR) - OUTGOI		Х		Х				0.	0.			0.
(20) AL BADI, AHMED	2.00									1		
TRUSTEE		Х						0.	0.			0.
(21) BERGMAN, MATTHEW	2.00											
TRUSTEE		Х						0.	0.			0.
(22) DIXON, HILLARY	2.00											
TRUSTEE EX OFFICIO		Х						0.	0.	<u> </u>		0.
(23) DOVER, STEPHEN	2.00											
TRUSTEE		Х						0.	0.			0.
(24) DUBCHANSKY, SCOTT	2.00											
TRUSTEE		Х						0.	0.			0.
(25) FISCHER, GERALD	2.00											
TRUSTEE		Х						0.	0.	<u> </u>		0.
(26) FRANCY, PATRICIA	2.00											
TRUSTEE		Х						0.	0.			0.
1b Subtotal							•	3,510,003.	0.	32	3,2	45.
c Total from continuation sheets to Part VI								0.	0.			0.
d Total (add lines 1b and 1c)								3,510,003.	0.	32	3,2	45.
2 Total number of individuals (including but n							o re	ceived more than \$100,	000 of reportable			
compensation from the organization												90
											Yes	No
3 Did the organization list any former officer,	, director, truste	ee, k	еу е	empl	loye	e, or	hig	hest compensated empl	loyee on			
line 1a? If "Yes," complete Schedule J for s	uch individual		•	•	•		J		-	3		Х
4 For any individual listed on line 1a is the su												

3 Did the organization list any **former** officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person 5 X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
COMPASS GROUP USA, INC. (DBA BON APPETIT)	CATERING & FOOD	
2400 YORKMONT RD, CHARLOTTE, NC 28217	SERVICE	5,094,831.
SKYLINE BUILDING MAINTENANCE, 17446 SW	HOUSEKEEPING &	
BOONES FERRY RD, LAKE OSWEGO, OR 97035	CUSTODIAL	2,057,752.
BREMIK CONSTRUCTION, INC.	CONSTRUCTION &	
1026 SE STARK ST, PORTLAND, OR 97214	GENERAL CONTRACTING	855,796.
CAMBRIDGE ASSOCIATES	INVESTMENT ADVISORY	
125 HIGH ST, BOSTON, MA 02110	SERVICES	651,446.
EBSCO SUBSCRIPTION SERVICES	INTERNATIONAL	
PO BOX 204661, DALLAS, TX 75320	EDUCATION SERVICES	542,841.
2 Total number of independent contractors (including but not limited to those listed	d above) who received more than	
\$100,000 of compensation from the organization \$\rightarrow\$ 48		

SEE PART VII, SECTION A CONTINUATION SHEETS

										6858
Part VII Section A. Officers, Directors, Tr	ustees, Key Er	nplo	yee	s, ar	nd H	lighe	est (Compensated Employe	es (continued)	
(A) Name and title	(B) Average			(C Posi				(D) Reportable	(E) Reportable	(F) Estimated
	hours per	(c		all t			y)	compensation from	compensation from related	amount of other
	week (list any hours for related organizations below line)	week (list any hours for related organizations below week (list any hours for related organizations below week (list any hours for related organizations hours for related organizations hours for related organizations hours for related organizations week (W-2/1099-MISC)		compensatior from the organization and related organizations						
(27) FRONK, JENNIFER FRUSTEE	2.00	Х						0.	0.	0
(28) HU, HEIDI TRUSTEE	2.00	х						0.	0.	0
(29) HUTCHINGS, BRENT	2.00	x						0.	0.	0
(30) JAY, CHRISTOPHER	2.00									
TRUSTEE (31) KORHONEN, JOUNI	2.00	X						0.	0.	0
CRUSTEE (32) LEVEE, ROMAYNE	2.00	X						0.	0.	0
PRUSTEE (33) MABIE, DAVID	2.00	Х						0.	0.	0
RUSTEE		Х						0.	0.	C
34) MACLEOD, CRAIG PRUSTEE	2.00	Х						0.	0.	0
35) MAHAFFY, PATRICK PRUSTEE	2.00	X						0.	0.	0
(36) MCCASLIN, LIBBY PRUSTEE	2.00	х						0.	0.	0
(37) MILLER, AMY	2.00	X						0.	0.	0
(38) NIELSON, PATRICK	2.00									
CRUSTEE	2.00	X						0.	0.	0
RUSTEE EX OFFICIO (40) RASMUSSEN, TOM	2.00	X						0.	0.	0
TRUSTEE (41) ROBERTSON, LINDA	2.00	Х						0.	0.	C
RUSTEE		Х						0.	0.	0
(42) SPENCER, JAMES TRUSTEE	2.00	Х						0.	0.	0
(43) SWANSON, KENT PRUSTEE	2.00	Х						0.	0.	0
44) TRATOS, MARK	2.00	х						0.	0.	0
(45) WALDRON, JAY	2.00	x						0.	0.	0
									•	

93-0386858

Form 990 (2019) LEWIS & Part VIII Statement of Revenue

		Check if Schedule O contains a response of	or note to any lin	e in this Part VIII			
		Check in Concedia C Contains a response C	or riote to driy iiii	(A)	(B)	(C)	(D)
				Total revenue	Related or exempt	Unrelated	Revenue excluded
					function revenue	business revenue	from tax under sections 512 - 514
'0 '0		- Fadaustad samuainus da					300010113 0 12 0 14
Contributions, Gifts, Grants and Other Similar Amounts		Federated campaigns 1a					
<u> </u>		Membership dues 1b	20 224				
ts, An		Fundraising events 1c	20,234.				
ig ig		Related organizations 1d	4 101 E00				
ns, Sim		Government grants (contributions)	4,191,580.				
e ë	f	All other contributions, gifts, grants, and	10 100 000				
현된		similar amounts not included above 1f	10,120,987.				
ont Od	_	Noncash contributions included in lines 1a-1f	466,171.	14 220 001			
<u>0</u> <u>e</u>	r	Total. Add lines 1a-1f	>	14,332,801.			
			Business Code	110 116 551	440 446 554		
Se	2 8		611600	143,146,571.	, ,		
e Z	k	AUXILIARY SERVICES	900099	16,850,133.	16,850,133.		
S c	C	CONTRACTS/EXCHANGE TRANSACTIONS	900099	455,791.	455,791.		
es Sev	C	ı					
Program Service Revenue	e						
٩		All other program service revenue					
	Ç	Total. Add lines 2a-2f		160,452,495.			
	3	Investment income (including dividends, interes					
		other similar amounts)		2,418,404.		-151,435.	2,569,839.
	4	Income from investment of tax-exempt bond pr	roceeds				
	5	Royalties		9,773.			9,773.
		(i) Real	(ii) Personal				
	6 a	Gross rents 6a 1,330,001.					
	k	Less: rental expenses 6b 1,073,997.					
	c	Rental income or (loss) 6c 256,004.					
	C	Net rental income or (loss)		256,004.		109,902.	146,102.
	7 a	Gross amount from sales of (i) Securities	(ii) Other				
		assets other than inventory 7a 41,899,149.	841,197.				
	k	Less: cost or other basis					
ine		and sales expenses	550,000.				
her Revenue	c	Gain or (loss) 7c 11,192,855.	291,197.				
Re	c	Net gain or (loss)		11,484,052.			11,484,052.
her	8 8	a Gross income from fundraising events (not					
₽		including \$ of					
		contributions reported on line 1c). See					
		Part IV, line 188a	35,387.				
	k	Less: direct expenses 8b	16,126.				
	c	Net income or (loss) from fundraising events	>	19,261.			19,261.
	9 a	a Gross income from gaming activities. See					
		Part IV, line 199a					
	k	Less: direct expenses 9b					
	c	Net income or (loss) from gaming activities	>				
	10 a	Gross sales of inventory, less returns					
		and allowances10a					
	k	Less: cost of goods sold10b					
		Net income or (loss) from sales of inventory					
ω			Business Code				
e go	11 a		900099	3,182,314.	3,182,314.		
ane inu	k	RETURN OF PERKINS LOAN FUND CONTR	900099	631,815.	631,815.		
Miscellaneous Revenue	c	COLLEGE OUTDOORS PROGRAMMING	900099	285,167.	285,167.		
Aisc B	c	All other revenue	900099	245,765.	245,765.		
_	•	Total. Add lines 11a-11d		4,345,061.			
	12	Total revenue. See instructions	>	193,317,851.	164,797,556.	-41,533.	14,229,027.

932009 01-20-20

secu	on 501(c)(3) and 501(c)(4) organizations must comp			mplete column (A).	
_	Check if Schedule O contains a respon	(A)	(B)	(C)	(D)
	not include amounts reported on lines 6b, Bb, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations $ \\$				
	and domestic governments. See Part IV, line 21	59,324.	59,324.		
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22	58,930,793.	58,930,793.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16	4,994,029.	4,994,029.		
4	Benefits paid to or for members		-		
5	Compensation of current officers, directors,				
	trustees, and key employees	2,555,121.	1,233,595.	1,090,132.	231,394
6	Compensation not included above to disqualified	, ,	, ,	, ,	•
_	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	53,400,995.	45,425,625.	6,113,111.	1,862,259
8	Pension plan accruals and contributions (include		10,120,020	· / / •	1,000,000
3	section 401(k) and 403(b) employer contributions)	3 928 361	3,257,526.	527,217.	143,618
0		8,826,645.	7 457 765	1,114,842.	254,038
9	Other employee benefits	3,965,053.	7,457,765. 3,320,643.	500,113.	144,297
10	Payroll taxes	3,303,033.	3,340,043.	300,113.	144,431
11	Fees for services (nonemployees):				
a	Management	70 220	0 240	60 000	067
b	Legal	78,230.	9,240.	68,023.	967
	Accounting	105,237.		105,237.	
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17	1 100 0==		1 1 1 1 1 1 1 1 1	
f	Investment management fees	1,193,977.		1,193,977.	
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A) amount, list line 11g expenses on Sch 0.)	10,197,902.	8,275,083.	1,732,665.	190,154
12	Advertising and promotion	192,360.	144,075.	26,173.	22,112
13	Office expenses	3,758,842.	2,379,850.	1,202,916.	176,076
14	Information technology	1,870,539.	407,272.	1,409,563.	53,704
15	Royalties				
16	Occupancy	3,151,844.	2,705,583.	446,261.	
17	Travel	3,079,493.	2,274,808.	678,919.	125,766
18	Payments of travel or entertainment expenses		-	-	-
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	223,896.	146,651.	66,181.	11,064
20	Interest	6,440,777.	5,149,829.	1,290,948.	,
20 21	Payments to affiliates		-,,,,,	_,,_,	
2 i 22	Depreciation, depletion, and amortization	8,847,248.	6,661,461.	2,185,787.	
		2,873,604.	2,468,144.	405,460.	
23 24	Other expenses. Itemize expenses not covered	2,0/3,004	2, ±00, 1±±.	400,400 ·	
24	above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A)				
_	amount, list line 24e expenses on Schedule 0.) LOSS ON EARLY EXTINGUIS	9,174,161.	3,114,377.	6,059,784.	
-	STUDY ABROAD PROGRAM EX	5,053,947.	5,053,947.	0,033,1040	
b	LIBRARY BOOKS/MATERIALS	1,668,244.	1,668,244.		
C	MISCELLANEOUS EXPENSES	1,129,002.	702,150.	402,948.	23,904
d		1,143,004.	104,150.	404,340.	43,904
	All other expenses	105 600 604	165 040 014	26 620 257	2 220 252
25	•	195,699,624.	103,040,014.	26,620,257.	3,239,353
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				Form 990 (201

Pai	rt X	Balance Sneet			
		Check if Schedule O contains a response or note to any line in this Part X			
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	212,615.	1	83,688
	2	Savings and temporary cash investments	24,159,529.	2	71,389,036
	3	Pledges and grants receivable, net	4,667,211.	3	5,777,136
	4	Accounts receivable, net	11,410.	4	88,358
	5	Loans and other receivables from any current or former officer, director,			
		trustee, key employee, creator or founder, substantial contributor, or 35%			
		controlled entity or family member of any of these persons		5	
	6	Loans and other receivables from other disqualified persons (as defined			
		under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
υ	7	Notes and loans receivable, net	6,351,985.	7	5,614,547
Assets	8	Inventories for sale or use		8	61,054
ğ	9	Prepaid expenses and deferred charges	479,422.	9	343,633
	10a	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D 10a 297,068,296.			
	b	Less: accumulated depreciation 10b 131,765,970.	170,485,607.		
	11	Investments - publicly traded securities	148,599,346.		143,520,264
	12	Investments - other securities. See Part IV, line 11	98,628,813.	12	108,911,590
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	3,700,996.	15	3,827,285
	16	Total assets. Add lines 1 through 15 (must equal line 33)	457,296,934.	16	504,918,917
	17	Accounts payable and accrued expenses	14,898,671.	17	16,476,852
	18	Grants payable	2 224 252	18	
	19	Deferred revenue	3,204,078.	19	5,863,983
	20	Tax-exempt bond liabilities	104,988,879.	20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
es	22	Loans and other payables to any current or former officer, director,			
Liabilities		trustee, key employee, creator or founder, substantial contributor, or 35%			
ja p		controlled entity or family member of any of these persons		22	150 045 052
_	23	Secured mortgages and notes payable to unrelated third parties		23	150,845,053
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X	11 615 450		11 221 002
		of Schedule D	11,615,459.		
	26	Total liabilities. Add lines 17 through 25	134,707,087.	26	184,506,891
ģ		Organizations that follow FASB ASC 958, check here X			
nce	0.7	and complete lines 27, 28, 32, and 33.	104,170,423.	07	96,030,067
<u>a</u>	27	Net assets without donor restrictions	218,419,424.		224,381,959
g B	28	Net assets with donor restrictions	210,419,424.	28	224,301,939
Ë		Organizations that do not follow FASB ASC 958, check here			
ᅙ	20	and complete lines 29 through 33.		20	
ets	29	Capital stock or trust principal, or current funds		29	
Net Assets or Fund Balances	30	Paid-in or capital surplus, or land, building, or equipment fund		30 31	
et A	31	Retained earnings, endowment, accumulated income, or other funds	322,589,847.	31	320,412,026
ž	32	Total lichilities and not seed of und balances	457,296,934.		
	33	Total liabilities and net assets/fund balances	1 401,470,734.	33	504,918,91

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit

or audits, explain why on Schedule O and describe any steps taken to undergo such audits

Act and OMB Circular A-133? b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

Form **990** (2019)

Х

SCHEDULE A

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Employer identification number LEWIS & CLARK COLLEGE 93-0386858 Reason for Public Charity Status (All organizations must complete this part.) See instructions Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed in your governing document? (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support								
Cale	ndar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total		
1	Gifts, grants, contributions, and								
	membership fees received. (Do not								
	include any "unusual grants.")								
2	Tax revenues levied for the organ-								
	ization's benefit and either paid to								
	or expended on its behalf								
3	The value of services or facilities								
	furnished by a governmental unit to								
	the organization without charge								
4	Total. Add lines 1 through 3								
	The portion of total contributions								
	by each person (other than a								
	governmental unit or publicly								
	supported organization) included								
	on line 1 that exceeds 2% of the								
	amount shown on line 11,								
	column (f)								
6	Public support. Subtract line 5 from line 4.								
	etion B. Total Support								
	ndar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total		
	Amounts from line 4	(a) 2010	(6) 2010	(0) 2017	(4) 2010	(6) 2013	(i) Total		
	Gross income from interest,								
Ü	dividends, payments received on								
	· · · · · · · · · · · · · · · · · · ·								
	securities loans, rents, royalties,								
^	and income from similar sources								
9	Net income from unrelated business								
	activities, whether or not the								
	business is regularly carried on								
10	Other income. Do not include gain								
	or loss from the sale of capital								
	assets (Explain in Part VI.)								
	Total support. Add lines 7 through 10								
	Gross receipts from related activities,	· ·				12			
13	First five years. If the Form 990 is for	-			-				
Sec	organization, check this box and storestion C. Computation of Publi								
	-		_	. (6)					
	Public support percentage for 2019 (I					14	%		
	Public support percentage from 2018					15	. %		
16a	33 1/3% support test - 2019. If the c								
	stop here. The organization qualifies		~						
b	33 1/3% support test - 2018. If the c								
	and stop here. The organization qual								
17a	10% -facts-and-circumstances test	_							
	and if the organization meets the "fac	ts-and-circumstan	ces" test, check th	nis box and stop l	here. Explain in Pa	art VI how the organ	nization		
	and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization b 10% -facts-and-circumstances test - 2018. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or								
b		- 2018. If the org	ganization did not	more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the					
b	10% -facts-and-circumstances test	_							
b	10% -facts-and-circumstances test	ne "facts-and-circu	mstances" test, ch	neck this box and	stop here. Explai	n in Part VI how the	e		

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support						
Calendar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1 Gifts, grants, contributions, and						
membership fees received. (Do not						
include any "unusual grants.")						
2 Gross receipts from admissions,						
merchandise sold or services per-						
formed, or facilities furnished in any activity that is related to the						
organization's tax-exempt purpose						
3 Gross receipts from activities that						
are not an unrelated trade or bus-						
iness under section 513						
4 Tax revenues levied for the organ-						
ization's benefit and either paid to						
or expended on its behalf						
5 The value of services or facilities						
furnished by a governmental unit to						
the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and						
3 received from disqualified persons						
b Amounts included on lines 2 and 3 received						
from other than disqualified persons that						
exceed the greater of \$5,000 or 1% of the						
amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.) Section B. Total Support						<u> </u>
	/s) 001 <i>5</i>	(h) 0010	(-) 0017	(4) 0010	(=) 0010	(s) Tatal
Calendar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
9 Amounts from line 6 10a Gross income from interest,						
dividends, payments received on						
securities loans, rents, royalties,						
and income from similar sources						
b Unrelated business taxable income						
(less section 511 taxes) from businesses						
acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b,						
whether or not the business is						
regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital						
assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for	the organization's	s first, second, thir	d, fourth, or fifth ta	ax year as a sectio	n 501(c)(3) organiza	ation,
check this box and stop here						>
Section C. Computation of Publi	c Support Per	centage				
15 Public support percentage for 2019 (li	ine 8, column (f), d	ivided by line 13, o	column (f))		15	%
16 Public support percentage from 2018					16	%
Section D. Computation of Inves	tment Income	Percentage				
17 Investment income percentage for 20	19 (line 10c, colur	nn (f), divided by li	ne 13, column (f))		17	%
18 Investment income percentage from 2					18	%
19a 33 1/3% support tests - 2019. If the					33 1/3%, and line 1	
more than 33 1/3%, check this box ar						. .
b 33 1/3% support tests - 2018. If the						
line 18 is not more than 33 1/3%, che						
20 Private foundation. If the organizatio						

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?

 If "Yes." complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
3a		
3b		
- OD		
3с		
4a		
4b		
12		
4-		
4c		
5a		
Ja		
5b		
5c		
6		
7		
8		
9a		
-		
9b		
9с		
10a		
10b		

Par	TIV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
С	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
Sect	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sect	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sect	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sect	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruction	3).		
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see in	structions)		
2	Activities Test. Answer (a) and (b) below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? Provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.	3b		

Pai	↑ V Type III Non-Functionally Integrated 509(a)(3) Supporting	ıg Organi	zations			
1	1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instruction					
	other Type III non-functionally integrated supporting organizations must complete Sections A through E.					
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)		
1	Net short-term capital gain	1				
2	Recoveries of prior-year distributions	2				
3	Other gross income (see instructions)	3				
4	Add lines 1 through 3.	4				
5	Depreciation and depletion	5				
6	Portion of operating expenses paid or incurred for production or					
	collection of gross income or for management, conservation, or					
	maintenance of property held for production of income (see instructions)	6				
7	Other expenses (see instructions)	7				
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8				
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)		
1	Aggregate fair market value of all non-exempt-use assets (see					
	instructions for short tax year or assets held for part of year):					
а	Average monthly value of securities	1a				
b	Average monthly cash balances	1b				
С	Fair market value of other non-exempt-use assets	1c				
d	Total (add lines 1a, 1b, and 1c)	1d				
е	Discount claimed for blockage or other					
	factors (explain in detail in Part VI):					
2	Acquisition indebtedness applicable to non-exempt-use assets	2				
3	Subtract line 2 from line 1d.	3				
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,					
	see instructions).	4				
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5				
6	Multiply line 5 by .035.	6				
_7	Recoveries of prior-year distributions	7				
8	Minimum Asset Amount (add line 7 to line 6)	8				
Sect	ion C - Distributable Amount			Current Year		
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1				
2	Enter 85% of line 1.	2				
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3				
4	Enter greater of line 2 or line 3.	4				
5	Income tax imposed in prior year	5				
6	Distributable Amount. Subtract line 5 from line 4, unless subject to					
	emergency temporary reduction (see instructions).	6				
7	Check here if the current year is the organization's first as a non-functional	lly integrated	d Type III supporting orga	inization (see		
	instructions).	-	· ·			

Schedule A (Form 990 or 990-EZ) 2019

Par	LV	Type III Non-Functionally Integrated 509(a)(3) Supporting Orga	nizations (continued)	
Secti	on D -	Distributions			Current Year
1	Amou	nts paid to supported organizations to accomplish exer	npt purposes		
2	Amou	nts paid to perform activity that directly furthers exemp	t purposes of supported		
	organ	izations, in excess of income from activity			
3	Admir	nistrative expenses paid to accomplish exempt purpose	s of supported organizations	3	
4	Amou	nts paid to acquire exempt-use assets			
5	Qualif	ied set-aside amounts (prior IRS approval required)			
6	Other	distributions (describe in Part VI). See instructions.			
7	Total	annual distributions. Add lines 1 through 6.			
8	Distrib	outions to attentive supported organizations to which th	e organization is responsive		
	(provi	de details in Part VI). See instructions.			
9	Distrib	outable amount for 2019 from Section C, line 6			
10	Line 8	amount divided by line 9 amount			
Secti	on E -	Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
1	Distrib	outable amount for 2019 from Section C, line 6			
2	Under	distributions, if any, for years prior to 2019 (reason-			
	able c	ause required- explain in Part VI). See instructions.			
3	Exces	s distributions carryover, if any, to 2019			
а	From	2014			
b	From	2015			
С	From	2016			
d	From	2017			
е	From	2018			
f	Total	of lines 3a through e			
g	Applie	ed to underdistributions of prior years			
h	Applie	ed to 2019 distributable amount			
i	Carry	over from 2014 not applied (see instructions)			
j	Rema	inder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distrib	outions for 2019 from Section D,			
	line 7:	\$			
а	Applie	ed to underdistributions of prior years			
b	Applie	ed to 2019 distributable amount			
С	Rema	inder. Subtract lines 4a and 4b from 4.			
5		ining underdistributions for years prior to 2019, if			
	any. S	Subtract lines 3g and 4a from line 2. For result greater			
	than z	ero, explain in Part VI. See instructions.			
6	Rema	ining underdistributions for 2019. Subtract lines 3h			
	and 4	b from line 1. For result greater than zero, explain in			
		/I. See instructions.			
7	Exces	ss distributions carryover to 2020. Add lines 3j			
	and 4	с.			
8	Break	down of line 7:			
а	Exces	s from 2015			
b	Exces	s from 2016			
С	Exces	s from 2017			
d	Exces	s from 2018			
е	Exces	s from 2019			

Schedule A (Form 990 or 990-EZ) 2019

** PUBLIC DISCLOSURE COPY **

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service **Schedule of Contributors**

➤ Attach to Form 990, Form 990-EZ, or Form 990-PF.

➤ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2019

Name of the organization

Employer identification number

LEWIS & CLARK COLLEGE

93-0386858

Organization type (check one):

Filers of: Section:

Form 990 or 990-EZ X 501(c)(3) (enter number) organization

4947(a)(1) nonexempt charitable trust not treated as a private foundation

527 political organization

Form 990-PF 501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the General Rule or a Special Rule.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

X For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2019)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$\$	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3_		\$5,000.	Person X Payroll
(a)	(b) Name, address, and ZIP + 4	(c)	(d)
	Name, address, and ZiF + 4	\$ 6,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$5,008.	Person X Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$5,318.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8		\$ 54,915.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9		\$	Person X Payroll
(a)	(b)	(c)	(d)
No. 10	Name, address, and ZIP + 4	Total contributions \$ 5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
11		\$ <u>15,000.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
12		\$ 48,001.	Person Payroll Noncash (Complete Part II for noncash contributions.)

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LEWIS & CLARK	COLLEGE	93-0386858
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Part I	Contributors (see instructions). Use duplicate copies of Part I if add	itional space is needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
13		\$ 10,000. Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
14		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
15		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) (d)
No. 16	Name, address, and ZIP + 4	Total contributions Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
17		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
18		Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
19		\$\$	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
20		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
21_		\$5,000.	Person X Payroll
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
No	Name, address, and ZIP + 4	\$ 13,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
23		\$ 20,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
24		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
25		\$5,618.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
26		\$ <u>26,871.</u>	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
27_		\$6,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
28	Name, audiess, and Zir + 4	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
29		\$101,867.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
30		\$12,450.	Person Payroll Noncash X (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
31		\$ <u>11,658.</u>	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
32		\$ 25,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
33		\$\$	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
34	Name, address, and ZIP + 4	\$ 54,007.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
35		\$ <u>15,000.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
36		\$35,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

LEWIS & CLARK COLLEGE 93-0386858

Part I	Contributors (see instructions). Use duplicate copies of Part I if ad	ditional space is needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
37		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
38		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
39		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
40		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
41		Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
42		Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
43		\$9,544.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
44		\$9,950.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>45</u>		\$ 20,000.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
No. 46	Name, address, and ZIP + 4	\$ 16,727.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
47		\$6,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
48		\$11,286.	Person X Payroll Noncash X (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

LEWIS & CLARK COLLEGE 93-0386858

Part I	Contributors (see instructions). Use duplicate copies of Part I if a	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
49		\$\$	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
50		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
51		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
52		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
53		\$12,764.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
54		\$\$	Person X Payroll

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
55		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
56		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
57		\$	Person X Payroll
(a)	(b)	(c)	(d)
	Name, address, and ZIP + 4	* 10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
59		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
60		\$5,000.	Person X Payroll

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
61		\$11,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
62		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
63		\$ 21,827.	Person X Payroll
(a)	(b)	(c)	(d)
64	Name, address, and ZIP + 4	Total contributions \$ 210,364.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
65		\$ <u>15,474.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
66		\$ <u>15,000.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
67		\$	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
68		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
69		\$	Person X Payroll
(a)	(b)	(c)	(d)
70	Name, address, and ZIP + 4	Total contributions \$ 18,352.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
71		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
72		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
73		\$5,074.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
74		\$11,500.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>75</u>		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
76	Name, audiess, and Zir + 4	\$ 5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
77		\$ <u>16,000.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
78		\$ 22,600.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>79</u>		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
80		\$6,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
81		\$100,000 .	Person X Payroll
(a)	(b)	(c) Total contributions	(d) Type of contribution
82	Name, address, and ZIP + 4	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
83		\$6,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
84		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
85		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
86		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
87		\$\$	Person X Payroll
(a)	(b)	(c)	(d)
88	Name, address, and ZIP + 4	* 30,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
89		\$ <u>263,500.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
90		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
91		\$6,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
92		\$ <u>15,000.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
93		\$ 15,000.	Person X Payroll
(a)	(b)	(c)	(d)
94	Name, address, and ZIP + 4	Total contributions \$ 35,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
95		\$ 198,867.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
96		\$8,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
97		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
98		\$7,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
99		\$ 24,023.	Person X Payroll
(a)	(b)	(c)	(d)
No. 100	Name, address, and ZIP + 4	Total contributions \$ 10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
101		\$19,444.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
102		\$5,000.	Person X Payroll

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
103		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
104		\$125,047.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
105		\$	Person X Payroll
(a)	(b)	(c)	(d)
No. 106	Name, address, and ZIP + 4	Total contributions \$ 30,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
107		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
108		\$10,000 .	Person X Payroll

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
109		\$6,020.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
110		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_111		\$5,000.	Person X Payroll
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
No	Name, address, and ZIP + 4	\$ 8,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
113		\$ 7,000.	Person X Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
114		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
115		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
116		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
117		\$9,795.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
No. 118	Name, address, and ZIP + 4	\$ 6,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
119		\$89,810.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
120		\$5,000.	Person X Payroll

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
121		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
122		\$ 25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
123		\$82,000.	Person X Payroll
(a)	(b)	(c) Total contributions	(d) Type of contribution
No. 124	Name, address, and ZIP + 4	\$ 5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
125		\$8,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
126		\$350,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
127		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
128		\$ <u>493,250.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
129		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
130		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_131		\$ 25,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
132		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
133		\$ <u>15,000.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
134		\$35,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
135		\$	Person X Payroll
(a)	(b)	(c)	(d)
No	Name, address, and ZIP + 4	* 35,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
137		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
138		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
139		\$ 95,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
140		\$ <u>25,870.</u>	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
141		\$ 65,951.	Person X Payroll
(a)	(b)	(c)	(d)
No. 142	Name, address, and ZIP + 4	Total contributions \$ 253,250.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
143		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
144		\$16,000 .	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
145		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
146		\$60,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
147		\$5,000.	Person X Payroll
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
No. 148	Name, audiess, and Zir + 4	\$ 63,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
149		\$\$0,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
150		\$ 700,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
151		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
152		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
153		\$	Person X Payroll
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
No	Name, audiess, and Zir + 4	\$ 25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
155		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
156		\$100,000 .	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
157		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
158		\$14,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
159		\$	Person X Payroll
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
No. 160	Name, address, and ZIP + 4	\$ 97,977.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
161		\$ 75,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
162		\$110,406 .	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
163		\$ 55,066.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
164		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
165		\$ 26,322.	Person X Payroll
(a)	(b)	(c)	(d)
No. 166	Name, address, and ZIP + 4	Total contributions \$ 14,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
167		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
168		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
169		\$ <u>210,000</u> .	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
170		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
171		\$	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 172	Name, address, and ZIP + 4	* 100,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
173		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
174		\$6,200.	Person X Payroll

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>175</u>		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
176		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
177		\$ <u>10,000.</u>	Person X Payroll
(a)	(b)	(c)	(d)
No. 178	Name, address, and ZIP + 4	Total contributions \$ 5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
179		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
180		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

LEWIS & CLARK COLLEGE 93-0386858

Part I	Contributors (see instructions). Use duplicate copies of Part I if ad	ditional space is needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
181		\$ 5,000. Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
182		\$ 5,000. Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
183		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
184		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
185		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
186		Person X Payroll Noncash (Complete Part II for noncash contributions.)

93-0386858 LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	onal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
187			Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
188			Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
189			Person X Payroll
(a)	(b)	(c)	(d)
No. 190	Name, address, and ZIP + 4		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
191		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
192		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
193		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
194		\$ 52,453.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
195		\$ 59,516.	Person X Payroll
(a)	(b)	(c)	(d)
No. 196	Name, address, and ZIP + 4	Total contributions \$ 149,189.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
197		\$ 30,766.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
198		\$ 91,949.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
199		\$ <u>842,527.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
200		\$ 165,452.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
201		\$ 14,987.	Person X Payroll
(a)	(b)	(c)	(d)
No. 202	Name, address, and ZIP + 4	Total contributions \$ 2,588,688.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
203		\$ 76,030.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
204		\$99,946.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
205		\$ <u>177,849.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
206		\$ 75,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
207		\$\$	Person X Payroll
(a)	(b)	(c)	(d)
No. 208	Name, address, and ZIP + 4	* 225,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
209		\$ 200,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
210		\$ 94,100.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
211		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
212		\$ <u>125,000.</u>	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
213		\$\$	Person X Payroll
(a)	(b)	(c)	(d)
No. 214	Name, address, and ZIP + 4	Total contributions \$ 79,900.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
215		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
216		\$ 250,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if a	dditional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
2	1,700 SHARES DEUTSCHE TELEKOM AG SPON A D R		
		\$\$	05/27/20
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
5	104 BOTTLES OF WINE		
		\$3,008.	11/30/19
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
12	49 SHARES CHEVRON CORP, 1,651 SHARES SEI INST INTL EQUITY FD-A, 875 SHARES SEI INSTITUTIONAL MANAGED TRUST		
	TAX-MANAGED LARGE CAP A	\$\$	11/30/19
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
1.0	72 SHARES SPDR S P 500 ETF		
<u>19</u>		\$\$	05/15/20
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
30	A RARE COLLETION OF MUSIC BOOKS		
		\$12,450.	12/01/19
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
31	760 SHARES OMEROS CORPORATION		
		\$11,658 .	12/26/19
000450 44 00			

LEWIS & CLARK COLLEGE

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if a	dditional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
33	30 SHARES TESLA INC, 100 SHARES ZEBRA TECHNOLOGIES CORP		
		\$50,427.	05/28/19
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
34	400 SHARES PROCTER & GAMBLE CO		
		\$50,058.	11/30/19
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
41	55 SHARES ILLINOIS TOOL WORKS INC, 184/400 SHARES PEPSICO INC		
<u> </u>		\$33,534.	11/30/19
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
45	PAINTING "ELEONORA DE'TOLEDO" BY PRINCE LORENZO DE'MEDICI		
		\$\$	03/05/20
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
46	225 SHARES OLD REPUBLIC INTL CORP, 720 SHARES OLD REPUBLIC INTERNATIONAL CORP		
		\$16,727.	11/30/19
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
48	147 SHARES EXXON MOBIL CORP STOCK		
		\$10,286.	11/30/19
000450 44 00			

LEWIS & CLARK COLLEGE

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if a	dditional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
49	60 SHARES AUTOMATIC DATA PROCESSING		
		\$10,031.	12/13/19
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	7,388 SHARES XIAOMI CORPORATION, 264 SHARES BERKSHIRE		
53	HATHAWAY INC		
		\$12,764.	03/31/20
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	31 SHARES UNION PACIFIC CORP, 21 SHARES PAYPAL HOLDINGS		
<u>67</u>	INC		
		\$7,680.	_11/30/19_
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
73	261 SHARES JP MORGAN EQUITY INCOME I		
		\$5,074.	12/23/19
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
97	(2) SEVEN-NIGHT RESORT ACCOMODATIONS		
		\$4,800.	11/30/19
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	25 SHARES GOLDMAN SACHS GROUP INC		
109			
000450 44 00		\$6,020.	01/28/20

LEWIS & CLARK COLLEGE

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.						
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received				
113	TWO ONE WEEK STAYS IN A HOME IN ROATAN, HONDURAS						
		\$6,000.	11/30/19				
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received				
117	200 SHARES MICRON TECHNOLOGY INC						
		\$9,795.	09/24/19				
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received				
166	COLLECTION OF TWENTY-EIGHT 20"X24" EDWARD CURTIS FINE ART ARCHIVAL PIGMENT PRINTS						
		\$14,000.	12/13/18				
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received				
171	A WEEK LONG STAY IN PALM SPRINGS HOME						
		\$	03/02/20				
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received				
		\$					
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received				
		\$					

Name of organization **Employer identification number** LEWIS & CLARK COLLEGE 93-0386858 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (d) Description of how gift is held (b) Purpose of gift (c) Use of gift Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

LEWIS & CLARK COLLEGE

Employer identification number 93-0386858

Pai			milar Funds or	Accounts.	Complete if the
	organization answered "Yes" on Form 990, Part IV, line	e 6. (a) Donor advised	d funds	(b) Funds and	other accounts
1	Total number at end of year	(a) Borior davisor	a rarias	(b) i dilab and	other addodnies
2	Aggregate value of contributions to (during year)				
3	Aggregate value of grants from (during year)				
4	Aggregate value at end of year				
5	Did the organization inform all donors and donor advisors in w	vriting that the assets hel	d in donor advised	funds	
	are the organization's property, subject to the organization's				Yes No
6	Did the organization inform all grantees, donors, and donor ac				
	for charitable purposes and not for the benefit of the donor or				
	impermissible private benefit?				Yes No
Pai	t II Conservation Easements. Complete if the org	anization answered "Yes	" on Form 990, Par	t IV, line 7.	
1	Purpose(s) of conservation easements held by the organization	on (check all that apply).			
	Preservation of land for public use (for example, recreat	tion or education)	Preservation of a	historically import	ant land area
	Protection of natural habitat		Preservation of a	certified historic s	tructure
	Preservation of open space				
2	Complete lines 2a through 2d if the organization held a qualifi	ed conservation contribu	ition in the form of a	a conservation ea	sement on the last
	day of the tax year.				t the End of the Tax Year
а	Total number of conservation easements			2a	
b					
	Number of conservation easements on a certified historic stru			2c	
d	Number of conservation easements included in (c) acquired a	•			
	listed in the National Register				
3	Number of conservation easements modified, transferred, rele	eased, extinguished, or te	erminated by the or	ganization during	the tax
_	year >				
4	Number of states where property subject to conservation easi				
5	Does the organization have a written policy regarding the peri				
_	violations, and enforcement of the conservation easements it		d anfaraing agreem		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting, h	narioning of violations, and	u emorcing conserv	ation easements	during the year
7	Amount of expenses incurred in monitoring, inspecting, handl	ling of violations, and onf	orcina consonyation	o occomente durin	og the year
•	\$\\$\$ \$\$	iing or violations, and em	ording conservation	reasements duni	ig the year
8	Does each conservation easement reported on line 2(d) above	e satisfy the requirements	s of section 170(h)(/	1)(B)(i)	
Ū	and section 170(h)(4)(B)(ii)?	•		, , , , ,	Yes No
9	In Part XIII, describe how the organization reports conservation				
•	balance sheet, and include, if applicable, the text of the footne		•		ne
	organization's accounting for conservation easements.				
Pai	t III Organizations Maintaining Collections of	Art, Historical Trea	sures, or Othe	r Similar Ass	ets.
	Complete if the organization answered "Yes" on Form	990, Part IV, line 8.			
1a	If the organization elected, as permitted under FASB ASC 958	B, not to report in its reve	nue statement and	balance sheet wo	orks
	of art, historical treasures, or other similar assets held for pub	lic exhibition, education,	or research in furth	erance of public	
	service, provide in Part XIII the text of the footnote to its finan	cial statements that desc	cribes these items.		
b	If the organization elected, as permitted under FASB ASC 958	8, to report in its revenue	statement and bala	ance sheet works	of
	art, historical treasures, or other similar assets held for public	exhibition, education, or	research in furthera	ance of public ser	vice,
	provide the following amounts relating to these items:				
	(i) Revenue included on Form 990, Part VIII, line 1			> \$	50,541. 2,707,121.
				> \$	2,707,121.
2	If the organization received or held works of art, historical trea	asures, or other similar as	sets for financial ga	ain, provide	
	the following amounts required to be reported under FASB AS	SC 958 relating to these i	tems:		
а	Revenue included on Form 990, Part VIII, line 1			> \$	
b	Assets included in Form 990, Part X				

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Pai	t III Organizations Maintaining C	ollections of Art	, Historical T	easures, o	r Othe	r Simila	r Assets	(continu	ued)
3	Using the organization's acquisition, accession							•	,
	collection items (check all that apply):								
а	X Public exhibition d Loan or exchange program								
b	X Scholarly research	е	Other						
С	X Preservation for future generations								
4	Provide a description of the organization's co	llections and explain	how they further	the organizati	on's exe	mpt purpo	se in Part	XIII.	
5	During the year, did the organization solicit or	r receive donations o	f art, historical tre	asures, or oth	er similaı	r assets			
	to be sold to raise funds rather than to be ma							Yes	X No
Pai	t IV Escrow and Custodial Arrang	gements. Comple	te if the organiza	ion answered	"Yes" or	Form 990	, Part IV,	ine 9, or	
	reported an amount on Form 990, Par	t X, line 21.							
1a	Is the organization an agent, trustee, custodia	an or other intermedi	ary for contribution	ns or other as	sets not	included		_	
	on Form 990, Part X?						<u> </u>	Yes	No
b	If "Yes," explain the arrangement in Part XIII a								
								Amount	
С	Beginning balance					1c			
d	Additions during the year					1d			
е	Distributions during the year					1e			
f	Ending balance					1 f		_	
	Did the organization include an amount on Fo					•	L	Yes	No
	If "Yes," explain the arrangement in Part XIII.								
Pai	t V Endowment Funds. Complete in	f the organization ans	swered "Yes" on	Form 990, Par	t IV, line	10.			
		(a) Current year	(b) Prior year	(c) Two yea			ears back		years back
1a	Beginning of year balance	236,647,648.	235,613,92				39,279.		942,839.
b	Contributions	3,168,908.	7,329,359		6,329.	2,0	55,647.	1,	383,629.
С	Net investment earnings, gains, and losses	13,579,997.	6,376,72		9,685.	27,7	44,988.	-7,	781,303.
d	Grants or scholarships	5,215,659.	4,969,32	4,71	2,941.	4,4	74,385.	4,	570,365.
е	Other expenditures for facilities								
	and programs	5,826,420.	6,166,108	6,22	8,264.		58,208.		921,424.
f	Administrative expenses	2,012,352.	1,536,92		3,189.	9	85,014.		014,097.
g	End of year balance	240,342,122.	236,647,648		3,927.	221,9	22,307.	204,	039,279.
2	Provide the estimated percentage of the curr		(line 1g, column	(a)) held as:					
а	Board designated or quasi-endowment	17.00	_%						
b	Permanent endowment ► 53.00	%							
С	Term endowment ►30.00								
	The percentages on lines 2a, 2b, and 2c should be contagined as the contagined at th	uld equal 100%.							
За	Are there endowment funds not in the posses	ssion of the organizat	tion that are held	and administe	red for th	ne organiza	ation	_	
	by:								Yes No
	(i) Unrelated organizations							3a(i)	X
	(ii) Related organizations							3a(ii)	X
b	If "Yes" on line 3a(ii), are the related organization			?				3b	
4	Describe in Part XIII the intended uses of the		vment funds.						
Pai	t VI Land, Buildings, and Equipm			_					
	Complete if the organization answered								
	Description of property	(a) Cost or ot	, ,	st or other	' '	Accumulate		(d) Book	value
		basis (investm		s (other)	de	preciation		0 [00	107
	Land			28,127.	0.4	F C 2 4			,127.
	Buildings			<u>14,603.</u>		$\frac{563,4}{0.21}$			
C	Leasehold improvements			<u>59,283.</u>		921,2			,987.
	Equipment			<u>29,561.</u>	<u>⊿</u> 5,	281,2			,316.
	Other			36,722.					<u>,722.</u> ,326.
I ota	I. Add lines 1a through 1e. (Column (d) must ea	aual Form QQA Part \	(column (R) line	10c)			■ IT 0	J.3U2	, 240.

Part VII Investments - Other Securities.			<u> </u>
Complete if the organization answered "Yes"	on Form 990, Part IV, line 1	1b. See Form 990, Part X, line 12.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-	of-year market value
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other			
(A) ALTERNATIVE INVESTMENTS	84,152,071.	END-OF-YEAR MARKET	VALUE
(B) ADAGE CAPITAL PARTNERS LP	24,759,519.	END-OF-YEAR MARKET	VALUE
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	108,911,590.		
Part VIII Investments - Program Related.			_
Complete if the organization answered "Yes"	on Form 990, Part IV, line 1	1c. See Form 990, Part X, line 13.	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-	of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets.			
Complete if the organization answered "Yes"	on Form 990, Part IV, line 1	1d. See Form 990, Part X, line 15.	
(a)	Description		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X. col. (B) line	e 15.)	>	
Part X Other Liabilities.	5 000 5 · · · · ·		
Complete if the organization answered "Yes"	on Form 990, Part IV, line 1	l 1e or 11f. See Form 990, Part X, line 25.	(h) D
1. (a) Description of liability			(b) Book value
(1) Federal income taxes	~		1 250 201
(2) SPLIT INTEREST AGREEMENTS	5		1,350,301.
(3) US GOVT GRANTS REFUNDABLE	· T		2,622,978.
(4) INTEREST RATE SWAPS LIABIL	ТДА		7,347,724.
(5)			
(6)			
(7)			
(8)			
(9)			11,321,003.
Total. (Column (b) must equal Form 990, Part X, col. (B) line		>	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

INTENDED USE OF COLLEGE'S ENDOWMENT FUNDS: TO PROVIDE FUNDING FOR STUDENT SCHOLARSHIPS AND TUITION ASSISTANCE, AND TO PROVIDE FINANCIAL SUPPORT AND STABILITY FOR INSTITUTIONAL PROGRAMS.

PART X, LINE 2:

THE COLLEGE IS A TAX-EXEMPT ORGANIZATION AND IS NOT SUBJECT TO FEDERAL OR

STATE INCOME TAXES, EXCEPT FOR UNRELATED BUSINESS INCOME, IN ACCORDANCE

WITH SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE. IN ADDITION, THE

COLLEGE QUALIFIED FOR THE CHARITABLE CONTRIBUTION DEDUCTION UNDER SECTION

170(B)(1)(A) AND HAS BEEN CLASSIFIED AS AN ORGANIZATION THAT IS NOT A

PRIVATE FOUNDATION.

UNRELATED BUSINESS INCOME TAX, IF ANY, IS INSIGNIFICANT AND NO TAX
PROVISION HAS BEEN MADE IN THE ACCOMPANYING FINANCIAL STATEMENTS.

THE COLLEGE RECOGNIZES INTEREST ACCRUED AND PENALTIES RELATED TO

UNRECOGNIZED TAX BENEFITS AS AN ADMINISTRATIVE EXPENSE. DURING THE YEARS

ENDED MAY 31, 2020 AND 2019, THE COLLEGE RECOGNIZED NO INTEREST AND

PENALTIES.

THE COLLEGE HAD NO UNRECOGNIZED TAX BENEFITS AT MAY 31, 2020 AND 2019. THE

COLLEGE FILES AN EXEMPT ORGANIZATION INCOME TAX RETURN AND AN UNRELATED

BUSINESS INCOME TAX RETURN IN THE U.S. FEDERAL JURISDICTION AND UNRELATED

BUSINESS INCOME TAX RETURNS IN VARIOUS STATE JURISDICTIONS.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

DIRECT RENTAL EXPENSES

DIRECT FUNDRAISING EVENT EXPENSES

1,128,462.

16,126.

TOTAL TO SCHEDULE D, PART XI, LINE 2D

1,144,588.

PART XI, LINE 4B - OTHER ADJUSTMENTS:

CHANGE IN VALUE OF SPLIT INTEREST AGREEMENTS -198,845.

Schedule D (Form 990) 2019 LEWIS & CLARK COLLEGE Part XIII Supplemental Information (continued)	93-0386858 Page 5
	1,917,594.
SCHOLARSHIPS AND FELLOWSHIPS	63,525,922.
LOSS ON EARLY EXTINGUISHMENT OF DEBT	9,174,161.
TOTAL TO SCHEDULE D, PART XI, LINE 4B	
PART XII, LINE 2D - OTHER ADJUSTMENTS:	
DIRECT RENTAL EXPENSES	1,128,462.
DIRECT FUNDRAISING EVENT EXPENSES	16,126.
TOTAL TO SCHEDULE D, PART XII, LINE 2D	1,144,588.
PART XII, LINE 4B - OTHER ADJUSTMENTS:	
SCHOLARSHIPS AND FELLOWSHIPS	63,525,922.
LOSS ON EARLY EXTINGUISHMENT OF DEBT	9,174,161.
TOTAL TO SCHEDULE D, PART XII, LINE 4B	72,700,083.

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Schools

► Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Name of the organization

LEWIS & CLARK COLLEGE

Employer identification number 93-0386858

art I		VEC	_
		YES	1
Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws,	١.	v	
other governing instrument, or in a resolution of its governing body?	. 1	X	H
Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures,		37	
catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships	2	X	H
Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the			
period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes			
the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain.		v	
If you need more space, use Part II LEWIS & CLARK COLLEGE INCLUDES A STATEMENT OF ITS RACIALLY	. 3	X	H
NONDISCRIMINATORY POLICY TOWARDS STUDENTS IN ALL DOCUMENTED	-		
	-		
AND CIRCULATED SOLICITATIONS FOR REGISTRATION, AND PUBLISHES	_		
SUCH STATEMENT IN A LOCAL NEWSPAPER ANNUALLY.	-		
Does the organization maintain the following?	_		
a Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	X	L
Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4b	X	L
Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student			
admissions, programs, and scholarships?	. 4c	X	L
A Conjugate all material wood by the avecanization or on its behalf to calinit contributions?		37	
d Copies of all material used by the organization or on its behalf to solicit contributions? If you answered "No" to any of the above, please explain. If you need more space, use Part II.	4d -	X	
	4d 	X	
If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to:	- - -	X	
If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges?		X	-
If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies?	5a 5b	X	
If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff?	5a 5b 5c	X	
If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance?	5a 5b 5c 5d	X	
If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies?	5a 5b 5c 5d 5e	X	
If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies? I Use of facilities?	5a 5b 5c 5d 5e 5f	X	
If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies? Use of facilities? Athletic programs?	5a 5b 5c 5d 5e 5f 5g	X	
If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies? Use of facilities? Athletic programs? Other extracurricular activities?	5a 5b 5c 5d 5e 5f 5g	X	
If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies? Use of facilities? Athletic programs?	5a 5b 5c 5d 5e 5f 5g	X	
If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies? Use of facilities? Athletic programs? Other extracurricular activities?	5a 5b 5c 5d 5e 5f 5g	X	
If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies? Use of facilities? Athletic programs? Other extracurricular activities? If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.	5a 5b 5c 5d 5e 5f 5g 5h	X	
If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies? Use of facilities? Athletic programs? Other extracurricular activities? If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.	5a 5b 5c 5d 5e 5f 5g 5h		
If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: a Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? discholarships or other financial assistance? Educational policies? Use of facilities? John Athletic programs? Other extracurricular activities? If you answered "Yes" to any of the above, please explain. If you need more space, use Part II. Does the organization receive any financial aid or assistance from a governmental agency? Has the organization's right to such aid ever been revoked or suspended?	5a 5b 5c 5d 5e 5f 5g 5h		
If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies? Use of facilities? Athletic programs? Other extracurricular activities? If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.	5a 5b 5c 5d 5e 5f 5g 5h		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or Form 990-EZ.

Schedule E (Form 990 or 990-EZ) 2019

SCHEDULE F (Form 990)

Department of the Treasury Internal Revenue Service

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

2019
Open to Public Inspection

Name of the organization

Employer identification number

LEWIS & CLARK COLLEGE

93-0386858

Part I General Info	rmation on A	ctivities Out	side the United States. Compl	ete if the organization answered "Y	es" on				
Form 990, Part IV	/, line 14b.								
1 For grantmakers. Does	the organization	n maintain recor	ds to substantiate the amount of its gra	ants and other assistance,					
the grantees' eligibility for	the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? X Yes No								
2 For grantmakers. Desc	ribe in Part V the	e organization's	procedures for monitoring the use of its	s grants and other assistance outsi	de the				
United States.									
3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)									
(a) Region	(b) Number of	(c) Number of	(d) Activities conducted in the region		(f) Total expenditures				
	offices in the region	employees, agents, and	(by type) (such as, fundraising, program services, investments, grants to	is a program service, describe specific type	for and				
	in the region	independent contractors	recipients located in the region)	of service(s) in the region	investments				
		in the region	rediplome reduced in the region,	or convices(e) in the region	in the region				
				STUDY ABROAD PROGRAMS					
CENTRAL AMERICA AND				FOR UNDERGRADUATE					
THE CARIBBEAN	0	1	PROGRAM SERVICES	STUDENTS	52,907.				
T16T 16T1 11T				STUDY ABROAD PROGRAMS					
EAST ASIA AND THE		1.0		FOR UNDERGRADUATE	1 111 000				
PACIFIC	0	10	PROGRAM SERVICES	STUDENTS	1,111,208.				
EUDODE / TNGLUDING				GMILDY ADDOAD DDOGDAMG					
EUROPE (INCLUDING				STUDY ABROAD PROGRAMS					
ICELAND AND		1.0	DDOGDAM GEDWIGEG	FOR UNDERGRADUATE	2 452 021				
GREENLAND)	0	12	PROGRAM SERVICES	STUDENTS	2,453,831.				
				STUDY ABROAD PROGRAMS					
MIDDLE EAST & NORTH				FOR UNDERGRADUATE					
AFRICA	0	3	PROGRAM SERVICES	STUDENTS	234,615.				
THE RECEIVED	·		I ROCKIM BERVICES	STODENTS .	234,013.				
				STUDY ABROAD PROGRAMS					
				FOR UNDERGRADUATE					
NORTH AMERICA	0	1	PROGRAM SERVICES	STUDENTS	106,705.				
		_							
				STUDY ABROAD PROGRAMS					
RUSSIA AND				FOR UNDERGRADUATE					
NEIGHBORING STATES	0	2	PROGRAM SERVICES	STUDENTS	42,874.				
					,				
				STUDY ABROAD PROGRAMS					
				FOR UNDERGRADUATE					
SOUTH AMERICA	0	3	PROGRAM SERVICES	STUDENTS	247,674.				
				STUDY ABROAD PROGRAMS					
				FOR UNDERGRADUATE					
SOUTH ASIA	0	4	PROGRAM SERVICES	STUDENTS	131,883.				
3 a Subtotal	0	36			4,381,697.				
b Total from continuation									
sheets to Part I	0	2			69,828,405.				
c Totals (add lines 3a									
and 3b)	0	38			74,210,102.				
LHA For Paperwork Reduct	ion Act Notice,	see the Instruc	tions for Form 990.	Schedule F (Form 990) 2019				

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	LEWIS &			93-03	86858 Page 1
			Schedule F (Form 990), Part I, line C		
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to	(e) If activity listed in (d) is a program service, describe specific type	(f) Total expenditures for region
		region	recipients located in the region)	of service(s) in region	
				STUDY ABROAD PROGRAMS	
				FOR UNDERGRADUATE	
SUB-SAHARAN AFRICA	0	2	PROGRAM SERVICES	STUDENTS	374,953.
CENTRAL AMERICA AND			GRANTS TO RECIPIENTS		
THE CARIBBEAN	0	0	LOCATED IN REGION		66,223.
EAST ASIA AND THE			GRANTS TO RECIPIENTS		
PACIFIC	0	0	LOCATED IN REGION		1,213,668.
EUROPE (INCLUDING			GRANTS TO RECIPIENTS		
ICELAND & GREENLAND)	0	0	LOCATED IN REGION		2,266,286.
MIDDLE EAST & NORTH			GRANTS TO RECIPIENTS		
AFRICA	0	0	LOCATED IN REGION		421,839.
			GRANTS TO RECIPIENTS		
NORTH AMERICA	0	0	LOCATED IN REGION		144,752.
RUSSIA AND	_	_	GRANTS TO RECIPIENTS		
NEIGHBORING STATES	0	0	LOCATED IN REGION		52,190.
COLUMN AMEDICA	0	0	GRANTS TO RECIPIENTS LOCATED IN REGION		250 426.
SOUTH AMERICA	0	0	LOCATED IN REGION		250,426.
			CDANING TO DEGLETTING		
SOUTH ASIA	0	0	GRANTS TO RECIPIENTS LOCATED IN REGION		234,728.
					<u> </u>
			GRANTS TO RECIPIENTS		
SUB-SAHARAN AFRICA	0	0	LOCATED IN REGION		343,918.
Totals					

Part I Continuation	n of Activitie	S per Region	Schedule F (Form 990), Part I, line 3)	93-03666	Do Page
				(a) If a ativity, listed in (al)	(s) Tatal
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to	(e) If activity listed in (d) is a program service, describe specific type	(f) Total expenditures for region
		region	recipients located in the region)	of service(s) in region	
ENTRAL AMERICA AND					
HE CARIBBEAN	0	0	INVESTMENTS		36,961,547
UROPE (INCLUDING					
CELAND & GREENLAND)					
ALBANIA, ANDORRA,					
USTRIA, BELGIUM	0	0	INVESTMENTS		27,497,875
otals	•	2			69,828,405

Part II	Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any								
	recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.								
1 (a) Nar	me of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
				recognized as charities by the fiction 501(c)(3) equivalency letter		recognized as tax-ex	empt		

3 Enter total number of other organizations or entities

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.

Part III can be duplicated if additional space is needed. (c) Number of (d) Amount of (e) Manner of (f) Amount of (g) Description of (h) Method of (a) Type of grant or assistance (b) Region valuation (book, FMV, recipients cash grant cash disbursement noncash noncash assistance assistance appraisal, other) CENTRAL AMERICA AND THE CARIBBEAN ANTIGUA & BARBUDA, ARUBA, 66,223. CREDIT ON STUDENT ACCOUNT 0. 4 EAST ASIA AND THE PACIFIC -AUSTRALIA, BRUNEI, BURMA, 61 1213668 CREDIT ON STUDENT ACCOUNT 0 EUROPE (INCLUDING ICELAND & GREENLAND) -ALBANIA, ANDORRA, 133 2266286. CREDIT ON STUDENT ACCOUNT 0. MIDDLE EAST AND NORTH AFRICA 19 421,839. CREDIT ON STUDENT ACCOUNT 0. NORTH AMERICA -CANADA AND MEXICO, BUT NOT THE UNITED STATES 7 0. 144,752, CREDIT ON STUDENT ACCOUNT RUSSIA AND NEIGHBORING STATES - ARMENIA, AZERBIJAN 0. 2 52,190, CREDIT ON STUDENT ACCOUNT SOUTH AMERICA -ARGENTINA. BOLIVIA, BRAZIL, CHILE, COLUMBIA, 15 250,426. CREDIT ON STUDENT ACCOUNT 0. SOUTH ASIA -AFGHANISTAN, BANGLADESH. BHUTAN, INDIA, 14 234,728. CREDIT ON STUDENT ACCOUNT 0. SUB-SAHARAN AFRICA - ANGOLA, BENIN, BOTSWANA, BURKINA FASO 343,918. CREDIT ON STUDENT ACCOUNT 0. 15

Page 4

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	X Yes	☐ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)	X Yes	☐ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	X Yes	☐ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	X Yes	☐ No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)	Yes	X No

Schedule F (Form 990) 2019

Page 5

Part V | Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

PART I, LINE 2:

ASSISTANCE IS GIVEN TO INDIVIDUALS IN THE FORM OF CREDITS TOWARD THE COST OF TUITION, AND A RECORD OF THE ASSISTANCE PROVIDED IS RECORDED IN SEPARATE ACCOUNTS MAINTAINED FOR EACH STUDENT/RECIPIENT. IN CONJUNCTION WITH THE INSTITUTION'S BUDGET PROCESS, EACH SCHOOL DETERMINES SCHOLARSHIP SPENDING FOR THE YEAR. THE FINANCIAL AID OFFICE AWARDS FINANCIAL AID TO APPLICANTS AT EACH SCHOOL ACCORDING TO THE CRITERIA ESTABLISHED FOR EACH AWARD TYPE. THROUGHOUT THE YEAR, THE BUSINESS OFFICE AND FINANCIAL AID OFFICE COMMUNICATE ABOUT AND RECONCILE DISBURSEMENTS. THE INSTITUTIONAL ADVANCEMENT DEPARTMENT PROVIDES ANNUAL REPORTS TO THE DONORS REGARDING THE USE OF DONOR-CONTRIBUTED SCHOLARSHIP FUNDS.

PART I, LINE 3:

EXPENDITURES REPORTED ARE DETERMINED UNDER THE ACCRUAL METHOD.

PART III, COL (C):

RECIPIENTS FOR GRANTS OUTSIDE THE UNITED STATES ARE COUNTED FOR EACH TERM THEY WERE ENROLLED, EVEN IF IT WAS IN THE SAME LOCATION.

SCHEDULE F PART IV, FOREIGN FORMS:

SOME QUESTIONS REGARDING OWNERSHIP OF OR TRANSFERS TO FOREIGN ENTITIES HAVE BEEN ANSWERED YES DUE TO THE COLLEGE'S DIRECT AND INDIRECT OWNERSHIP OF FOREIGN ENTITIES THROUGH VARIOUS ALTERNATIVE INVESTMENTS. ONLY FORMS 926, 8621 AND 8865 REFERENCED IN PART IV WERE REQUIRED TO BE FILED BY THE COLLEGE.

Schedule F (Form 990) 2019

SCHEDULE G

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the	organization
-------------	--------------

Employer identification number

93-0386858 LEWIS & CLARK COLLEGE Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply. а Mail solicitations Solicitation of non-government grants b Internet and email solicitations Solicitation of government grants Phone solicitations Special fundraising events С g d In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? Yes No b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (iii) Did fundraiser have custody or control of contributions? (v) Amount paid (vi) Amount paid (i) Name and address of individual (iv) Gross receipts to (or retained by) (ii) Activity to (or retained by) fundraiser or entity (fundraiser) from activity organization listed in col. (i) Yes No Total 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

932081 09-11-19

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990 or 990-EZ) 2019

Da	ırt	le G (Form 990 or 990-EZ) 2019 LEWIS & Fundraising Events. Complete if the				0386858 Page 2
ГС	וונ	of fundraising event contributions and gra				
		or fundament grown contributions and gr	(a) Event #1 PUBLIC INTEREST LAW	(b) Event #2	(c) Other events NONE	(d) Total events (add col. (a) through col. (c))
ā			(event type)	(event type)	(total number)	
Revenue	1	Gross receipts	55,621.			55,621.
	2	Less: Contributions	20,234.			20,234.
	3	Gross income (line 1 minus line 2)	35,387.			35,387.
	4	Cash prizes				
S	5	Noncash prizes				
xpense	6	Rent/facility costs				
Direct Expenses	7	Food and beverages	7,162.			7,162.
		Entertainment	3,650. 5,314.			3,650.
	9	Other direct expenses	5,314.			5,314.
		Direct expense summary. Add lines 4 through	. ,		>	16,126.
Pa	11 irt	Net income summary. Subtract line 10 from I Gaming. Complete if the organization		000 Part IV line 10 or r		19,261.
		\$15,000 on Form 990-EZ, line 6a.	answered res on rom	330, 1 art 14, mic 13, or 15	cported more triair	
Revenue			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c)
Ψ.						
Reve	1	Gross revenue				
Reve	1	Gross revenue				(e)
	2	Gross revenue				(a) among more (b)
	2					
Direct Expenses Reve	2	Cash prizes				
rect Expenses	2 3 4	Cash prizes Noncash prizes				
rect Expenses	2 3 4 5	Cash prizes Noncash prizes Rent/facility costs	Yes% No		Yes %	
rect Expenses	2 3 4 5	Cash prizes Noncash prizes Rent/facility costs Other direct expenses Volunteer labor	No No		No No	
rect Expenses	2 3 4 5	Cash prizes Noncash prizes Rent/facility costs Other direct expenses Volunteer labor	No No n 5 in column (d)	No No	No ▶	
Direct Expenses	2 3 4 5 6 7 8	Cash prizes Noncash prizes Rent/facility costs Other direct expenses Volunteer labor Direct expense summary. Add lines 2 through	No No n 5 in column (d)	No No	No ▶	
6 Direct Expenses	2 3 4 5 6 7 8	Cash prizes Noncash prizes Rent/facility costs Other direct expenses Volunteer labor Direct expense summary. Add lines 2 through Net gaming income summary. Subtract line 7 ter the state(s) in which the organization condu	No n 5 in column (d) from line 1, column (d) ucts gaming activities:	No No	No ▶	
b G Direct Expenses	2 3 4 5 6 7 8 En	Cash prizes Noncash prizes Rent/facility costs Other direct expenses Volunteer labor Direct expense summary. Add lines 2 through	No n 5 in column (d) from line 1, column (d) ucts gaming activities: ctivities in each of these s	states?	No ▶	
b G Direct Expenses	2 3 4 5 6 7 8 En	Cash prizes Noncash prizes Rent/facility costs Other direct expenses Volunteer labor Direct expense summary. Add lines 2 through Net gaming income summary. Subtract line 7 ter the state(s) in which the organization conducted the organization licensed to conduct gaming and	No n 5 in column (d) from line 1, column (d) ucts gaming activities: ctivities in each of these s	states?	No ▶	
Direct Expenses	2 3 4 5 6 7 8 En	Cash prizes Noncash prizes Rent/facility costs Other direct expenses Volunteer labor Direct expense summary. Add lines 2 through Net gaming income summary. Subtract line 7 ter the state(s) in which the organization conducted the organization licensed to conduct gaming and	No n 5 in column (d) from line 1, column (d) ucts gaming activities: ctivities in each of these s	states?	No ►	Yes No
Direct Expenses	2 3 4 5 6 7 8 En ls is if "	Cash prizes Noncash prizes Rent/facility costs Other direct expenses Volunteer labor Direct expense summary. Add lines 2 through Net gaming income summary. Subtract line 7 ter the state(s) in which the organization conduct the organization licensed to conduct gaming at No," explain:	No n 5 in column (d) from line 1, column (d) ucts gaming activities: ctivities in each of these servoked, suspended, or te	states?	No ►	Yes No

Schedule G (Form 990 or 990-EZ) 2019

932082 09-11-19

Schedule G (Form 990 or 990-EZ) 2019 LEWIS & CLARK COLLEGE	93-0386838 Page 3
11 Does the organization conduct gaming activities with nonmembers?	Yes No
12 Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity for	
to administer charitable gaming?	
13 Indicate the percentage of gaming activity conducted in:	
a The organization's facility	13a %
b An outside facility	
14 Enter the name and address of the person who prepares the organization's gaming/special events books and	
Name	
Address	
15a Does the organization have a contract with a third party from whom the organization receives gaming revenue	ue? Yes No
b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and of gaming revenue retained by the third party ▶ \$	the amount
c If "Yes," enter name and address of the third party:	
Name ▶	
Address	
16 Gaming manager information:	
Name ▶	
Gaming manager compensation > \$	
Description of services provided	
Director/officer Employee Independent contractor	
17 Mandatory distributions:	
a Is the organization required under state law to make charitable distributions from the gaming proceeds to	
retain the state gaming license?	Yes No
b Enter the amount of distributions required under state law to be distributed to other exempt organizations or	spent in the
organization's own exempt activities during the tax year > \$	•
Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii)	and (v); and Part III, lines 9, 9b, 10b,
15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.	, , , ,
,,,,,	

Schedule G (Form 990 or 990-EZ) LEWIS & CLARK COLLEGE Part IV Supplemental Information (continued)	93-0386858 Page 4
Part IV Supplemental Information (continued)	

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047 **2019**

Open to Public Inspection

LEWIS & C	LARK COLL	EGE					93-0386858
Part I General Information on Grants ar							
 Does the organization maintain records to criteria used to award the grants or assist Describe in Part IV the organization's pro 	tance?				-		
Part II Grants and Other Assistance to I	Domestic Organiz	ations and Domestic	Governments. C	omplete if the org	anization answered "Y	es" on Form 990, Part	IV, line 21, for any
recipient that received more than \$	5,000. Part II can	be duplicated if addition	onal space is need	ed.	(c) Mathemaliae		
(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
WORLD AFFAIRS COUNCIL 1200 SW PARK AVE, 3RD FLOOR PORTLAND, OR 97205	93-0568356	501(C)(3)	7,500.	0.			SPONSORSHIP FOR STUDENT YOUTH LEADERSHIP DEVELOPMENT
LATINO NETWORK 410 NE 18TH AVE PORTLAND, OR 97232	73-1675402	501(C)(3)	5,000.	0.			GENERAL SUPPORT FOR EDUCATIONAL PROGRAMS ASSISTING LATINOS IN MULTNOMAH COUNTY, OREGON
CAPITAL ANIMAL WELFARE ASSOCIATION # 8 BIFU ROAD, BANBIDIAN LIQUAO TOW BEIJING, CHINA			7,500.	0.			CO-SPOSORSHIP OF 1ST CHINA ANIMAL LAW FORUM IN BEIJING, CHINA, AND SUPPORTING ANIMAL WELFARE
2 Enter total number of section 501(c)(3) ar	nd government org	I ganizations listed in the	l line 1 table			<u> </u>	
3 Enter total number of other organizations	listed in the line 1	I table					> 1.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

SEE PART IV FOR COLUMN (H) DESCRIPTIONS

Schedule I (Form 990) (2019)

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
GRANTS AND SCHOLARSHIPS FOR UNDERGRADUATE STUDENTS	3998	46,147,085.	0.		
SCHOLARSHIPS AND FELLOWSHIPS FOR LAW SCHOOL					
STUDENTS	639	12,018,804.	0.		
CHOLARSHIPS FOR GRADUATE SCHOOL STUDENTS	120	366,004.	0.		
MERGENCY GRANTS TO STUDENTS	342	398,900.	0.		
2					

Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

PART I, LINE 2:

ASSISTANCE IS GIVEN TO INDIVIDUALS IN THE FORM OF CREDITS TOWARD THE COST

OF TUITION, AND A RECORD OF THE ASSISTANCE PROVIDED IS RECORDED IN SEPARATE

ACCOUNTS MAINTAINED FOR EACH STUDENT/RECIPIENT. IN CONJUNCTION WITH THE

INSTITUTION'S BUDGET PROCESS, EACH SCHOOL DETERMINES SCHOLARSHIP SPENDING

FOR THE YEAR. THE FINANCIAL AID OFFICE AWARDS FINANCIAL AID TO APPLICANTS

AT EACH SCHOOL ACCORDING TO THE CRITERIA ESTABLISHED FOR EACH AWARD TYPE.

THROUGHOUT THE YEAR, THE BUSINESS OFFICE AND FINANCIAL AID OFFICE

COMMUNICATE ABOUT AND RECONCILE DISBURSEMENTS. THE INSTITUTIONAL

Part IV Supplemental Information
ADVANCEMENT DEPARTMENT PROVIDES ANNUAL REPORTS TO THE DONORS REGARDING THE
USE OF DONOR-CONTRIBUTED SCHOLARSHIP FUNDS.
PART II, LINE 1, COLUMN (H):
NAME OF ORGANIZATION OR GOVERNMENT: CAPITAL ANIMAL WELFARE ASSOCIATION
(H) PURPOSE OF GRANT OR ASSISTANCE: CO-SPOSORSHIP OF 1ST CHINA ANIMAL
LAW FORUM IN BEIJING, CHINA, AND SUPPORTING ANIMAL WELFARE EDUCATIONAL
PROGRAMS
PART III, EMERGENCY GRANTS TO STUDENTS:
EMERGENCY GRANTS TO STUDENTS REPRESENTS THE HIGHER EDUCATION RELIEF
FUNDING PROVIDED BY THE CARES ACT FOR DIRECT DISTRIBUTION TO STUDENTS.

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
 ► Attach to Form 990.
 ► Go to www.irs.gov/Form990 for instructions and the latest information.

ZU 19

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Department of the Treasury

LEWIS & CLARK COLLEGE

Employer identification number 93-0386858

Pa	art I Questions Regarding Compensation				
	·			Yes	No
1 a	Check the appropriate box(es) if the organization provide	ed any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide a	any relevant information regarding these items.			
	First-class or charter travel	X Housing allowance or residence for personal use			
	X Travel for companions	Payments for business use of personal residence			
	Tax indemnification and gross-up payments	X Health or social club dues or initiation fees			
	Discretionary spending account	Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organ	ization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses descri	bed above? If "No," complete Part III to explain	. 1b	X	
2	Did the organization require substantiation prior to reimb	oursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Direct	ctor, regarding the items checked on line 1a?	. 2	Х	
3	Indicate which, if any, of the following the organization u	•			
		eck any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, b	·			
	X Compensation committee	Written employment contract			
	Independent compensation consultant	X Compensation survey or study			
	Form 990 of other organizations	X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part	VII. Section A line 1a with respect to the filing			
•	organization or a related organization:	Tri, cooler, in a ra, war respect to the ming			
а	Receive a severance payment or change-of-control paym	nent?	4a		х
b	. ,	nonqualified retirement plan?			Х
c		compensation arrangement?			х
_	If "Yes" to any of lines 4a-c, list the persons and provide				
	,				
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organi	izations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line	1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:				
а	The organization?		5a		X
b	• •		5b		X
	If "Yes" on line 5a or 5b, describe in Part III.				
6	For persons listed on Form 990, Part VII, Section A, line	1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:				
а	The organization?		6a		X
			6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.				
7	For persons listed on Form 990, Part VII, Section A, line				
		t III	7		X
8	Were any amounts reported on Form 990, Part VII, paid	or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section	on 53.4958-4(a)(3)? If "Yes," describe in Part III	. 8		X
9	If "Yes" on line 8, did the organization also follow the reb				
	Regulations section 53.4958-6(c)?		9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2019

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
(1) WIEWEL, MARINUS	(i)	531,456.	0.	8,911.	25,200.	2,516.	568,083.	0.
PRESIDENT	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) JOHNSON, JENNIFER J.	(i)	327,505.	0.	0.	25,200.	1,873.	354,578.	0.
DEAN OF THE LAW SCHOOL	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) REESE, DAVID	(i)	238,059.	0.	0.	21,291.	1,591.	260,941.	0.
VP, CHIEF OF STAFF, GENERAL COUNSEL,	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) GLASSNER, BARRY	(i)	256,648.	0.	0.	0.	3,274.	259,922.	0.
PROFESSOR OF SOCIOLOGY	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) MCDOWELL, TERESA	(i)	225,839.	0.	0.	10,366.	7,379.	243,584.	0.
PROFESSOR OF COUNSELING PSYCHOLOGY	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) PARRY, JOHN	(i)	215,776.	0.	0.	17,845.	4,851.	238,472.	0.
ASSOC DEAN OF FACULTY - LAW SCHOOL	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) DE PAULA, JULIO	(i)	200,480.	0.	0.	18,595.	16,195.	235,270.	0.
PROFESSOR OF CHEMISTRY	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) WALTER, KENNETH	(i)	212,594.	0.	0.	19,089.	1,397.	233,080.	0.
VP INSTITUTIONAL ADVANCEMENT	(ii)	0.	0.	0.	0.	0.	0.	0.
(9) KLONOFF, ROBERT	(i)	203,529.	0.	0.	18,852.	4,844.	227,225.	0.
PROFESSOR OF LAW	(ii)	0.	0.	0.	0.	0.	0.	0.
(10) SUTTMEIER, BRUCE	(i)	197,017.	0.	5,366.	18,009.	1,495.	221,887.	0.
DEAN OF THE COLLEGE OF ARTS & SCIENC	(ii)	0.	0.	0.	0.	0.	0.	0.
(11) FLETCHER, EARL SCOTT	(i)	189,013.	0.	0.	17,029.	7,966.	214,008.	0.
DEAN OF THE GRADUATE SCHOOL	(ii)	0.	0.	0.	0.	0.	0.	0.
(12) HOLMES-SULLIVAN, ROBIN	(i)	193,509.	0.	0.	16,254.	1,928.	211,691.	0.
VP OF STUDENT LIFE AND DEAN OF STUDE	(ii)	0.	0.	0.	0.	0.	0.	0.
(13) DOOLEY, ANDREA	(i)	169,927.	0.	0.	15,760.	12,044.	197,731.	0.
CFO AND VP OF OPERATIONS	(ii)	0.	0.	0.	0.	0.	0.	0.
(14) FINN, ALAN	(i)	136,369.	0.	5,435.	12,933.	983.	155,720.	0.
VP FOR BUSINESS AND FINANCE / TREASU	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
PART I, LINE 1A:
CERTAIN EXPENSES ARE REIMBURSED TO THE COLLEGE PRESIDENT FOR SPOUSAL
TRAVEL. WHEN SUCH TRAVEL IS NOT FOR BONA FIDE BUSINESS PURPOSES,
REIMBURSEMENTS ARE TREATED AS TAXABLE COMPENSATION.
A NON-TAXABLE HOUSING BENEFIT IS PROVIDED TO THE COLLEGE PRESIDENT.
THE COLLEGE PAYS MEMBERSHIP DUES TO LOCAL SOCIAL CLUBS FOR USE BY CERTAIN
OFFICERS FOR MEETINGS AND NETWORKING RELATING TO COLLEGE BUSINESS AS
RELEVANT TO THEIR ROLE. THE BENEFIT IS NOT TREATED AS TAXABLE COMPENSATION
AS THERE IS ABONA FIDE BUSINESS PURPOSE TO MEMBERSHIP IN THESE CLUBS, AS
THE CLUBS ARE USED FOR MEETINGS AND NETWORKING RELATING TO COLLEGE
BUSINESS. ANY MEALS OR OTHER ACTIVITIES WHICH THE OFFICER DEEMS TO BE FOR
HIS/HER OWN PERSONAL USE ARE NOT REIMBURSED.

SCHEDULE L

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Transactions With Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

➤ Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019 Open To Public

Open To Publ Inspection

Name of the organization

LEWIS & CLARK COLLEGE

Employer identification number

	L	TEMTS &	CLARK CO	LLEG	E				193	-03	868	58			
Part I	Excess Bene	fit Transac	tions (section	501(c)(3), secti	ion 501(c)(4), and se	ctior	1 501(c)(29) orga	nizatio	ns on	ly).				
	Complete if the c	organization ar	nswered "Yes" o	n Form 9	90, Pa	art IV, line 25a or 25b	o, or	Form 990-EZ, Pa	art V, I	ine 40	b.				
1 , , ,	e 1: 1:e: 1	(b) Relationship b	etween (disqual	ified ,	, ,					(d)	Corre	cted?	
(a) Na	me of disqualified p	erson	person and	organiza	ation	(0	c) De	escription of tran	sactio	n		Y	es	No	
												\perp			
		ncurred by the	organization ma	anagers	or disq	jualified persons dur	ing t	he year under							
3 Enter	the amount of tax,	if any, on line	2, above, reimbu	ırsed by	the org	ganization				> \$					
Part II	Loans to and	l/or From li	nterested Pe	rsons.											
						Part V line 39a or E	- - -	000 Part IV lin	o 26: 7	or if th	o orga	nizatio	'n		
						, i ait v, iiile ooa oi i	OIIII	1990, 1 art 10, 1111	e 20, t	וו נוו	e orga	ilizatio	,,,,		
(a) Name of			7.5		(e) Original	(f) Balance due	(a)	In	(h) Ap	proved	(i) W	/ritten	
•						principal amount	\ \ \	,	default?						
				То	From				Yes	No	Yes	No	Yes	No	
														<u> </u>	
														<u> </u>	
				_										<u> </u>	
				_											
						<u> </u>									
Fotal Part III	Grants or As	sistance B	enefitina Inte	ereste	d Per										
	_		_												
(a) I	Name of interested p							(d) Type	of	Т	10) Purp	088.0	 f	
(4)	varie of interested p	Jerson	the transactions (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, rson (b) Relationship between disqualified person and organization (c) Description of transaction answered "Yes" on Form 990 and organization (c) Description of transaction answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; and or Form 990, Part X, line 5, 6, or 22. (b) Relationship (c) Purpose of loan or form 990 and principal amount or loan or loa		assista										
						9,47	0.	FINANCIA	LΑ	IDF	INA	NCI	AL	AID	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2019

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Employer identification number

93-0386858 LEWIS & CLARK COLLEGE Part I Types of Property (a) (b) (c) (d) Number of Noncash contribution Check if Method of determining contributions or amounts reported on applicable noncash contribution amounts items contributed Form 990, Part VIII, line 1g Х 20,000. APPRAISAL Art - Works of art Art - Historical treasures 2 Art - Fractional interests 3 Books and publications 4 5 Clothing and household goods Cars and other vehicles 6 Boats and planes 7 Intellectual property 8 Securities - Publicly traded 348,984.FMV Х 10 Securities - Closely held stock Securities - Partnership, LLC, or trust interests Securities - Miscellaneous 12 13 Qualified conservation contribution -Historic structures Qualified conservation contribution - Other 14 Real estate - Residential 15 Real estate - Commercial 16 Real estate - Other 17 30,541. APPRAISAL Х 18 Collectibles Food inventory 19 Drugs and medical supplies 20 Taxidermy 21 Historical artifacts 22 Scientific specimens 23 24 Archeological artifacts 66,647.COST 194 (SUPPLIES Х 25 26 Other 27 Other Other 28 Number of Forms 8283 received by the organization during the tax year for contributions 3 Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for Х exempt purposes for the entire holding period? 30a **b** If "Yes," describe the arrangement in Part II. Х Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? 31 31 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash Х contributions? 32a **b** If "Yes," describe in Part II. If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, 33

932141 09-27-19

LHA

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2019

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.
SCHEDULE M, PART I, COLUMN (B):
THE NUMBER REPORTED REPRESENTS THE NUMBER OF CONTRIBUTIONS OF EACH TYPE
OF ITEM.
SCHEDULE M, LINE 32B:
SALES OF NON-CASH CONTRIBUTIONS (OTHER THAN PUBLICLY TRADED SECURITIES)
HAPPEN VERY INFREQUENTLY, BUT TYPICALLY AN INDEPENDENT APPRAISER OR
OTHER EXPERT IS HIRED TO ASSIST IN THE SALE OF DONATED ITEMS WHICH ARE
OF SIGNIFICANT VALUE.

932142 09-27-19 Schedule M (Form 990) 2019

SCHEDULE O

Internal Revenue Service

(Form 990 or 990-EZ)

Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

2019
Open to Public Inspection

OMB No. 1545-0047

Name of the organization

LEWIS & CLARK COLLEGE

Employer identification number 93-0386858

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

THE MISSION OF LEWIS & CLARK COLLEGE IS TO KNOW THE TRADITIONS OF THE

LIBERAL ARTS, TO TEST THEIR BOUNDARIES THROUGH ONGOING EXPLORATION, AND

TO HAND ON TO SUCCESSIVE GENERATIONS THE TOOLS AND DISCOVERIES OF THIS

QUEST. BY THESE MEANS, THE COLLEGE PURSUES THE AIMS OF ALL LIBERAL

LEARNING: TO SEEK KNOWLEDGE FOR ITS OWN SAKE AND TO PREPARE FOR CIVIC

LEADERSHIP.

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

LIBERAL LEARNING: TO SEEK KNOWLEDGE FOR ITS OWN SAKE AND TO PREPARE FOR

CIVIC LEADERSHIP.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

CAREER COUNSELING, INTERNSHIPS, LEADERSHIP & DEVELOPMENT, AND

ENTREPRENEURSHIP PROGRAMS. IN SUPPORT OF ITS ACADEMIC PROGRAMS, LEWIS &

CLARK OPERATES WELL-STOCKED LIBRARIES, AWARD-WINNING GREEN BUILDINGS,

AND OUTSTANDING ATHLETIC FACILITIES.

THE GRADUATE SCHOOL OF EDUCATION AND COUNSELING OFFERS NATIONALLY

ACCREDITED PROFESSIONAL PROGRAMS IN A WIDE RANGE OF EDUCATION AND

COUNSELING-RELATED FIELDS WITH SCHOLAR-PRACTITIONER FACULTY WHO CONDUCT

LEADING RESEARCH IN THEIR ACADEMIC FIELDS, WHILE REMAINING DEEPLY

EMBEDDED IN THE REAL NEEDS OF LOCAL COMMUNITIES, AGENCIES, AND

INSTITUTIONS. DRAWING STUDENTS FROM ACROSS THE COUNTRY AND

INTERNATIONALLY, THE LAW SCHOOL HAS A NATIONAL REACH WITH GRADUATES

PRACTICING IN MANY AREAS OF LAW. WITH RIGOROUS CLASSROOM TEACHING AND A

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2019)

Name of the organization **Employer identification number** 93-0386858 LEWIS & CLARK COLLEGE WIDE VARIETY OF OPPORTUNITIES TO GAIN PRACTICAL EXPERIENCE, THE LAW SCHOOL'S ENVIRONMENTAL PROGRAM HAS CONSISTENTLY BEEN RANKED AS ONE OF THE BEST IN THE NATION FOR MANY YEARS. ASIDE FROM TRADITIONAL LAW DEGREE, SPECIAL CERTIFICATES ARE AVAILABLE FOR STUDENTS WHO PURSUE A PRESCRIBED CURRICULUM IN BUSINESS, INTELLECTUAL PROPERTY, TAX, CRIMINAL LAW, GLOBAL LAW, PUBLIC INTEREST LAW, OR ENVIRONMENTAL LAW. FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS: DEVELOPMENT, DIVERSITY & INCLUSION, AND WELLNESS. OVER 340 STUDENT-ATHLETES COMPETE IN 19 NCAA DIVISION III SPORTS PROGRAMS OFFERED AT LEWIS & CLARK AND A LARGER NUMBER PARTICIPATE IN OTHER RECREATIONAL ACTIVITIES SUCH AS CLUB AND INTRAMURAL SPORTS. AT THE GRADUATE SCHOOL OF EDUCATION AND COUNSELING, STUDENTS BENEFIT FROM SPECIALIZED SUPPORT IN A RANGE OF AREAS RELATED TO PROFESSIONAL LICENSURE, ENDORSEMENTS, AND OTHER JOB RELATED CREDENTIALS. GIVEN THAT GRADUATES PURSUE POSITIONS FROM PORTLAND TO QATAR, THIS CAN BE A COMPLICATED PROCESS, INVOLVING MANY EXTERNAL AGENCIES AND ORGANIZATIONS. STUDENTS ARE GUIDED THROUGH THE PROCESS AND REQUIREMENTS RELEVANT TO THEIR SPECIFIC GOALS. THE GRADUATE SCHOOL ALSO SPONSORS A VARIETY OF VISITS BY SCHOOL DISTRICTS, MENTAL HEALTH AGENCIES, AND RELATED ORGANIZATIONS TO HELP STUDENTS MAKE CONNECTIONS WITH (AND OFTEN ACTUALLY INTERVIEW WITH) THEIR FUTURE EMPLOYERS. THE CAREER DEVELOPMENT OFFICE WORKS CLOSELY WITH LAW STUDENTS AND PROVIDES SERVICES SUCH AS MAKING MENTORS AVAILABLE TO ALL STUDENTS, MEETING WITH STUDENTS INDIVIDUALLY TO COUNSEL ON CAREER CHOICES, REVIEWING RESUMES, AND TAPING MOCK INTERVIEWS WITH PRACTICING

Schedule O (Form 990 or 990-EZ) (2019) Page 2 **Employer identification number** Name of the organization 93-0386858 LEWIS & CLARK COLLEGE ATTORNEYS. FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS: AND NUMEROUS FACULTY MEMBERS HAVE BEEN AWARDED FELLOWSHIPS TO CONDUCT RESEARCH AND TEACH ABROAD. AN AVERAGE CLASS SIZE OF 17 ALLOWS CLOSE CONTACT BETWEEN PROFESSORS AND STUDENTS AND CREATES OPPORTUNITIES FOR DISCUSSION AND COLLABORATION. OVER 90 PERCENT OF UNDERGRADUATE STUDENTS RECEIVE FINANCIAL ASSISTANCE THROUGH MERIT-BASED SCHOLARSHIPS, NEED-BASED GRANTS, LOANS, OR CAMPUS EMPLOYMENT. IN THE GRADUATE SCHOOL OF EDUCATION AND COUNSELING, STUDENTS AND FACULTY WORK CLOSELY TOGETHER IN A VARIETY OF CONTEXTS, FROM INTENSIVE FIELD-BASED INTERNSHIPS TO CO-AUTHORING RESEARCH ARTICLES. STUDENTS LEARN NOT ONLY TO BE EXCELLENT PRACTITIONERS, BUT LEADERS AND CHANGE AGENTS. THE LAW SCHOOL FACULTY MAKE THEMSELVES AVAILABLE OUTSIDE OF CLASS FOR MENTORING, AND TO EXPAND ON TOPICS TAUGHT IN CLASSES. IN ADDITION, THE LAW SCHOOL HAS A PROGRAM FOR STUDENTS WHO FEEL THE NEED FOR ACADEMIC SUPPORT DURING LAW SCHOOL, AS WELL AS A PROGRAM DESIGNED TO ENHANCE THE LIKELIHOOD OF BAR PASSAGE UPON GRADUATION. BEYOND ANY SPECIALIZED MAJORS, STUDENTS HONE THEIR ABILITIES AS KNOWLEDGEABLE AND LOGICAL THINKERS, ARTICULATE SPEAKERS, AND EFFECTIVE WRITERS. THE COLLEGE PROVIDES MANY RESOURCES TO SUPPORT STUDENTS. THESE SERVICES RANGE FROM TUTORING AT THE MATH SKILLS CENTER TO SUPPORT FROM ONE OF OUR COUNSELORS.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

AUXILIARY SERVICES RELATED TO AND SUPPORTING OUR EDUCATIONAL PURPOSE

SUCH AS STUDENT HOUSING, FOOD SERVICE, CAMPUS BOOKSTORE, PARKING AND

Name of the organization

LEWIS & CLARK COLLEGE

Employer identification number
93-0386858

TRANSPORTATION, AND SUMMER CONFERENCES.

EXPENSES \$ 21,313,749. INCLUDING GRANTS OF \$ 0. REVENUE \$ 19,807,834.

FORM 990, PART VI, SECTION A, LINE 1:

THE COLLEGE'S BYLAWS ESTABLISH AN EXECUTIVE COMMITTEE THAT CONSISTS OF THE
BOARD CHAIR, VICE CHAIRS, THE PRESIDENT, THE CHAIRS OF THE BOARD'S STANDING
COMMITTEES, AND OTHER TRUSTEES OR LIFE TRUSTEES WHO ARE APPOINTED BY THE
BOARD CHAIR. THE EXECUTIVE COMMITTEE IS EMPOWERED TO ACT ON BEHALF OF THE
FULL BOARD BETWEEN MEETINGS OF THE BOARD, ALTHOUGH THE EXECUTIVE COMMITTEE
MAY NOT (1) TAKE ANY ACTION INCONSISTENT WITH A PRIOR ACTION OF THE BOARD;
(2) APPOINT OR DISCHARGE THE PRESIDENT, AN ACTING PRESIDENT, OR ANY BOARD
MEMBER TO OR FROM ANY POSITION; (3) MATERIALLY AMEND THE ANNUAL OPERATING
BUDGET OR THE CAPITAL BUDGET OF THE COLLEGE; (4) AMEND THE ARTICLES OR
BYLAWS OF THE COLLEGE OR THE STANDING RULES OF THE BOARD; (5) SITE
PERMANENT BUILDINGS; (6) BORROW MONEY OR ENCUMBER ASSETS; (7) SELL A
SIGNIFICANT PORTION OF THE ASSETS OF THE COLLEGE; OR (8) TAKE ANY ACTION
THAT BY RESOLUTION HAS BEEN RESERVED FOR THE FULL BOARD.

FORM 990, PART VI, SECTION A, LINE 7A:

ALL VOTING TRUSTEES ARE ELECTED OR APPOINTED BY THE BOARD OF TRUSTEES,

EXCEPT THAT THE PRESIDENT OF THE COLLEGE, AND THE PRESIDENTS OF THE COLLEGE

OF ARTS AND SCIENCES ALUMNI ASSOCIATION AND LAW SCHOOL ALUMNI ASSOCIATION

ARE EX OFFICIO VOTING MEMBERS OF THE BOARD DURING THEIR RESPECTIVE TERMS OF

SERVICE.

FORM 990, PART VI, SECTION B, LINE 11B:

1. A DRAFT OF FORM 990 IS REVIEWED BY THE CHIEF FINANCIAL OFFICER AND VICE

PRESIDENT FOR OPERATIONS. THE CHIEF FINANCIAL OFFICER AND VICE PRESIDENT

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Schedule O (Form 990 or 990-EZ) (2019)

Name of the organization LEWIS & CLARK COLLEGE

Employer identification number 93-0386858

FOR OPERATIONS CONSULTS WITH THE GENERAL COUNSEL AND IDENTIFIES SPECIFIC

AREAS FOR SECONDARY REVIEW AS NEEDED. 2. THE AUDIT COMMITTEE WILL MEET IN

FEBRUARY OR MARCH OF EACH YEAR TO REVIEW THE FINAL DRAFT OF FORM 990. 3.

THE BUSINESS OFFICE WILL FORWARD THE ELECTRONIC PUBLIC VERSION OF THE FORM

990 TO THE AUDIT COMMITTEE FOR REVIEW PRIOR TO THE AUDIT COMMITTEE MEETING.

4. THE FULL DETAIL OF SCHEDULE B DONORS WILL BE MADE AVAILABLE TO THE BOARD

CHAIR FOR REVIEW IN HARD COPY. 5. THE COMMITTEE WILL REVIEW THE COMPLETE

FORM 990 AND HAVE THE ABILITY TO ASK QUESTIONS OF THE ADMINISTRATION AND

THE COLLEGE'S TAX CONSULTANTS. 6. FOLLOWING THE AUDIT COMMITTEE MEETING

THE ELECTRONIC VERSION OF THE PUBLIC FORM 990 WILL BE SENT TO EACH TRUSTEE.

TRUSTEES WILL HAVE THE ABILITY TO ASK QUESTIONS BY EMAIL OR BY PHONE.

FORM 990, PART VI, SECTION B, LINE 12C:

A BOARD MEMBER OR BOARD COMMITTEE MEMBER SHALL BE CONSIDERED TO HAVE A

CONFLICT OF INTEREST IF: (1) SUCH BOARD OR COMMITTEE MEMBER HAS EXISTING OR

POTENTIAL FINANCIAL OR OTHER INTERESTS WHICH IMPAIR OR MIGHT REASONABLY

APPEAR TO IMPAIR SUCH PERSON'S INDEPENDENT JUDGMENT IN THE DISCHARGE OF HIS

OR HER RESPONSIBILITIES TO THE COLLEGE; OR (2) SUCH PERSON IS AWARE THAT A

MEMBER OF HIS OR HER FAMILY, OR ANOTHER ORGANIZATION IN WHICH SUCH PERSON

IS AN OFFICER OR DIRECTOR OR IS OTHERWISE INVOLVED, HAS SUCH EXISTING OR

POTENTIAL CONFLICT OF INTEREST. ALL BOARD OR COMMITTEE MEMBERS SHALL

DISCLOSE TO THE BOARD OR TO THE COMMITTEE ANY POSSIBLE CONFLICT OF INTEREST

AT THE EARLIEST PRACTICABLE TIME AND, IF THE MATTER IS UNCERTAIN, MAY

REQUEST THE BOARD OR COMMITTEE TO RESOLVE THE QUESTIONS BY MAJORITY VOTE.

ANNUALLY ALL MEMBERS OF THE BOARD OF TRUSTEES ARE ASKED TO SIGN A CONFLICT

OF INTEREST DISCLOSURE STATEMENT. NO BOARD OR COMMITTEE MEMBER SHALL VOTE

ON ANY MATTER UNDER CONSIDERATION AT A BOARD OR COMMITTEE MEETING IN WHICH

SUCH PERSON HAS A CONFLICT OF INTEREST. THE MINUTES OF SUCH MEETINGS SHALL

Name of the organization LEWIS & CLARK COLLEGE

Employer identification number 93-0386858

REFLECT THAT A DISCLOSURE WAS MADE AND THAT THE PERSON HAVING A CONFLICT OF

INTEREST ABSTAINED FROM VOTING. ANNUALLY EACH OFFICER OF THE COLLEGE IS

REQUIRED TO REVIEW THE COLLEGE'S CODE OF ETHICS, WHICH INCLUDES OUR

CONFLICT OF INTEREST POLICY, AND ACKNOWLEDGE COMPLIANCE.

FORM 990, PART VI, SECTION B, LINE 15:

THE COLLEGE IS GOVERNED BY AN INDEPENDENT BOARD OF TRUSTEES. THE BOARD IS

RESPONSIBLE FOR THE APPOINTMENT, EVALUATION AND COMPENSATION OF THE

PRESIDENT OF THE COLLEGE. THE BOARD HAS ESTABLISHED A COMPENSATION

COMMITTEE, WHICH CONSISTS OF THREE TO FIVE INDEPENDENT TRUSTEES APPOINTED

BY THE CHAIR OF THE BOARD, PLUS THE CHAIR OF THE BOARD AS AN EX OFFICIO

MEMBER. THE COMMITTEE ANNUALLY EVALUATES THE PRESIDENT AND DETERMINES THE

PRESIDENT'S COMPENSATION, TAKING INTO ACCOUNT ANNUAL SURVEY DATA FROM PEER

INSTITUTIONS. THIS PROCESS WAS COMPLETED IN SPRING, 2019 FOR THE

PRESIDENT'S COMPENSATION EFFECTIVE SEPTEMBER 1, 2019.

THE COMPENSATION FOR THE VICE PRESIDENTS AND DEANS OF THE COLLEGE IS

DETERMINED BY THE PRESIDENT. WHEN SETTING COMPENSATION, THE PRESIDENT

CONSIDERS COMPENSATION SURVEYS OF SIMILAR PEER INSTITUTIONS, AS WELL AS

INTERNAL COMPENSATION DATA. THIS PROCESS WAS COMPLETED IN SEPTEMBER 2019

FOR COMPENSATION EFFECTIVE RETROACTIVE TO SEPTEMBER 1, 2019. INFORMATION

REGARDING THE COMPENSATION OF VICE PRESIDENTS AND DEANS IS REQUIRED BY

BOARD POLICY TO BE SHARED ANNUALLY WITH THE BOARD OF TRUSTEE'S COMPENSATION

COMMITTEE.

FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990:

AK, CO, DC, MA, MD, MI, NH, NJ, NY, OR, PA, VA, WA, WV

Name of the organization LEWIS & CLARK COLLEGE	Employer identification number 93-0386858
FORM 990, PART VI, SECTION C, LINE 18:	
THE FORM 990 IS MADE AVAILABLE TO THE PUBLIC ON THE COLLEG	E'S WEBSITE AND
UPON REQUEST. IN LIEU OF FORM 1023, A LETTER FROM THE IRS	DATED JUNE 3,
2002 ACKNOWLEDGING THE ORGANIZATION'S TAX EXEMPT STATUS UN	DER SECTION
501(C)(3) OF THE INTERNAL REVENUE CODE IS MADE AVAILABLE T	O THE PUBLIC ON
THE ORGANIZATION'S WEBSITE.	
FORM 990, PART VI, SECTION C, LINE 19:	
THE COLLEGE'S GOVERNING DOCUMENTS (CORPORATE BY-LAWS) AND	THE AUDITED
FINANCIAL STATEMENTS ARE MADE AVAILABLE TO THE PUBLIC ON T	HE ORGANIZATION'S
WEBSITE. THE COLLEGE'S CONFLICT OF INTEREST POLICY IS MAD	E AVAILABLE TO
THE PUBLIC UPON REQUEST.	
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:	
CHANGE IN VALUE OF SPLIT INTEREST AGREEMENTS	198,845.
CHANGE IN VALUE OF SWAP AGREEMENTS	-1,917,594.
TOTAL TO FORM 990, PART XI, LINE 9	-1,718,749.

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Department of the Treasury Internal Revenue Service Name of the organization

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

	LEWIS & CLARK	COLLEGE					93-03868	58	
Part I	Identification of Disregarded Entities. Complet	e if the organization answered "Yes"	on Form 990, Part IV, line 33	.					
	(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total inco	(e) me End-of-year		Direct c	(f) ontrolling ntity	9
Part II	Identification of Related Tax-Exempt Organiza	tions. Complete if the organization a	answered "Yes" on Form 990	, Part IV, line 34, b	pecause it had one	or more	related tax-exer	npt	
raitii	organizations during the tax year.	T		Γ	T			1	
	(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	Dired	(f) ct controlling entity	contr	g) 512(b)(13) rolled ity?
					501(c)(3))			Yes	No

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)		(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total	Share of end-of-year assets	Disprop	ortionate itions?	Code V-UBI amount in box	General of managing partner?	Percentage ownership
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes No	
	1										
	1										
	1										
-											
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-	1										
	1										
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Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership	1	tion b)(13) rolled tity?
		country)		·				Yes	No
	CHARITABLE REMAINDER		/-		4-	,_			
CHARITABLE REMAINDER UNITRUSTS (11)	TRUST	OR	N/A	TRUST	N/A	N/A	N/A		X
	_								
	-								

Page 3

Yes No

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

b	Gift, grant, or capital contribution to related organization(s)				1b	X	
С	Gift, grant, or capital contribution from related organization(s)				1c	X	
d	Loans or loan guarantees to or for related organization(s)				1d	X	
е	Loans or loan guarantees by related organization(s)				1e	X	
	Dividends from related organization(s)				1f	X	
g	Sale of assets to related organization(s)				1g	X	
h	Purchase of assets from related organization(s)				1h	X	
i	Exchange of assets with related organization(s)				1i	X	
j	Lease of facilities, equipment, or other assets to related organization(s)				1j	X	
k	Lease of facilities, equipment, or other assets from related organization(s)				1k	Х	
	Performance of services or membership or fundraising solicitations for related organize				11	X	
m	Performance of services or membership or fundraising solicitations by related organiz				1m	X	
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization				1n	X	
					10	X	
 P Reimbursement paid to related organization(s) for expenses Reimbursement paid by related organization(s) for expenses 							
					1q	X	
r	Other transfer of cash or property to related organization(s)				1r	X	
s	Other transfer of cash or property from related organization(s)				1s	X	
2	If the answer to any of the above is "Yes," see the instructions for information on who	o must complete th	is line, including covered re	elationships and transaction thresholds.			
	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount in	/olved		
(1)							
(2)							
(3)							
(4)							
- -\							
(5)	+						
(6)							
932163	09-10-19	100		Schedule	R (Form 9	90) 2019	

Page 4

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec 501(c)(3) orgs.?	(g) Share of end-of-year assets	Dispretion allocat	opor- late tions?	General manage partner	(k) Percentage ownership
	_								000) 0040