** PUBLIC DISCLOSURE COPY **

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public. ► Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury Internal Revenue Service

<u>A I</u>	For the	lpha 2020 calendar year, or tax year beginning $$ JUN $$ $$ 1 $$, $$ $$ $$ $$ $$ 2 $$ $$ $$ 2 $$ $$ $$ and en	nding ${f M}$	AY 31, 202	21	
В	Check if applicable	C Name of organization		D Employer iden	tification number	
Г	Addre	LEWIS & CLARK COLLEGE				
	Name chang Initial			93-0386	5858	
Ļ	return	,	loom/suite	E Telephone num		
	Final return/ termin			503-768		
_	termin ated Ameno			G Gross receipts \$	270,634,542	•
L	return	FORTLAND, OR 3/213-7073		H(a) Is this a grou		
L	Application pendir			for subordina	—	
_		SAME AS C ABOVE			res included? Yes N	0
		empt status: X 501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1) or	527	· · · · · · · · · · · · · · · · · · ·	h a list. See instructions	
		te: ► WWW • LCLARK • EDU organization: X Corporation Trust Association Other ►	Vaan	H(c) Group exemp		<u></u>
	art I	Summary	L Year (or formation: 1940	M State of legal domicile: C	<u> </u>
		Briefly describe the organization's mission or most significant activities: SEE SO	CHEDII	LE O		—
e S	1	Briefly describe the organization's mission or most significant activities.	CILEDO.			_
Governance	2	Check this box if the organization discontinued its operations or disposed	d of more	than 25% of its not	accate	_
Veri	3			ı		1
ģ	4	Number of independent voting members of the governing body (Part VI, line 1a)				9
ళ	5	Total number of individuals employed in calendar year 2020 (Part V, line 2a)			5 243	
iŧi	6	Total number of volunteers (estimate if necessary)			6 144	
Activities &	7 a	Total unrelated business revenue from Part VIII, column (C), line 12			7a -231,505	
ď	b	Net unrelated business taxable income from Form 990-T, Part I, line 11			7b 33,722	
				Prior Year	Current Year	
ø)	8	Contributions and grants (Part VIII, line 1h)		14,332,801		
Revenue	9	Program service revenue (Part VIII, line 2g)	60,452,495			
eve	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		13,902,456		
E	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		4,630,099		
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		93,317,851		
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		63,984,146		•
	14	Benefits paid to or for members (Part IX, column (A), line 4)				•
S	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		72,676,175		
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)	<u> </u>		0. 0	•
ă	. b	Total fundraising expenses (Part IX, column (D), line 25) 3,172,813		FO 020 202	12 554 406	
ш	''	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		59,039,303		
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	······ <u> </u>	95,699,624		
	19	Revenue less expenses. Subtract line 18 from line 12		-2,381,773		•
Net Assets or		Tatal assets (Dart V. Kas 10)		ginning of Current Yea 04,918,917		—
SSE	20	Total assets (Part X, line 16)	1	84,506,891		
let /	21 22	Total liabilities (Part X, line 26) Net assets or fund balances. Subtract line 21 from line 20		20,412,026		
P	art II	Signature Block	3	20,412,020	7. 374, 774, 707	÷
		Ities of perjury, I declare that I have examined this return, including accompanying schedules a	and stateme	nts, and to the best of	f my knowledge and belief, it is	<u> </u>
		t, and complete. Declaration of preparer (other than officer) is based on all information of whic			in my kinowiougo una bollot, it lo	
	,					_
Sig	n	Signature of officer		Date		_
Her		ANDREA DOOLEY, CFO & VP FOR OPERATIONS				
		Type or print name and title				_
		Print/Type preparer's name Preparer's signature	1	Date Check	L	_
Paid	d	LAWRENCE H. MOHR, CPA LAWRENCE H. MOHR	, CP 0	3/29/22 self-en		
Pre	parer	Firm's name ▶ BAKER TILLY US, LLP			▶ 39-0859910	_
Use	Only	Firm's address 225 S 6TH ST #2300				
_		MINNEAPOLIS, MN 55402		Phone no. 6	512.876.4500	
Ma	y the IF	RS discuss this return with the preparer shown above? See instructions			X Yes N	lo

Гаі	Statement of Frogram dervice Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	THE MISSION OF LEWIS & CLARK COLLEGE IS TO KNOW THE TRADITIONS OF THE
	LIBERAL ARTS, TO TEST THEIR BOUNDARIES THROUGH ONGOING EXPLORATION,
	AND TO HAND ON TO SUCCESSIVE GENERATIONS THE TOOLS AND DISCOVERIES OF
	THIS QUEST. BY THESE MEANS, THE COLLEGE PURSUES THE AIMS OF ALL
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	$(\text{Code: } ___) \text{ (Expenses \$ } __115 \text{, } 106 \text{, } 086 \text{.} \\ \text{including grants of \$ } ___68 \text{, } 879 \text{, } 023 \text{.} \\ \text{) (Revenue \$ } ___142 \text{, } 203 \text{, } 674 \text{.} \\ \text{(Code: } ____) \text{ (Revenue \$ } ___142 \text{, } 203 \text{, } 674 \text{.} \\ \text{(Code: } _____) \text{ (Revenue \$ } ___142 \text{, } 203 \text{, } 674 \text{.} \\ \text{(Code: } _____) \text{ (Revenue \$ } ___142 \text{, } 203 \text{, } 674 \text{.} \\ \text{(Code: } _____) \text{ (Revenue \$ } ___142 \text{, } 203 \text{, } 674 \text{.} \\ \text{(Code: } ______) \text{ (Revenue \$ } ___142 \text{, } 203 \text{, } 674 \text{.} \\ \text{(Code: } ______) \text{ (Revenue \$ } ______] \text{ (Revenue \$ } _______] \text{ (Revenue \$ } _________) \text{ (Revenue \$ } ___________) \text{ (Revenue \$ } _________________) \text{ (Revenue \$ } __________________________________$
	ACADEMICS: LEWIS & CLARK COLLEGE SUPPORTS ITS EDUCATIONAL MISSION BY
	PREPARING STUDENTS FOR WORLD CITIZENSHIP THROUGH RIGOROUS CURRICULA AND
	RICH EXPERIENCES BOTH IN AND OUT OF THE CLASSROOM. THE COLLEGE OF ARTS
	AND SCIENCES OFFERS 29 MAJORS AND 31 MINORS IN THE SCIENCES, ARTS,
	HUMANITIES, AND SOCIAL SCIENCES. A STUDENT-FACULTY RATIO OF 12 TO 1 IS
	PROVIDED FOR A DIVERSE COMMUNITY OF STUDENTS FROM 47 STATES AND THE
	DISTRICT OF COLUMBIA, PUERTO RICO, THE VIRGIN ISLANDS, AND FROM
	APPROXIMATELY 49 OTHER COUNTRIES. A WIDE RANGE OF OVERSEAS AND
	OFF-CAMPUS PROGRAMS FORM AN INTEGRAL PART OF THE TOTAL EDUCATIONAL
	EXPERIENCE AT LEWIS & CLARK. THE COLLEGE IS COMMITTED IN HELPING
	STUDENTS DEVELOP THE SKILLS TO UNDERSTAND, CREATE, AND CONNECT THEIR
	EDUCATIONAL EXPERIENCE WITH FUTURE GOALS THROUGH PROGRAMS SUCH AS
4b	(Code:) (Expenses \$16,774,398. including grants of \$) (Revenue \$2,832,736.
	STUDENT SERVICES: STUDENT EXPERIENCE IS CRITICAL TO OUR MISSION AND
	LEWIS & CLARK IS DEDICATED IN SUPPORTING STUDENTS' TRANSITION TO
	COLLEGE BY ENCOURAGING PERSONAL DEVELOPMENT, PROMOTING CO-CURRICULAR
	LEARNING, STIMULATING EDUCATIONAL SUCCESS, AND HELPING PREPARE STUDENTS
	FOR LIFELONG CAREERS. LEWIS & CLARK IS A RESIDENTIAL CAMPUS, LOCATED ON
	137 WOODED ACRES IN SOUTHWEST PORTLAND. FIRST AND SECOND YEAR STUDENTS
	ARE REQUIRED TO LIVE ON CAMPUS AND APPROXIMATELY 70% OF ALL LEWIS &
	CLARK UNDERGRADUATE STUDENTS LIVE ON CAMPUS. THE COLLEGE PROVIDES A
	RANGE OF STUDENT SERVICES AND SUPPORT WITH MORE THAN 100 REGISTERED
	STUDENT-RUN CLUBS AND ORGANIZATIONS. THE DIVISION OF STUDENT LIFE
	PARTNERS WITH THE UNDERGRADUATE STUDENTS THROUGH THEIR DEVELOPMENT IN
	ACADEMIC & EXPERIENTIAL LEARNING, CIVIC LEADERSHIP & CAREER
4c	(Code:) (Expenses \$10 , 703 , 718 including grants of \$) (Revenue \$)
	ACADEMIC SUPPORT: LEWIS & CLARK IS COMMITTED TO THE ACADEMIC SUCCESS OF
	EVERY STUDENT AND CARRIES OUT ITS MISSION THROUGH GIVING EACH STUDENT
	THE OPPORTUNITY TO DISCOVER THEMSELVES AND THE WORLD THROUGH THE STUDY
	OF THE ARTS, THE HUMANITIES, AND THE MATHEMATICAL, NATURAL, AND SOCIAL
	SCIENCES. OVER NINETY-ONE PERCENT OF FULL TIME FACULTY HOLD A PH.D. OR
	TERMINAL DEGREE IN THEIR FIELDS. MANY OF OUR FACULTY ARE ACTIVE IN
	RESEARCH AND SCHOLARSHIPS AND HAVE BEEN TREMENDOUSLY SUCCESSFUL IN
	SECURING PRESTIGIOUS AWARDS AND APPOINTMENTS INCLUDING FULBRIGHT ALUMNI
	AMBASSADOR, COUNCIL FOR THE ADVANCEMENT AND SUPPORT OF EDUCATION (CASE)
	AND THE CARNEGIE FOUNDATION FOR THE ADVANCEMENT FOR TEACHING FOR
	TEACHER OF YEAR AWARDS. SEVERAL FACULTY MEMBERS HAVE RECENTLY BEEN
	RECOGNIZED FOR EXCELLENCE IN TEACHING WITH GRAVES AWARDS IN HUMANITIES
4d	Other program services (Describe on Schedule O.)
	(Expenses \$ 16,924,570. including grants of \$) (Revenue \$ 15,125,138.)
4e	Total program service expenses ► 159,508,772.
	000 /

10180329 144198 124895

Form 990 (2020) LEWIS & CLARK COLLEGE Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
·	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		x
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	<u> </u>		
Ü	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		x
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	-		
′		7		x
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	-		
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete		v	
_	Schedule D, Part III	8_	X	_
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			٦,
	If "Yes," complete Schedule D, Part IV	9		<u> </u>
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Х	
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	Х	
h	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Х	
14a		14a	X	
14a b	Did the organization maintain an office, employees, or agents outside of the United States? Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,	 -a		
D	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
		14b	Х	
15	or more? If "Yes," complete Schedule F, Parts I and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	140	21	
15		45	Х	
40	foreign organization? If "Yes," complete Schedule F, Parts II and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	15	21	_
16		4.0		x
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		<u> </u>
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			\ . ,
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines		7.7	
	1c and 8a? If "Yes," complete Schedule G, Part II	18	X	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		<u> X</u>
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		<u> </u>
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I. Parts I and II	21	Х	

Form 990 (2020) LEWIS & CLARK COLLEGE
Part IV Checklist of Required Schedules (continued)

	· /		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	X	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			37
	Schedule K. If "No," go to line 25a	24a		_X_
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	24c		
А	any tax-exempt bonds? Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		_X_
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		<u>X</u>
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled		37	
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27	X	
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
_	instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If	28a		х
h	"Yes," complete Schedule L, Part IV	28b	Х	
	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30	X	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		<u> </u>
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			v
04	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		_X_
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	34	Х	
35.2	Part V, line 1 Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	21	X
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			 -
~	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		_X_
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
Da	Note: All Form 990 filers are required to complete Schedule O t V Statements Regarding Other IRS Filings and Tax Compliance	38	X	L
Par				
	Check if Schedule O contains a response or note to any line in this Part V			
10	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		Yes	No
	Enter the number reported in Box 3 of Form 1090. Enter -0- if not applicable Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c		
032004	12-23-20	Form	990	(2020)

Statements Regarding Other IRS Filings and Tax Compliance (continued) Part V Yes No 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, 2436 filed for the calendar year ending with or within the year covered by this return Х b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) Х 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? Х **b** If "Yes," has it filed a Form 990-T for this year? *If* "No" to line 3b, provide an explanation on Schedule O 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? Х 4a **b** If "Yes," enter the name of the foreign country ▶ **GERMANY** See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). X **5a** Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? X Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5b c If "Yes" to line 5a or 5b, did the organization file Form 8886-T? 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit Х any contributions that were not tax deductible as charitable contributions? b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 7 Organizations that may receive deductible contributions under section 170(c). Х Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 7a Х If "Yes," did the organization notify the donor of the value of the goods or services provided? 7b Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required X to file Form 8282? 7с d If "Yes," indicate the number of Forms 8282 filed during the year 7d Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7g If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? 7h Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? 8 9 Sponsoring organizations maintaining donor advised funds. Did the sponsoring organization make any taxable distributions under section 4966? 9a Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? 9b 10 Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12 10a Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 11 Section 501(c)(12) organizations. Enter: Gross income from members or shareholders Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? 13a Note: See the instructions for additional information the organization must report on Schedule O. Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans Enter the amount of reserves on hand X Did the organization receive any payments for indoor tanning services during the tax year? b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O 14b Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or Х excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N. X Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

Form 990 (2020)

If "Yes," complete Form 4720, Schedule O.

LEWIS & CLARK COLLEGE Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI						X
Sec	tion A. Governing Body and Management						
				_		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a		31			
	If there are material differences in voting rights among members of the governing body, or if the governing						
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.						
b	Enter the number of voting members included on line 1a, above, who are independent	1b		29			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship	with a	ny other				
	officer, director, trustee, or key employee?				2		X
3	Did the organization delegate control over management duties customarily performed by or under the			···· [
	of officers, directors, trustees, or key employees to a management company or other person?				3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 9			····· [4		X
5	Did the organization become aware during the year of a significant diversion of the organization's ass	ets?		····· [5		X
6	Did the organization have members or stockholders?			·····	6		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or ap						
	more members of the governing body?				7a	х	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, st			···· [
	persons other than the governing body?				7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the yea			···			
а	The governing body?	-	-	[8a	Х	
b	Each committee with authority to act on behalf of the governing body?			- 1	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be read			····· [
	organization's mailing address? If "Yes." provide the names and addresses on Schedule O				9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Re	venue	Code.)				
	, , , , ,		,	_		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?			[10a		_X_
b	If "Yes," did the organization have written policies and procedures governing the activities of such ch	apters	, affiliates,				
	and branches to ensure their operations are consistent with the organization's exempt purposes?			[10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body	/ befor	e filing the form	1?	11a	Х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.						
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13				12a	Х	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise				12b	Х	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If " γ	'es," de	escribe				
	in Schedule O how this was done				12c	X	
13	Did the organization have a written whistleblower policy?				13	X	
14	Did the organization have a written document retention and destruction policy?				14	Х	
15	Did the process for determining compensation of the following persons include a review and approva		dependent				
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			-		7,	
	The organization's CEO, Executive Director, or top management official			- 1	15a	X	
b	Other officers or key employees of the organization			····	15b	Х	
40	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).						
168	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangen			- 1	10-		X
L	taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluat			····	16a		Λ
Ø		-	-				
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organ exempt status with respect to such arrangements?			ı	16b		
Sec	exempt status with respect to such arrangements?				IUU		
17	List the states with which a copy of this Form 990 is required to be filed ▶AK , CO , DC , MA , M	D,M	I,NH,NJ,	NY,	OR,	PA,	VA
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, ar						
	for public inspection. Indicate how you made these available. Check all that apply.		,	, -	,		
	X Own website Another's website X Upon request Other (explain	on Sc	hedule O)				
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, co			y, and	financ	ial	
	statements available to the public during the tax year.			-			
20	State the name, address, and telephone number of the person who possesses the organization's boo	ks and	records >				
	ANDREA DOOLEY - 503-768-7801						
	615 S PALATINE HILL ROAD, PORTLAND, OR 97219-7899						
032006	SEE SCHEDULE O FOR FULL LIST OF STATES				Form	990	(2020)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

(A)	(B)			(((D)	(E)	(F)
Name and title	Average	(do		Posi heck i		1 than (one	Reportable	Reportable	Estimated
	hours per					s both or/trus		compensation	compensation	amount of
	week (list any							from the	from related organizations	other compensation
	hours for	director				P		organization	(W-2/1099-MISC)	from the
	related	ee or	trustee			nsate		(W-2/1099-MISC)	(organization
	organizations	ltrust	nal tr		oyee	ed mo				and related
	below	Individual trustee or	Institutional t	cer	Key employee	Highest compensated employee	Former			organizations
	line)	Indi	Inst	Officer	Key	e Hig	For			
(1) WIEWEL, MARINUS	45.00							-44 -00		00.44=
PRESIDENT	45.00	Х		Х				514,530.	0.	28,117
(2) JOHNSON, JENNIFER J.	45.00									
DEAN OF THE LAW SCHOOL				Х				316,774.	0.	27,428
(3) REESE, DAVID	45.00									
VP, CHIEF OF STAFF, GENERAL COUNSEL,				Х				229,028.	0.	23,045
(4) KLONOFF, ROBERT	45.00							224 525		
PROFESSOR OF LAW	45.00					X		221,697.	0.	20,575
(5) DOOLEY, ANDREA	45.00	ł						000 550	•	20 52
CFO AND VP OF OPERATIONS	45.00			Х				202,572.	0.	32,536
(6) BLUMM, MICHAEL	45.00	ł				l		010 000	•	45 04
PROFESSOR OF LAW	45.00					X		212,990.	0.	17,243
(7) PARRY, JOHN	45.00							010 254	•	10 514
ASSOC DEAN OF LAW SCHOOL FACULTY	45.00					X		210,354.	0.	19,516
(8) WALTER, KENNETH	45.00							006 100	•	00 051
VP FOR ADVANCEMENT	45.00			X				206,102.	0.	20,853
(9) HOLMES-SULLIVAN, ROBIN	45.00							000 000	•	01 06
VP OF STUDENT LIFE AND DEAN OF STUDE	45.00			Х				202,807.	0.	21,869
(10) MCDOWELL, TERESA	45.00							100 006	•	00 500
PROFESSOR OF COUNSELING PSYCHOLOGY	45.00					X		198,026.	0.	20,529
(11) STAAB, ERIC	45.00							105 600	•	00 544
VP OF ADMISSIONS AND FINANCIAL AID	45.00			Х				197,690.	0.	20,741
(12) NEWELL, DOUGLAS	45.00	ł				l		101 055	•	10 20
PROFESSOR OF LAW	45.00					X		191,255.	0.	18,388
(13) FLETCHER, EARL SCOTT	45.00	ł						100 045	•	05 66
DEAN OF THE GRADUATE SCHOOL OF EDUCA				Х				182,847.	0.	25,668
(14) SUTTMEIER, BRUCE	45.00									
DEAN OF THE COLLEGE OF ARTS & SCIENC				Х				187,952.	0.	18,751
(15) FOWLER, STEPHANIE	4.00									_
TRUSTEE (CHAIR)	0.00	Х		Х				0.	0.	(
(16) HAYES, PAULA	2.00									
TRUSTEE (FIRST VICE CHAIR)		Х		Х				0.	0.	(
(17) ABENA, TONY	2.00									
TRUSTEE		Х						0.	0.	(

Form **990** (2020) 032007 12-23-20

Form 990 (2020) LEWIS & 0	CLARK CO)LL	ΕG	E					93-0386	858 Page 8
Part VII Section A. Officers, Directors, Trus		oloy	ees,	and	d Hig	ghes	t Co	ompensated Employee	s (continued)	
(A)	(B)			_ (0	C)			(D)	(E)	(F)
Name and title	Average	(do	not c		ition		one	Reportable	Reportable	Estimated
	hours per	box	unles	ss pei	rson is	s both	an	compensation	compensation	amount of
	week (list any				1 00.0	174140		from the	from related organizations	other
	hours for	direct				_		organization	(W-2/1099-MISC)	compensation from the
	related	ee or	stee			nsate		(W-2/1099-MISC)	(** ±* 1000 111100)	organization
	organizations	Individual trustee or director	nstitutional trustee		oyee	Highest compensated employee		,		and related
	below	vidual	itution	Je	Key employee	nest c	Former			organizations
	line)	Indi	Inst	Officer	Key	High	Богг			
(18) AL BADI, AHMED	2.00	1								_
TRUSTEE		Х						0.	0.	0.
(19) BERGMAN, MATTHEW	2.00	1								_
TRUSTEE		Х						0.	0.	0.
(20) CRUZ, SERENA	2.00	1								_
TRUSTEE		Х						0.	0.	0.
(21) DOVER, STEPHEN	2.00	ļ								
TRUSTEE		Х						0.	0.	0.
(22) DUBCHANSKY, SCOTT	2.00	ļ								
TRUSTEE		Х						0.	0.	0.
(23) FISCHER, GERALD	2.00	ļ								
TRUSTEE		Х						0.	0.	0.
(24) FRANCY, PATRICIA	2.00	ļ								
TRUSTEE		Х						0.	0.	0.
(25) FRONK, JENNIFER	2.00	ļ							•	
TRUSTEE		Х						0.	0.	0.
(26) HU, HEIDI	2.00								•	
TRUSTEE		X						0.	0.	0.
1b Subtotal								3,274,624.	0.	315,259.
c Total from continuation sheets to Part VI								0.	0.	0.
d Total (add lines 1b and 1c)								3,274,624.	0.	315,259.
2 Total number of individuals (including but n	ot limited to th	ose	liste	d ab	ove) wh	o re	ceived more than \$100,	UUU of reportable	95
compensation from the organization										Yes No
										1 162 140

Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

5 X

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
COMPASS GROUP USA, INC. (DBA BON APPETIT)	CATERING & FOOD	
2400 YORKMONT RD, CHARLOTTE, NC 28217	SERVICE	3,432,828.
A&A MAINTENANCE	HOUSEKEEPING &	
965 MIDLAND AVE, YONKERS, NY 10704	CUSTODIAL	1,079,342.
SKYLINE BUILDING MAINTENANCE, 17446 SW	HOUSEKEEPING &	
BOONES FERRY RD, LAKE OSWEGO, OR 97035	CUSTODIAL	823,999.
BREMIK CONSTRUCTION, INC.	CONSTRUCTION &	
1026 SE STARK ST, PORTLAND, OR 97214	GENERAL CONTRACTING	793,281.
CAMBRIDGE ASSOCIATES		
125 HIGH STREET, BOSTON, MA 02110	INVESTMENT ADVISORY	772,617.
2 Total number of independent contractors (including but not limited to those listed \$100,000 of compensation from the organization ► 33		

SEE PART VII, SECTION A CONTINUATION SHEETS

Form 990 LEWIS &	CLARK CC	ΙЦ	ıEG	E					93-038	6858
Part VII Section A. Officers, Directors, T	rustees, Key Er	nplo	yee	s, aı	nd H	lighe	est (Compensated Employe	es (continued)	
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average hours	(c	heck		ition that		v)	Reportable compensation	Reportable compensation	Estimated amount of
	per week (list any hours for related organizations below line)	stee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(27) HUTCHINGS, BRENT	2.00	.,						•	•	0
TRUSTEE		X						0.	0.	0.
(28) JAY, CHRISTOPHER TRUSTEE	2.00	x						0.	0.	0.
(29) KORHONEN, JOUNI	2.00							· ·	•	• •
TRUSTEE	2.00	Х						0.	0.	0.
(30) KRUPICKA, BRAD	2.00							•	•	•
TRUSTEE EX OFFICIO	2.00	Х						0.	0.	0.
(31) LEVEE, ROMAYNE	2.00									
TRUSTEE		Х						0.	0.	0.
(32) MABIE, DAVID	2.00									
TRUSTEE		Х						0.	0.	0.
(33) MACLEOD, CRAIG	2.00									
TRUSTEE		Х						0.	0.	0.
(34) MAHAFFY, PATRICK	2.00							_	_	_
TRUSTEE		Х						0.	0.	0.
(36) MCCASLIN, LIBBY	2.00								•	•
TRUSTEE	1 2 20	Х						0.	0.	0.
(37) MILLER, AMY	2.00	.							0	0
TRUSTEE	2.00	Х						0.	0.	0.
(38) NIELSON, PATRICK TRUSTEE	2.00	Х						0.	0.	0.
(39) OHMAN, CHRISTOPHER	2.00	Λ						0.	0.	0.
TRUSTEE EX OFFICIO	2.00	Х						0.	0.	0.
(40) PHADKE AJIT	2.00	25						•	•	•
TRUSTEE EX OFFICIO		х						0.	0.	0.
(41) ROBERTSON, LINDA	2.00							-	-	-
TRUSTEE		Х						0.	0.	0.
(42) SPENCER, JAMES	2.00									
TRUSTEE		Х						0.	0.	0.
(43) STADTER, JOHN	2.00									
TRUSTEE		Х						0.	0.	0.
(44) SWANSON, KENT	2.00									
TRUSTEE		Х	Щ			$oxed{oxed}$		0.	0.	0.
(45) THOMPSON, STACY	2.00	1								
TRUSTEE		Х						0.	0.	0.
(46) TRATOS, MARK	2.00							_		_
TRUSTEE	+	Х						0.	0.	0.
(47) WALDRON, JAY	2.00								_	^
TRUSTEE	1	Х	1	ı	ı	ı		0.	0.	0.

93-0386858

Form 990 (2020) LEWIS & Part VIII Statement of Revenue

		Check if Schedule O contain	ns a response	or note to any lin	e in this Part VIII			
				,	(A)	(B)	(C)	(D)
					Total revenue	Related or exempt	Unrelated	Revenue excluded from tax under
						function revenue	business revenue	sections 512 - 514
SS	1 :	a Federated campaigns	1a					
ant	' '							
Ę g		b Membership dues		24,470.				
ts, Ar	,	c Fundraising events		24,470.				
Gif	•	d Related organizations		F 2F1 100				
ns, Sim	•	e Government grants (contribution		5,351,189.				
erS	1	f All other contributions, gifts, grants		44 650 045				
ję t		similar amounts not included above		14,659,817.				
Contributions, Gifts, Grants and Other Similar Amounts	,	g Noncash contributions included in lines 1a-	-1f 1g \$	463,050.				
<u>ö</u> 5	l	h Total. Add lines 1a-1f		<u>,</u>	20,035,476.			
				Business Code				
ė	2 8	a TUITION AND FEES		611600	143,390,774.	143,390,774.		
Program Service Revenue	ı	b AUXILIARY SERVICES		900099	13,919,966.	13,919,966.		
Se		c CONTRACTS/EXCHANGE TRANS	ACTIONS	900099	290,675.	290,675.		
am		d						
ogr B		e						
Pro	1	f All other program service revenu	ne					
		g Total. Add lines 2a-2f		>	157,601,415.			
	3	Investment income (including di						
		other similar amounts)			11,138,935.		-231,505.	11,370,440.
	4	Income from investment of tax-			, ,		,	, ,
	5	Royalties		_	41,456.			41,456.
	3	Tioyanies	(i) Real	(ii) Personal				,
		- Cross rents	202,483.	(ii) i crooriai				
		a Gross rents 6a	218,652.					
		b Less: rental expenses 6b						
		c Rental income or (loss) 6c	-16,169.		16 160			16 160
		d Net rental income or (loss)	(i) Canuitian	(::\ Other:	-16,169.			-16,169.
	7 :	a Gross amount from sales of	(i) Securities	(ii) Other				
		, - 1	79,017,300.	5,000.				
	-	b Less: cost or other basis		_				
nue			65,147,816.	0.				
Ver		. ,	13,869,484.	5,000.				
her Revenue	•	d Net gain or (loss)	·····	<u></u>	13,874,484.			13,874,484.
her	8 8	 Gross income from fundraising ever 	nts (not					
₽		including \$ 24,4	170. of					
		contributions reported on line 1	c). See					
		Part IV, line 18	8a	15,429.				
	- 1	b Less: direct expenses	8b	12,595.				
		c Net income or (loss) from fundra	aising events		2,834.			2,834.
		a Gross income from gaming activ	-					
		Part IV, line 19	I					
			9b					
		c Net income or (loss) from gamin		>				
		a Gross sales of inventory, less re						
		and allowances						
		b Less: cost of goods sold						
		c Net income or (loss) from sales						
	`	2	c. mironitoly	Business Code				
ns	11 -	a REFUND OF SURPLUS SELF-I	NSURANCE	900099	1,028,140.	1,028,140.		
Jue		b RETURN OF PERKINS LOAN F		900099	260,930.	260,930.		
Miscellaneous Revenue					200,500.	200,550.		
Sce	(d All other revenue		900099	1,287,978.	1,287,978.		
Ξ	(d All other revenue			2,577,048.	1,207,570.		
					· · · · · ·	160 179 462	_231 505	25 273 045
	12	Total revenue. See instructions			205,255,479.	160,178,463.	-231,505.	25,273,045.

032009 12-23-20

Form 990 (2020) LEWIS & CLARK COLLEGE Part IX Statement of Functional Expenses

Secti	Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).									
	Check if Schedule O contains a respor									
	oot include amounts reported on lines 6b, Bb, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses					
1	$\label{prop:continuous} \mbox{Grants and other assistance to domestic organizations}$.							
	and domestic governments. See Part IV, line 21	25,406.	25,406.							
2	Grants and other assistance to domestic	60 040 600	60 040 600							
	individuals. See Part IV, line 22	68,848,602.	68,848,602.							
3	Grants and other assistance to foreign									
	organizations, foreign governments, and foreign	E 01F	E 01F							
	individuals. See Part IV, lines 15 and 16	5,015.	5,015.							
4	Benefits paid to or for members									
5	Compensation of current officers, directors,	2 521 220	1 010 102	1 270 220	221 717					
•	trustees, and key employees	2,521,238.	1,010,193.	1,279,328.	231,717.					
6	Compensation not included above to disqualified									
	persons (as defined under section 4958(f)(1)) and									
7	persons described in section 4958(c)(3)(B)	51 671 003	44,047,985.	5,752,206.	1,870,812.					
7 o	Other salaries and wages	31,0/1,003.	44,U41,JUJ•	3,134,400.	1,0/0,014.					
8	Pension plan accruals and contributions (include section 401(k) and 403(h) employer contributions)	4 005 100	3,385,514.	456,191.	163,395.					
•	section 401(k) and 403(b) employer contributions) Other employee benefits	7,778,650.		151,478.	238,654.					
9 10	Payroll taxes	3,911,874.	3,244,125.	514,245.	153,504.					
10 11	Fees for services (nonemployees):	J,J11,0/4•	J 4 4 4 1 1 4 J 6	J11,41J.	100,004•					
	Management									
	Legal	74,777.		74,777.						
	Accounting	115,780.		115,780.						
	Lobbying									
	Professional fundraising services. See Part IV, line 17									
	Investment management fees	898,055.		898,055.						
	Other. (If line 11g amount exceeds 10% of line 25,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		,						
ฮ	column (A) amount, list line 11g expenses on Sch O.)	11,066,951.	9,528,567.	1,304,262.	234,122.					
12	Advertising and promotion	214,001.	170,413.	29,182.	14,406.					
13	Office expenses	3,853,166.	2,299,395.	1,389,154.	164,617.					
14	Information technology	2,248,608.	660,393.	1,526,955.	61,260.					
15	Royalties		-							
16	Occupancy	2,749,092.	2,354,599.	394,493.						
17	Travel	800,488.	609,816.	168,047.	22,625.					
18	Payments of travel or entertainment expenses									
	for any federal, state, or local public officials \dots									
19	Conferences, conventions, and meetings	132,569.	87,196.	41,175.	4,198.					
20	Interest	5,942,219.	4,091,281.	1,850,938.						
21	Payments to affiliates									
22	Depreciation, depletion, and amortization	8,769,356.	6,497,040.	2,272,316.						
23	Insurance	3,214,997.	2,701,349.	513,648.						
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount list line 24e expenses on Schedule (A)									
а	amount, list line 24e expenses on Schedule 0.) MISCELLANEOUS EXPENSES	1,889,446.	955,528.	920,415.	13,503.					
a b	LIBRARY BOOKS/MATERIALS	1,597,837.	1,597,837.	720,4130	13,303.					
C	UBI TAXES PAID	7,144.	1,001,001	7,144.						
d		,,1111		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,						
	All other expenses									
25	Total functional expenses. Add lines 1 through 24e	182,341,374.	159,508,772.	19,659,789.	3,172,813.					
26	Joint costs. Complete this line only if the organization		,,		-,-:-,					
_•	reported in column (B) joint costs from a combined									
	educational campaign and fundraising solicitation.									
	Check here if following SOP 98-2 (ASC 958-720)									
	40.00.00			I	Form 990 (2020)					

Form 990 (2020)

Part X | Balance Sheet

Pai	tΧ	Balance Sheet			
		Check if Schedule O contains a response or note to any line in this Part X			
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	83,688.	1	257,226.
	2	Savings and temporary cash investments	71,389,036.	2	95,736,699.
	3	Pledges and grants receivable, net	5,777,136.	3	9,715,687
	4	Accounts receivable, net	88,358.	4	93,777
	5	Loans and other receivables from any current or former officer, director,			
		trustee, key employee, creator or founder, substantial contributor, or 35%			
		controlled entity or family member of any of these persons		5	
	6	Loans and other receivables from other disqualified persons (as defined			
		under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
ts	7	Notes and loans receivable, net	5,614,547.	7	7,070,199
Assets	8	Inventories for sale or use	61,054.	8	76,302
Ä	9	Prepaid expenses and deferred charges	343,633.	9	424,334
	10a	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D 10a 300, 400, 879.			
	b	Less: accumulated depreciation 10b 141,152,783.	165,302,326.		159,248,096
	11	Investments - publicly traded securities	143,520,264.	11	177,298,682
	12	Investments - other securities. See Part IV, line 11	108,911,590.	12	137,306,992
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets	2 225 225	14	
	15	Other assets. See Part IV, line 11	3,827,285.	15	0.
	16	Total assets. Add lines 1 through 15 (must equal line 33)	504,918,917.	16	587,227,994
	17	Accounts payable and accrued expenses	16,476,852.	17	20,704,461.
	18	Grants payable	E 062 002	18	6 F2F 010
	19	Deferred revenue	5,863,983.	19	6,535,018
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
ies	22	Loans and other payables to any current or former officer, director,			
Liabilities		trustee, key employee, creator or founder, substantial contributor, or 35%		00	
Lial	00	controlled entity or family member of any of these persons	150,845,053.	22	150,892,617.
	23	Secured mortgages and notes payable to unrelated third parties	130,043,033.	24	130,032,017
	24 25	Unsecured notes and loans payable to unrelated third parties Other liabilities (including federal income tax, payables to related third		24	
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	11,321,003.	25	14,300,929.
	26	Tabel Pala Pina Add Page 47 through 05	184,506,891.	25 26	192,433,025
	20	Organizations that follow FASB ASC 958, check here	101/300/031	20	132/133/023
Se		and complete lines 27, 28, 32, and 33.			
ınc	27	Net assets without donor restrictions	96,030,067.	27	114,826,448.
3ale	28	Net assets with donor restrictions	224,381,959.	28	279,968,521.
Jd E		Organizations that do not follow FASB ASC 958, check here			
Fur		and complete lines 29 through 33.			
ō	29	Capital stock or trust principal, or current funds		29	
ets	30	Paid-in or capital surplus, or land, building, or equipment fund		30	
Ass	31	Retained earnings, endowment, accumulated income, or other funds		31	
Net Assets or Fund Balances	32	Total net assets or fund balances	320,412,026.	32	394,794,969.
2	33	Total liabilities and net assets/fund balances	504,918,917.	33	587,227,994.

Pa	Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI			<u></u>		X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	205,	25	5,4	79.
2	Total expenses (must equal Part IX, column (A), line 25)	2	182,	34:	1,3	74.
3	Revenue less expenses. Subtract line 2 from line 1	3	22,			
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	320,	412	2,0	26.
5	Net unrealized gains (losses) on investments	5	48,	129	9,3	98.
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain on Schedule O)	9	3,	339	9,4	<u>40.</u>
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,					
	column (B))	10	394,	794	4,9	69.
Pa	rt XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII					
			_		Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		[
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Э.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		L	2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a				
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?		L	2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,				
	consolidated basis, or both:					
	X Separate basis Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,				
	review, or compilation of its financial statements and selection of an independent accountant?		L	2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain on Scho	edule O.				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	gle Audit				
	Act and OMB Circular A-133?		L	За	Х	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required					
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits			3b	Х	ĺ

SCHEDULE A

Internal Revenue Service

(Form 990 or 990-EZ)

Department of the Treasury

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Employer identification number Name of the organization LEWIS & CLARK COLLEGE 93-0386858 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other n your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						
Sec	tion B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities,	etc. (see instructi	ons)			12	
13	First 5 years. If the Form 990 is for th	ne organization's f				601(c)(3)	
	organization, check this box and stop	here					>
Sec	tion C. Computation of Publi	c Support Pe	rcentage				
14	Public support percentage for 2020 (I	ine 6, column (f), c	divided by line 11,	column (f))		14	%
15	Public support percentage from 2019	Schedule A, Part	II, line 14			15	%
16a	33 1/3% support test - 2020. If the o	organization did no	ot check the box o	on line 13, and line	14 is 33 1/3% or m	ore, check this bo	x and
	stop here. The organization qualifies	as a publicly supp	orted organizatior	າ			▶□
b	33 1/3% support test - 2019. If the o	organization did no	ot check a box on	line 13 or 16a, and	line 15 is 33 1/3%	or more, check th	is box
	and stop here. The organization qual	ifies as a publicly	supported organiz	ation			▶□
17a	10% -facts-and-circumstances test	- 2020. If the org	ganization did not	check a box on line	e 13, 16a, or 16b, a	and line 14 is 10%	or more,
	and if the organization meets the fact	s-and-circumstand	es test, check this	s box and stop he	re. Explain in Part	VI how the organiz	zation
	meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization						
b	10% -facts-and-circumstances test	- 2019. If the org	ganization did not	check a box on line	e 13, 16a, 16b, or	17a, and line 15 is	10% or
	more, and if the organization meets th	ne facts-and-circur	nstances test, che	eck this box and s	top here. Explain i	n Part VI how the	
	organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization						
	organization meets the facts-and-circu	umstances test. Ti	ne organization qu	alifies as a publicly	supported organi	zation	▶∐

Schedule A (Form 990 or 990-EZ) 2020

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
k	Amounts included on lines 2 and 3 received from other than disqualified persons that						
	exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
(Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
Se	ction B. Total Support		1	Γ	T	T	
	ndar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
k	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b						
"	Net income from unrelated business activities not included in line 10b,						
	whether or not the business is						
10	regularly carried on Other income. Do not include gain						
12	or loss from the sale of capital						
	assets (Explain in Part VI.)						
	Total support. (Add lines 9, 10c, 11, and 12.)					01()(0) : ::	
14	First 5 years. If the Form 990 is for the	•		•			
Se	check this box and stop here ction C. Computation of Publi	c Support Per	centage				P
	Public support percentage for 2020 (I			column (f))		15	%
	Public support percentage from 2019					16	
	ction D. Computation of Inves					10	70
	Investment income percentage for 20			ne 13 column (fl)		17	%
18				(1)		18	
	a 33 1/3% support tests - 2020. If the						
.00	more than 33 1/3%, check this box ar						▶ □
ŀ	33 1/3% support tests - 2019. If the						and
•	line 18 is not more than 33 1/3%, che						
20	Private foundation. If the organization						>

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
_		
2		
За		
- Ou		
3b		
3с		
4a		
4b		
4c		
70		
5a		
5b		
5c		
6		
7		
8		
0-		
9a		
9b		
35		
9с		
10a		
10b		

Par	Tiv Supporting Organizations (continued)		
		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?		
а	A person who directly or indirectly controls, either alone or together with persons described in lines 11b and		
	11c below, the governing body of a supported organization?		
	A family member of a person described in line 11a above?		
С	A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide		
0	detail in Part VI.		
Sec	tion B. Type I Supporting Organizations		т —
		Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or		
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)		
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported		
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the		
_	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.		
2	Did the organization operate for the benefit of any supported organization other than the supported		
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in		
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.		
Sec	supervised, or controlled the supporting organization. 2 tion C. Type II Supporting Organizations		
	and or type it eapperting enganizations	Yes	No
4	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors	162	NO
1	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control		
	, and the second		
	or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s)		
Sec	the supported organization(s). 1 tion D. All Type III Supporting Organizations		
		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the	103	110
•	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax		
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the		
	organization's governing documents in effect on the date of notification, to the extent not previously provided?		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported		
_	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how		
	the organization maintained a close and continuous working relationship with the supported organization(s).		
3	By reason of the relationship described in line 2, above, did the organization's supported organizations have a		
	significant voice in the organization's investment policies and in directing the use of the organization's		
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's		
	supported organizations played in this regard.		
Sec	tion E. Type III Functionally Integrated Supporting Organizations	•	
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).		
а	The organization satisfied the Activities Test. Complete line 2 below.		
b	The organization is the parent of each of its supported organizations. Complete line 3 below.		
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instruction	on <u>s).</u>	
2	Activities Test. Answer lines 2a and 2b below.	Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of		
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify		
	those supported organizations and explain how these activities directly furthered their exempt purposes,		
	how the organization was responsive to those supported organizations, and how the organization determined		
	that these activities constituted substantially all of its activities.		
b	Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement,		
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in		
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in		
	these activities but for the organization's involvement.		oxdot
3	Parent of Supported Organizations. Answer lines 3a and 3b below.		
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or		
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.		_
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each		
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.		

Part '	V Type III Non-Functionally Integrated 509(a)(3) Support	ing Organi	zations	
1 [Check here if the organization satisfied the Integral Part Test as a qualify	ying trust on N	ov. 20, 1970 (explain in	Part VI). See instructions
	All other Type III non-functionally integrated supporting organizations may		•	
Section	n A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 N	let short-term capital gain	1		
2 R	lecoveries of prior-year distributions	2		
3 0	Other gross income (see instructions)	3		
4 A	dd lines 1 through 3.	4		
5 D	Depreciation and depletion	5		
6 P	ortion of operating expenses paid or incurred for production or			
C	ollection of gross income or for management, conservation, or			
	naintenance of property held for production of income (see instructions)	6		
	Other expenses (see instructions)	7		
	djusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
	n B - Minimum Asset Amount	1	(A) Prior Year	(B) Current Year (optional)
1 A	ggregate fair market value of all non-exempt-use assets (see			
in	nstructions for short tax year or assets held for part of year):			
a A	verage monthly value of securities	1a		
b A	verage monthly cash balances	1b		
c Fa	air market value of other non-exempt-use assets	1c		
d T	otal (add lines 1a, 1b, and 1c)	1d		
e D	Discount claimed for blockage or other factors			
	explain in detail in Part VI):			
2 A	cquisition indebtedness applicable to non-exempt-use assets	2		
3 S	subtract line 2 from line 1d.	3		
4 C	ash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	ee instructions).	4		
5 N	let value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 M	fultiply line 5 by 0.035.	6		
	ecoveries of prior-year distributions	7		
8 M	finimum Asset Amount (add line 7 to line 6)	8		
Section	n C - Distributable Amount			Current Year
1 A	djusted net income for prior year (from Section A, line 8, column A)	1		
	inter 0.85 of line 1.	2		
3 M	finimum asset amount for prior year (from Section B, line 8, column A)	3		
	inter greater of line 2 or line 3.	4		
	ncome tax imposed in prior year	5		
	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	mergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-function	nally integrated	d Type III supporting orga	nization (see

Schedule A (Form 990 or 990-EZ) 2020

instructions).

Fai	Type in Non-Functionally integrated 509	(a)(3) Supporting Orga	(continued)	
<u>Secti</u>	on D - Distributions			Current Year
1	Amounts paid to supported organizations to accomplish exe	mpt purposes	1	
2	Amounts paid to perform activity that directly furthers exempt	ot purposes of supported		
	organizations, in excess of income from activity	2		
3	Administrative expenses paid to accomplish exempt purpose	es of supported organizations	3	
4	Amounts paid to acquire exempt-use assets		4	
5	Qualified set-aside amounts (prior IRS approval required - prior I	ovide details in Part VI)	5	
6	Other distributions (describe in Part VI). See instructions.		6	
7	Total annual distributions. Add lines 1 through 6.		7	
8	Distributions to attentive supported organizations to which the	ne organization is responsive		
	(provide details in Part VI). See instructions.		8	
9_	Distributable amount for 2020 from Section C, line 6		9	
10	Line 8 amount divided by line 9 amount	T	10	
Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2020	(iii) Distributable Amount for 2020
1	Distributable amount for 2020 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2020 (reason-			
	able cause required - explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2020			
<u>a</u>	From 2015			
<u>b</u>	From 2016			
с	From 2017			
<u>d</u>	From 2018			
е	From 2019			
f	Total of lines 3a through 3e			
g	Applied to underdistributions of prior years			
<u>h</u>	Applied to 2020 distributable amount			
<u>i</u>	Carryover from 2015 not applied (see instructions)			
<u>j</u>	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4	Distributions for 2020 from Section D,			
	line 7: \$			
<u>a</u>	Applied to underdistributions of prior years			
b	Applied to 2020 distributable amount			
<u> </u>	Remainder. Subtract lines 4a and 4b from line 4.			
5	Remaining underdistributions for years prior to 2020, if			
	any. Subtract lines 3g and 4a from line 2. For result greater			
	than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2020. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2021. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
<u>a</u>	Excess from 2016			
<u>b</u>	Excess from 2017			
<u>C</u>	Excess from 2018			
d	Excess from 2019			

Schedule A (Form 990 or 990-EZ) 2020

e Excess from 2020

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Employer identification number

I	LEWIS & CLARK COLLEGE	93-0386858				
Organization type (check	cone):					
Filers of:	Section:					
Form 990 or 990-EZ	\overline{X} 501(c)($\overline{3}$) (enter number) organization					
	4947(a)(1) nonexempt charitable trust not treated as a private foundation					
	527 political organization					
Form 990-PF	501(c)(3) exempt private foundation					
	4947(a)(1) nonexempt charitable trust treated as a private foundation					
	501(c)(3) taxable private foundation					
, ,	n is covered by the General Rule or a Special Rule. (c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Ru	lo Soo instructions				
Note: Only a section 50 f	(c)(r), (o), or (10) organization can check boxes for both the deficial nulle and a Special nu	ie. See instructions.				
General Rule						
	ion filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling ny one contributor. Complete Parts I and II. See instructions for determining a contributor					
Special Rules						
sections 509(a)(1	ion described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support 1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, utor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount EZ, line 1. Complete Parts I and II.	or 16b, and that received from				
contributor, durin	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.					
year, contribution is checked, ente purpose. Don't c	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year \bigsim \frac{1}{2} \					
but it must answer "No" o	that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Forn Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its F					

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$62,500.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3	Name, address, and ZIF + +	\$265,265.	Person X Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4	Ivalile, audi ess, and zir + 4	\$100,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6		\$ <u>1,250,000</u> .	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8		\$ <u>2,500,000</u> .	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9		\$ <u>1,000,000</u> .	Person X Payroll
(a)	(b)	(c)	(d)
	Name, address, and ZIP + 4	* 100,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
11_		\$ 65,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
12		\$60,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
13_		\$ <u>426,000.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
14_		\$ 25,904.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
15		\$ 6,500.	Person X Payroll
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	Name, address, and ZIP + 4	\$ 5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
17		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
18		\$5,410.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a)	(b)	(c)	(d)
	Name, address, and ZIP + 4	\$ 45,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
20_		\$\$	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
21	- Trume, dudicos, direction 1 1	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
	Name, address, and ZIP + 4	\$15,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
23_		\$6,000 .	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
24		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
25		\$ 75,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
26		\$ 25,309.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
27		\$	Person X Payroll
(a)	(b)	(c)	(d)
	Name, address, and ZIP + 4	Total contributions \$ 15,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
29		\$5,293.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
30		\$34,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
31		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
32		\$ 26,342.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
33_		\$6,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
34	Name, address, and ZIP + 4	\$ 20,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
35		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
36		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
37		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
38		\$ 27,921.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
39		\$ 7,438.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 40	Name, address, and ZIP + 4	Total contributions \$ 49,251.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
41		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
42		\$5,000.	Person X Payroll

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
43		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
44		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
45		\$5,000.	Person X Payroll
(a)	(b)	(c)	(d)
No. 46	Name, address, and ZIP + 4	Total contributions \$ 75,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
47		\$ <u>100,000</u> .	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
48		\$5,000.	Person X Payroll

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
49		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
50		\$ 25,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
51_		\$	Person X Payroll
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
52	Name, address, and ZIP + 4	\$ 12,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
53		\$ <u>15,000.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
54		\$7,096.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
55		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
56		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
57_		\$	Person X Payroll
(a)	(b)	(c)	(d)
	Name, address, and ZIP + 4	Total contributions \$ 23,102.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
59		\$6,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
60		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
61		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
62		\$ <u>15,680.</u>	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
63		\$ <u>16,580.</u>	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
64	Name, address, and ZIP + 4	Total contributions \$ 10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
65		\$\$9,143.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
66		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
67		\$ <u>258,570.</u>	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
68		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
69		\$10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
70	Name, address, and ZIF + 4	\$ 5,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
71		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
72		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
73		\$ <u>116,163.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
74		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
75		\$ 203,189.	Person X Payroll
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
76	Name, address, and ZIP + 4	\$ 20,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
77		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
78		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>79</u>		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
80		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
81		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
82	Name, audiess, and Zir + 4	\$ 7,986.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
83		\$ 60,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
84		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
85		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
86		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
87		\$5,833.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
88	Name, audiess, and Zir + 4	\$ 5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
89		\$ <u>210,000</u> .	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
90		\$ <u>15,000.</u>	Person X Payroll

LEWIS & CLARK COLLEGE 93-0386858

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional and the copies of	tional space is needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
91		Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
92		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
93		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) (d)
94	Name, address, and ZIP + 4	Total contributions Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
95		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
96		Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
97		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
98		\$6,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
99		\$ <u>110,000.</u>	Person X Payroll
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
100	Name, address, and ZIP + 4	\$ 5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
101		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
102		\$ <u>449,300</u> .	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

LEWIS & CLARK COLLEGE 93-0386858

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
103		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
104		\$8,171.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
105		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
106		\$15,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
107		\$6,021.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
108		\$\$	Person X Payroll

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
109		\$ 250,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
110		\$ <u>166,367.</u>	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
111		\$ 73,000.	Person X Payroll
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
No	Name, address, and ZIP + 4	\$ 5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
113		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
114		\$30,554.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

93-0386858 LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if add	itional space is needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
115		\$ 10,000. Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
116		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
117		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) (d)
No. 118	Name, address, and ZIP + 4	Total contributions Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
119		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
120		Person Payroll Noncash X (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
121		\$6,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
122		\$ <u>170,367.</u>	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
123		\$ <u>16,000.</u>	Person X Payroll
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
No. 124	Name, address, and ZIP + 4	\$ 5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
125		\$ 76,652.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
126		\$\$	Person X Payroll

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
127		\$5,667.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
128		\$ 20,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
129		\$ 75,000.	Person X Payroll
(a)	(b)	(c) Total contributions	(d) Type of contribution
130	Name, address, and ZIP + 4	\$ 16,100.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
131		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
132		\$	Person X Payroll

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
133		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
134		\$50,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
135		\$5,000.	Person X Payroll
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
No	Name, address, and ZIP + 4	\$ 15,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
137		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
138		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

LEWIS & CLARK COLLEGE 93-0386858

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
139		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
140		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
141		\$50,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
142		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
143		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
144		\$125,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE			93-0386858
Part I	Contributors (see instructions). Use duplicate copies of Part I if a	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
145		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
146		\$5,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
147		\$30,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
148		\$15,500	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
149		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution

023452 11-25-20

150

Person Payroll

Noncash (Complete Part II for noncash contributions.)

10,000.

X

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
151		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
152		\$\$55,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
153		\$ 20,000.	Person X Payroll
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
No	Name, audiess, and Zir + 4	\$ 24,827.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
155		\$ 106,163.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
156		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
157		\$16,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
158		\$80,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
159		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
160	Hume, dudices, and En 1 7	\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
161		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
162		\$\$	Person X Payroll

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
163		\$ 350,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
164		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
165		\$	Person X Payroll
(a)	(b)	(c)	(d)
No. 166	Name, address, and ZIP + 4	Total contributions \$ 55,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
167		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
168		\$105,000 .	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
169		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
170		\$5,763.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>171</u>		\$100,000 .	Person X Payroll
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
No. 172	Name, address, and ZIP + 4	\$ 6,035.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
173		\$ <u>132,500.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
174		\$9,810.	Person Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
175		\$ 7,000.	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
176		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
177		\$ 126,189.	Person X Payroll
(a)	(b)	(c) Total contributions	(d) Type of contribution
	Name, address, and ZIP + 4	\$ 10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
179		\$\$	Person X Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
180		\$51,893.	Person Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
181		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
182		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
183		\$ 232,955.	Person X Payroll
(a)	(b)	(c) Total contributions	(d)
No. 184	Name, address, and ZIP + 4	\$ 12,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
185		\$ 44,427.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
186		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
187		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
188		\$ 233,005.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
189		\$ 138,945.	Person X Payroll
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	Name, address, and ZIP + 4	\$ 10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
191		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
192		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
193		\$32,286.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
194		\$ <u>179,247.</u>	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
195		\$30,766.	Person X Payroll
(a)	(b)	(c) Total contributions	(d)
No. 196	Name, address, and ZIP + 4	\$ 33,348.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
197		\$ <u>406,691.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
198		\$ 87,923.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
199		\$ <u>28,354.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
200		\$ <u>4,374,946</u> .	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
201		\$\$	Person X Payroll
(a)	(b)	(c)	(d)
No. 202	Name, address, and ZIP + 4	Total contributions \$ 102,620.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
203		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
204		\$ 22,979.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

LEWIS & CLARK COLLEGE

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if a	dditional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
3	110 SHARES KIMBERLY CLARK CORP		
		\$\$	04/19/21
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
1.4	500 SHARES APPLE INC.		
14		\$\$	05/31/21
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	450 SHARES JANUS HENDERSON RESEARCH		
20_		\$ 26,455.	08/06/20
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
26	813 SHARES SEI INSTL TR TAX MGD LG CAP A		
		\$\$	01/21/21
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
29	10 SHARES NVIDIA CORP		
<u> </u>		\$5,293.	_12/14/20_
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	215 SHARES APPLE INC		
32			
200450 44 05		\$ 26,342.	10/13/20

LEWIS & CLARK COLLEGE

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if a	dditional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
39	200 SHARES CENTRAL GARDEN AND PET CO		
		\$7,438.	11/19/20
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
49	320 SHARES QUALCOMM INC.		
		\$\$	_05/31/21_
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
58	975 SHARES OF OLD REPUBLIC INTERNATIONAL CORP		
		\$\$	_05/31/21_
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
62	1,400 SHARES SUMMIT BANK GROUP INC.		
<u> </u>		\$15,680.	_12/15/20_
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
63	5 SHARES AMAZON.COM INC.		
		\$16,580.	12/29/20
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
82	33 SHARES PAYPAL HOLDINGS INC.		
		7 006	05/21/21
000450 44 0		\$ 7,986.	05/31/21

LEWIS & CLARK COLLEGE

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if a	dditional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
91	ATHLETICS SUPPLIES & REIMBURSABLE EXPENSES		
		\$5,751.	07/29/20
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
107	50 SHARES OF APPLE INC.		
		\$6,021.	03/09/21
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
120	330 SHARES DOMINION ENERGY INC.		
		\$\$	05/24/21
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
127	17 SHARES OF GOLDMAN SACHS GROUP INC		
		\$5,667.	03/08/21
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
154	211 SHARES APPLE INC.		
		\$\$	11/06/20
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
174	20 SHARES LAM RESEARCH CORP		
		\$9,810.	_12/10/20_
000450 44 0			

LEWIS & CLARK COLLEGE

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if a	dditional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
455	TRAVEL ACCOMODATIONS		
<u>175</u>			
		\$	02/17/21
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	169 SHARES APPLE INC. STOCK		
<u> 179</u>			
		\$\$	05/31/21
(a)		(c)	
No. from	(b)	FMV (or estimate)	(d) Date received
Part I	Description of noncash property given	(See instructions.)	Date received
	455 SHARES APPLE INC		
<u> 180</u>			
		\$51,893.	09/28/20
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	<u> </u>
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
000450 44 0		\$	

Name of organization **Employer identification number** LEWIS & CLARK COLLEGE 93-0386858 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (d) Description of how gift is held (c) Use of gift Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

LEWIS & CLARK COLLEGE

Employer identification number 93-0386858

Par	t I Organizations Maintaining Donor Advised	d Funds or Othe	r Si	milar Funds	or Ac	coun	ts. Complete if the
	organization answered "Yes" on Form 990, Part IV, line	e 6.					
		(a) Donor adv	/isec	l funds	(b) Fun	ds and other accounts
1	Total number at end of year						
2	Aggregate value of contributions to (during year)						
3	Aggregate value of grants from (during year)						
4	Aggregate value at end of year						
5	Did the organization inform all donors and donor advisors in v	-					
	are the organization's property, subject to the organization's						Yes No
6	Did the organization inform all grantees, donors, and donor ad	dvisors in writing that	gra	nt funds can be	used o	nly	
	for charitable purposes and not for the benefit of the donor or	r donor advisor, or for	any	other purpose	conferri	ing	
Day	impermissible private benefit?						
Par				" on Form 990,	Part IV,	line 7.	
1	Purpose(s) of conservation easements held by the organization		ly).				
	Preservation of land for public use (for example, recreat	tion or education)				-	important land area
	Protection of natural habitat	l		Preservation of	f a certi	fied his	storic structure
_	Preservation of open space				_		
2	Complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization held a qualification of the complete lines 2a through 2d if the organization of the complete lines 2a through 2d if the organization of the complete lines 2a through 2d if the organization of the complete lines 2a through 2d if the complete lines 2a throu	ied conservation cont	tribu	tion in the form	of a cor	nserva	
	day of the tax year.						Held at the End of the Tax Year
а	Total number of conservation easements					2a	
b						2b	
С.	Number of conservation easements on a certified historic stru					2c	
d	Number of conservation easements included in (c) acquired a				ıre	ا ا	
_	listed in the National Register					_2d	d
3	Number of conservation easements modified, transferred, rele	eased, extinguisned, (or te	rminated by the	organi	zation	during the tax
4	year ▶ Number of states where property subject to conservation eas	coment is located					
5	Does the organization have a written policy regarding the peri			on handling of			
3	violations, and enforcement of the conservation easements it						Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting, l						
Ū	b	nandling of violations	, and	a critorolling cont	oci vatio	ii casc	mente daring the year
7	Amount of expenses incurred in monitoring, inspecting, hand	lling of violations, and	enfo	orcing conserva	tion eas	sement	ts during the year
•	▶ \$	g or violations, and		5.5g 5555			is daming and your
8	Does each conservation easement reported on line 2(d) above	e satisfy the requirem	ents	of section 170	h)(4)(B)((i)	
	and section 170(h)(4)(B)(ii)?						Yes No
9	In Part XIII, describe how the organization reports conservation						d
	balance sheet, and include, if applicable, the text of the footn						
	organization's accounting for conservation easements.	ŭ					
Par	t III Organizations Maintaining Collections of	Art, Historical T	rea	sures, or Ot	her S	imila	r Assets.
	Complete if the organization answered "Yes" on Form	990, Part IV, line 8.					
1a	If the organization elected, as permitted under FASB ASC 958	8, not to report in its r	revei	nue statement a	nd bala	ance sh	neet works
	of art, historical treasures, or other similar assets held for pub	olic exhibition, educati	ion,	or research in fu	ırtheran	nce of p	public
	service, provide in Part XIII the text of the footnote to its finan	ncial statements that o	desc	ribes these item	IS.		
b	If the organization elected, as permitted under FASB ASC 958	8, to report in its reve	nue	statement and I	oalance	sheet	works of
	art, historical treasures, or other similar assets held for public	exhibition, education	ı, or	research in furth	nerance	of pub	olic service,
	provide the following amounts relating to these items:						
	(i) Revenue included on Form 990, Part VIII, line 1						\$ 0.
							\$ 2,707,121.
2	If the organization received or held works of art, historical trea	asures, or other simila	ar as	sets for financia	l gain, p	orovide	
	the following amounts required to be reported under FASB AS	SC 958 relating to the	ese i	tems:			
а	Revenue included on Form 990, Part VIII, line 1						\$
b	Assets included in Form 990, Part X						

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2020

Par	t III Organizations Maintaining C	ollections of Art	, Historical Tre	asures, or Othe	er Similar	Assets	(continue	ed)
3	Using the organization's acquisition, accession	on, and other records	s, check any of the fo	ollowing that make	significant u	se of its	•	
	collection items (check all that apply):							
а	X Public exhibition	d	Loan or exch	nange program				
b	X Scholarly research	е	Other					
С	X Preservation for future generations							
4	Provide a description of the organization's co	llections and explain	how they further th	e organization's exe	empt purpos	se in Part I	XIII.	
5	During the year, did the organization solicit or	receive donations of	f art, historical treas	ures, or other simila	ar assets			
	to be sold to raise funds rather than to be ma	intained as part of th	ne organization's col	lection?			Yes	X No
Par	t IV Escrow and Custodial Arrang	gements. Comple	ete if the organization	n answered "Yes" o	n Form 990	, Part IV, I		
	reported an amount on Form 990, Par							
1a	Is the organization an agent, trustee, custodia	an or other intermedi	ary for contributions	or other assets no	t included			
	on Form 990, Part X?						Yes	No
b	If "Yes," explain the arrangement in Part XIII a							
							Amount	
С	Beginning balance				1c			
	Additions during the year							
	Distributions during the year							
	Ending balance				1f			
	Did the organization include an amount on Fo						Yes	No
	If "Yes," explain the arrangement in Part XIII.		•				Īi	
	t V Endowment Funds. Complete it							
	· ·	(a) Current year	(b) Prior year	(c) Two years back	(d) Three y	ears back	(e) Four ye	ars back
1a	Beginning of year balance	240,342,122.	236,647,648.	235,613,927.	1	22,307.		39,279.
	Contributions	960,682.	3,168,908.	7,329,359.		66,329.		55,647.
	Net investment earnings, gains, and losses	74,218,463.	13,579,997.	6,376,721.	23,8	99,685.	27,74	14,988.
	Grants or scholarships	5,711,261.	5,215,659.	4,969,325.	1	12,941.		74,385.
	Other expenditures for facilities	, ,	·			,		
_	and programs	5,541,847.	5,826,420.	6,166,108.	6,2	28,264.	6,45	58,208.
f	Administrative expenses	2,009,949.	2,012,352.	1,536,926.	1	33,189.		85,014.
g	End of year balance	302,258,210.	240,342,122.	236,647,648.	1	13,927.		22,307.
2	Provide the estimated percentage of the curre	ent vear end balance						
	Board designated or quasi-endowment	17.0000	%	,				
b	Permanent endowment ► 53.0000	%	_,,					
	Term endowment ► 30.0000 g							
_	The percentages on lines 2a, 2b, and 2c shou							
За	Are there endowment funds not in the possess	•	tion that are held an	d administered for t	he organiza	tion		
	by:						Y	es No
	(i) Unrelated organizations						3a(i)	X
	(ii) Related organizations						3a(ii)	X
b	If "Yes" on line 3a(ii), are the related organization	tions listed as require	ed on Schedule R?				3b	
4	Describe in Part XIII the intended uses of the						_ 	
	t VI Land, Buildings, and Equipme		William Tarias.					
	Complete if the organization answered	l "Yes" on Form 990	. Part IV. line 11a. S	ee Form 990. Part >	(. line 10.			
	Description of property	(a) Cost or of			Accumulate	ч	(d) Book v	alue
	bescription of property	basis (investm	, , ,	' '	epreciation	٠	(a) Book v	aiuc
12	Land	,		8,127.		1	8,528,	127.
	Buildings			8,350.100,	946 00			
C	Leasehold improvements				617,89		6,413,	
	Equipment	I			588,88		5,726,	
	Other			8,052.	300,00		4,888,	
	l. Add lines 1a through 1e. (Column (d) must ed						9,248,	
·	ii / GG iii GG Ta tiii Gugii Te. [COJU[[i]] [G] MUST et	uai FUIII 990. PAR i	<u> A. COIUITIII (B). III18 TC</u>	10.1			- , ,	J J U I

Schedule D (Form 990) 2020

Schedule D (Form 990) 2020 LEWIS & CLA	RK COLLEGE	93	3-0386858 Page 3
Part VII Investments - Other Securities.			9
Complete if the organization answered "Yes"	on Form 990, Part IV, line 1	1b. See Form 990, Part X, line 12.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or en	d-of-year market value
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other			
(A) ALTERNATIVE INVESTMENTS	103,812,235.	END-OF-YEAR MARKET	VALUE
(B) ADAGE CAPITAL PARTNERS LP	33,494,757.	END-OF-YEAR MARKET	VALUE
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶ Part VIII Investments - Program Related.	137,306,992.		
Complete if the organization answered "Yes"	on Form 900 Part IV line 1	1c. Soo Form 000. Part V. line 13	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or en	d-of-vear market value
(1)	(b) Book value	(b) Motifica of Valuation: Cook of off	a or your marker value
(2)			
(3)			
• •			
(4)			
<u>(5)</u>			
<u>(6)</u>			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets.	l l		
Complete if the organization answered "Yes"	on Form 990, Part IV, line 1	1d. See Form 990, Part X, line 15.	
(a)	Description		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities.	e 15.)	>	
	an Farma 000 Dail 1971 4	de au 116 Oce Ferry 200 Best V. " Co	
Complete if the organization answered "Yes" (a) Description of liability	on Form 990, Part IV, line 1	1e or 11f. See Form 990, Part X, line 25	(b) Book value
., , , , , , , , , , , , , , , , , , ,			(b) DOOK value
(1) Federal income taxes	<u> </u>		5 000 370
(2) SPLIT INTEREST AGREEEMENT;	5		5,980,370. 2,836,855.
(3) US GOVT GRANTS REFUNDABLE (4) INTEREST RATE SWAPS LIABIN	.Τ Ͳ Ψ		5,483,704.
	TT T T		3,403,704
(5)			

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)

Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII X

Schedule D (Form 990) 2020

(6) (7) (8) (9)

	edule D (Form 990) 2020 LEWIS & CLARK COLLEGE				.0300030	Page 4
Pai	Tt XI Reconciliation of Revenue per Audited Financial Stateme		h Revenue per Re	turn.	ı	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a	l.		1	107 564	000
1				1	187,564,	003.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	1 . 1	40 100 200			
а	•		48,129,398.	-		
b	Donated services and use of facilities		20,000.	-		
С	Recoveries of prior year grants		001 047	-		
d	Other (Describe in Part XIII.)	. 2d	231,247.		40 200	C 4 F
е	Add lines 2a through 2d			2e	48,380,	
3	Subtract line 2e from line 1			3	139,183,	358.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		0 000 040			
а	Investment expenses not included on Form 990, Part VIII, line 7b		2,009,949.	4		
b	Other (Describe in Part XIII.)	. 4b	64,062,172.		66 070	101
С	Add lines 4a and 4b			4c		
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)				205,255,	479.
Pa	rt XII Reconciliation of Expenses per Audited Financial Statem		itn Expenses per i	Retur	n.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a			1	412 101	0.60
1	Total expenses and losses per audited financial statements			1	113,181,	060.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		00 000			
а	Donated services and use of facilities	. 2a	20,000.	-		
b	Prior year adjustments	. 2b		4		
С	Other losses		224 245	-		
d	Other (Describe in Part XIII.)		231,247.			
е				2e	251, 112,929,	247.
3	Subtract line 2e from line 1			3	<u> 112,929,</u>	813.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:					
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	2,009,949.			
b	Other (Describe in Part XIII.)	. 4b	67,401,612.			
С	Add lines 4a and 4b			4c	69,411,	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			5	182,341,	374.
Pa	rt XIII Supplemental Information.					
	ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any add			; Part	X, line 2; Part XI	,
PAI	RT III, LINE 4:					
DES	SCRIPTION OF COLLEGE'S COLLECTIONS: PAINTI	NGS,	SCULPTURES A	ND	OTHER	
WOI	RKS OF ART FOR PUBLIC EXHIBITION AND CAMPU	S BEA	UTIFICATION;	PO	ETRY,	
LIT	TERARY COLLECTIONS, PHOTOGRAPHS, MEMORABIL	IA, N	EWSPAPERS, J	OUR	NALS,	
COF	RRESPONDENCE AND RESEARCH NOTES HELD FOR H	TSTOR	TCAL PRESERV	ΆͲΤ	ON AND	
		10101			011 1111111	
EDU	JCATIONAL RESEARCH PURPOSES.					
PAI	RT V, LINE 4:					
IN	TENDED USE OF COLLEGE'S ENDOWMENT FUNDS: TO	O PRO	VIDE FUNDING	FO	R STUDEN	T

Schedule D (Form 990) 2020

SCHOLARSHIPS AND TUITION ASSISTANCE, AND TO PROVIDE FINANCIAL SUPPORT AND

STABILITY FOR INSTITUTIONAL PROGRAMS.

Part XIII | Supplemental Information (continued)

PART X, LINE 2:

THE COLLEGE IS A TAX-EXEMPT ORGANIZATION AND IS NOT SUBJECT TO FEDERAL OR

STATE INCOME TAXES, EXCEPT FOR UNRELATED BUSINESS INCOME, IN ACCORDANCE

WITH SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE. IN ADDITION, THE

COLLEGE QUALIFIED FOR THE CHARITABLE CONTRIBUTION DEDUCTION UNDER SECTION

170(B)(1)(A) AND HAS BEEN CLASSIFIED AS AN ORGANIZATION THAT IS NOT A

PRIVATE FOUNDATION.

THE COLLEGE FOLLOWS THE ACCOUNTING STANDARDS FOR CONTINGENCIES IN

EVALUATING UNCERTAIN TAX POSITIONS. THIS GUIDANCE PRESCRIBES RECOGNITION

THRESHOLD PRINCIPLES FOR THE FINANCIAL STATEMENT RECOGNITION OF TAX

POSITIONS TAKEN OR EXPECTED TO BE TAKEN ON A TAX RETURN THAT ARE NOT

CERTAIN TO BE REALIZED. NO LIABILITY HAS BEEN RECOGNIZED BY THE COLLEGE

FOR UNCERTAIN TAX POSITIONS AS OF MAY 31, 2021 AND 2020. THE COLLEGE'S TAX

RETURNS ARE SUBJECT TO REVIEW AND EXAMINATION BY FEDERAL AND STATE

AUTHORITIES.

PART	XΙ,	LINE	2D	_	OTHER	ADJUSTMENTS:

DIRECT RENTAL EXPENSES	218,652.
DIRECT FUNDRAISING EVENT EXPENSES	12,595.
TOTAL TO SCHEDULE D, PART XI, LINE 2D	231,247.

PART XI, LINE 4B - OTHER ADJUSTMENTS:

CHANGE IN VALUE OF SPLIT INTEREST AGREEMENTS	-1,475,420.
CHANGE IN VALUE OF SWAP AGREEMENTS	-1,864,020.
SCHOLARSHIPS AND FELLOWSHIPS	67,401,612.
TOTAL TO SCHEDULE D, PART XI, LINE 4B	64,062,172.

Schedule D (Form 990) 2020

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Schools

► Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public

Inspection

Employer identification number

Name of the organization LEWIS & CLARK COLLEGE 93-0386858 Part I

			YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter,			
	bylaws, other governing instrument, or in a resolution of its governing body?	1	Х	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures,			
	catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	2	Х	
3	Has the organization publicized its racially nondiscriminatory policy on its primary publicly accessible Internet			
	homepage at all times during its taxable year in a manner reasonably expected to be noticed by visitors to the			
	homepage, or through newspaper or broadcast media during the period of solicitation for students, or during the			
	registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general			
	community it serves? If "Yes," please describe. If "No," please explain. If you need more space, use Part II	3	X	
	LEWIS & CLARK COLLEGE INCLUDES A STATEMENT OF ITS RACIALLY			
	NONDISCRIMINATORY POLICY TOWARDS STUDENTS IN ALL DOCUMENTED			
	AND CIRCULATED SOLICITATIONS FOR REGISTRATION, AND PUBLISHES			
	SUCH STATEMENT IN A LOCAL NEWSPAPER ANNUALLY.			
4	Does the organization maintain the following?			
а	Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	X	
b	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4b	X	
С	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing			
	with student admissions, programs, and scholarships?	4c	X	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	Х	
	If you answered "No" to any of the above, please explain. If you need more space, use Part II.			
5	Does the organization discriminate by race in any way with respect to:			
а	Students' rights or privileges?	5a		_X_
b	Admissions policies?	5b		_X_
С		5c		<u>X</u>
d	Scholarships or other financial assistance?	5d		<u>X</u>
	Educational policies?	5e		_X_
f	Use of facilities?	5f		_X_
g	Athletic programs?	5g		_X_
h	Other extracurricular activities?	5h		X
	If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.			
6-	Does the ergenization receive any financial aid or equiptones from a gavernmental exercise.	6-	Х	
	Does the organization receive any financial aid or assistance from a governmental agency?	6a	- 17	X
D	Has the organization's right to such aid ever been revoked or suspended?	6b		- 41
7	If you answered "Yes" on either line 6a or line 6b, explain on Part II.			
7	Does the organization certify that it has complied with the applicable requirements of sections 4.01 through	7	Х	
	4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II	_ /	77	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or Form 990-EZ.

Schedule E (Form 990 or 990-EZ) 2020

SCHEDULE F (Form 990)

Department of the Treasury

Internal Revenue Service

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

2020
Open to Public Inspection

Name of the organization

Employer identification number

	& CLARK COLLEGE	93-0386858
Part I	General Information on Activities Outside the United States.	Complete if the organization answered "Yes" on
	Form 990, Part IV, line 14b.	

1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? X Yes No.

2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

United States.					
3 Activities per Region. (T	he following Part	I, line 3 table ca	an be duplicated if additional space is n	eeded.)	
(a) Region	(b) Number of offices in the region			(e) If activity listed in (d) is a program service,	(f) Total expenditures for and investments in the region
EAST ASIA AND THE	0	0	PROGRAM SERVICES	STUDY ABROAD PROGRAMS FOR UNDERGRADUATE STUDENTS	415.
EUROPE (INCLUDING ICELAND AND GREENLAND)	0	3	PROGRAM SERVICES	STUDY ABROAD PROGRAMS FOR UNDERGRADUATE STUDENTS	161,896.
SOUTH AMERICA	0	2	PROGRAM SERVICES	STUDY ABROAD PROGRAMS FOR UNDERGRADUATE STUDENTS	44,030.
					,
CENTRAL AMERICA AND THE CARIBBEAN	0	0	INVESTMENTS		44,422,815.
EUROPE (INCLUDING ICELAND & GREENLAND) - ALBANIA, ANDORRA,					
AUSTRIA, BELGIUM	0	0	INVESTMENTS		26,027,517.
-					
3 a Subtotal	0	5			70,656,673.
b Total from continuation sheets to Part I	0	0			0.
c Totals (add lines 3a and 3b)	0	5			70,656,673.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2020

Part II

Grants and Other Assistance to Organizations or Entities Outside the United States.	Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any
recipient who received more than \$5,000. Part II can be duplicated if additional space is n	eeded.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)		(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SUB-SAHARAN	SPONSORSHIP FOR ANNUAL AFRICA ANIMAL WELFARE CONFERENCE	5,015.		0.		
O Fintair total incomela are of		!:						

2	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax
	exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter

	exempt 30 f(c)(d) digatization by the index of ion which the grantee of course has provided a section 30 f(c)(d) equivalency
3	Enter total number of other organizations or entities

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.									
Part III can be duplicated if a	(b) Region		(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)		
	Part III can be duplicated if a	Part III can be duplicated if additional space is neede	Part III can be duplicated if additional space is needed.	Part III can be duplicated if additional space is needed.	Part III can be duplicated if additional space is needed.	Part III can be duplicated if additional space is needed. (c) Number of recipients (d) Amount of cash grant (e) Manner of cash disbursement (f) Amount of noncash	Part III can be duplicated if additional space is needed. (c) Number of recipients (c) Number of cash grant (d) Amount of cash disbursement (f) Amount of noncash assistance		

Page 4

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	X Yes	☐ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)	X Yes	☐ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	X Yes	☐ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	X Yes	☐ No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)	Yes	X No

Schedule F (Form 990) 2020

Page 5

Part V | Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

PART I, LINE 2:

ASSISTANCE IS GIVEN TO INDIVIDUALS IN THE FORM OF CREDITS TOWARD THE COST OF TUITION, AND A RECORD OF THE ASSISTANCE PROVIDED IS RECORDED IN SEPARATE ACCOUNTS MAINTAINED FOR EACH STUDENT/RECIPIENT. IN CONJUNCTION WITH THE INSTITUTION'S BUDGET PROCESS, EACH SCHOOL DETERMINES SCHOLARSHIP SPENDING FOR THE YEAR. THE FINANCIAL AID OFFICE AWARDS FINANCIAL AID TO APPLICANTS AT EACH SCHOOL ACCORDING TO THE CRITERIA ESTABLISHED FOR EACH AWARD TYPE. THROUGHOUT THE YEAR, THE BUSINESS OFFICE AND FINANCIAL AID OFFICE COMMUNICATE ABOUT AND RECONCILE DISBURSEMENTS. THE INSTITUTIONAL ADVANCEMENT DEPARTMENT PROVIDES ANNUAL REPORTS TO THE DONORS REGARDING THE USE OF DONOR-CONTRIBUTED SCHOLARSHIP FUNDS.

PART I, LINE 3:

EXPENDITURES REPORTED ARE DETERMINED UNDER THE ACCRUAL METHOD.

PART III, COL (C):

STUDY ABROAD PROGRAMS DID NOT OPERATE DUE TO THE GLOBAL PANDEMIC. NO ASSISTANCE PROVIDED TO INDIVIDUALS (STUDENTS) OUTSIDE THE U.S.

SCHEDULE F PART IV, FOREIGN FORMS:

SOME QUESTIONS REGARDING OWNERSHIP OF OR TRANSFERS TO FOREIGN ENTITIES HAVE BEEN ANSWERED YES DUE TO THE COLLEGE'S DIRECT AND INDIRECT OWNERSHIP OF FOREIGN ENTITIES THROUGH VARIOUS ALTERNATIVE INVESTMENTS. ONLY FORMS 926, 8621 AND 8865 REFERENCED IN PART IV WERE REQUIRED TO BE FILED BY THE COLLEGE.

Schedule F (Form 990) 2020

SCHEDULE G

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

lame of the organization	Employer identification number									
LEWIS &	93-0386	858								
Part I Fundraising Activities. required to complete this part	Complete if the organization answe	red "Y	es" or	Form 990, Part IV, I	ine 1	7. Form 990-EZ	filers are not			
Indicate whether the organization raised funds through any of the following activities. Check all that apply. a										
(i) Name and address of individual or entity (fundraiser)	or entity (fundraiser) (ii) Activity fundraiser have custody or control of from activity				to (c	Amount paid or retained by) fundraiser ted in col. (i)	(vi) Amount paid to (or retained by) organization			
		Yes	No							
otal			—							
List all states in which the organizatio or licensing.			utions	or has been notified	it is e	exempt from re	gistration			

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990 or 990-EZ) 2020

Pa	rt I					
		of fundraising event contributions and gre	(a) Event #1 PUBLIC INTEREST LAW	(b) Event #2	(c) Other events NONE	(d) Total events (add col. (a) through col. (c))
ō			(event type)	(event type)	(total number)	001. (0) /
Revenue	1	Gross receipts	39,899.			39,899.
	2	Less: Contributions	24,470.			24,470.
	3	Gross income (line 1 minus line 2)	15,429.			15,429.
	4	Cash prizes				
s	5	Noncash prizes				
Direct Expenses	6	Rent/facility costs				
rect E	7	Food and beverages				
D	8	Entertainment	12,100.			12,100.
	9	Other direct expenses	495.			495.
		Direct expense summary. Add lines 4 through	٠,		>	12,595.
Da		Net income summary. Subtract line 10 from li				2,834.
Pa	rt I		answered "Yes" on Form	990, Part IV, line 19, or	reported more than	
		\$15,000 on Form 990-EZ, line 6a.		(b) Pull tabs/instant		(d) Total gaming (add
ine			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c))
Revenue						.,, .,
ä	1	Gross revenue				
ses	2	Cash prizes				
Expen	3	Noncash prizes				
Direct Expenses	4	Rent/facility costs				
	5	Other direct expenses				
			Yes %	Yes %	Yes %	
	6	Volunteer labor	No No	No No	No No	
	7	Direct expense summary. Add lines 2 through	h 5 in column (d)		>	
	_				_	
	8	Net gaming income summary. Subtract line 7	from line 1, column (d)		>	
a	Fnt	ter the state(s) in which the organization condu	icts gaming activities:			
		the organization licensed to conduct gaming a	-	states?		Yes No
		No," explain:				
	_	· · ·				
		ere any of the organization's gaming licenses re	· · · · · · · · · · · · · · · · · · ·	-	year?	Yes No
b	If "`	Yes," explain:				
	_					
	_					

Schedule G (Form 990 or 990-EZ) 2020

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Schedule G (Form 990 or 990-EZ) 2020 LEWIS & CLARK COLLEGE	93-030000 Page 3
11 Does the organization conduct gaming activities with nonmembers?	Yes No
12 Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other e	
to administer charitable gaming?	
13 Indicate the percentage of gaming activity conducted in:	
a The organization's facility	13a %
b An outside facility	
14 Enter the name and address of the person who prepares the organization's gaming/special events bo	
Name	
Address	
15a Does the organization have a contract with a third party from whom the organization receives gaming	revenue? Yes No
b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ of gaming revenue retained by the third party ▶\$	_ and the amount
c If "Yes," enter name and address of the third party:	
Name	
Address	
16 Gaming manager information:	
Name	
Gaming manager compensation > \$	
Description of services provided	
Director/officer Employee Independent contractor	
17 Mandatory distributions:	
a Is the organization required under state law to make charitable distributions from the gaming proceed	ds to
retain the state gaming license?	Yes No
b Enter the amount of distributions required under state law to be distributed to other exempt organiza	tions or spent in the
organization's own exempt activities during the tax year ▶ \$	•
Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, column	
15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instruction	9S .

Schedule G (Form 990 or 990-EZ) LEWIS & CLARK COLLEGE	93-0386858 Page 4
Schedule G (Form 990 or 990-EZ Part IV Supplemental I	Information (continued)	
-		

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SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

▶ Go to www.irs.gov/Form990 for the latest information.

2020 Open to Public

Inspection

OMB No. 1545-0047

Employer identification number Name of the organization 93-0386858 LEWIS & CLARK COLLEGE Part I **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection X Yes criteria used to award the grants or assistance? Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of 1 (a) Name and address of organization (b) EIN (c) IRC section (d) Amount of (e) Amount of (g) Description of (h) Purpose of grant valuation (book, or government (if applicable) cash grant non-cash noncash assistance or assistance FMV, appraisal, assistance other) SPONSORHIP TO SUPPORT WORLD AFFAIRS COUNCIL DEVELOPMENT OF GLOBAL LEARNING, CROSS-CULTURAL 1200 SW PARK AVE, 3RD FLOOR EXCHANGE, AND YOUTH PORTLAND, OR 97205 93-0568356 501(C)(3) 0 8,500. Enter total number of section 501(c)(3) and government organizations listed in the line 1 table Enter total number of other organizations listed in the line 1 table

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

SEE PART IV FOR COLUMN (H) DESCRIPTIONS

Schedule I (Form 990) 2020

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
GRANTS AND SCHOLARSHIPS FOR UNDERGRADUATE STUDENTS	4377	53,905,319.	0.		
SCHOLARSHIPS AND FELLOWSHIPS FOR LAW SCHOOL					
STUDENTS	669	12,941,516.	0.		
SCHOLARSHIPS FOR GRADUATE SCHOOL STUDENTS	236	554,777.	0.		
EMERGENCY GRANTS TO STUDENTS	1582	1,446,990.	0.		
2 111 2 1 111 11 2 11 11 11					

Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

PART I, LINE 2:

ASSISTANCE IS GIVEN TO INDIVIDUALS IN THE FORM OF CREDITS TOWARD THE COST

OF TUITION, AND A RECORD OF THE ASSISTANCE PROVIDED IS RECORDED IN SEPARATE

ACCOUNTS MAINTAINED FOR EACH STUDENT/RECIPIENT. IN CONJUNCTION WITH THE

INSTITUTION'S BUDGET PROCESS, EACH SCHOOL DETERMINES SCHOLARSHIP SPENDING

FOR THE YEAR. THE FINANCIAL AID OFFICE AWARDS FINANCIAL AID TO APPLICANTS

AT EACH SCHOOL ACCORDING TO THE CRITERIA ESTABLISHED FOR EACH AWARD TYPE.

THROUGHOUT THE YEAR, THE BUSINESS OFFICE AND FINANCIAL AID OFFICE

COMMUNICATE ABOUT AND RECONCILE DISBURSEMENTS. THE INSTITUTIONAL

Part IV Supplemental Information
ADVANCEMENT DEPARTMENT PROVIDES ANNUAL REPORTS TO THE DONORS REGARDING THE
USE OF DONOR-CONTRIBUTED SCHOLARSHIP FUNDS.
PART II, LINE 1, COLUMN (H):
NAME OF ORGANIZATION OR GOVERNMENT: WORLD AFFAIRS COUNCIL
(H) PURPOSE OF GRANT OR ASSISTANCE: SPONSORHIP TO SUPPORT DEVELOPMENT OF
GLOBAL LEARNING, CROSS-CULTURAL EXCHANGE, AND YOUTH LEADERSHIP TRAINING.
PART III, EMERGENCY GRANTS TO STUDENTS:
EMERGENCY GRANTS TO STUDENTS REPRESENTS THE HIGHER EDUCATION RELIEF
FUNDING PROVIDED BY THE CARES ACT FOR DIRECT DISTRIBUTION TO STUDENTS.

Schedule I (Form 990)

SCHEDULE J (Form 990)

Department of the Treasury

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ➤ Attach to Form 990. Open to Public

Internal Revenue Service Name of the organization

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

LEWIS & CLARK COLLEGE

Part I | Questions Regarding Compensation

Employer identification number 93-0386858

			Yes	No
1 a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel X Housing allowance or residence for personal use			
	X Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments X Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Х	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2	Х	
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee Written employment contract			
	Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		X
b	Any related organization?	5b		<u> X</u>
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
		6a		<u>X</u>
b	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7		<u>X</u>
8	Tavel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Tax indemnification provision of all of the expenses described above? If "No," complete Part III to explain Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. X Compensation committee Written employment contract Independent compensation consultant X Compensation survey or study Compensation survey or study Supproval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: Receive a severance payment or change-of-control payment? Participate in or receive payment from a supplemental nonqualified retirement plan? Participate in or receive payment from an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: The organization? If "Yes" on line 6a or 6b, describe in Part III. For persons listed on Form 990, Part VII, Section A, li			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		<u>X</u>
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2020

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in column (B)	
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	reported as deferred on prior Form 990	
(1) WIEWEL, MARINUS	(i)	509,495.	0.	5,035.	25,650.	2,467.	542,647.	0.	
PRESIDENT	(ii)	0.	0.	0.	0.	0.	0.	0.	
(2) JOHNSON, JENNIFER J.	(i)	316,174.	0.	600.	25,650.	1,778.	344,202.	0.	
DEAN OF THE LAW SCHOOL	(ii)	0.	0.	0.	0.	0.	0.	0.	
(3) REESE, DAVID	(i)	228,428.	0.	600.	21,573.	1,472.	252,073.	0.	
VP, CHIEF OF STAFF, GENERAL COUNSEL,	(ii)	0.	0.	0.	0.	0.	0.	0.	
(4) KLONOFF, ROBERT	(i)	221,697.	0.	0.	19,102.	1,473.	242,272.	0.	
PROFESSOR OF LAW	(ii)	0.	0.	0.	0.	0.	0.	0.	
(5) DOOLEY, ANDREA	(i)	202,572.	0.	0.	19,620.	12,916.	235,108.	0.	
CFO AND VP OF OPERATIONS	(ii)	0.	0.	0.	0.	0.	0.	0.	
(6) BLUMM, MICHAEL	(i)	185,647.	0.	27,343.	15,965.	1,278.	230,233.	0.	
PROFESSOR OF LAW	(ii)	0.	0.	0.	0.	0.	0.	0.	
(7) PARRY, JOHN	(i)	210,354.	0.	0.	18,081.	1,435.	229,870.	0.	
ASSOC DEAN OF LAW SCHOOL FACULTY	(ii)	0.	0.	0.	0.	0.	0.	0.	
(8) WALTER, KENNETH	(i)	205,502.	0.	600.	19,469.	1,384.	226,955.	0.	
VP FOR ADVANCEMENT	(ii)	0.	0.	0.	0.	0.	0.	0.	
(9) HOLMES-SULLIVAN, ROBIN	(i)	202,807.	0.	0.	19,737.	2,132.	224,676.	0.	
VP OF STUDENT LIFE AND DEAN OF STUDE	(ii)	0.	0.	0.	0.	0.	0.	0.	
(10) MCDOWELL, TERESA	(i)	194,806.	0.	3,220.	9,635.	10,894.	218,555.	0.	
PROFESSOR OF COUNSELING PSYCHOLOGY	(ii)	0.	0.	0.	0.	0.	0.	0.	
(11) STAAB, ERIC	(i)	197,690.	0.	0.	19,350.	1,391.	218,431.	0.	
VP OF ADMISSIONS AND FINANCIAL AID	(ii)	0.	0.	0.	0.	0.	0.	0.	
(12) NEWELL, DOUGLAS	(i)	191,255.	0.	0.	17,231.	1,157.	209,643.	0.	
PROFESSOR OF LAW	(ii)	0.	0.	0.	0.	0.	0.	0.	
(13) FLETCHER, EARL SCOTT	(i)	182,847.	0.	0.	17,255.	8,413.	208,515.	0.	
DEAN OF THE GRADUATE SCHOOL OF EDUCA	(ii)	0.	0.	0.	0.	0.	0.	0.	
(14) SUTTMEIER, BRUCE	(i)	182,186.	0.	5,766.	17,442.	1,309.	206,703.	0.	
DEAN OF THE COLLEGE OF ARTS & SCIENC	(ii)	0.	0.	0.	0.	0.	0.	0.	
	(i)								
	(ii)								
	(i)								
	(ii)								

Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
PART I, LINE 1A:
CERTAIN EXPENSES ARE REIMBURSED TO THE COLLEGE PRESIDENT FOR SPOUSAL
TRAVEL. WHEN SUCH TRAVEL IS NOT FOR BONA FIDE BUSINESS PURPOSES,
REIMBURSEMENTS ARE TREATED AS TAXABLE COMPENSATION.
A NON-TAXABLE HOUSING BENEFIT IS PROVIDED TO THE COLLEGE PRESIDENT.
THE COLLEGE PAYS MEMBERSHIP DUES TO LOCAL SOCIAL CLUBS FOR USE BY CERTAIN
OFFICERS FOR MEETINGS AND NETWORKING RELATING TO COLLEGE BUSINESS AS
RELEVANT TO THEIR ROLE. THE BENEFIT IS NOT TREATED AS TAXABLE COMPENSATION
AS THERE IS ABONA FIDE BUSINESS PURPOSE TO MEMBERSHIP IN THESE CLUBS, AS
THE CLUBS ARE USED FOR MEETINGS AND NETWORKING RELATING TO COLLEGE
BUSINESS. ANY MEALS OR OTHER ACTIVITIES WHICH THE OFFICER DEEMS TO BE FOR
HIS/HER OWN PERSONAL USE ARE NOT REIMBURSED.

SCHEDULE L

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

Transactions With Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open To Public Inspection

Name	of the	organization
Ivallic	OI LIIC	organization

Employer identification number

				ARK COL								868	58			
Part I	Excess Bene	efit Transa	ctio	ns (section 50	01(c)(3), secti	on 501(c)(4), and sec	ction	n 501(c)(29) orgai	nizatio	ns on	ly).				
							ırt IV, line 25a or 25b									
1		- 1						,		,			(q)	Corre	cted?	
' (a) Na	me of disqualified p	person ((b) Relationship between disqualified person and organization				(0) D	escription of tran	sactio	n			(d) Corrected? Yes No		
					J								1	28	No	
													_	-+		
														_		
2 Fnter	the amount of tax i	incurred by th	e ora	anization mana	agers	or disa	ualified persons duri	ina t	the vear under					•		
		•	Ŭ	•	•			·	,		\$					
							ganization				\$					
3 Lillei	the amount of tax,	ii ariy, ori iirle	2, al	Jove, reimburs	eu by	uie oiç	Jai 112 ation				Ψ					
Part II	Loans to and	l/or From	ntai	racted Dars	one											
I alt II								_								
							Part V, line 38a or F	orm	n 990, Part IV, line	e 26; c	or if th	e orga	nizatio	n		
	reported an amo											/I- \ A n	nround			
	a) Name of	(b) Relations		(c) Purpose		an to or		(e) Original (f		(g) In default?		n (h) Appr by boar			ritten	
ınter	ested person	with organizat	ion	of loan		zation?	principal amount			deta	ult?	comm	ittee?	agree	ment?	
					То	From				Yes	No	Yes	No	Yes	No	
			-													
		1	\dashv													
			+													
		1	-													
			_													
Total							> \$									
Part III	Grants or As	sistance E	ene	efiting Inter	ested	d Per	sons.					•				
	Complete if the o	organization a	nswe	ered "Yes" on F	orm 9	90. Pa	rt IV. line 27.									
(a) N	lame of interested p	<u> </u>					(c) Amount of		(d) Type	of		10) Purp	000 01	;	
(a) 1	iame of interested p	Jerson		 Relationship interested pers 			assistance		assistan				assista		l	
				the organiza		ď										
							4 72	_		r 3						
							4,/3	<u> </u>	FINANCIA:	<u>ь А</u>	חד					
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LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2020

Complete if the organization answere (a) Name of interested person	(b) Relation	nship between and the orgar	interested	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?			
						Yes	No		
CHRYS HUTCHINGS	FAMILY	MEMBER	OF TR	43,206.	EMPLOYMENT		Х		
Part V Supplemental Information. Provide additional information for res	enonses to ques	stions on Sche	dule l (see i	instructions)					
SCH L, PART IV, BUSINESS					ED PERSONS:				
(A) NAME OF PERSON: CHRYS	HUTCHIN	īGS							
(B) RELATIONSHIP BETWEEN	INTEREST	ED PERS	ON AND	ORGANIZATI	ION:				
FAMILY MEMBER OF TRUSTEE,	BRENT H	UTCHING	S						
(D) DESCRIPTION OF TRANSA	CTION: E	EMPLOYME	NT COM	IPENSATION I	FOR POSITION	I AS			
ASSOCIATE DIRECTOR OF PRO	GRAMMING	AND PA	RTNERS	SHIPS					

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

➤ Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization LEWIS & CLARK COLLEGE Employer identification number 93-0386858

Pai	t I Types of Property								
		(a)	(b)	(c)	oution.	(0			
		Check if applicable	Number of contributions or	Noncash contrib amounts report		Method of on the noncash contributions of the normal methods of th		_	c
		арріісаріє		Form 990, Part VII		Horicasii contin	Julion ai	nounts	
1	Art - Works of art								
2	Art - Historical treasures								
3	Art - Fractional interests								
4	Books and publications								
5	Clothing and household goods								
6	Cars and other vehicles								
7	Boats and planes								
8	Intellectual property								
9	Securities - Publicly traded	X	43	420,	,122.	FMV			
10	Securities - Closely held stock								
11	Securities - Partnership, LLC, or								
	trust interests								
12	Securities - Miscellaneous								
13	Qualified conservation contribution -								
	Historic structures								
14	Qualified conservation contribution - Other								
15	Real estate - Residential								
16	Real estate - Commercial								
17	Real estate - Other								
18	Collectibles	X	2	4,	<u>,153.</u>	APPRAISAL			
19	Food inventory								
20	Drugs and medical supplies								
21	Taxidermy								
22	Historical artifacts								
23	Scientific specimens								
24	Archeological artifacts								
25	Other (SUPPLIES)	X	101		200.				
26	Other (CONSTRUCTION)	X	1		000.				
27	Other (MUSICAL INSTR)	X	1	4,	,575.	APPRAISAL			
28	Other ()			1					
29	Number of Forms 8283 received by the organization	=	•					4	
	for which the organization completed Form 828	3, Part V, D	onee Acknowledge	ementL	29		I	1	
								Yes	No
30a	During the year, did the organization receive by								1
	must hold for at least three years from the date		l contribution, and	which isn't required	d to be us	sed for			37
	exempt purposes for the entire holding period?						30a		X
	If "Yes," describe the arrangement in Part II.							7,	
31	Does the organization have a gift acceptance po					ions?	31	X	—
32a	Does the organization hire or use third parties o							Ţ.	
	contributions?						32a	Х	
	If "Yes," describe in Part II.								
33	If the organization didn't report an amount in co	olumn (c) foi	a type of property	tor which column ((a) is ched	cked,			
	describe in Part II.								

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule M (Form 990) 2020

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.
SCHEDULE M, PART I, COLUMN (B):
THE NUMBER REPORTED REPRESENTS THE NUMBER OF CONTRIBUTIONS OF EACH TYPE
OF ITEM.
SCHEDULE M, LINE 32B:
SALES OF NON-CASH CONTRIBUTIONS (OTHER THAN PUBLICLY TRADED SECURITIES)
HAPPEN VERY INFREQUENTLY, BUT TYPICALLY AN INDEPENDENT APPRAISER OR
OTHER EXPERT IS HIRED TO ASSIST IN THE SALE OF DONATED ITEMS WHICH ARE
OF SIGNIFICANT VALUE.

032142 11-23-20 Schedule M (Form 990) 2020

SCHEDULE O

Internal Revenue Service

(Form 990 or 990-EZ) Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ▶ Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

Open to Public

OMB No. 1545-0047

Inspection

Employer identification number

93-0386858

Name of the organization

FORM 990, PART

LEWIS & CLARK COLLEGE

I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

THE MISSION OF LEWIS & CLARK COLLEGE IS TO KNOW THE TRADITIONS OF THE LIBERAL ARTS, TO TEST THEIR BOUNDARIES THROUGH ONGOING EXPLORATION, AND TO HAND ON TO SUCCESSIVE GENERATIONS THE TOOLS AND DISCOVERIES OF THIS QUEST. BY THESE MEANS, THE COLLEGE PURSUES THE AIMS OF ALL LIBERAL LEARNING: TO SEEK KNOWLEDGE FOR ITS OWN SAKE AND TO PREPARE FOR CIVIC LEADERSHIP.

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: LIBERAL LEARNING: TO SEEK KNOWLEDGE FOR ITS OWN SAKE AND TO PREPARE FOR CIVIC LEADERSHIP.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: CAREER COUNSELING, INTERNSHIPS, LEADERSHIP & DEVELOPMENT, ANDENTREPRENEURSHIP PROGRAMS. IN SUPPORT OF ITS ACADEMIC PROGRAMS, LEWIS & CLARK OPERATES WELL-STOCKED LIBRARIES, AWARD-WINNING GREEN BUILDINGS AND OUTSTANDING ATHLETIC FACILITIES.

THE GRADUATE SCHOOL OF EDUCATION AND COUNSELING OFFERS NATIONALLY ACCREDITED PROFESSIONAL PROGRAMS IN A WIDE RANGE OF EDUCATION AND COUNSELING-RELATED FIELDS WITH SCHOLAR-PRACTITIONER FACULTY WHO CONDUCT LEADING RESEARCH IN THEIR ACADEMIC FIELDS, WHILE REMAINING DEEPLY EMBEDDED IN THE REAL NEEDS OF LOCAL COMMUNITIES, AGENCIES, AND INSTITUTIONS. DRAWING STUDENTS FROM ACROSS THE COUNTRY AND INTERNATIONALLY, THE LAW SCHOOL HAS A NATIONAL REACH WITH GRADUATES PRACTICING IN MANY AREAS OF LAW. WITH RIGOROUS CLASSROOM TEACHING AND A

032211 11-20-20

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) 2020

Employer identification number Name of the organization 93-0386858 LEWIS & CLARK COLLEGE WIDE VARIETY OF OPPORTUNITIES TO GAIN PRACTICAL EXPERIENCE, THE LAW SCHOOL'S ENVIRONMENTAL PROGRAM HAS CONSISTENTLY BEEN RANKED AS ONE OF THE BEST IN THE NATION FOR MANY YEARS. ASIDE FROM TRADITIONAL LAW DEGREE, SPECIAL CERTIFICATES ARE AVAILABLE FOR STUDENTS WHO PURSUE A PRESCRIBED CURRICULUM IN BUSINESS, INTELLECTUAL PROPERTY, TAX, CRIMINAL LAW, GLOBAL LAW, PUBLIC INTEREST LAW, OR ENVIRONMENTAL LAW. FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS: DEVELOPMENT, DIVERSITY & INCLUSION, AND WELLNESS. OVER 340 STUDENT-ATHLETES COMPETE IN 19 NCAA DIVISION III SPORTS PROGRAMS OFFERED AT LEWIS & CLARK AND A LARGER NUMBER PARTICIPATE IN OTHER RECREATIONAL ACTIVITIES SUCH AS CLUB AND INTRAMURAL SPORTS. AT THE GRADUATE SCHOOL OF EDUCATION AND COUNSELING, STUDENTS BENEFIT FROM SPECIALIZED SUPPORT IN A RANGE OF AREAS RELATED TO PROFESSIONAL LICENSURE, ENDORSEMENTS, AND OTHER JOB RELATED CREDENTIALS. GIVEN THAT GRADUATES PURSUE POSITIONS FROM PORTLAND TO QATAR, THIS CAN BE A COMPLICATED PROCESS, INVOLVING MANY EXTERNAL AGENCIES AND ORGANIZATIONS. STUDENTS ARE GUIDED THROUGH THE PROCESS AND REQUIREMENTS RELEVANT TO THEIR SPECIFIC GOALS. THE GRADUATE SCHOOL ALSO SPONSORS A VARIETY OF VISITS BY SCHOOL DISTRICTS, MENTAL HEALTH AGENCIES, AND RELATED ORGANIZATIONS TO HELP STUDENTS MAKE CONNECTIONS WITH (AND OFTEN ACTUALLY INTERVIEW WITH) THEIR FUTURE EMPLOYERS. THE CAREER DEVELOPMENT OFFICE WORKS CLOSELY WITH LAW STUDENTS AND PROVIDES SERVICES SUCH AS MAKING MENTORS AVAILABLE TO ALL STUDENTS, MEETING WITH STUDENTS INDIVIDUALLY TO COUNSEL ON CAREER CHOICES, REVIEWING RESUMES, AND TAPING MOCK INTERVIEWS WITH PRACTICING

124895 1

Schedule O (Form 990 or 990-EZ) 2020

Name of the organization

LEWIS & CLARK COLLEGE

ATTORNEYS.

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:

AND NUMEROUS FACULTY MEMBERS HAVE BEEN AWARDED FELLOWSHIPS TO CONDUCT

RESEARCH AND TEACH ABROAD. AN AVERAGE CLASS SIZE OF 17 ALLOWS CLOSE

CONTACT BETWEEN PROFESSORS AND STUDENTS AND CREATES OPPORTUNITIES FOR

DISCUSSION AND COLLABORATION. OVER 90 PERCENT OF UNDERGRADUATE STUDENTS

RECEIVE FINANCIAL ASSISTANCE THROUGH MERIT-BASED SCHOLARSHIPS,

NEED-BASED GRANTS, LOANS, OR CAMPUS EMPLOYMENT.

IN THE GRADUATE SCHOOL OF EDUCATION AND COUNSELING, STUDENTS AND

FACULTY WORK CLOSELY TOGETHER IN A VARIETY OF CONTEXTS, FROM INTENSIVE

FIELD-BASED INTERNSHIPS TO CO-AUTHORING RESEARCH ARTICLES. STUDENTS

LEARN NOT ONLY TO BE EXCELLENT PRACTITIONERS, BUT LEADERS AND CHANGE

AGENTS. THE LAW SCHOOL FACULTY MAKE THEMSELVES AVAILABLE OUTSIDE OF

CLASS FOR MENTORING, AND TO EXPAND ON TOPICS TAUGHT IN CLASSES. IN

ADDITION, THE LAW SCHOOL HAS A PROGRAM FOR STUDENTS WHO FEEL THE NEED

FOR ACADEMIC SUPPORT DURING LAW SCHOOL, AS WELL AS A PROGRAM DESIGNED

TO ENHANCE THE LIKELIHOOD OF BAR PASSAGE UPON GRADUATION. BEYOND ANY

SPECIALIZED MAJORS, STUDENTS HONE THEIR ABILITIES AS KNOWLEDGEABLE AND

LOGICAL THINKERS, ARTICULATE SPEAKERS, AND EFFECTIVE WRITERS. THE

COLLEGE PROVIDES MANY RESOURCES TO SUPPORT STUDENTS. THESE SERVICES

RANGE FROM TUTORING AT THE MATH SKILLS CENTER TO SUPPORT FROM ONE OF

OUR COUNSELORS.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

AUXILIARY SERVICES RELATED TO AND SUPPORTING OUR EDUCATIONAL PURPOSE

SUCH AS STUDENT HOUSING, FOOD SERVICE, CAMPUS BOOKSTORE, PARKING AND

Name of the organization

LEWIS & CLARK COLLEGE

Employer identification number
93-0386858

TRANSPORTATION, AND SUMMER CONFERENCES.

EXPENSES \$ 16,924,570. INCLUDING GRANTS OF \$ 0. REVENUE \$ 15,125,138.

FORM 990, PART VI, SECTION A, LINE 1:

THE COLLEGE'S BYLAWS ESTABLISH AN EXECUTIVE COMMITTEE THAT CONSISTS OF THE BOARD CHAIR, VICE CHAIRS, THE PRESIDENT, THE CHAIRS OF THE BOARD'S STANDING COMMITTEES, AND OTHER TRUSTEES OR LIFE TRUSTEES WHO ARE APPOINTED BY THE BOARD CHAIR. THE EXECUTIVE COMMITTEE IS EMPOWERED TO ACT ON BEHALF OF THE FULL BOARD BETWEEN MEETINGS OF THE BOARD, ALTHOUGH THE EXECUTIVE COMMITTEE MAY NOT (1) TAKE ANY ACTION INCONSISTENT WITH A PRIOR ACTION OF THE BOARD;

(2) APPOINT OR DISCHARGE THE PRESIDENT, AN ACTING PRESIDENT, OR ANY BOARD MEMBER TO OR FROM ANY POSITION; (3) MATERIALLY AMEND THE ANNUAL OPERATING BUDGET OR THE CAPITAL BUDGET OF THE COLLEGE; (4) AMEND THE ARTICLES OR BYLAWS OF THE COLLEGE OR THE STANDING RULES OF THE BOARD; (5) SITE PERMANENT BUILDINGS; (6) BORROW MONEY OR ENCUMBER ASSETS; (7) SELL A SIGNIFICANT PORTION OF THE ASSETS OF THE COLLEGE; OR (8) TAKE ANY ACTION THAT BY RESOLUTION HAS BEEN RESERVED FOR THE FULL BOARD.

FORM 990, PART VI, SECTION A, LINE 7A:

ALL VOTING TRUSTEES ARE ELECTED OR APPOINTED BY THE BOARD OF TRUSTEES,

EXCEPT THAT THE PRESIDENT OF THE COLLEGE, AND THE PRESIDENTS OF THE COLLEGE

OF ARTS AND SCIENCES ALUMNI ASSOCIATION AND LAW SCHOOL ALUMNI ASSOCIATION

ARE EX OFFICIO VOTING MEMBERS OF THE BOARD DURING THEIR RESPECTIVE TERMS OF

SERVICE.

FORM 990, PART VI, SECTION B, LINE 11B:

1. A DRAFT OF FORM 990 IS REVIEWED BY THE CHIEF FINANCIAL OFFICER AND VICE

PRESIDENT FOR OPERATIONS. THE CHIEF FINANCIAL OFFICER AND VICE PRESIDENT

Schedule O (Form 990 or 990-EZ) 2020

Name of the organization LEWIS & CLARK COLLEGE

Employer identification number 93-0386858

FOR OPERATIONS CONSULTS WITH THE GENERAL COUNSEL AND IDENTIFIES SPECIFIC

AREAS FOR SECONDARY REVIEW AS NEEDED. 2. THE AUDIT COMMITTEE WILL MEET IN

FEBRUARY OR MARCH OF EACH YEAR TO REVIEW THE FINAL DRAFT OF FORM 990. 3.

THE BUSINESS OFFICE WILL FORWARD THE ELECTRONIC PUBLIC VERSION OF THE FORM

990 TO THE AUDIT COMMITTEE FOR REVIEW PRIOR TO THE AUDIT COMMITTEE MEETING.

4. THE FULL DETAIL OF SCHEDULE B DONORS WILL BE MADE AVAILABLE TO THE BOARD

CHAIR FOR REVIEW IN HARD COPY. 5. THE COMMITTEE WILL REVIEW THE COMPLETE

FORM 990 AND HAVE THE ABILITY TO ASK QUESTIONS OF THE ADMINISTRATION AND

THE COLLEGE'S TAX CONSULTANTS. 6. FOLLOWING THE AUDIT COMMITTEE MEETING

THE ELECTRONIC VERSION OF THE PUBLIC FORM 990 WILL BE SENT TO EACH TRUSTEE.

TRUSTEES WILL HAVE THE ABILITY TO ASK QUESTIONS BY EMAIL OR BY PHONE.

FORM 990, PART VI, SECTION B, LINE 12C:

A BOARD MEMBER OR BOARD COMMITTEE MEMBER SHALL BE CONSIDERED TO HAVE A

CONFLICT OF INTEREST IF: (1) SUCH BOARD OR COMMITTEE MEMBER HAS EXISTING OR

POTENTIAL FINANCIAL OR OTHER INTERESTS WHICH IMPAIR OR MIGHT REASONABLY

APPEAR TO IMPAIR SUCH PERSON'S INDEPENDENT JUDGMENT IN THE DISCHARGE OF HIS

OR HER RESPONSIBILITIES TO THE COLLEGE; OR (2) SUCH PERSON IS AWARE THAT A

MEMBER OF HIS OR HER FAMILY, OR ANOTHER ORGANIZATION IN WHICH SUCH PERSON

IS AN OFFICER OR DIRECTOR OR IS OTHERWISE INVOLVED, HAS SUCH EXISTING OR

POTENTIAL CONFLICT OF INTEREST. ALL BOARD OR COMMITTEE MEMBERS SHALL

DISCLOSE TO THE BOARD OR TO THE COMMITTEE ANY POSSIBLE CONFLICT OF INTEREST

AT THE EARLIEST PRACTICABLE TIME AND, IF THE MATTER IS UNCERTAIN, MAY

REQUEST THE BOARD OR COMMITTEE TO RESOLVE THE QUESTIONS BY MAJORITY VOTE.

ANNUALLY ALL MEMBERS OF THE BOARD OF TRUSTEES ARE ASKED TO SIGN A CONFLICT

OF INTEREST DISCLOSURE STATEMENT. NO BOARD OR COMMITTEE MEMBER SHALL VOTE

ON ANY MATTER UNDER CONSIDERATION AT A BOARD OR COMMITTEE MEETING IN WHICH

SUCH PERSON HAS A CONFLICT OF INTEREST. THE MINUTES OF SUCH MEETINGS SHALL

Schedule O (Form 990 or 990-EZ) 2020

Name of the organization LEWIS & CLARK COLLEGE

Employer identification number 93-0386858

REFLECT THAT A DISCLOSURE WAS MADE AND THAT THE PERSON HAVING A CONFLICT OF

INTEREST ABSTAINED FROM VOTING. ANNUALLY EACH OFFICER OF THE COLLEGE IS

REQUIRED TO REVIEW THE COLLEGE'S CODE OF ETHICS, WHICH INCLUDES OUR

CONFLICT OF INTEREST POLICY, AND ACKNOWLEDGE COMPLIANCE.

FORM 990, PART VI, SECTION B, LINE 15:

THE COLLEGE IS GOVERNED BY AN INDEPENDENT BOARD OF TRUSTEES. THE BOARD IS

RESPONSIBLE FOR THE APPOINTMENT, EVALUATION AND COMPENSATION OF THE

PRESIDENT OF THE COLLEGE. THE BOARD HAS ESTABLISHED A COMPENSATION

COMMITTEE, WHICH CONSISTS OF THREE TO FIVE INDEPENDENT TRUSTEES APPOINTED

BY THE CHAIR OF THE BOARD, PLUS THE CHAIR OF THE BOARD AS AN EX OFFICIO

MEMBER. THE COMMITTEE ANNUALLY EVALUATES THE PRESIDENT AND DETERMINES THE

PRESIDENT'S COMPENSATION, TAKING INTO ACCOUNT ANNUAL SURVEY DATA FROM PEER

INSTITUTIONS. THIS PROCESS WAS COMPLETED IN SPRING, 2020 FOR THE

PRESIDENT'S COMPENSATION EFFECTIVE SEPTEMBER 1, 2020.

THE COMPENSATION FOR THE VICE PRESIDENTS AND DEANS OF THE COLLEGE IS

DETERMINED BY THE PRESIDENT. WHEN SETTING COMPENSATION, THE PRESIDENT

CONSIDERS COMPENSATION SURVEYS OF SIMILAR PEER INSTITUTIONS, AS WELL AS

INTERNAL COMPENSATION DATA. THIS PROCESS WAS COMPLETED IN SEPTEMBER 2020

FOR COMPENSATION RETROACTIVE TO SEPTEMBER 1, 2020. INFORMATION REGARDING

THE COMPENSATION OF VICE PRESIDENTS AND DEANS IS REQUIRED BY BOARD POLICY

TO BE SHARED ANNUALLY WITH THE BOARD OF TRUSTEE'S COMPENSATION COMMITTEE.

FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990:

AK, CO, DC, MA, MD, MI, NH, NJ, NY, OR, PA, VA, WA, WV

FORM 990, PART VI, SECTION C, LINE 18:

Name of the organization LEWIS & CLARK COLLEGE	Employer identification number 93-0386858
THE FORM 990 IS MADE AVAILABLE TO THE PUBLIC ON THE COLLEG	E'S WEBSITE AND
UPON REQUEST. IN LIEU OF FORM 1023, A LETTER FROM THE IRS	DATED JUNE 3,
2002 ACKNOWLEDGING THE ORGANIZATION'S TAX EXEMPT STATUS UN	DER SECTION
501(C)(3) OF THE INTERNAL REVENUE CODE IS MADE AVAILABLE T	O THE PUBLIC ON
THE ORGANIZATION'S WEBSITE.	
FORM 990, PART VI, SECTION C, LINE 19:	
THE COLLEGE'S GOVERNING DOCUMENTS (CORPORATE BY-LAWS) AND	THE AUDITED
FINANCIAL STATEMENTS ARE MADE AVAILABLE TO THE PUBLIC ON T	HE ORGANIZATION'S
WEBSITE. THE COLLEGE'S CONFLICT OF INTEREST POLICY IS MAD	E AVAILABLE TO
THE PUBLIC UPON REQUEST.	
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:	
CHANGE IN VALUE OF SPLIT INTEREST AGREEMENTS	1,475,420.
CHANGE IN VALUE OF SWAP AGREEMENTS	1,864,020.
TOTAL TO FORM 990, PART XI, LINE 9	3,339,440.
	-
	<u> </u>
	<u> </u>

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Department of the Treasury Internal Revenue Service Name of the organization

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

	LEWIS & CLARK	COLLEGE					93-03868	58	
Part I	Identification of Disregarded Entities. Complet	e if the organization answered "Yes"	on Form 990, Part IV, line 33	.					
	(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)			Direct c er	9		
Part II	Identification of Related Tax-Exempt Organiza	tions. Complete if the organization a	answered "Yes" on Form 990	, Part IV, line 34, b	pecause it had one	or more	related tax-exer	npt	
raitii	organizations during the tax year.	T	_	Γ	T	I		1	
	(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	Dired	(f) ct controlling entity	contr	g) 512(b)(13) rolled ity?
					501(c)(3))			Yes	No

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

		,	ı	•			_						
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)		(i)	(j)	(k)		
Name, address, and EIN	Primary activity	Primary activity Legal domicile Direct contribution	Direct controlling	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total	Share of	Disproportionate				Code V-UBI	General	Percentage ownership
of related organization		(state or foreign	entity	excluded from tax under	income	end-of-year assets		itions?	amount in box 20 of Schedule K-1 (Form 1065)	partner	ownership		
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes N	0		
	1												
	1												
	1												
	1												
	1												
	1												
	1												
	1												
		l .					l						

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership	1	tion b)(13) rolled tity?
		country)		·				Yes	No
	CHARITABLE REMAINDER		/-		4-	,_			
CHARITABLE REMAINDER UNITRUSTS (11)	TRUST	OR	N/A	TRUST	N/A	N/A	N/A		X
	_								
	-								

Page 3

Yes No

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

b	Gift, grant, or capital contribution to related organization(s)				1b	X			
С	Gift, grant, or capital contribution from related organization(s)				1c	X			
d	d Loans or loan guarantees to or for related organization(s)								
е	Loans or loan guarantees by related organization(s)				1e	X			
	Dividends from related organization(s)				1f	X			
g	Sale of assets to related organization(s)				1g	X			
h	Purchase of assets from related organization(s)				1h	X			
i	Exchange of assets with related organization(s)				1i	X			
j	Lease of facilities, equipment, or other assets to related organization(s)				1j	X			
k	Lease of facilities, equipment, or other assets from related organization(s)				1k	Х			
	Performance of services or membership or fundraising solicitations for related organization				11	X			
m	Performance of services or membership or fundraising solicitations by related organization	n(s)			1m	X			
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	X			
					10	X			
р	Reimbursement paid to related organization(s) for expenses				1p	X			
	Reimbursement paid by related organization(s) for expenses				1q	X			
r	Other transfer of cash or property to related organization(s)				1r	X			
s	Other transfer of cash or property from related organization(s)				1s	X			
2	If the answer to any of the above is "Yes," see the instructions for information on who mu	ıst complete thi	s line, including covered re	elationships and transaction thresholds.					
	· · · · · · · · · · · · · · · · · · ·	(b) ransaction type (a-s)	(c) Amount involved	(d) Method of determining amount inv	rolved				
(1)									
(2)									
(3)									
(4)									
(4)		+							
(5)									
<u>,</u>									
(6)									
)3216	3 10-28-20	0.0		Schedule	R (Form 9	90) 2020			

Page 4

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec 501(c)(3) orgs.?	(g) Share of end-of-year assets	Dispretion allocat	opor- late tions?	Genera manag partn Yes	(k) Al or Percentage ging ownership
									000) 0000