Form **990** 

# Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

epa teri	Do not enter social security numbers on this form as it may be made public.  Do not enter social security numbers on this form as it may be made public.  Go to www.irs.gov/Form990 for instructions and the latest information.										
\ F	or th	e 2021 calend	ar year, or tax yea	r beginning	JUN 1, 202	1 and	d ending M	AY 31, 2022			
<b>8</b> 6	Check if pplicab	C Name of	organization					D Employer id	entifica	tion number	
	Addre	ess ge LEWIS	& CLARK COLLEC	3E							
	Name chang	ge Doing bu	usiness as					93-0386	5858		
	Initial returr	Number	and street (or P.O.	box if mail is r	not delivered to stre	et address)	Room/suite	E Telephone n	umber		
	Final return/ 615 S PALATINE HILL ROAD 503-										
	termin ated Amen return	City or to	own, state or provi ND, OR 97219-		and ZIP or foreig	gn postal code		G Gross receipts \$ H(a) Is this a gro	oup retu	268,608,504.	
	Appli	` —	nd address of princ		ANDREA DOOLEY			for subordi			
	pendi		C ABOVE	· ·				H(b) Are all subordi			
1	Гах-ех	empt status:	X 501(c)(3)	501(c) (	) ◀ (insert n	o.) 4947(a)(1	) or 527	7 ` ´		t. See instructions	
J١	Nebsi	ite: ▶ WWW.LC	LARK.EDU					H(c) Group exe	mption r	number <b>&gt;</b>	
<b>(</b> F	orm o	f organization:	x Corporation	Trust	Association	Other <b>&gt;</b>	<b>L</b> Year	of formation: 1946	5 м 9	State of legal domicile: OR	
Pa	art I	Summary									
Governance	1 2	Briefly describ  Check this box	e the organization			activities: SEE	CHEDULE O	than 25% of its n	at assat		
Ver	3		ing members of th	U					3	31	
	4		ependent voting m	0 0	, ,				-	29	
Activities &	5		of individuals empl						5	2552	
ij	6		of volunteers (estin						6	1839	
냙	7 a		d business revenue						7a	100,508.	
ď			business taxable ii						7b	69,515.	
								Prior Year		Current Year	
a)	8	Contributions	and grants (Part V	III, line 1h)				20,035,	476.	20,774,360.	
Revenue	9	Program servi	ce revenue (Part V	III, line 2g)				157,601,	415.	189,779,833.	
ě	10	Investment inc	come (Part VIII, col	umn (A), lines	3, 4, and 7d)			25,013,		26,533,557.	
Œ	11	Other revenue	(Part VIII, column	(A), lines 5, 6	d, 8c, 9c, 10c, ar	nd 11e)		2,605,	169.	3,049,153.	
	12	Total revenue	- add lines 8 throug	gh 11 (must e	equal Part VIII, co	lumn (A), line 12)		205,255,	479.	240,136,903.	
	13	Grants and sin	nilar amounts paid	(Part IX, colu	ımn (A), lines 1-3)	)		68,879,	023.	85,489,879.	
	14	Benefits paid t	to or for members	(Part IX, colui	mn (A), line 4)				0.	0.	
S	15		compensation, er			69,887,	865.	72,199,837.			
nse	16a	Professional fu	undraising fees (Pa	ırt IX, column	(A), line 11e)		0.	0.			
Expenses	b		ng expenses (Part			3,547					
Ш	17	Other expense	es (Part IX, column	(A), lines 11a	a-11d, 11f-24e)			43,574,		50,618,616.	
	18	Total expense	s Add lines 13-17	(must equal F	Part IX column (A	A) line 25)		182,341,	374.	208,308,332.	

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is

uue, correc	i, anu i	complete. De	scialation of preparer (other than office	si) is baseu on an iniormation of willon prepai	ei iias aiiy k	nowieug	Ե.		
Sign Here	l '	Signature of	officer	Date					
		Type or prin	t name and title						
	Print/	Type prepar	er's name	Preparer's signature	Date	(	Check	PTIN	
Paid	LAWRI	ENCE H. 1	MOHR, CPA	LAWRENCE H. MOHR, CPA	3   8	ı self-employed	₽00447603		
Preparer	Firm's	s name	BAKER TILLY US, LLP			Firm's E	EIN ▶ 39	9-0859910	
Use Only	Firm's	s address 🕨	225 S 6TH ST #2300						
			MINNEAPOLIS, MN 55402			Phone i	<sub>no.</sub> 612.87	6.4500	
May the IF	RS disc	cuss this re	eturn with the preparer shown above	ve? See instructions				X Yes	No

31,828,571.

186,802,857.

430,110,040.

**End of Year** 616,912,897.

22,914,105.

587,227,994.

192,433,025.

394,794,969.

**Beginning of Current Year** 

Revenue less expenses. Subtract line 18 from line 12

Net assets or fund balances. Subtract line 21 from line 20

Total assets (Part X, line 16)

21 Total liabilities (Part X, line 26)

Signature Block

Page 2 93-0386858

Pa	rt III Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	THE MISSION OF LEWIS & CLARK COLLEGE IS TO KNOW THE TRADITIONS OF THE
	LIBERAL ARTS, TO TEST THEIR BOUNDARIES THROUGH ONGOING EXPLORATION,
	AND TO HAND ON TO SUCCESSIVE GENERATIONS THE TOOLS AND DISCOVERIES OF
	THIS QUEST. BY THESE MEANS, THE COLLEGE PURSUES THE AIMS OF ALL
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$134,576,198. including grants of \$85,489,879. ) (Revenue \$\$
	ACADEMICS: LEWIS & CLARK COLLEGE SUPPORTS ITS EDUCATIONAL MISSION BY
	PREPARING STUDENTS FOR WORLD CITIZENSHIP THROUGH RIGOROUS CURRICULA AND
	RICH EXPERIENCES BOTH IN AND OUT OF THE CLASSROOM. THE COLLEGE OF ARTS
	AND SCIENCES OFFERS 29 MAJORS AND 32 MINORS IN THE SCIENCES, ARTS,
	HUMANITIES, AND SOCIAL SCIENCES. A STUDENT-FACULTY RATIO OF 11 TO 1 IS
	PROVIDED FOR A DIVERSE COMMUNITY OF STUDENTS FROM 47 STATES AND THE
	DISTRICT OF COLUMBIA, PUERTO RICO, THE VIRGIN ISLANDS, AND FROM
	APPROXIMATELY 56 OTHER COUNTRIES. A WIDE RANGE OF OVERSEAS AND
	OFF-CAMPUS PROGRAMS FORM AN INTEGRAL PART OF THE TOTAL EDUCATIONAL
	EXPERIENCE AT LEWIS & CLARK. THE COLLEGE IS COMMITTED IN HELPING
	STUDENTS DEVELOP THE SKILLS TO UNDERSTAND, CREATE, AND CONNECT THEIR
	EDUCATIONAL EXPERIENCE WITH FUTURE GOALS THROUGH PROGRAMS SUCH AS
4b	(Code:) (Expenses \$19,567,394. including grants of \$) (Revenue \$\$
	STUDENT SERVICES: STUDENT EXPERIENCE IS CRITICAL TO OUR MISSION AND
	LEWIS & CLARK IS DEDICATED IN SUPPORTING STUDENTS' TRANSITION TO
	COLLEGE BY ENCOURAGING PERSONAL DEVELOPMENT, PROMOTING CO-CURRICULAR
	LEARNING, STIMULATING EDUCATIONAL SUCCESS, AND HELPING PREPARE STUDENTS
	FOR LIFELONG CAREERS. LEWIS & CLARK IS A RESIDENTIAL CAMPUS, LOCATED ON
	137 WOODED ACRES IN SOUTHWEST PORTLAND. FIRST AND SECOND YEAR STUDENTS
	ARE REQUIRED TO LIVE ON CAMPUS AND APPROXIMATELY 70% OF ALL LEWIS &
	CLARK UNDERGRADUATE STUDENTS LIVE ON CAMPUS. THE COLLEGE PROVIDES A
	RANGE OF STUDENT SERVICES AND SUPPORT WITH MORE THAN 100 REGISTERED
	STUDENT-RUN CLUBS AND ORGANIZATIONS. THE DIVISION OF STUDENT LIFE
	PARTNERS WITH THE UNDERGRADUATE STUDENTS THROUGH THEIR DEVELOPMENT IN
	ACADEMIC & EXPERIENTIAL LEARNING, CIVIC LEADERSHIP & CAREER
4c	(Code:) (Expenses \$11,256,136. including grants of \$) (Revenue \$11,053.
	ACADEMIC SUPPORT: LEWIS & CLARK IS COMMITTED TO THE ACADEMIC SUCCESS OF
	EVERY STUDENT AND CARRIES OUT ITS MISSION THROUGH GIVING EACH STUDENT
	THE OPPORTUNITY TO DISCOVER THEMSELVES AND THE WORLD THROUGH THE STUDY
	OF THE ARTS, THE HUMANITIES, AND THE MATHEMATICAL, NATURAL, AND SOCIAL
	SCIENCES. OVER NINETY-ONE PERCENT OF FULL TIME FACULTY HOLD A PH.D. OR
	TERMINAL DEGREE IN THEIR FIELDS. MANY OF OUR FACULTY ARE ACTIVE IN
	RESEARCH AND SCHOLARSHIPS AND HAVE BEEN TREMENDOUSLY SUCCESSFUL IN SECURING PRESTIGIOUS AWARDS AND APPOINTMENTS INCLUDING FULBRIGHT ALUMNI
	AMBASSADOR, COUNCIL FOR THE ADVANCEMENT AND SUPPORT OF EDUCATION (CASE)
	AND THE CARNEGIE FOUNDATION FOR THE ADVANCEMENT FOR TEACHING FOR
	TEACHER OF YEAR AWARDS. SEVERAL FACULTY MEMBERS HAVE RECENTLY BEEN
	RECOGNIZED FOR EXCELLENCE IN TEACHING WITH GRAVES AWARDS IN HUMANITIES
	Other program services (Describe on Schedule O.)
4u	(Expenses \$ 19,445,528. including grants of \$ ) (Revenue \$ 22,296,203.)
40	Total program service expenses \(\bigs\) 184,845,256.
<del>-10</del>	Total program service expenses

Form **990** (2021)

16240414 144198 124895

# Form 990 (2021) LEWIS & CLARK COLLEGE Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect	<u> </u>		
-	during the tax year? If "Yes," complete Schedule C, Part II	4		x
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	i i		
Ŭ	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		x
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	٣		
U	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		x
7	$\cdot$	-		<del></del>
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		x
_	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete		Х	
	Schedule D, Part III	8_	Λ	-
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Х	
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes." complete			
	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Х	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Х	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
_	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		x
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	_ <del></del>		
10	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	х	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	10		$\vdash$
"		47		X
10	column (A), lines 6 and 11e? <i>If</i> "Yes," <i>complete Schedule G, Part I.</i> See instructions  Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	17		<del></del>
18		10	Х	
10	1c and 8a? If "Yes," complete Schedule G, Part II	18	21	$\vdash$
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	40		x
00-	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		<u> </u>
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		$\vdash$
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	_	v	
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II	21	Х	

132003 12-09-21

# Form 990 (2021) Part IV Checklist of Required Schedules (continued)

22 No in the organization report more than \$5.000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 27 or 19 (ex), complete Schedule (). Part I and 8, 4, or 5, about compensation or the organization's current and former offices, directors, trustees, key employees, and highest compensation of more than \$100,000 as of the Isst Carlot of the organization have a tax exempt bend issue with an outstanding principal amount of more than \$100,000 as of the Isst Carlot (in the organization have a tax exempt bend issue with an outstanding principal amount of more than \$100,000 as of the Isst Carlot (in the organization was that are seemed to the Isst Carlot (in the organization was that are seemed to the Isst Carlot (in the organization was that are seemed to the Isst Carlot (In the Organization was that are largeaged in an excess benefit transaction with a disqualified person during the year? It "Yes," complete Schedule Is, Part I was a second that the transaction with a disqualified person during the year? It "Yes," complete Schedule Is Part I was a second to the organization was that it is engaged in an excess benefit transaction with a disqualified person during the year? It "Yes," complete Schedule Is, Part I was a second that the transaction has not been reported on any of the organization's prior Forms 990 or 990 EZ? If "Yes," complete Schedule Is, Part I was a second that the transaction have the tast in engaged in an excess benefit transaction with a disqualified person or part and that the transaction have the tast in engaged in an excess benefit transaction with a disqualified person or part and that the transaction have the tast in engaged in an excess benefit transaction with a disqualified person or part and that the transaction have the part is engaged in a secses benefit transaction with a disqualified person or part and that the transaction have the part of the section of the organization provides and part of the assistant or part and that the transaction with a dis				Yes	No					
Did the organization arower "Yes" to Part VII, Section A, line 3, d., of 5, about compensation of the organization's current and former officers, directors, fustless, key employees, and highest compensation of the organization have a tax excempt bond issue with an outstanding principal amount of more than \$100,000 as of the sist day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24s through 24d and complete Schedule K. If 'No," or o line 25a  24b  Did the organization martial an escore was account other than a refunding escore at any time during the year to defease any tax exempt bonds?  did the organization martial an escore was occurred to the transaction that the standard of issuer for bonds outstanding stay at time during the year?  did the organization and as an "on behalf of issuer for bonds outstanding stay at time during the year?  did the organization and as an "on behalf of issuer for bonds outstanding stay at time during the year?  did the organization and as an "on behalf of issuer for bonds outstanding stay at time during the year?  did the organization and as an "on behalf of issuer for bonds outstanding at any time during the year?  did the organization star as an "on behalf of issuer for bonds outstanding at any time during the year?  did the organization that disqualified person during the year? If "Yes," complete Schedule I, Part I I  bis the organization aware that it engaged in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule I, Part I I  Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, furstee, key employee, creator or founder, substantial contribution or englose, creator or founder, substantial contribution or englose, the part of the organization organization and the part of any of these persons? If "Yes," complete Schedule I, Part II II  A Current or former officer, director, trustee, key employee, creator or founde	22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on								
and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule I, Part II and ofference officers, director, trustees, key employee, creator or founder, substantial contributors? If "Yes," complete Schedule I, Part II I and secretary of the organization aparty to a business transaction with one or the following parties (see the Schedule I, Part II I and secretary or displayed and complete Schedule I, Part II I and secretary or displayed and complete Schedule I, Part II I and secretary or displayed and secretary or the organization are set or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule I, Part II I and secretary or substantial contributors? If "Yes," complete Schedule I, Part II I I A secretary II I I I I I I I I I I I I I I I I I		Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х						
Schedule J.  23 X  24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No." to be line 25a  24b Did the organization maintain an escrow account other than a refunding secrow at any time during the year to defease any tax-exempt bonds?  24c Did the organization maintain an escrow account other than a refunding secrow at any time during the year?  24d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?  24d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?  24d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?  24d Did the organization across that it angaged in an excess benefit transaction with a disqualified person during the year? "Yes," complete Schedule I. Part I Did the organization saver that it angaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization sprior Forms 990 or 990-E27 If "Yes," complete Schedule I. Part II  25b Did the organization provide a grant or other assistance to any current or forms officer, director, trustee, key employee, creator or former of	23									
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," <i>carewel lines 24th timoph 24th and complete Schedule K, "Wo," go to line 25a.</i> b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?  24b Child the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?  24c Child the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?  24d Child the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?  24d Child the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?  24d Child Did the organization and an accessor account of the than a return did the second organization and the second organization.  25d Did the organization aware that rengaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization sprior forms 990 or 990£27; If "Yes," complete Schedule L, Part I Wes," complete Schedule L, Part I Wes, "complete Schedule L, Part I Wes," complete Schedule L, Part I Wes, "complete Schedule L, Part I Wes," complete Schedule L, Part II Wes, "complete S		and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete								
size tiday of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a  b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?  c Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?  d Did the organization maintain an escrive vaccount other than a refunding excrive at any time during the year of the complete schedule of the organization can be any tax-exempt bonds?  d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?  24d  25a Section 50(16), 501(16)4, and 501(16)29 organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule I. Part I at the transaction has not been reported on any of the organization prior Forms 980 or 990-EZ? If "Yes," complete Schedule I. Part I bid the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule I. Part II at the controlled or entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule I. Part II and the part of the following parties (see the Schedule I., Part IV and the part of the following parties (see the Schedule I., Part IV and the part of the following parties (see the Schedule I., Part IV and the following parties (see the Schedule I., Part IV and A35 (so of the organization accepted but on or more individuals and/or organization described in line 28a or 28b? If "Yes," complete Schedule II. Part IV and A35 (so of the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule II, Part IV and A35 (so of the organization i		Schedule J	23	Х						
Schedule K. If "No." go to line 25a	24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the								
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?  Did the organization maintain an escrow account other than a refunding secrow at any time during the year to defease any tax-exempt bonds?  did the organization act as an 'on behalf of 'issuer for bonds outstanding at any time during the year?  24d  did the organization act as an 'on behalf of 'issuer for bonds outstanding at any time during the year?  25d Section 501(28), 501(5(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? (if 'Yes,' complete Schedule L, Part I transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization short prome \$90 or 990-627 if "Yes,' complete Schedule L, Part I		last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete								
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax exempt bonds?  d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?  226 a Section 501(c)(3), 501(c)(4), and 501(c)(20) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule I., Part I		Schedule K. If "No," go to line 25a	24a		Х					
any trax-exempt bonds? d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?  25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? #1 "Yes," complete Schedule L, Part I  25b Is the organization aware that it engaged in an excess benefit and singualified person during the year? #1 "Yes," complete Schedule L, Part I  25b Is the organization has not been reported on any of the organization's prior Forms 990 or 990-E27 #1 "Yes," complete Schedule L, Part I  25c Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or former officer, director, trustee, key employee, director, trustee,	b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b							
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?  25a Sectino 501(28), 501(24), and 501(26) and 501(26) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? # "Yes," complete Schedule L, Part 1  25 b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization is profer proms 900 or 990-27? # "Yes," complete Schedule L, Part 1  26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? # "Yes," complete Schedule L, Part II   26 X  27 Did the organization proving degrater or the reassistance to any current or former officer, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity (including an employee thereof) or family member of any of these persons? # "Yes," complete Schedule L, Part III   26 X  28 Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part III   27 X  28 Was the organization aparty to a business transaction with one of the following parties (see the Schedule L, Part III   27 X  28 Was the organization of the part of any individual described in line 28a? # "Yes," complete Schedule L, Part IV   28 X  29 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? # "Yes," complete Schedule III   28 X  29 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? # "Yes," complete Schedule III   28 X  29 Did the organization receive contributions of art, historical treasures, or oth	С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease								
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instructions for applicable filing thresholds, conditions, and exceptions):  a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV  c A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes," complete Schedule L, Part IV  28b X  29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M  30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M, Part I  31 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part I  32 Did the organization osell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part I  33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, Iine 1  34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, Iine 1  35 Did the organization have a controlled entity within the meaning of section 512(b)(13)?  36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, Iine 2  37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization? If "Yes," complete Schedule R, Part V, Iine 2  38 Did the organization conduct more than 5% of its activities through an entity that is not a related organization? If "Yes," complete Schedule R, Part V, Iine 2  39 Did the organization conduct more than 5% of its activities through an entity that is not a related organization? If "Yes," complete Schedule R, Part	28									
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"Yes," complete Schedule L, Part IV  29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M  29 X  30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M  30 X  31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I  31 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part I  32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part I  32 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I  33 Did the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1  34 Was the organization have a controlled entity within the meaning of section 512(b)(13)?  35 If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2  36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2  36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2  37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization? If "Yes," complete Schedule R, Part V, line 2  38 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?  Note: All Form 990 filers are required to complete Schedule O may be										
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30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M  31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I  31 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II  32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II  32 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I  33 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, Iine 1  34 Y  35 Did the organization have a controlled entity within the meaning of section 512(b)(13)?  35 If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, Iine 2  36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2  36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2  37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI  38 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?  Note: All Form 990 filers are required to complete Schedule O for Part VI, lines 11b and 19?  Yes No  1a Enter the number reported in box 3 of Form 1096. E	29			Х						
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Part V, line 1  35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?  5 b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2  36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?  If "Yes," complete Schedule R, Part V, line 2  36 If "Yes," complete Schedule R, Part V, line 2  37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI  38 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?  Note: All Form 990 filers are required to complete Schedule O  Statements Regarding Other IRS Filings and Tax Compliance  Check if Schedule O contains a response or note to any line in this Part V  10 In Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable  11 Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable  12 In	34									
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?  b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2  36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2  36 Y  37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI  38 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?  Note: All Form 990 filers are required to complete Schedule O  Statements Regarding Other IRS Filings and Tax Compliance  Check if Schedule O contains a response or note to any line in this Part V  10 Yes No  11 Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable  12 Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable  13 Did the organization have a controlled entity and transaction with a controlled entity  35			34	х						
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2  36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?  If "Yes," complete Schedule R, Part V, line 2  36 X  37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI  38 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?  Note: All Form 990 filers are required to complete Schedule O  Statements Regarding Other IRS Filings and Tax Compliance  Check if Schedule O contains a response or note to any line in this Part V  Test No  1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable  b Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable  1b 0	35a	, ,			Х					
within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2  36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?  If "Yes," complete Schedule R, Part V, line 2  36 X  37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI  38 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?  Note: All Form 990 filers are required to complete Schedule O  Statements Regarding Other IRS Filings and Tax Compliance  Check if Schedule O contains a response or note to any line in this Part V  10 Yes No  11 Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable  12 b Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable  15 Did the organization organization  16 Yes No		•	334							
Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?  If "Yes," complete Schedule R, Part V, line 2	J		35h							
If "Yes," complete Schedule R, Part V, line 2  36	36		335							
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI  38 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O  Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V  1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable  b Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable  1b  0	50		36		х					
and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI  38 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?  Note: All Form 990 filers are required to complete Schedule O  Statements Regarding Other IRS Filings and Tax Compliance  Check if Schedule O contains a response or note to any line in this Part V  10 Part V  11 Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable  12 b Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable  13 V  Yes No	37									
38 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?  Note: All Form 990 filers are required to complete Schedule O  Statements Regarding Other IRS Filings and Tax Compliance  Check if Schedule O contains a response or note to any line in this Part V  Test, Complete Schedule II and 19?  Yes No  1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable  b Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable  1b 0	<i>31</i>		27		х					
Note: All Form 990 filers are required to complete Schedule O  Part V Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V  Yes No  1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable b Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable  1b 0	38	• • • • • • • • • • • • • • • • • • • •								
Check if Schedule O contains a response or note to any line in this Part V  The schedule O contains a response or note to any line in this Part V  The schedule O contains a response or note to any line in this Part V  The schedule O contains a response or note to any line in this Part V  The schedule O contains a response or note to any line in this Part V  The schedule O contains a response or note to any line in this Part V  The schedule O contains a response or note to any line in this Part V  The schedule O contains a response or note to any line in this Part V  The schedule O contains a response or note to any line in this Part V  The schedule O contains a response or note to any line in this Part V  The schedule O contains a response or note to any line in this Part V  The schedule O contains a response or note to any line in this Part V  The schedule O contains a response or note to any line in this Part V  The schedule O contains a response or note to any line in this Part V  The schedule O contains a response or note to any line in this Part V  The schedule O contains a response or note to any line in this Part V  The schedule O contains a response or note to any line in this Part V  The schedule O contains a response or note to any line in this Part V  The schedule O contains a response or note to any line in this Part V  The schedule O contains a response or note to any line in this Part V  The schedule O contains a response or note to any line in this Part V  The schedule O contains a response or note to any line in this Part V  The schedule O contains a response or note to any line in this Part V  The schedule O contains a response or note to any line in this Part V  The schedule O contains a response or note to any line in this Part V  The schedule O contains a response or note to any line in this Part V  The schedule O contains a response or note to any line in this Part V  The schedule O contains a response or note to any line in this Part V  The schedule O contains a response or note to any lin	50		38	х						
Check if Schedule O contains a response or note to any line in this Part V  Yes No  1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable  b Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable  1b  0	Par	t V Statements Regarding Other IRS Filings and Tax Compliance	_ 30							
1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable  b Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable  b Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable  c Test No  1a 4702  b Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable										
1aEnter the number reported in box 3 of Form 1096. Enter -0- if not applicable1a4702bEnter the number of Forms W-2G included on line 1a. Enter -0- if not applicable1b0		Shook is defiduate a companied of flote to dry line in this t drt v		Voc	N <sub>2</sub>					
b Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b	1.	Enter the number reported in box 3 of Form 1006. Enter 0, if not applicable.		162	INO					
b Litter the number of Forms W-2d included of fine 1a. Litter 40 if not applicable		Enter the Hamber reported in box 6 of 1 offin 1000. Enter 6 in 110t applicable								
		Enter the number of forms wize included of fine fa. Enter to finot applicable								

Form **990** (2021)

(gambling) winnings to prize winners?

	990 (2021) LEWIS & CLARK COLLEGE		93-038685	8	Р	age					
Par	t V Statements Regarding Other IRS Filings and Tax Compliance (continued)					1					
					Yes	No					
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,	0-	2552								
	filed for the calendar year ending with or within the year covered by this return	2a		2b	х						
D	If at least one is reported on line 2a, did the organization file all required federal employment tax return <b>Note:</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions			20	21						
За				За	Х						
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule			3b	Х						
	At any time during the calendar year, did the organization have an interest in, or a signature or other a			0.0							
	financial account in a foreign country (such as a bank account, securities account, or other financial a			4a	х						
b	If "Yes," enter the name of the foreign country		7								
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Ad	count	s (FBAR).								
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		х					
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transactions.			5b		Х					
С	c If "Yes" to line 5a or 5b, did the organization file Form 8886-T?										
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the										
	any contributions that were not tax deductible as charitable contributions?			6a		Х					
b	If "Yes," did the organization include with every solicitation an express statement that such contribution	ons or	gifts								
	were not tax deductible?			6b							
7	Organizations that may receive deductible contributions under section 170(c).										
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser	vices p	rovided to the payor?	7a	Х						
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b	Х						
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	•									
	to file Form 8282?			7c		X					
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d									
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit co		?	7e		X					
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contra			7f		Х					
g	If the organization received a contribution of qualified intellectual property, did the organization file Fo			7g		-					
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization			7h							
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained	•									
•				8							
9	Sponsoring organizations maintaining donor advised funds.			0-							
a				9a 9b							
10	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			90							
10	Section 501(c)(7) organizations. Enter: Initiation fees and capital contributions included on Part VIII, line 12	10a									
a b		10b									
11	Section 501(c)(12) organizations. Enter:	100									
	Gross income from members or shareholders	11a									
	Gross income from other sources. (Do not net amounts due or paid to other sources against										
	amounts due or received from them.)	11b									
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	1041?	•	12a							
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b									
13	Section 501(c)(29) qualified nonprofit health insurance issuers.										
а	Is the organization licensed to issue qualified health plans in more than one state?			13a							
	Note: See the instructions for additional information the organization must report on Schedule O.										
b	Enter the amount of reserves the organization is required to maintain by the states in which the										
	organization is licensed to issue qualified health plans	13b									
С	Enter the amount of reserves on hand	13c									
14a				14a		Х					
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedul			14b		_					
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuner										
	excess parachute payment(s) during the year?			15		X					
	If "Yes," see the instructions and file Form 4720, Schedule N.										
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment	incom	ne'?	16		Х					
<b>4</b> -	If "Yes," complete Form 4720, Schedule O.										
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in a certificial that would result in the imposition of an excitator to under coefficient 4051, 4053 or 40532			47							
	activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?			17							

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Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.								
	Check if Schedule O contains a response or note to any line in this Part VI			X					
Sec	tion A. Governing Body and Management								
			Yes	No					
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 33								
	If there are material differences in voting rights among members of the governing body, or if the governing								
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.								
b	Enter the number of voting members included on line 1a, above, who are independent 1b 29								
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other								
_	officer, director, trustee, or key employee?	2		х					
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision	<b>-</b>							
·	of officers, directors, trustees, or key employees to a management company or other person?	3		х					
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		х					
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х					
6		6		X					
	Did the organization have members or stockholders?  Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or	•							
7a		7.	х						
	more members of the governing body?	7a							
D	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			х					
•	persons other than the governing body?	7b		Α					
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		v						
a	The governing body?	8a	X						
b	Each committee with authority to act on behalf of the governing body?	8b	Х						
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			17					
800	organization's mailing address?  f "Yes," provide the names and addresses on Schedule O	9		Х					
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)								
			Yes	No					
	Did the organization have local chapters, branches, or affiliates?	10a		Х					
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,	10b							
	and branches to ensure their operations are consistent with the organization's exempt purposes?								
	11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?								
	Describe on Schedule O the process, if any, used by the organization to review this Form 990.								
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X						
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х						
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe								
	on Schedule O how this was done	12c	X						
13	Did the organization have a written whistleblower policy?	13	Х						
14	Did the organization have a written document retention and destruction policy?	14	Х						
15	Did the process for determining compensation of the following persons include a review and approval by independent								
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?								
	The organization's CEO, Executive Director, or top management official	15a	Х						
b	Other officers or key employees of the organization	15b	Х						
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.								
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a								
	taxable entity during the year?	16a		Х					
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation								
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's								
	exempt status with respect to such arrangements?	16b							
Sec	tion C. Disclosure								
17	List the states with which a copy of this Form 990 is required to be filed AK, CO, DC, MA, MD, MI, NH, NJ, NY, OR, PA, VA								
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)	s only)	availat	ole					
	for public inspection. Indicate how you made these available. Check all that apply.								
	X Own website Another's website X Upon request Other (explain on Schedule O)								
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, an	d financ	cial						
	statements available to the public during the tax year.								
20	State the name, address, and telephone number of the person who possesses the organization's books and records								
	ANDREA DOOLEY - 503-768-7801								
	615 S PALATINE HILL ROAD, PORTLAND, OR 97219-7899								

2021.05070 LEWIS & CLARK COLLEGE

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## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

See the instructions for the order in which to list the persons above.

(A)	(B)	]			C)			(D)	(E)	(F)
Name and title	Average			Pos	ition			Reportable	Reportable	Estimated
	hours per		not c , unle:					compensation	compensation	amount of
	week	offi	cer ar	nd a d	irecto	r/trus	tee)	from	from related	other
	(list any	ector						the	organizations	compensation
	hours for	or dir	96			ated		organization	(W-2/1099-MISC/	from the
	related	ustee	trust		96	suedu		(W-2/1099-MISC/	1099-NEC)	organization
	organizations below	ualtr	tional		yoldı	t con	_	1099-NEC)		and related organizations
	line)	ndividual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations
(1) FISCHER, GERALD	2.00	_	_		_	1 0				
TRUSTEE - FORMER		Х						0.	0.	0.
(1) WIEWEL, MARINUS	45.00									
PRESIDENT		Х		Х				533,881.	0.	28,091.
(2) JOHNSON, JENNIFER J.	45.00									
DEAN OF THE LAW SCHOOL				Х				337,085.	0.	27,473.
(3) PARRY, JOHN	45.00									
ASSOC DEAN OF LAW SCHOOL FACULTY						Х		254,776.	0.	19,863.
(4) REESE, DAVID	45.00									
VP, CHIEF OF STAFF, GENERAL COUNSEL,				Х				241,524.	0.	23,220.
(5) DOOLEY, ANDREA	45.00									
CFO AND VP OF OPERATIONS				Х				213,348.	0.	33,087.
(6) LOREN, LYDIA	45.00									
PROFESSOR OF LAW						Х		210,066.	0.	29,724.
(7) WALTER, KENNETH	45.00									
VP FOR ADVANCEMENT				Х				217,140.	0.	20,886.
(8) HOLMES-SULLIVAN, ROBIN	45.00									
VP OF STUDENT LIFE AND DEAN OF STUDE				Х				214,279.	0.	22,010.
(9) KLONOFF, ROBERT	45.00									
PROFESSOR OF LAW						Х		214,529.	0.	20,764.
(10) BLUMM, MICHAEL	45.00									
PROFESSOR OF LAW						Х		215,140.	0.	17,409.
(11) JOHNSTON, CRAIG	45.00									
PROFESSOR OF LAW						Х		198,979.	0.	28,636.
(12) STAAB, ERIC	45.00									
VP OF ADMISSIONS AND FINANCIAL AID				Х				205,626.	0.	20,760.
(13) FLETCHER, EARL SCOTT	45.00									
DEAN OF THE GRADUATE SCHOOL OF EDUCA				Х				193,472.	0.	26,103.
(14) SUTTMEIER, BRUCE	45.00									
DEAN OF THE COLLEGE OF ARTS & SCIENC			_	Х		_		199,435.	0.	18,894.
(15) FOWLER, STEPHANIE	4.00								_	_
TRUSTEE (CHAIR)		Х	_	Х		-		0.	0.	0.
(16) HAYES, PAULA	2.00								_	_
TRUSTEE (FIRST VICE CHAIR)		Х		Х				0.	0.	0. Form <b>990</b> (2021)

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1 61111 666 (2621)	ARK COLLEGE								93-036665	• Page •
Part VII   Section A. Officers, Directors, T	rustees, Key Emp	oloy	ees,	anc	l Hig	ghes	t Co	ompensated Employee	s (continued)	
(A)	(B)			(0				(D)	(E)	(F)
Name and title	Average	(do	Position (do not check more than one				nne	Reportable	Reportable	Estimated
	hours per	box	, unles	ss per	son i	s both	n an	compensation	compensation	amount of
	week		cer an	u a u	recio	r/trus	lee)	from	from related	other
	(list any hours for	recto						the	organizations	compensation
	related	ordi	tee			sated		organization (W-2/1099-MISC/	(W-2/1099-MISC/ 1099-NEC)	from the organization
	organizations	ruste	l trus		99	ubeu		1099-NEC)	1099-1120)	and related
	below	dual t	ntiona	L	nploy	st cor	5	1000 (420)		organizations
	line)	Individual trustee or director	In stit utio nal tru stee	Officer	Key employee	Highest compensated employee	Former			
(17) MAHAFFY, PATRICK	2.00									
TRUSTEE (SECOND VICE CHAIR)		Х		Х				0.	0.	0.
(18) ABENA, TONY	2.00									
TRUSTEE		Х						0.	0.	0.
(19) AL BADI, AHMED	2.00									
TRUSTEE - FORMER		Х						0.	0.	0.
(20) BERGMAN, MATTHEW	2.00									
TRUSTEE		Х						0.	0.	0.
(21) BLAKEMORE, JIM	2.00									
TRUSTEE		Х						0.	0.	0.
(22) CRUZ, SERENA	2.00									
TRUSTEE		Х						0.	0.	0.
(23) DOVER, STEPHEN	2.00									
TRUSTEE		Х						0.	0.	0.
(24) FRANCY, PATRICIA	2.00									
TRUSTEE		Х						0.	0.	0.
(25) FRONK, JENNIFER	2.00									
TRUSTEE		Х						0.	0.	0.
1b Subtotal							<b>&gt;</b>	3,449,280.	0.	336,920.
c Total from continuation sheets to Par	t VII, Section A		0.	0.	0.					
d Total (add lines 1b and 1c)							<u> </u>	3,449,280.	0.	336,920.

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on

Yes No line 1a? If "Yes," complete Schedule J for such individual 3 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual 4 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services Х

95

rendered to the organization? If "Yes," complete Schedule J for such person **Section B. Independent Contractors** 

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
COMPASS GROUP USA, INC. (DBA BON APPETIT)		
2400 YORKMONT RD, CHARLOTTE, NC 28217	CATERING & FOOD SERVICE	3,190,238.
A&A MAINTENANCE		
965 MIDLAND AVE, YONKERS, NY 10704	HOUSEKEEPING & CUSTODIAL	2,617,084.
PRESIDIO NETWORKED SOLUTIONS GROUP, LLC	DATA STORAGE, DATA	
PO BOX 677638, DALLAS, TX 75267	COMMUNICATIONS, AND N	1,301,047.
CAMBRIDGE ASSOCIATES		
125 HIGH STREET, BOSTON, MA 02110	INVESTMENT ADVISORY	772,617.
ZGF ARCHITECTS LLP		
320 SW OAK ST, PORTLAND, OR 97204	ARCHITECTURAL SERVICES	748,849.
2 Total number of independent contractors (including but not limited to	those listed above) who received more than	
\$100,000 of compensation from the organization	57	
·		200

SEE PART VII, SECTION A CONTINUATION SHEETS

Form 990 (2021)

16240414 144198 124895

orm 990 LEWIS & CLARK COLLEGE 93-0386858

Form 990 LEWIS & CLA	RK COLLEGE								93-03868	358
Part VII Section A. Officers, Directors, T	rustees, Key Er	nplo	yee	s, ar	nd H	lighe	est (	Compensated Employe	es (continued)	
(A)	(D)	(E)	(F)							
Name and title	Average			Pos	ition			Reportable	Reportable	Estimated
	hours	(cl	heck	all t	all that apply)			compensation	compensation	amount of
	per week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensatio from the organization and related organizations
(26) HU, HEIDI	2.00	<del> -</del>	-							
TRUSTEE		Х						0.	0.	
(27) HUTCHINGS, BRENT	2.00									
PRUSTEE		х						0.	0.	
(28) JAY, CHRISTOPHER	2.00									
, TRUSTEE		х						0.	0.	
(29) KORHONEN, JOUNI	2.00									
TRUSTEE		х						0.	0.	
(30) KRUPICKA, BRAD	2.00									
TRUSTEE EX OFFICIO		х						0.	0.	
(31) LEVEE, ROMAYNE	2.00									
PRUSTEE		х						0.	0.	
(32) MABIE, DAVID	2.00								•	
PRUSTEE	1.00	х						0.	0.	
(33) MACLEOD, CRAIG	2.00							· ·	••	
TRUSTEE	2.00	х						0.	0.	
(34) MCCASLIN, LIBBY	2.00								••	
TRUSTEE	2.00	х						0.	0.	
(36) MILLER, AMY	2.00							· ·	••	
TRUSTEE	2.00	х						0.	0.	
(37) NIELSON, PATRICK	2.00							· ·	••	
PRUSTEE	2.00	х						0.	0.	
(38) ROBERTSON, LINDA	2.00							· ·	· ·	
PRUSTEE	2.00	х						0.	0.	
(39) OHMAN, CHRISTOPHER	2.00							· ·	· ·	
TRUSTEE EX OFFICIO	2.00	Х						0.	0.	
(41) SPENCER, JAMES	2.00		$\vdash$						٠.	
TRUSTEE	2.00	х						0.	0.	
(42) STADTER, JOHN	2.00							· ·	· ·	
PRUSTEE	2.00	х						0.	0.	
(43) STEWART, ANDRE	2.00							· ·	· ·	
PRUSTEE	2.00	x						0.	0.	
(44) SWANSON, KENT	2.00		$\vdash$					· · ·	0.	
PRUSTEE		x						0.	0.	
(45) THOMPSON, STACY	2.00		$\vdash$					· ·	<u> </u>	
TRUSTEE		x						0.	0.	
(46) TRATOS, MARK	2.00	<u> </u>						· · ·	<u> </u>	
TRUSTEE		x						0.	0.	
(47) WALDRON, JAY	2.00		$\vdash$					· · ·	· · ·	
	1 2.00	J	I	ı	I I	ı	1	1		

Form 990 (2021)

Part VIII

Statement of Revenue

		Check if Schedule O contains a respo	nse or note to anv lir	ne in this Part VIII			
			,,	(A)	(B)	(C)	(D)
				Total revenue	Related or exempt	Unrelated	Revenue excluded from tax under
					function revenue	business revenue	sections 512 - 514
SS	1 :	a Federated campaigns 1a					
Contributions, Gifts, Grants and Other Similar Amounts				-			
S S		Fundraising events 1c	25,585.	-			
fts,		d Related organizations 1d	20,000.	-			
ij gi			7,157,496.	-			
ons,		Government grants (contributions)	7,157,450.	-			
utic	T	All other contributions, gifts, grants, and	13,591,279.				
ë		similar amounts not included above 1f		-			
o d		Noncash contributions included in lines 1a-1f		20,774,360.			
Oa		Total. Add lines 1a-1f		20,774,500.			
		MILITION AND PERC	Business Code	160 164 425	160 164 425		
<u>ic</u> e		TUITION AND FEES	611600	168,164,425.	168,164,425.		
er Je	k	AUXILIARY SERVICES	900099	21,450,625.	21,450,625.		
n S	C	CONTRACTS/EXCHANGE TRA	900099	164,783.	164,783.		
irar 3ev	c						
Program Service Revenue	€						
۵		All other program service revenue					
_	ç	Total. Add lines 2a-2f		189,779,833.			
	3	Investment income (including dividends, in					
		other similar amounts)		2,241,603.		25,816.	2,215,787.
	4	Income from investment of tax-exempt bo	nd proceeds				
	5	Royalties		29,695.			29,695.
		(i) Rea	(ii) Personal				
	6 a	Gross rents 6a 275,2					
	b	Less: rental expenses 6b 238,7	45.				
	c	Rental income or (loss) 6c 36,4	90.				
	c	Net rental income or (loss)	<u></u>	36,490.		74,692.	-38,202.
	7 a	a Gross amount from sales of (i) Securit	ies (ii) Other				
		assets other than inventory <b>7a</b> 51,796,5	67. 713,220.				
	k	Less: cost or other basis					
ne		and sales expenses <b>7b</b> 27,781,3	71. 436,462.				
her Revenue	c	Gain or (loss) 7c 24,015,1	96. 276,758.				
Re		Net gain or (loss)		24,291,954.			24,291,954.
ē	8 a	Gross income from fundraising events (not					
₹		including \$ 25,585. of					
		contributions reported on line 1c). See					
		Part IV, line 18	8a 13,867.				
	b	Less: direct expenses	8b 15,023.				
	c	Net income or (loss) from fundraising ever	its	-1,156.			-1,156.
		Gross income from gaming activities. See					
		Part IV, line 19	9a				
	k	Less: direct expenses	9b				
		Net income or (loss) from gaming activities	·				
		Gross sales of inventory, less returns					
		and allowances	10a				
	b	Less: cost of goods sold	10b				
		Net income or (loss) from sales of inventor					
		, ,	Business Code				
snc	11 a	REFUND OF SURPLUS SELF	900099	214,905.	214,905.		
Miscellaneous Revenue	ŀ	RETURN OF PERKINS LOAN	900099	103,887.	103,887.		
ella		-		,	,		
isc.	,	All other revenue	900099	2,665,332.	2,665,332.		
Σ	-	• Total. Add lines 11a-11d		2,984,124.			
	12	Total revenue. See instructions	<b>&gt;</b>	240,136,903.	192,763,957.	100,508.	26,498,078.

132009 12-09-21

### Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Do	Check if Schedule O contains a respons not include amounts reported on lines 6b,	(A)	(B)	(C)	(D)
	8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations	66.040	66.040		
	and domestic governments. See Part IV, line 21	66,048.	66,048.		
2	Grants and other assistance to domestic individuals. See Part IV, line 22	82,260,358.	82,260,358.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16	3,163,473.	3,163,473.		
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	2,818,248.	1,391,633.	1,171,973.	254,64
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	52,576,334.	45,020,273.	5,625,157.	1,930,904
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	3,899,583.	3,272,656.	466,652.	160,27
9	Other employee benefits	9,048,598.	7,511,144.	1,291,007.	246,44
0	Payroll taxes	3,857,074.	3,283,002.	440,030.	134,042
1	Fees for services (nonemployees):				
а	Management				
b	Legal	30,784.		30,779.	!
С	Accounting	109,115.		109,115.	
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17	1 200 002		1 200 002	
f	Investment management fees	1,329,283.		1,329,283.	
g	Other. (If line 11g amount exceeds 10% of line 25,	12 047 450	11 050 625	1 661 776	225 045
	column (A), amount, list line 11g expenses on Sch 0.)	12,947,458.	11,050,635. 170,206.	1,661,776.	235,047
2	Advertising and promotion	3,524,521.	2,462,574.	789,518.	272,429
3	Office expenses	2,670,752.	724,674.	1,873,056.	73,02
4	Information technology	2,070,732.	724,074.	1,075,050.	73,022
5 6	Royalties	3,570,851.	2,863,821.	707,030.	
0 7	Occupancy	3,048,763.	2,286,318.	557,793.	204,652
8	Payments of travel or entertainment expenses	0,010,700.	2,200,020.		201,000
0	for any federal, state, or local public officials				
9	Conferences, conventions, and meetings	239,702.	157,371.	80,999.	1,332
0	Interest	5,654,700.	4,078,730.	1,575,970.	,
1	Payments to affiliates	, ,	, ,	, ,	
2	Depreciation, depletion, and amortization	8,536,199.	6,392,353.	2,143,846.	
3	Insurance	4,155,189.	3,504,069.	651,106.	14
4	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
а	OVERSEAS PROJECT EXPENS	2,742,047.	2,742,047.		
b	LIBRARY BOOKS/MATERIALS	1,479,732.	1,479,732.		
С	UBI TAXES PAID	11,390.		11,390.	
d	WRITE-OFFS	-774,606.	121,184.	-895,790.	
е	All other expenses	1,155,408.	842,955.	279,799.	32,65
5_	Total functional expenses. Add lines 1 through 24e	208,308,332.	184,845,256.	19,915,880.	3,547,19
6	<b>Joint costs.</b> Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				Form <b>990</b> (20)

Page **11** 

93-0386858

Form 990 (2021)
Part X Balance Sheet

Pai	rt X	Balance Sneet					
		Check if Schedule O contains a response or no	ote to any	line in this Part X			(P)
					<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing			257,226.	1	184,349
	2	Savings and temporary cash investments			95,736,699.	2	100,410,72
	3	Pledges and grants receivable, net			9,715,687.	3	8,826,06
	4	Accounts receivable, net			93,777.	4	369,76
	5	Loans and other receivables from any current					
		trustee, key employee, creator or founder, sub	stantial c	ontributor, or 35%			
		controlled entity or family member of any of the	ese perso	ons		5	
	6	Loans and other receivables from other disqua	alified pers	sons (as defined			
		under section 4958(f)(1)), and persons describe	ed in sect	ion 4958(c)(3)(B)		6	
S	7	Notes and loans receivable, net			7,070,199.	7	9,620,63
Assets	8	Inventories for sale or use			76,302.	8	101,98
As	9	B			424,334.	9	1,371,74
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	312,022,895.			
	b	Less: accumulated depreciation		148,762,073.	159,248,096.	10c	163,260,82
	11	Investments - publicly traded securities			177,298,682.	11	163,146,76
	12	Investments - other securities. See Part IV, line			137,306,992.	12	169,620,03
	13	Investments - program-related. See Part IV, line				13	
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11		15			
	16	Total assets. Add lines 1 through 15 (must eq			587,227,994.	16	616,912,89
	17	Accounts payable and accrued expenses		ı	20,704,461.	17	18,392,25
	18	Grants payable		18			
	19	Deferred revenue			6,535,018.	19	7,436,96
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete				21	
Ś	22	Loans and other payables to any current or for	mer office	er, director,			
IIIe		trustee, key employee, creator or founder, sub	stantial c	ontributor, or 35%			
Liabilities		controlled entity or family member of any of the	ese perso	ons		22	
_	23	Secured mortgages and notes payable to unre	lated thir	d parties	150,892,617.	23	150,902,08
	24	Unsecured notes and loans payable to unrelate	ed third p	arties		24	
	25	Other liabilities (including federal income tax, p	ayables t	o related third			
		parties, and other liabilities not included on line	es 17-24).	Complete Part X			
		of Schedule D			14,300,929.	25	10,071,55
	26	Total liabilities. Add lines 17 through 25			192,433,025.	26	186,802,85
		Organizations that follow FASB ASC 958, ch	neck here	• ► X			
ces		and complete lines 27, 28, 32, and 33.					
aŭ	27	Net assets without donor restrictions			114,826,448.	27	135,558,04
ра	28	Net assets with donor restrictions			279,968,521.	28	294,551,998
ına		Organizations that do not follow FASB ASC	958, che	ck here 🕨 🗌			
ב ב		and complete lines 29 through 33.					
S	29	Capital stock or trust principal, or current fund	s			29	
set	30	Paid-in or capital surplus, or land, building, or	equipmen	t fund		30	
As	31	Retained earnings, endowment, accumulated i	income, c	or other funds		31	
Net Assets or Fund Balances	32	Total net assets or fund balances			394,794,969.	32	430,110,040
_	33				587,227,994.	33	616,912,89

Form	1990 (2021) LEWIS & CLARK COLLEGE	93-038685	8	Pa	ge 12
	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	240	,136,	903.
2	Total expenses (must equal Part IX, column (A), line 25)	2	208	,308,	332.
3	Revenue less expenses. Subtract line 2 from line 1	3	31	828,	571.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	394	794,	969.
5	Net unrealized gains (losses) on investments	5	1	,819,	638.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9	1	,666,	862.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	430	,110,	040.
Pa	rt XII Financial Statements and Reporting				_
	Check if Schedule O contains a response or note to any line in this Part XII				Щ
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	Ο.			
2a	•		2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,			
	consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the		_	17	
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sche				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sing	-		v	
	Act and OMB Circular A-133?		3a	Х	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits? If the organization did not undergo the required audit or audits? If the organization did not undergo the required audit or audits? If the organization did not undergo the required audit or audits? If the organization did not undergo the required audit or audits? If the organization did not undergo the required audit or audits? If the organization did not undergo the required audit or audits?	ed audit		v	
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b	X	(0004)
			Form	<b>330</b>	(2021)

132012 12-09-21

#### **SCHEDULE A**

(Form 990)

Total

Department of the Treasury Internal Revenue Service

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization **Employer identification number** LEWIS & CLARK COLLEGE 93-0386858 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). Х A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in 5 section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

93-0386858 LEWIS & CLARK COLLEGE Page 2

#### Schedule A (Form 990) 2021 Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
Ü	furnished by a governmental unit to						
	the organization without charge						
1	Total. Add lines 1 through 3						
-	•						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
	Public support. Subtract line 5 from line 4.						
	ction B. Total Support	Γ	<u> </u>	1	T	T	ı
	ndar year (or fiscal year beginning in)	(a) 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	<b>Total support.</b> Add lines 7 through 10						
12	Gross receipts from related activities,	etc. (see instruction	ons)			12	
13	First 5 years. If the Form 990 is for th	ne organization's fi	rst, second, third,	fourth, or fifth tax	year as a section 5	501(c)(3)	
	organization, check this box and stop	here			• • • • • • • • • • • • • • • • • • • •		<b>&gt;</b>
Se	ction C. Computation of Publi						
14	Public support percentage for 2021 (I	ine 6, column (f), c	divided by line 11,	column (f))		14	%
15	Public support percentage from 2020	Schedule A, Part	II, line 14			15	%
	33 1/3% support test - 2021. If the					nore, check this bo	x and
	stop here. The organization qualifies	as a publicly supp	orted organization	١			<b>&gt;</b>
b	33 1/3% support test - 2020. If the	organization did no	ot check a box on				
	and stop here. The organization qual						
17a	10% -facts-and-circumstances test	- 2021. If the org	ganization did not				
	and if the organization meets the fact	s-and-circumstanc	es test, check this	box and stop he	ere. Explain in Part	VI how the organiz	zation
	meets the facts-and-circumstances te			=	•		<b>.</b> —
h	10% -facts-and-circumstances test	-	· · · · · · · · · · · · · · · · · · ·		-		
	more, and if the organization meets the	-	-				
	organization meets the facts-and-circu				-		ightharpoonup
18	Private foundation. If the organization						,
<u></u>	The state of the s	L.L. HOL OFFICIA		<u>, , ,</u>	_, ccon and box 6		(Form 990) 2021

### Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support	, , , , , , , , , , , , , , , , , , , ,					
Cale	ndar year (or fiscal year beginning in)	<b>(a)</b> 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and						
-	3 received from disqualified persons						
k	Amounts included on lines 2 and 3 received from other than disqualified persons that						
	exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from line 6.)						
	ction B. Total Support		T	T	Т	T	1
	ndar year (or fiscal year beginning in)	<b>(a)</b> 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
k	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b						
"	Net income from unrelated business activities not included on line 10b,						
	whether or not the business is						
10	regularly carried on Other income. Do not include gain						
12	or loss from the sale of capital						
10	assets (Explain in Part VI.)						
	Total support. (Add lines 9, 10c, 11, and 12.)		rot opening their	foundly an extra to	l	01(a)(2)	<u> </u>
14	First 5 years. If the Form 990 is for the	· ·		•	•		
Sec	check this box and stop here ction C. Computation of Publi			• • • • • • • • • • • • • • • • • • • •			
	Public support percentage for 2021 (li			column (fl)		15	%
	Public support percentage from 2020	, , , , , , , , , , , , , , , , , , , ,	,			16	%
	ction D. Computation of Inves					1	70
	Investment income percentage for 20			ne 13, column (f))		17	%
	Investment income percentage from 2					18	%
	33 1/3% support tests - 2021. If the						
-	more than 33 1/3%, check this box ar						<b>.</b> —
k	33 1/3% support tests - 2020. If the						
	line 18 is not more than 33 1/3%, che						
20	Private foundation If the organization						

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## Schedule A (Form 990) 2021 LEWIS | Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

#### **Section A. All Supporting Organizations**

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7?

  If "Yes." complete Part I of Schedule L (Form 990).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
_		
1		
2		
2-		
3a		
3b		
3с		
4a		
4b		
-		
4c		
5a		
5b		
5c		
6		
7		
8		
9a		
Ju		
9b		
อม		
90		
9c		
100		
10a		
10b		
100		

Т.,

that these activities constituted substantially all of its activities.

b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes." explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.

Parent of Supported Organizations. Answer lines 3a and 3b below.

a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.

b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

2a 2b За 3b

Pai	rt V Type III Non-Functionally Integrated 509(a)(3) Supportin	g Orgar	nizations			
1	Check here if the organization satisfied the Integral Part Test as a qualifyin	g trust on	Nov. 20, 1970 ( explain in l	Part VI). See instructions.		
	All other Type III non-functionally integrated supporting organizations must		•			
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)		
1	Net short-term capital gain	1				
2	Recoveries of prior-year distributions	2				
_3_	Other gross income (see instructions)	3				
4	Add lines 1 through 3.	4				
_5	Depreciation and depletion	5				
6	Portion of operating expenses paid or incurred for production or					
	collection of gross income or for management, conservation, or					
	maintenance of property held for production of income (see instructions)	6				
7	Other expenses (see instructions)	7				
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8				
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)		
1	Aggregate fair market value of all non-exempt-use assets (see					
	instructions for short tax year or assets held for part of year):					
a	Average monthly value of securities	1a				
b	Average monthly cash balances	1b				
c	Fair market value of other non-exempt-use assets	1c				
d	Total (add lines 1a, 1b, and 1c)	1d				
е	Discount claimed for blockage or other factors					
	(explain in detail in Part VI):					
2	Acquisition indebtedness applicable to non-exempt-use assets	2				
3	Subtract line 2 from line 1d.	3				
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,					
	see instructions).	4				
_5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5				
_6_	Multiply line 5 by 0.035.	6				
_7_	Recoveries of prior-year distributions	7				
8	Minimum Asset Amount (add line 7 to line 6)	8				
Sect	ion C - Distributable Amount			Current Year		
1	Adjusted net income for prior year (from Section A, line 8, column A)	1				
2	Enter 0.85 of line 1.	2				
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3				
4	Enter greater of line 2 or line 3.	4				
5	Income tax imposed in prior year	5				
6	Distributable Amount. Subtract line 5 from line 4, unless subject to					
	emergency temporary reduction (see instructions).	6				
7	Check here if the current year is the organization's first as a non-functional	ly integrat	ed Type III supporting orga	nization (see		
	instructions).					

Par	rt V Type III Non-Functionally Integrated 50	9(a)(3) Supporting Orga	nizations (continued)	
Secti	ion D - Distributions			Current Year
1	Amounts paid to supported organizations to accomplish ea	xempt purposes	1	
2	Amounts paid to perform activity that directly furthers exer	npt purposes of supported		
	organizations, in excess of income from activity	2		
3	Administrative expenses paid to accomplish exempt purpo	oses of supported organizations	3	
4	Amounts paid to acquire exempt-use assets	· · · · · · ·	4	
5	Qualified set-aside amounts (prior IRS approval required -	provide details in Part VI)	5	
6	Other distributions (describe in Part VI). See instructions.		6	
7	Total annual distributions. Add lines 1 through 6.		7	
8	Distributions to attentive supported organizations to which	the organization is responsive		
	(provide details in Part VI). See instructions.	3	8	
9	Distributable amount for 2021 from Section C, line 6		9	
10	Line 8 amount divided by line 9 amount		10	
	and a division division by mile a division in	(i)	(ii)	(iii)
Secti	ion E - Distribution Allocations (see instructions)	Excess Distributions	Underdistributions Pre-2021	Distributable Amount for 2021
1	Distributable amount for 2021 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2021 (reason-			
	able cause required - explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2021			
а	From 2016			
b	From 2017			
С	From 2018			
d	From 2019			
е	From 2020			
f	Total of lines 3a through 3e			
g	Applied to underdistributions of prior years			
	Applied to 2021 distributable amount			
ī	Carryover from 2016 not applied (see instructions)			
i	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4	Distributions for 2021 from Section D,			
	line 7: \$			
a	Applied to underdistributions of prior years			
	Applied to 2021 distributable amount			
	Remainder. Subtract lines 4a and 4b from line 4.			
5	Remaining underdistributions for years prior to 2021, if			
	any. Subtract lines 3g and 4a from line 2. For result greater	r		
	than zero, explain in <b>Part VI.</b> See instructions.			
6	Remaining underdistributions for 2021. Subtract lines 3h			
•	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2022. Add lines 3j			
•	and 4c.			
8	Breakdown of line 7:			
	Excess from 2017			
	Excess from 2018			
	Excess from 2019			
	Excess from 2020			
	Excess from 2021			
-	LAVEGO HUHLAUA I			

Part VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)				
-					
-					

#### \*\* PUBLIC DISCLOSURE COPY \*\*

## Schedule B (Form 990)

#### **Schedule of Contributors**

OMB No. 1545-0047

2021

Department of the Treasury Internal Revenue Service Attach to Form 990 or Form 990-PF.
 Go to www.irs.gov/Form990 for the latest information.

Name of the organization

LEWIS & CLARK COLLEGE

93-0386858

Organization type (check one):

Filers of: Section:

Form 990 or 990-EZ X 501(c)( 3 ) (enter number) organization

4947(a)(1) nonexempt charitable trust not treated as a private foundation

527 political organization

Form 990-PF 501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the General Rule or a Special Rule.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

#### **General Rule**

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

#### **Special Rules**

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year \_\_\_\_\_\_ \bigset\*

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2021)

Part I	<b>Contributors</b> (see instructions). Use duplicate copies of Part I if add	ditional space is needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
1		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) (d)
No. 2	Name, address, and ZIP + 4	Total contributions  Type of contribution  Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
3		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) (d)
No. <u>4</u>	Name, address, and ZIP + 4	Total contributions  Type of contribution  Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
<b>No.</b> 5	Name, audiess, and ZIF + 4	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) (d)
<b>No.</b> 6	Name, address, and ZIP + 4	Total contributions  Type of contribution  Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if additi	onal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$50,000.	Person X Payroll
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d)
No. 8	Name, address, and ZIF + 4	\$ \$ 60,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9		\$\$	Person X Payroll
(a)	(b)	(c)	(d)
10	Name, address, and ZIP + 4	Total contributions	Person X Payroll X Noncash X (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 11	Name, address, and ZIP + 4	Total contributions  \$\$ 11,500.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
12	nume, address, und Ell TT	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	onal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
13		\$	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 14	Name, address, and ZIP + 4	Total contributions  - \$ 85,000.	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
15		- \$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
16	Name, address, and ZIP + 4	Total contributions  - \$\$ 5,978.	Person X Payroll
(a)	(b)	(c)	(d)
No. 17	Name, address, and ZIP + 4	* *	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
18	Naille, auul ess, aliu ZIF + 4	- \$\$ 195,125.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if add	itional space is needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
19		\$ 50,141. Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
20	Name, address, and ZIP + 4	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
21	- Trume, dudices, dild En 1 1	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) (d)
No. 22	Name, address, and ZIP + 4	Total contributions  Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) (d) Total contributions Type of contribution
No. 23	Name, address, and ZIP + 4	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
24		Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if ad	lditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
25		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
26	Name, address, and ZIF + 4	\$ 11,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
27		\$\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 28	Name, address, and ZIP + 4	\$ 5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
29	Humo, audi 655, and £if T T	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
30		\$\$	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if additi	onal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
31		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
32		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
33		\$10,000.	Person X Payroll
(a)	(b)	(c) Total contributions	(d)
No. 34	Name, address, and ZIP + 4	\$ \$ 5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
35		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
36		\$6,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	onal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
37		\$9,036	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 38	Name, address, and ZIP + 4	Total contributions	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
39		\$5,000.	Person X Payroll
(a)	(b)	(c)	(d)
40	Name, address, and ZIP + 4	Total contributions	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 41	Name, address, and ZIP + 4	Total contributions  - \$ 5,600.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
42	Name, auuress, anu ZIP + 4	S	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	nal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
43		- - \$\$5,000.	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 44	Name, address, and ZIP + 4	Total contributions  - \$ 7,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
45		- \$ \$99,516.	Person X Payroll Noncash X (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 46	Name, address, and ZIP + 4	Total contributions  50,000.	Person X Payroll
(a)	(b)	(c)	(d)
No. 47	Name, address, and ZIP + 4	Total contributions  51,976.	Person X Payroll
(a)	(b)	(c)	(d)
No. 48	Name, address, and ZIP + 4	Total contributions  5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	nal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
49		- - \$\$25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
50		- - \$\$6,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
51		- \$\$50,000.	Person X Payroll
(a)	(b)	(c)	(d)
No. 52	Name, address, and ZIP + 4	Total contributions  - \$ 8,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
53		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
54		\$ 20,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	onal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
55		\$	Person X Payroll
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d)
No. 56	Name, address, and ZIP + 4	\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
57	Training additional Training additional Training	\$10,000.	Person X Payroll X Noncash X (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
<b>No.</b> 58	Name, address, and ZIP + 4	Total contributions	Person X Payroll
(a)	(b)	(c)	(d)
<b>No.</b> 59	Name, address, and ZIP + 4	Total contributions	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
60	Humo, aud 555, and Zir T T	\$115,720.	Person Payroll Moncash X (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if a	dditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
61		\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
62		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
63		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
64	Name, address, and ZIP + 4	\$\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
65		\$\$	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
66		\$	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if add	litional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
67		\$\$	Person Payroll Noncash X (Complete Part II for noncash contributions.)
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d)
No. 68	Name, address, and ZIP + 4	\$\$	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
69		\$\$6,000.	Person X Payroll
(a)	(b)	(c)	(d)
70	Name, address, and ZIP + 4	Total contributions  \$\$ 5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
71	Name, aud 655, and ZIF + 4	\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
72		\$\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if a	dditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
73		\$\$\$	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
74	Name, address, and zir + 4	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
75		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
76	Name, address, and ZIP + 4	Total contributions  \$ 10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
77	Nume, and ess, and Eir + +	\$\$6,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
78		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	onal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
79		\$	Person X Payroll
(a)	(b)	(c)	(d)
80	Name, address, and ZIP + 4	Total contributions	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
81		- \$\$	Person X Payroll X Noncash X (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 82	Name, address, and ZIP + 4	Total contributions  - \$ 21,147.	Person X Payroll
(a)	(b)	(c)	(d)
No. 83	Name, address, and ZIP + 4	Total contributions	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
84	Humo, add 555, and Zir T T	\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if add	itional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
85		\$\$	Person X Payroll
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d)
86	Name, address, and ZIP + 4	\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
87		\$\$	Person X Payroll
(a)	(b)	(c)	(d)
88 88	Name, address, and ZIP + 4	### Total contributions	Person X Payroll
(a)	(b)	(c)	(d)
No. 89	Name, address, and ZIP + 4	* \$ 5,241.	Person Payroll Complete Part II for noncash contributions.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
90	rumo, uuun 035, umu 211	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	onal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
91		\$108,439	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
92		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
93		\$50,000	Person X Payroll
(a)	(b)	(c)	(d)
94	Name, address, and ZIP + 4	Total contributions  - \$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
95		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
96		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if add	tional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4		(d) contribution
97		Person Payroll Noncasi (Complete F noncash co	
(a)	(b)		(d)
98	Name, address, and ZIP + 4	Person Payroll Noncasi (Complete F	
(a) No.	(b) Name, address, and ZIP + 4		(d) contribution
99		Person Payroll Noncasi (Complete F	x
(a)	(b)		(d)
No. 100	Name, address, and ZIP + 4	Person Payroll Noncasl (Complete F	
(a)	(b)		(d)
No. 101	Name, address, and ZIP + 4	Person Payroll Noncasi (Complete F	
(a) No.	(b) Name, address, and ZIP + 4		(d) contribution
102	Ivallie, audi ess, dilu ZIF + 4	Person Payroll S 6,000. (Complete Finoncash co	X

Part I	Contributors (see instructions). Use duplicate copies of Part I if additi	onal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
103		\$	Person X Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
104		\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
105		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
106	Name, address, and ZIP + 4	\$\$	Person Payroll Moncash X  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
107		\$10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
108		\$5,000.	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if add	itional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions Ty	(d) pe of contribution
109		\$ 6,000. Proceed the second of	erson X ayroll oncash uplete Part II for ash contributions.)
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions Ty	(d)
No. 110	Name, address, and ZIP + 4	Po Po Po N (Com	erson X erroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions Ty	(d) pe of contribution
111	Nume, address, and Zir + 4	Po Po N (Com	erson X ayroll
(a)	(b)	(c)	(d)
No. 112	Name, address, and ZIP + 4	Pe Pe Pe No. (Com	erson X ayroll
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions Ty	(d) pe of contribution
No. 113	Nallie, audi ess, aliu ZIF + 4	Po Po Po N (Com	erson X ayroll Oncash plete Part II for ash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions Ty	(d) pe of contribution
114	Trumo, addi 035, dila Eli TT	Po Po Po N (Com	erson X ayroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	nal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
115		- - \$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
116		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
117		- - \$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
118	Name, address, and ZIF + 4	\$ 20,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
119		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
120		\$\$	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if ac	dditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
121		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
122	Name, address, and ZIF + 4	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
123	- Hame, address, and En 1 1	\$\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 124	Name, address, and ZIP + 4	Total contributions  \$ 5,600.	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a)	(b)	(c) Total contributions	(d)
No. 125	Name, address, and ZIP + 4	\$ \$ 5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
126		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	nal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
127		- - \$\$12,087.	Person X Payroll
(a)	(b)	(c)	(d)
No. 128	Name, address, and ZIP + 4	Total contributions  7,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
129	Tulifo, addi coo, and all TT	\$ 10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 130	Name, address, and ZIP + 4	Total contributions  10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.  131	Name, address, and ZIP + 4	Total contributions  50,151.	Person Payroll (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
132	Hullio, audi 035, aliu Elf T T	- \$ 381,367.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if ac	dditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
133		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
134	Name, address, and ZIF + 4	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
135	Hamo, aadi 655, and £ii T T	\$\$13,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 136	Name, address, and ZIP + 4	Total contributions  \$10,000.	Person X Payroll
(a)	(b)	(c) Total contributions	(d)
No. 137	Name, address, and ZIP + 4	\$ \$50,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
138		\$\$5,049.	Person Payroll Noncash  (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if ad	lditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
139		\$\$	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
140	Name, address, and ZIF + 4	\$ 17,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
141	italio, audioss, and EIF T T	\$\$ 14,863.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 142	Name, address, and ZIP + 4	Total contributions  \$6,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
143	ivanie, audiess, and ZIF + +	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
144		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	onal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
145		\$15,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
146		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
147		\$	Person X Payroll
(a)	(b)	(c) Total contributions	(d) Type of contribution
No. 148	Name, address, and ZIP + 4	- \$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
149		\$15,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
150		\$5,000.	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if ac	dditional space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
151		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
152		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
153		\$\$	Person X Payroll
(a)	(b)	(c)	(d)
No. 154	Name, address, and ZIP + 4	Total contributions  \$\$ 5,565.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
155		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
156		\$\$	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if addit	tional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
157			Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
158	Name, address, and ZIP + 4	\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
159	Hame, address, and Zii. 4-4	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 160	Name, address, and ZIP + 4		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 161	Name, address, and ZIP + 4		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
162	Humo, and 655, and Elf T T	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if addit	ional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contril	bution
163		Person Payroll Noncash (Complete Part II noncash contribu	
(a)	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contril	
No. 164	Name, address, and ZIP + 4	_	x
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contril	
165	Hame, address, and Zii + +	_	x
(a)	(b)	(c) (d)	
No. 166	Name, address, and ZIP + 4	Total contributions Type of contributions  Person Payroll Noncash (Complete Part II noncash contributions)	x
(a)	(b)	(c) (d)	<b>.</b>
No. 167	Name, address, and ZIP + 4	Total contributions Type of contributions  Person Payroll Noncash (Complete Part II noncash contributions)	x
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contril	bution
168	Humo, avai 655, and Air T T	_	x for

Part I	Contributors (see instructions). Use duplicate copies of Part I if addit	ional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution	
169		Person X Payroll  Noncash (Complete Part II for noncash contributions.)	
(a)	(b)	(c) (d)	
170	Name, address, and ZIP + 4	Total contributions  Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution	
171		Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a)	(b)	(c) (d)	
No. 172	Name, address, and ZIP + 4	Total contributions  Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a)	(b)	(c) (d)	
No. 173	Name, address, and ZIP + 4	Total contributions  Person X Payroll Noncash (Complete Part II for noncash contributions.)	
(a)	(b)	(c) (d) Total contributions Type of contribution	
No. 174	Name, address, and ZIP + 4	Total contributions  Person X Payroll Noncash (Complete Part II for noncash contributions.)	

Part I	Contributors (see instructions). Use duplicate copies of Part I if add	litional space is needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
175		\$\$ Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
176	Name, audress, and ZIF + 4	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
177	Nume, dudiess, and Zir + +	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) (d)
No. 178	Name, address, and ZIP + 4	Total contributions  Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
No. 179	Name, aud ess, and ZIF + 4	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
180		Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if addit	ional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
181			Person X Payroll  Noncash  Complete Part II for oncash contributions.)
(a)	(b)	(c)	(d)
No. 182	Name, address, and ZIP + 4		Person Payroll Complete Part II for loncash contributions.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
183	Tallo, audi coo, alla Ell. T T	\$	Person Payroll Noncash X  Complete Part II for loncash contributions.)
(a)	(b)	(c)	(d)
No. 184	Name, address, and ZIP + 4		Person X Payroll
(a)	(b)	(c)	(d)
No. 185	Name, address, and ZIP + 4		Person X Payroll  Noncash  Complete Part II for loncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
186	Name, audress, and ZIP + 4	\$	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if ad	ditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
187		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
188	Name, audiess, and ZiF + +	\$ \$11,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
189		\$\$,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 190	Name, address, and ZIP + 4	Total contributions  \$6,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 191	Name, address, and ZIP + 4	* \$ 120,342.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
192		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	<b>Contributors</b> (see instructions). Use duplicate copies of Part I if a	dditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
193		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 194	Name, address, and ZIP + 4	Total contributions	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
195		\$\$	Person X Payroll
(a)	(b)	(c)	(d)
No. 196	Name, address, and ZIP + 4	Total contributions  \$\$ 5,000.	Person X Payroll
(a)	(b)	(c) Total contributions	(d) Type of contribution
No. 197	Name, address, and ZIP + 4	\$ \$ 7,450.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 198	Name, address, and ZIP + 4	Total contributions  \$\$ 5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if ac	dditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
199		\$\$	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
200	Name, address, and ZIF + 4	\$\$10,753.	Person Payroll Moncash X  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
201	Hame, address, and Zn + 4	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 202	Name, address, and ZIP + 4	* 30,000.	Person X Payroll
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
No. 203	ivalite, audi ess, and ZIP + 4	\$ \$000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
204	Tullio, audi coo, alid £II T T	\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if a	dditional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
205		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
206		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
207		\$\$	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 208	Name, address, and ZIP + 4	* \$ 6,200.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
209		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
210		\$	Person X Payroll

Part I	Contributors (see instructions). Use duplicate copies of Part I if addit	onal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
211		\$10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
212	Name, address, and ZIF + 4	\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
213	Hame, address, und Zir + 4	\$	Person X Payroll
(a)	(b)	(c)	(d)
No. 214	Name, address, and ZIP + 4	Total contributions	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. 215	Name, address, and ZIP + 4	Total contributions	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
216	Humo, audi 655, and £if T T	\$177,522.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	onal space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
217		\$30,766	Person X Payroll
(a)	(b)	(c)	(d)
No. 218	Name, address, and ZIP + 4	Total contributions  — \$ 93,348.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
219	Nume, dudicess, and Zir + +	\$535,970.	Person X Payroll
(a)	(b)	(c)	(d)
No. 220	Name, address, and ZIP + 4	Total contributions	Person X Payroll
(a)	(b)	(c) Total contributions	(d)
No. 221	Name, address, and ZIP + 4	S	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
222	Hailie, audi 655, aliu ZIF † †	\$6,097,998.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Part I	<b>Contributors</b> (see instructions). Use duplicate copies of Part I if a	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
223		\$	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
224	Name, address, and ZIF + 4	\$ \$ 86,202.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) Total contributions	(d)
No.	Name, address, and ZIP + 4	\$	Person Payroll Complete Part II for noncash contributions.
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions  \$	Person Payroll Complete Part II for noncash contributions.
(a)	(b)	(c) Total contributions	(d)
No.	Name, address, and ZIP + 4	\$	Person Payroll Complete Part II for noncash contributions.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
140.	INAILIG, AUGI ESS, AIIU ZIF T T	\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization Employer identification number

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. (a) No. (d) (b) FMV (or estimate) from Description of noncash property given Date received (See instructions.) Part I TRAVEL ACCOMODATIONS 10 3,500. 12/31/21 (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given **Date received** (See instructions.) Part I 75 SHARES LITHIA MOTORS INC CL A 13 26,633. 06/01/21 (a) (c) No. (d) FMV (or estimate) from Description of noncash property given **Date received** (See instructions.) Part I LITERARY ARCHIVE 14 85,000. 09/01/21 (a) (c) No. (d) (b) FMV (or estimate) from Description of noncash property given **Date received** (See instructions.) Part I 700 SHARES JANUS HENDERSON RESEARCH 19 06/25/21 (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given **Date received** (See instructions.) Part I OIL PAINTINGS 30 05/01/22 (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given Date received (See instructions.) Part I 200 SHARES CENTRAL GARDEN AND PET CO A 37 9,036. 12/14/21

123453 11-11-21

Schedule B (Form 990) (2021)

93 - 0386858

LEWIS & CLARK COLLEGE

Name of organization Employer identification number

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. (a) No. (d) (b) FMV (or estimate) from Description of noncash property given Date received (See instructions.) Part I 17 SHARES INVESCO QQQ TRUST SERIES I 40 5,476. 05/04/22 (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given **Date received** (See instructions.) Part I 903 SHARES IRON MOUNTAIN INC.; 2,113 SHARES AIRGAIN INC.; 16 SHARES ZEBRA TECHNOLOGIES CORP. CL A; 119 SHARES 45 CADENCE BANK 71,888. 05/01/22 (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given Date received (See instructions.) Part I 5/252 SHARES CHARLES RIVER LABORATORIES 57 05/01/22 2,216. (a) (c) No. (d) (b) FMV (or estimate) from **Date received** Description of noncash property given (See instructions.) Part I 173 SHARES ISHARES RUSSELL 1000 GROWTH ETF 59 09/03/21 (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given **Date received** (See instructions.) Part I 14,500 SHARES HAIVISION SYSTEMS INC.; 225 SHARES NIKE 60 05/01/22 (a) No. (b) (d) FMV (or estimate) from Description of noncash property given Date received (See instructions.) Part I 164 SHARES EXXON MOBILE CORP 67 10,148. 12/16/21

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LEWIS & CLARK COLLEGE

Name of organization

Employer identification number

LEWIS & CLARK COLLEGE

93-0386858

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if a	dditional space is needed.	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
68	85 SHARES APPLE INC.; 100 SHARES SNAP INC		
		\$\$8	05/01/22
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
81	PAINTING AND SCULPTURE		
		\$\$	05/01/22
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
89	28 SHARES PAYPAL HOLDINGS INC		
		\$5,241.	11/24/21
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
97	46 SHARES EXPEDITORS INTERNATIONAL		
		\$5,055.	02/28/22
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
106	HISTORICAL PUBLICATION		
		\$\$	11/10/21
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
124	TRAVEL ACCOMODATIONS		
		\$5,600.	05/01/22

123453 11-11-21

Schedule B (Form 990) (2021)

Name of organization Employer identification number

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. (a) No. (d) (b) FMV (or estimate) from Description of noncash property given Date received (See instructions.) Part I 1,200 SHARES TARGET CORP; 200 SHARES CATERPILLAR INC; 200 127 SHARES ABBVIE INC; 18/900 SHARS ABBVIE STOCK; 359,585. 05/01/22 (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given **Date received** (See instructions.) Part I 107 SHARES SPDR S P 500 ETF 131 50,151. 12/10/21 (a) (c) No. (d) FMV (or estimate) from Description of noncash property given **Date received** (See instructions.) Part I 9 SHARES MONGODB INC 138 12/27/21 5,049. (a) (c) No. (d) (b) FMV (or estimate) from Description of noncash property given **Date received** (See instructions.) Part I 15 SHARES LAM RESEARCH COPR 182 12/21/21 (a) (c) No. (b) (d) FMV (or estimate) from Description of noncash property given **Date received** (See instructions.) Part I WILLIAM FAULKNER COLLECTION 183 10/26/21 (a) No. (b) (d) FMV (or estimate) from Description of noncash property given Date received (See instructions.) Part I 32 SHARES MICROSOFT CORP. 200 10,753. 11/08/21

123453 11-11-21

Schedule B (Form 990) (2021)

93 - 0386858

LEWIS & CLARK COLLEGE

Part II	<b>Noncash Property</b> (see instructions). Use duplicate copies of Part II if a	dditional space is needed.	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	181 SHARES SCHWAB US BROAD MARKET ETF; 262 SHARES SCHWAB		
207	INTERNATIONAL EQUITY ETF		
_		\$30,680.	05/01/22
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		I ¢	I

Page 4

Name of or	rganization		Employer identification number
LEWIS &	CLARK COLLEGE		93-0386858
Part III	Exclusively religious, charitable, etc., contribution from any one contributor. Complete columns (a) the completing Part III, enter the total of exclusively religious, of Use duplicate copies of Part III if additional s	through (e) and the following line entaintable, etc., contributions of \$1,000 or	ection 501(c)(7), (8), or (10) that total more than \$1,000 for the year array. For organizations  less for the year. (Enter this info. once.)  \$\Bigsir \frac{1}{2} \\ \fra
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of gif	mt
_	Transferee's name, address, and	i ZIP + 4	Relationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	Transferee's name, address, and	(e) Transfer of gif	ft  Relationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
-	Transferee's name, address, and	(e) Transfer of gif	ft  Relationship of transferor to transferee
-	Transfered o name, adarces, and		ricialismonip of a dinorcion to dumorcioe
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of gif	ft
_	Transferee's name, address, and	1 ZIP + 4	Relationship of transferor to transferee

## **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

►Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Inspection

Name of the organization

LEWIS & CLARK COLLEGE

**Employer identification number** 93 - 0386858

Pa	organizations Maintaining Donor Advised organization answered "Yes" on Form 990, Part IV, line		imilar Funds o	or Accounts. (	Complete if the	)
		(a) Donor advise	d funds	(b) Funds and	other accoun	ts
1	Total number at end of year					
2	Aggregate value of contributions to (during year)					
3	Aggregate value of grants from (during year)					
4	Aggregate value at end of year					
5	Did the organization inform all donors and donor advisors in w	vriting that the assets he	eld in donor advise	d funds		
	are the organization's property, subject to the organization's e	exclusive legal control?			Yes	No
6	Did the organization inform all grantees, donors, and donor ac	dvisors in writing that gra	ant funds can be u	sed only		
	for charitable purposes and not for the benefit of the donor or	donor advisor, or for an	y other purpose c	onferring		
_	impermissible private benefit?				Yes	No
Pa			s" on Form 990, P	art IV, line 7.		
1	Purpose(s) of conservation easements held by the organization	n (check all that apply).	_			
	Preservation of land for public use (for example, recreat	ion or education)	Preservation of a	a historically import	ant land area	
	Protection of natural habitat		☐ Preservation of a	a certified historic s	tructure	
	Preservation of open space					
2	Complete lines 2a through 2d if the organization held a qualific	ed conservation contrib	ution in the form o			
	day of the tax year.			Held a	t the End of the	Tax Year
а	Total number of conservation easements			2a		
b	•					
С	Number of conservation easements on a certified historic stru	cture included in (a)		2c		
d	Number of conservation easements included in (c) acquired at	•		1 1		
	listed in the National Register					
3	Number of conservation easements modified, transferred, rele	eased, extinguished, or t	erminated by the o	organization during	the tax	
	year ►					
4	Number of states where property subject to conservation ease					
5	Does the organization have a written policy regarding the period	• .				
	violations, and enforcement of the conservation easements it					No
6	Staff and volunteer hours devoted to monitoring, inspecting, h	nandling of violations, ar	nd enforcing conse	rvation easements	during the year	ar
_	<u> </u>					
7	Amount of expenses incurred in monitoring, inspecting, handl	ing of violations, and en	forcing conservation	on easements durir	ng the year	
•			f ti 170/b	\(\d\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\		
8	Does each conservation easement reported on line 2(d) above	•	, ,	. , . , . ,		
0	and section 170(h)(4)(B)(ii)?				Yes	No
9	In Part XIII, describe how the organization reports conservation balance sheet, and include, if applicable, the text of the footnotes the state of the footnotes are the state of the footnotes.		•		ho	
		ote to the organization's	ili lariciai Statemei	its that describes t	ne	
Pai	organization's accounting for conservation easements.  rt III   Organizations Maintaining Collections of	Art. Historical Tre	asures. or Oth	er Similar Ass	ets.	
	Complete if the organization answered "Yes" on Form	-				
	If the organization elected, as permitted under FASB ASC 958		enue statement an	d balance sheet w	orks	
	of art, historical treasures, or other similar assets held for publi				SINO	
	service, provide in Part XIII the text of the footnote to its finance			· ·		
b					of	
_	art, historical treasures, or other similar assets held for public	•				
	provide the following amounts relating to these items:	on none of the control of the contro		аоо от разло оог	,	
	(i) Revenue included on Form 990, Part VIII, line 1			<b>&gt;</b> \$		85,000.
					2,7	92,121.
2	If the organization received or held works of art, historical trea				,	<u> </u>
_	the following amounts required to be reported under FASB AS			J 71		
а	Revenue included on Form 990, Part VIII, line 1			▶ \$		
	Assets included in Form 990, Part X					
	For Paperwork Reduction Act Notice, see the Instructions				lule D (Form 9	990) 2021

132051 10-28-21

16240414 144198 124895

Schedule D (Form 990) 2021

14,336,004.

163,260,822.

e Other

Total. Add lines 1a through 1e. (Column (d) must equal Form 990. Part X, column (B), line 10c.)

14,336,004.

Schedule D (Form 9	90) 2021 LEWIS &	CLARK COLLEGE	93-0386858	Page
Part VII Inves	tments - Other Sec	urities.		

Complete if the organization answered "Yes" of	on Form 990, Part IV, line 1	1b. See Form 990, Part X, line 12.
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A) ALTERNATIVE INVESTMENTS	136,409,127.	END-OF-YEAR MARKET VALUE
(B) ADAGE CAPITAL PARTNERS LP	33,210,908.	END-OF-YEAR MARKET VALUE
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	169,620,035.	

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total (Col. (h) must aqual Form 000 Part V. col. (R) line 13.)		

Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶ Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	

Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1.	(a) Description of liability	(b) Book value
(1)	Federal income taxes	
(2)	SPLIT INTEREST AGREEEMENTS	5,212,063.
(3)	US GOVT GRANTS REFUNDABLE	2,054,379.
(4)	INTEREST RATE SWAPS LIABILITY	2,805,113.
(5)		
(6)		
(7)		
(8)		
(9)		
Total.	(Column (b) must equal Form 990, Part X, col. (B) line 25.)	10,071,555.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2021

93-0386858

Par	· ·		Revenue per Re	turn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.			T . T	150 630 005
1				1	158,638,085.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	1 - 1	1 010 630		
a	Net unrealized gains (losses) on investments		1,819,638.	-	
b	Donated services and use of facilities			-	
c C	Recoveries of prior year grants  Other (Describe in Part VIII.)		253,768.	-	
d e	Other (Describe in Part XIII.) Add lines <b>2a</b> through <b>2d</b>			2e	2,073,406.
3	Add lines 2a through 2d Subtract line 2e from line 1			3	156,564,679.
4	Amounts included on Form 990. Part VIII. line 12. but not on line 1:				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	2,165,830.		
b	Other (Describe in Part XIII.)		81,406,394.		
	Add lines <b>4a</b> and <b>4b</b>		· · · ·	4c	83,572,224.
5	Total revenue. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12.)			5	240,136,903.
Pai	t XII Reconciliation of Expenses per Audited Financial Stateme	ents With	Expenses per F	Return.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.				
1	Total expenses and losses per audited financial statements			1	123,323,014.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	2a			
b	Prior year adjustments				
С	Other losses				
d	Other (Describe in Part XIII.)	2d	253,768.		
е	Add lines 2a through 2d			2e	253,768.
3	Subtract line 2e from line 1			3	123,069,246.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	1 1			
а	Investment expenses not included on Form 990, Part VIII, line 7b		2,165,830.	-	
b	Other (Describe in Part XIII.)	4b	83,073,256.		05 030 006
	Add lines 4a and 4b			4c	85,239,086.
Dai	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) t XIII Supplemental Information.			5	208,308,332.
	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any addi	•		; Part X,	ine 2; Part XI,
	and 45, and 1 art xii, iii 65 Zu and 45. 7 ii 65 complete and part to provide any addi	tional inform	iadon.		
PART	III, LINE 4:				
DESC	RIPTION OF COLLEGE'S COLLECTIONS: PAINTINGS, SCULPTURES AND O	THER			
WORK	S OF ART FOR PUBLIC EXHIBITION AND CAMPUS BEAUTIFICATION; POE	rry			
LITE	RARY COLLECTIONS, PHOTOGRAPHS, MEMORABILIA, NEWSPAPERS, JOURNA	ALS,			
CORR	ESPONDENCE AND RESEARCH NOTES HELD FOR HISTORICAL PRESERVATION	N AND			
EDUC	ATIONAL RESEARCH PURPOSES.				
PART	V, LINE 4:				
INTE	NDED USE OF COLLEGE'S ENDOWMENT FUNDS: TO PROVIDE FUNDING FOR				
	LARSHIPS AND TUITION ASSISTANCE, AND TO PROVIDE FINANCIAL SUPP				
STAE	ILITY FOR INSTITUTIONAL PROGRAMS.				

Schedule D (Form 990) 2021 LEWIS & CLARK COLLEGE	93-0386858	Page 5			
Part XIII Supplemental Information (continued)					
PART X, LINE 2:					
THE COLLEGE IS A TAX-EXEMPT ORGANIZATION AND IS NOT SUBJECT TO FEDERAL OR					
STATE INCOME TAXES, EXCEPT FOR UNRELATED BUSINESS INCOME, IN ACCORDANCE	STATE INCOME TAXES, EXCEPT FOR UNRELATED BUSINESS INCOME, IN ACCORDANCE				
WITH SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE. IN ADDITION, THE					
COLLEGE QUALIFIED FOR THE CHARITABLE CONTRIBUTION DEDUCTION UNDER SECTION					
170(B)(1)(A) AND HAS BEEN CLASSIFIED AS AN ORGANIZATION THAT IS NOT A					
PRIVATE FOUNDATION.					
THE COLLEGE FOLLOWS THE ACCOUNTING STANDARDS FOR CONTINGENCIES IN					
EVALUATING UNCERTAIN TAX POSITIONS. THIS GUIDANCE PRESCRIBES RECOGNITION					
THRESHOLD PRINCIPLES FOR THE FINANCIAL STATEMENT RECOGNITION OF TAX					
POSITIONS TAKEN OR EXPECTED TO BE TAKEN ON A TAX RETURN THAT ARE NOT					
CERTAIN TO BE REALIZED. NO LIABILITY HAS BEEN RECOGNIZED BY THE COLLEGE					
FOR UNCERTAIN TAX POSITIONS AS OF MAY 31, 2022 AND 2021. THE COLLEGE'S TAX					
RETURNS ARE SUBJECT TO REVIEW AND EXAMINATION BY FEDERAL AND STATE					
AUTHORITIES.					
PART XI, LINE 2D - OTHER ADJUSTMENTS:					
DIRECT RENTAL EXPENSES 238,745.					
DIRECT FUNDRAISING EVENT EXPENSES 15,023.					
TOTAL TO SCHEDULE D, PART XI, LINE 2D 253,768.					
PART XI, LINE 4B - OTHER ADJUSTMENTS:					
CHANGE IN VALUE OF SPLIT INTEREST AGREEMENTS 1,011,729.					
CHANGE IN VALUE OF SWAP AGREEMENTS -2,678,591.					
SCHOLARSHIPS AND FELLOWSHIPS 83,073,256.					
TOTAL TO SCHEDULE D, PART XI, LINE 4B 81,406,394.					

Schedule D (Form 990) 2021

#### **SCHEDULE E**

(Form 990)

Department of the Treasury Internal Revenue Service

### **Schools**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization

LEWIS & CLARK COLLEGE

Part I

Employer identification number
93-0386858

			YES	NC
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter,			
	bylaws, other governing instrument, or in a resolution of its governing body?	1	Х	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures,			
	catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	2	Х	
}	Has the organization publicized its racially nondiscriminatory policy on its primary publicly accessible Internet			
	homepage at all times during its taxable year in a manner reasonably expected to be noticed by visitors to the			
	homepage, or through newspaper or broadcast media during the period of solicitation for students, or during the			
	registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general			
	community it serves? If "Yes," please describe. If "No," please explain. If you need more space, use Part II	3	Х	
	LEWIS & CLARK COLLEGE INCLUDES A STATEMENT OF ITS RACIALLY			
	NONDISCRIMINATORY POLICY TOWARDS STUDENTS IN ALL DOCUMENTED			
	AND CIRCULATED SOLICITATIONS FOR REGISTRATION, AND PUBLISHES			
	SUCH STATEMENT IN A LOCAL NEWSPAPER ANNUALLY.			
ļ	Does the organization maintain the following?			
а	Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	Х	
b	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4b	Х	
С	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing			
	with student admissions, programs, and scholarships?	4c	Х	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	Х	
5	Does the organization discriminate by race in any way with respect to:			
а	Students' rights or privileges?			v
		5a		X
b	Admissions policies?	5a 5b		X
	Admissions policies?  Employment of faculty or administrative staff?	5b		-
С	Employment of faculty or administrative staff?	5b 5c		х
c d	Employment of faculty or administrative staff? Scholarships or other financial assistance?	5b		X
c d e	Employment of faculty or administrative staff?  Scholarships or other financial assistance?  Educational policies?	5b 5c 5d		X X X
c d e f	Employment of faculty or administrative staff?  Scholarships or other financial assistance?  Educational policies?  Use of facilities?	5b 5c 5d 5e		X X X
c d e f	Employment of faculty or administrative staff?  Scholarships or other financial assistance?  Educational policies?  Use of facilities?  Athletic programs?	5b 5c 5d 5e 5f		X X X X
c d e f g	Employment of faculty or administrative staff?  Scholarships or other financial assistance?  Educational policies?  Use of facilities?	5b 5c 5d 5e 5f 5g		х х х х
c d e f g	Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies? Use of facilities? Athletic programs? Other extracurricular activities?	5b 5c 5d 5e 5f 5g		X X X X X
c d e f g	Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies? Use of facilities? Athletic programs? Other extracurricular activities?	5b 5c 5d 5e 5f 5g		X X X X X
c d e f g h	Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies? Use of facilities? Athletic programs? Other extracurricular activities?	5b 5c 5d 5e 5f 5g	x	X X X X X
c d e f g h	Employment of faculty or administrative staff?  Scholarships or other financial assistance?  Educational policies?  Use of facilities?  Athletic programs?  Other extracurricular activities?  If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.  Does the organization receive any financial aid or assistance from a governmental agency?	5b 5c 5d 5e 5f 5g 5h	x	X X X X X
c d e f g h	Employment of faculty or administrative staff?  Scholarships or other financial assistance?  Educational policies?  Use of facilities?  Athletic programs?  Other extracurricular activities?  If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.	5b 5c 5d 5e 5f 5g 5h	x	x x x x x x
c d e f g h	Employment of faculty or administrative staff?  Scholarships or other financial assistance?  Educational policies?  Use of facilities?  Athletic programs?  Other extracurricular activities?  If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.  Does the organization receive any financial aid or assistance from a governmental agency?  Has the organization's right to such aid ever been revoked or suspended?	5b 5c 5d 5e 5f 5g 5h	x	x x x x x x

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule E (Form 990) 2021

132062 10-18-21 Schedule E (Form 990) 2021

#### SCHEDULE F (Form 990)

Department of the Treasury

Internal Revenue Service

#### **Statement of Activities Outside the United States**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

➤ Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

2021
Open to Public Inspection

OMB No. 1545-0047

Name of the organization

**Employer identification number** 

LEWIS & CLARK COLLEGE 93-0386858

Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on

Form 990, Part IV, line 14b. 1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, X Yes the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States 3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) (b) Number of (e) If activity listed in (d) (c) Number of (d) Activities conducted in the region (f) Total (a) Region expenditures employees, offices (by type) (such as, fundraising, prois a program service, agents, and for and in the region gram services, investments, grants to describe specific type independent investments contractors recipients located in the region) of service(s) in the region in the region in the region STUDY ABROAD PROGRAMS CENTRAL AMERICA AND FOR UNDERGRADUATE THE CARIBBEAN 0 PROGRAM SERVICES STUDENTS 0. STUDY ABROAD PROGRAMS EAST ASTA AND THE FOR UNDERGRADUATE PACIFIC 0 9 PROGRAM SERVICES STUDENTS 851,915. STUDY ABROAD PROGRAMS FOR UNDERGRADUATE PROGRAM SERVICES STUDENTS 0 EUROPE 14 1,602,053. STUDY ABROAD PROGRAMS MIDDLE EAST AND FOR UNDERGRADUATE STUDENTS NORTH AFRICA 3 PROGRAM SERVICES 0 2,698. STUDY ABROAD PROGRAMS FOR UNDERGRADUATE PROGRAM SERVICES STUDENTS NORTH AMERICA 0 1 78,938. STUDY ABROAD PROGRAMS FOR UNDERGRADUATE RUSSTA AND NEIGHBORING STATES 0 PROGRAM SERVICES STUDENTS 40,370. STUDY ABROAD PROGRAMS FOR UNDERGRADUATE

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

0

0

0

0

3

4

36

38

Schedule F (Form 990) 2021

and 3b)

SOUTH AMERICA

SOUTH ASIA

PROGRAM SERVICES

PROGRAM SERVICES

**3 a** Subtotal \_\_\_\_\_\_ **b** Total from continuation

sheets to Part I ........

Totals (add lines 3a

STUDENTS

STUDENTS

STUDY ABROAD PROGRAMS FOR UNDERGRADUATE 143,021.

2,718,995.

76,120,093.

78,839,088.

0.

Schedule F (Form 990)	LEWIS & CLAR			93-0386858	Page 1
Part I Continuation	n of Activitie	s per Regior	(Schedule F (Form 990), Part I, line 3	3)	-
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
SUB-SAHARAN AFRICA	0	2	PROGRAM SERVICES	STUDY ABROAD PROGRAMS FOR UNDERGRADUATE STUDENTS	23,153.
CENTRAL AMERICA AND					
THE CARIBBEAN	0	0	INVESTMENTS		50,697,777.
EUROPE	0	0	INVESTMENTS		22,235,690.
EAST ASIA AND THE			GRANTS TO RECIPIENTS		
PACIFIC	0	0	LOCATED IN REGION		120,787.
			GRANTS TO RECIPIENTS		
EUROPE	0	0	LOCATED IN REGION		2,653,042.
NORTH AMERICA	0	0	GRANTS TO RECIPIENTS LOCATED IN REGION		109,155.
TOTAL TREATMENT OF		, ,	Decimination in Albertain		103,133.
			GRANTS TO RECIPIENTS		
SOUTH AMERICA	0	0	LOCATED IN REGION		241,018.
SUB-SAHARAN AFRICA	0	0	GRANTS TO RECIPIENTS LOCATED IN REGION		39,471.
					1
Totals	.	2			76,120,093.

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
exempt 501(c)(3) orga	nization by the IRS, o	or for which the grantee	recognized as charities by the or counsel has provided a sect	tion 501(c)(3) equ	uivalency letter			

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed. (h) Method of valuation (book, FMV, appraisal, other) (d) Amount of (e) Manner of (f) Amount of (g) Description of (c) Number of (a) Type of grant or assistance (b) Region recipients cash grant cash disbursement noncash assistance noncash assistance EAST ASIA AND THE PACIFIC 120,787. CREDIT ON STUDENT ACCOUNT 0. EUROPE 2,653,042. CREDIT ON STUDENT ACCOUNT 0. NORTH AMERICA 109,155, CREDIT ON STUDENT ACCOUNT 0. SOUTH AMERICA 11 241,018. CREDIT ON STUDENT ACCOUNT 0. SUB-SAHARAN AFRICA 0. 39,471. CREDIT ON STUDENT ACCOUNT

Schedule F (Form 990) 2021 LEWIS & CLARK COLLEGE 93-0386858

Part IV Foreign Forms

rait	Foreign Forms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes,"		
	the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign		
	Corporation (see Instructions for Form 926)	X Yes	☐ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may		
	be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and		
	Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a		
	U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes,"		
	the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to		
	Certain Foreign Corporations (see Instructions for Form 5471)	X Yes	No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a		
	qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621,		
	Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing		
	Fund (see Instructions for Form 8621)	X Yes	No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes."		
3			
	the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain	X Yes	□ Na
	Foreign Partnerships (see Instructions for Form 8865)	X Yes	∟ No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If		

"Yes," the organization may be required to separately file Form 5713, International Boycott Report (see

Instructions for Form 5713; don't file with Form 990)

Schedule F (Form 990) 2021

Yes X No

Page 4

Page 5

#### Part V | Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

PART I, LINE 2:

ASSISTANCE IS GIVEN TO INDIVIDUALS IN THE FORM OF CREDITS TOWARD THE COST

OF TUITION, AND A RECORD OF THE ASSISTANCE PROVIDED IS RECORDED IN

SEPARATE ACCOUNTS MAINTAINED FOR EACH STUDENT/RECIPIENT. IN CONJUNCTION

WITH THE INSTITUTION'S BUDGET PROCESS, EACH SCHOOL DETERMINES SCHOLARSHIP

SPENDING FOR THE YEAR. THE FINANCIAL AID OFFICE AWARDS FINANCIAL AID TO

APPLICANTS AT EACH SCHOOL ACCORDING TO THE CRITERIA ESTABLISHED FOR EACH

AWARD TYPE. THROUGHOUT THE YEAR, THE BUSINESS OFFICE AND FINANCIAL AID

OFFICE COMMUNICATE ABOUT AND RECONCILE DISBURSEMENTS. THE INSTITUTIONAL

ADVANCEMENT DEPARTMENT PROVIDES ANNUAL REPORTS TO THE DONORS REGARDING

THE USE OF DONOR-CONTRIBUTED SCHOLARSHIP FUNDS.

PART I, LINE 3:

EXPENDITURES REPORTED ARE DETERMINED UNDER THE ACCRUAL METHOD.

PART III, COL (C):

RECIPIENTS FOR GRANTS OUTSIDE THE UNITED STATES ARE COUNTED FOR EACH TERM

THEY WERE ENROLLED, EVEN IF IT WAS IN THE SAME LOCATION.

SCHEDULE F PART IV, FOREIGN FORMS:

SOME QUESTIONS REGARDING OWNERSHIP OF OR TRANSFERS TO FOREIGN ENTITIES

HAVE BEEN ANSWERED YES DUE TO THE COLLEGE'S DIRECT AND INDIRECT

OWNERSHIP OF FOREIGN ENTITIES THROUGH VARIOUS ALTERNATIVE INVESTMENTS.

ONLY FORMS 926, 8621 AND 8865 REFERENCED IN PART IV WERE REQUIRED TO BE

FILED BY THE COLLEGE.

Schedule F (Form 990) 2021

# SCHEDULE G (Form 990)

Department of the Treasury Internal Revenue Service

#### **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization Employer identification number LEWIS & CLARK COLLEGE 93-0386858 Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply. а Mail solicitations Solicitation of non-government grants b Internet and email solicitations Solicitation of government grants Phone solicitations Special fundraising events С g d In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? Yes No b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (iii) Did fundraiser have custody or control of contributions? (v) Amount paid (vi) Amount paid (i) Name and address of individual (iv) Gross receipts to (or retained by) (ii) Activity to (or retained by) fundraiser or entity (fundraiser) from activity organization listed in col. (i) Yes No Total 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990) 2021

LEWIS & CLARK COLLEGE Schedule G (Form 990) 2021 Page 2 Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (a) Event #1 (b) Event #2 (c) Other events (d) Total events PUBLIC INTEREST NONE (add col. (a) through LAW AUCTION col. (c)) (event type) (total number) (event type) 39,452 39,452. 1 Gross receipts 2 Less: Contributions 25,585 25,585. Gross income (line 1 minus line 2) 13,867 13,867. 4 Cash prizes 5 Noncash prizes Direct Expenses 6 Rent/facility costs 7 Food and beverages 11,300. 11,300. 8 Entertainment 3,723. 3,723. Other direct expenses 10 Direct expense summary. Add lines 4 through 9 in column (d) 15,023. -1,156. 11 Net income summary. Subtract line 10 from line 3, column (d) Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. (d) Total gaming (add (b) Pull tabs/instant (a) Bingo (c) Other gaming Revenue bingo/progressive bingo col. (a) through col. (c)) Gross revenue 2 Cash prizes Direct Expenses Noncash prizes Rent/facility costs Other direct expenses Yes Yes Yes 6 Volunteer labor No 7 Direct expense summary. Add lines 2 through 5 in column (d) 8 Net gaming income summary. Subtract line 7 from line 1, column (d) 9 Enter the state(s) in which the organization conducts gaming activities: a Is the organization licensed to conduct gaming activities in each of these states? **b** If "No," explain: \_

Schedule G (Form 990) 2021

10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year?

b If "Yes," explain: \_

132082 10-21-21

Sch	nedule G (Form 990) 2021 LEWIS & CLARK COLLEGE	93-03	86858	Page <b>3</b>
11	Does the organization conduct gaming activities with nonmembers?		Yes	☐ No
	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed			
	to administer charitable gaming?		Yes	☐ No
13	Indicate the percentage of gaming activity conducted in:			
	a The organization's facility		13a	%
	b An outside facility		13b	%
	Enter the name and address of the person who prepares the organization's gaming/special events books and records:			,-
•	Entor the harms and address of the person who prepares the organization organization of garming, special events become and records.			
	Name			
	Address			
15	a Does the organization have a contract with a third party from whom the organization receives gaming revenue?		Yes	☐ No
ı	b If "Yes," enter the amount of gaming revenue received by the organization 🕨 \$ and the amount	t		
	of gaming revenue retained by the third party > \$			
	c If "Yes," enter name and address of the third party:			
	Name			
	Address >			
16	Gaming manager information:			
	Name			
	Gaming manager compensation > \$			
	Description of services provided			
	Director/officer Employee Independent contractor			
17	Mandatory distributions:			
á	a Is the organization required under state law to make charitable distributions from the gaming proceeds to			
	retain the state gaming license?		Yes	No
ı	b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in th	е		
	organization's own exempt activities during the tax year ▶ \$			
Pa	Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and	d Part	III, lines 9,	9b, 10b,
	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.			

Schedule G (Form 990) 2021

Schedule G (Form 990)  LEWIS & CLARK COLLEGE  Part IV Supplemental Information (continued)	93-0386858	Page 4
Part IV Supplemental Information (continued)		

#### SCHEDULE I (Form 990)

Department of the Treasury

Internal Revenue Service

# **Grants and Other Assistance to Organizations, Governments, and Individuals in the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization LEWIS & CLARK	COLLEGE						Employer identification number 93-0386858
Part I General Information on Grants a	nd Assistance						
Does the organization maintain records criteria used to award the grants or assis     Describe in Part IV the organization's properties.      Part II Grants and Other Assistance to	stance? ocedures for monit Domestic Organia	oring the use of grant	t funds in the United	d States. Complete if the org			X Yes No
recipient that received more than to the second sec	\$5,000. Part II can (b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	ed.  (e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
WORLD AFFAIRS COUNCIL 1200 SW PARK AVE, 3RD FLOOR PORTLAND, OR 97205	93-0568356	501(C)(3)	8,500.	0.			SPONSORHIP TO SUPPORT DEVELOPMENT OF GLOBAL LEARNING, CROSS-CULTURAL EXCHANGE, AND YOUTH
NATIONAL CRIME VICTIM LAW INSTITUTE - 1130 SW MORRISON ST STE 200 - PORTLAND, OR 97205	71-8979090	501(C)(3)	15,000.	0.			ASSISTANCE PROVIDED TO SUPPORT LEGAL CLINIC.
2 Enter total number of section 501(c)(3) a	nd government org	 ganizations listed in th	le line 1 table				
3 Enter total number of other organization	-						

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

SEE PART IV FOR COLUMN (H) DESCRIPTIONS

Schedule I (Form 990) 2021

Schedule I (Form 990) 2021 LEWIS & CLARK COLLEGE 93-0386858 Page 2

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	<b>(b)</b> Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
RANTS AND SCHOLARSHIPS FOR UNDERGRADUATE STUDENTS	4785	64,369,265.	0.		
	1755				
CHOLARSHIPS AND FELLOWSHIPS FOR LAW SCHOOL					
STUDENTS	784	15,085,008.	0.		
CHOLARSHIPS FOR GRADUATE SCHOOL STUDENTS	226	455,510.	0.		
MERGENCY GRANTS TO STUDENTS	1621	2,350,575.	0.		
Part IV Supplemental Information. Provide the information rec					

Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

PART I, LINE 2:

ASSISTANCE IS GIVEN TO INDIVIDUALS IN THE FORM OF CREDITS TOWARD THE COST

OF TUITION. AND A RECORD OF THE ASSISTANCE PROVIDED IS RECORDED IN SEPARATE

ACCOUNTS MAINTAINED FOR EACH STUDENT/RECIPIENT. IN CONJUNCTION WITH THE

INSTITUTION'S BUDGET PROCESS, EACH SCHOOL DETERMINES SCHOLARSHIP SPENDING

FOR THE YEAR. THE FINANCIAL AID OFFICE AWARDS FINANCIAL AID TO APPLICANTS

AT EACH SCHOOL ACCORDING TO THE CRITERIA ESTABLISHED FOR EACH AWARD TYPE.

THROUGHOUT THE YEAR, THE BUSINESS OFFICE AND FINANCIAL AID OFFICE

COMMUNICATE ABOUT AND RECONCILE DISBURSEMENTS. THE INSTITUTIONAL

Schedule I (Form 990)

#### **SCHEDULE J** (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990. ► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Department of the Treasury

Employer identification number LEWIS & CLARK COLLEGE 93-0386858 Part I Questions Regarding Compensation

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel  X Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments  X Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Х	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2	х	
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee Written employment contract			
	Independent compensation consultant  X Compensation survey or study			
	Form 990 of other organizations  X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		х
	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		Х
	Participate in or receive payment from an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		х
	Any related organization?	5b		Х
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		Х
	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7		Х
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		Х
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
-	Regulations section 53 4958.6(c)?	a		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2021

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	/-2 and/or 1099-MIS0 compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)	
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990	
(1) WIEWEL, MARINUS	(i)	533,881.	0.	0.	25,650.	2,441.	561,972.	0.	
	(ii)	0.	0.	0.	0.	0.	0.	0.	
(2) JOHNSON, JENNIFER J.	(i)	336,485.	0.	600.	25,650.	1,823.	364,558.	0.	
DEAN OF THE LAW SCHOOL	(ii)	0.	0.	0.	0.	0.	0.	0.	
(3) PARRY, JOHN	(i)	254,776.	0.	0.	18,262.	1,601.	274,639.	0.	
ASSOC DEAN OF LAW SCHOOL FACULTY	(ii)	0.	0.	0.	0.	0.	0.	0.	
(4) REESE, DAVID	(i)	240,924.	0.	600.	21,717.	1,503.	264,744.	0.	
VP, CHIEF OF STAFF, GENERAL COUNSEL,	(ii)	0.	0.	0.	0.	0.	0.	0.	
(5) DOOLEY, ANDREA	(i)	213,348.	0.	0.	19,751.	13,336.	246,435.	0.	
	(ii)	0.	0.	0.	0.	0.	0.	0.	
(6) LOREN, LYDIA	(i)	210,066.	0.	0.	17,099.	12,625.	239,790.	0.	
PROFESSOR OF LAW	(ii)	0.	0.	0.	0.	0.	0.	0.	
(7) WALTER, KENNETH	(i)	216,540.	0.	600.	19,467.	1,419.	238,026.	0.	
	(ii)	0.	0.	0.	0.	0.	0.	0.	
(8) HOLMES-SULLIVAN, ROBIN	(i)	214,279.	0.	0.	19,869.	2,141.	236,289.	0.	
VP OF STUDENT LIFE AND DEAN OF STUDE	(ii)	0.	0.	0.	0.	0.	0.	0.	
(9) KLONOFF, ROBERT	(i)	214,529.	0.	0.	19,293.	1,471.	235,293.	0.	
	(ii)	0.	0.	0.	0.	0.	0.	0.	
(10) BLUMM, MICHAEL	(i)	200,631.	0.	14,509.	16,124.	1,285.	232,549.	0.	
PROFESSOR OF LAW	(ii)	0.	0.	0.	0.	0.	0.	0.	
(11) JOHNSTON, CRAIG	(i)	198,979.	0.	0.	15,510.	13,126.	227,615.	0.	
PROFESSOR OF LAW	(ii)	0.	0.	0.	0.	0.	0.	0.	
(12) STAAB, ERIC	(i)	205,626.	0.	0.	19,350.	1,410.	226,386.	0.	
VP OF ADMISSIONS AND FINANCIAL AID	(ii)	0.	0.	0.	0.	0.	0.	0.	
(13) FLETCHER, EARL SCOTT	(i)	193,472.	0.	0.	17,427.	8,676.	219,575.	0.	
DEAN OF THE GRADUATE SCHOOL OF EDUCA	(ii)	0.	0.	0.	0.	0.	0.	0.	
(14) SUTTMEIER, BRUCE	(i)	193,479.	0.	5,956.	17,558.	1,336.	218,329.	0,	
DEAN OF THE COLLEGE OF ARTS & SCIENCE	(ii)	0.	0.	0.	0.	0.	0.	0.	
	(i)								
	(ii)								
	(i)								
	(ii)								

LEWIS & CLARK COLLEGE

Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
PART I, LINE 1A:
CERTAIN EXPENSES ARE REIMBURSED TO THE COLLEGE PRESIDENT FOR SPOUSAL
TRAVEL. WHEN SUCH TRAVEL IS NOT FOR BONA FIDE BUSINESS PURPOSES,
REIMBURSEMENTS ARE TREATED AS TAXABLE COMPENSATION.
A NON-TAXABLE HOUSING BENEFIT IS PROVIDED TO THE COLLEGE PRESIDENT.
THE COLLEGE PAYS MEMBERSHIP DUES TO LOCAL SOCIAL CLUBS FOR USE BY CERTAIN
OFFICERS FOR MEETINGS AND NETWORKING RELATING TO COLLEGE BUSINESS AS
RELEVANT TO THEIR ROLE. THE BENEFIT IS NOT TREATED AS TAXABLE COMPENSATION
AS THERE IS A BONA FIDE BUSINESS PURPOSE TO MEMBERSHIP IN THESE CLUBS, AS
THE CLUBS ARE USED FOR MEETINGS AND NETWORKING RELATING TO COLLEGE
BUSINESS. ANY MEALS OR OTHER ACTIVITIES WHICH THE OFFICER DEEMS TO BE FOR
HIS/HER OWN PERSONAL USE ARE NOT REIMBURSED.

#### **SCHEDULE L**

Department of the Treasury Internal Revenue Service

(Form 990)

## **Transactions With Interested Persons**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

➤ Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

**Open To Public** Inspection

Name of the	organizatio
-------------	-------------

LEWIS & CLARK COLLEGE

Employer identification number

	L	LEWIS & CLA	RK COLLEGE						9:	3-038	86858			
Part I	Excess Bene	efit Transac	tions (section	501(c)(3	3), sect	ion 501(c)(4), and se	ction	n 501(c)(29) orga	nizatio	ns on	ly).			
	Complete if the	organization ar	nswered "Yes" o	n Form 9	990, Pa	art IV, line 25a or 25l	o, or	Form 990-EZ, Pa	art V, I	ine 40	b.			
1,,,,		(b	) Relationship b	etween	disqual	lified	, ,					(d)	Corre	cted?
(a) Nam	ne of disqualified p	person	person and	organiz	ation	(	<b>c)</b> D	escription of tran	sactio	n		Y	es	No
2 Enter the	ne amount of tax i	incurred by the	organization m	anagers	or disc	qualified persons du	ring t	he year under						
section														
3 Enter th	ne amount of tax,	, if any, on line	2, above, reimbu	ursed by	the or	ganization				<b>&gt;</b> \$				
Dort II	Loans to and	d/or Erom li	atorostod Do											
Part II														
	· ·	-				, Part V, line 38a or	Form	990, Part IV, lin	e 26; d	or if th	e orga	nizatio	n	
	reported an amo		<del></del>	100	2. oan to or		Τ.				<b>//b)</b> Δn	nroved	623 AA	
, ,	Name of sted person	(b) Relationsh with organizati		fro	m the	(e) Original principal amount	(f	) Balance due		) In ault?	by bo	proved ard or	(i) W	ritten ment?
intoro	sted person	With Organizati	on on loan	<u>_</u> _	nization?	' '				1	comn			_
				To	From		+		Yes	No	Yes	No	Yes	No
				-			+							-
				_										$\vdash$
					1									
														$\vdash$
Total			· · · · · · · · · · · · · · · · · · ·			<b>&gt;</b> \$								
Part III	Grants or As	ssistance B	enefiting Into	ereste	d Per	sons.								
	Complete if the	organization ar	nswered "Yes" o	n Form 9	990, Pa	art IV, line 27.								
(a) Na	me of interested p	person	(b) Relationsh	ip betwe	een	(c) Amount of		<b>(d)</b> Type	of		(e	) Purp	ose of	
			interested p	erson ar		assistance		assistan	ce			assista	ance	
			the organ	nization										

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990) 2021

16,500. FINANCIAL AID

Schedule L (Form 990) 2021 LEWIS & 0	CLARK COLLEGE		93-038685	8	Page 2
Part IV Business Transactions Involv	ing Interested Persons.				
Complete if the organization answered	"Yes" on Form 990, Part IV, line 28a, 28	3b. or 28c.			
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sha organiz rever	aring of zation's nues?
				Yes	No
CHRYS HUTCHINGS	FAMILY MEMBER OF TR	39,941.	EMPLOYMENT		Х
Part V Supplemental Information.			l .		
	onses to questions on Schedule L (see i	nstructions).			
<u>.</u>	·	,			
SCH L, PART IV, BUSINESS TRANSACTIONS	INVOLVING INTERESTED PERSONS:				
(A) NAME OF PERSON: CHRYS HUTCHINGS					
/-·					
(B) RELATIONSHIP BETWEEN INTERESTED PE	RSON AND ORGANIZATION:				
FAMILY MEMBER OF TRUSTEE, BRENT HUTCHI	NOS				
TAMILI MEMDER OF IROSIEE, DRENT HOTCHIN	NGD				
(D) DESCRIPTION OF TRANSACTION: EMPLOY	MENT COMPENSATION FOR POSITION	N AS			
ASSOCIATE DIRECTOR OF PROGRAMMING AND	PARTNERSHIPS				

#### **SCHEDULE M** (Form 990)

**Noncash Contributions** 

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

➤ Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization Employer identification number LEWIS & CLARK COLLEGE 93-0386858

Fai	LI	Types	of Property									
				(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash con amounts repo	orted on	n	Method o	(d) of determir atribution a	_	s
1	Δrt.	Works of	art	Х	3		18,400.	FMV				
2			treasures		-							
3			interests									
4			olications	X			144,801.	FMV				
5			ousehold goods									
6			r vehicles									
7			nes									
8		lectual pro										
		•		X	35		865,192.	FM7/				
9			blicly traded	21	33		003,132.	111				
10			osely held stock									
11			rtnership, LLC, or									
40		interests										
12			scellaneous									
13			ervation contribution -									
44		oric structu										
14			ervation contribution - Other									
15 16			esidential									
16 17			ommercial									
17			ther									
18												
19			/									
20			dical supplies									
21												
22			acts									
23			imens									—
24			artifacts (SUPPLIES )	<u> x</u>	95		17,811.	COCIII				—
25		er 🕨 (	,	X	2		9,100.					—
26		er 🕨 (	( TRAVEL ACCOMM )		2		9,100.	COSI				—
27		er 🕨 (										—
		er 🕨 (										—
29			ms 8283 received by the organ	-							6	
	tor w	vnich the c	organization completed Form 82	283, Part V, L	onee Acknowledg	ement	29					N <sub>2</sub>
20-	Di.	41				autadia Daut Lia	4	.L 00 4	U1 :1		Yes	No
зua		•	r, did the organization receive b	•		·						
			at least three years from the dat	•						20-		Х
			ses for the entire holding period	·						30a		
		•	ibe the arrangement in Part II.	nalia, that ra	autros the review	of any nanatanda	rd contribut	iono		04	Х	
31		-	nization have a gift acceptance		·	-		IOHS?		31	Λ	
32a		•	nization hire or use third parties							00-	v	
		ributions?								32a	Х	
		•	ibe in Part II.			. Carried and a land	(-):					
33			tion didn't report an amount in o	column (c) fo	r a type of property	for which colum	n (a) is ched	скеа,				
	aesc	cribe in Pa		Alea Imateria	for Form 000	<u> </u>			Cala : -1	-la NA /F	000)	0004

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2021

LEWIS & CLARK COLLEGE

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.
SCHEDULE M, PART I, COLUMN (B):
THE NUMBER REPORTED REPRESENTS THE NUMBER OF CONTRIBUTIONS OF EACH TYPE
OF ITEM.
SCHEDULE M, LINE 32B:
SALES OF NON-CASH CONTRIBUTIONS (OTHER THAN PUBLICLY TRADED SECURITIES)
HAPPEN VERY INFREQUENTLY, BUT TYPICALLY AN INDEPENDENT APPRAISER OR
OTHER EXPERT IS HIRED TO ASSIST IN THE SALE OF DONATED ITEMS WHICH ARE
OF SIGNIFICANT VALUE.

#### **SCHEDULE 0** (Form 990)

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

OMB No. 1545-0047

► Attach to Form 990 or Form 990-EZ. Department of the Treasury Go to www.irs.gov/Form990 for the latest information. Inspection Internal Revenue Service Name of the organization **Employer identification number** LEWIS & CLARK COLLEGE 93-0386858 FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: THE MISSION OF LEWIS & CLARK COLLEGE IS TO KNOW THE TRADITIONS OF THE LIBERAL ARTS. TO TEST THEIR BOUNDARIES THROUGH ONGOING EXPLORATION. AND TO HAND ON TO SUCCESSIVE GENERATIONS THE TOOLS AND DISCOVERIES OF THIS QUEST. BY THESE MEANS. THE COLLEGE PURSUES THE AIMS OF ALL LIBERAL LEARNING: TO SEEK KNOWLEDGE FOR ITS OWN SAKE AND TO PREPARE FOR CIVIC LEADERSHIP FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: LIBERAL LEARNING: TO SEEK KNOWLEDGE FOR ITS OWN SAKE AND TO PREPARE FOR CIVIC LEADERSHIP. FORM 990. PART III. LINE 4A. PROGRAM SERVICE ACCOMPLISHMENTS: CAREER COUNSELING, INTERNSHIPS, LEADERSHIP & DEVELOPMENT, ENTREPRENEURSHIP PROGRAMS. IN SUPPORT OF ITS ACADEMIC PROGRAMS. LEWIS & CLARK OPERATES WELL-STOCKED LIBRARIES AWARD-WINNING GREEN BUILDINGS AND OUTSTANDING ATHLETIC FACILITIES THE GRADUATE SCHOOL OF EDUCATION AND COUNSELING OFFERS NATIONALLY ACCREDITED PROFESSIONAL PROGRAMS IN A WIDE RANGE OF EDUCATION AND COUNSELING-RELATED FIELDS WITH SCHOLAR-PRACTITIONER FACULTY WHO CONDUCT LEADING RESEARCH IN THEIR ACADEMIC FIELDS, WHILE REMAINING DEEPLY EMBEDDED IN THE REAL NEEDS OF LOCAL COMMUNITIES, AGENCIES, INSTITUTIONS. DRAWING STUDENTS FROM ACROSS THE COUNTRY AND

PRACTICING IN MANY AREAS OF LAW. WITH RIGOROUS CLASSROOM TEACHING AND A LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

INTERNATIONALLY, THE LAW SCHOOL HAS A NATIONAL REACH WITH GRADUATES

Schedule O (Form 990) 2021

Schedule O (Form 990) 2021 Page **2** 

Name of the organization **Employer identification number** LEWIS & CLARK COLLEGE 93-0386858 WIDE VARIETY OF OPPORTUNITIES TO GAIN PRACTICAL EXPERIENCE. THE LAW SCHOOL'S ENVIRONMENTAL PROGRAM HAS CONSISTENTLY BEEN RANKED AS ONE OF THE BEST IN THE NATION FOR MANY YEARS. ASIDE FROM TRADITIONAL LAW DEGREE. SPECIAL CERTIFICATES ARE AVAILABLE FOR STUDENTS WHO PURSUE A PRESCRIBED CURRICULUM IN BUSINESS, INTELLECTUAL PROPERTY, TAX, CRIMINAL LAW, GLOBAL LAW, PUBLIC INTEREST LAW, OR ENVIRONMENTAL LAW. FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS: DEVELOPMENT, DIVERSITY & INCLUSION, AND WELLNESS, OVER 360 STUDENT-ATHLETES COMPETE IN 19 NCAA DIVISION III SPORTS PROGRAMS OFFERED AT LEWIS & CLARK AND A LARGER NUMBER PARTICIPATE IN OTHER RECREATIONAL ACTIVITIES SUCH AS CLUB AND INTRAMURAL SPORTS. AT THE GRADUATE SCHOOL OF EDUCATION AND COUNSELING, STUDENTS BENEFIT FROM SPECIALIZED SUPPORT IN A RANGE OF AREAS RELATED TO PROFESSIONAL LICENSURE, ENDORSEMENTS, AND OTHER JOB RELATED CREDENTIALS. GIVEN THAT GRADUATES PURSUE POSITIONS FROM PORTLAND TO QATAR, THIS CAN BE A COMPLICATED PROCESS, INVOLVING MANY EXTERNAL AGENCIES AND ORGANIZATIONS. STUDENTS ARE GUIDED THROUGH THE PROCESS AND REQUIREMENTS RELEVANT TO THEIR SPECIFIC GOALS. THE GRADUATE SCHOOL ALSO SPONSORS A VARIETY OF VISITS BY SCHOOL DISTRICTS. MENTAL HEALTH AGENCIES. AND RELATED ORGANIZATIONS TO HELP STUDENTS MAKE CONNECTIONS WITH (AND OFTEN ACTUALLY INTERVIEW WITH) THEIR FUTURE EMPLOYERS. THE CAREER DEVELOPMENT OFFICE WORKS CLOSELY WITH LAW STUDENTS AND PROVIDES SERVICES SUCH AS MAKING MENTORS AVAILABLE TO ALL STUDENTS, MEETING WITH STUDENTS INDIVIDUALLY TO COUNSEL ON CAREER CHOICES, REVIEWING RESUMES, AND TAPING MOCK INTERVIEWS WITH PRACTICING

<u>Schedule O (Form 990) 2021</u> Page **2** 

**Employer identification number** Name of the organization LEWIS & CLARK COLLEGE 93-0386858 ATTORNEYS. FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS: AND NUMEROUS FACULTY MEMBERS HAVE BEEN AWARDED FELLOWSHIPS TO CONDUCT RESEARCH AND TEACH ABROAD. AN AVERAGE CLASS SIZE OF 17 ALLOWS CLOSE CONTACT BETWEEN PROFESSORS AND STUDENTS AND CREATES OPPORTUNITIES FOR DISCUSSION AND COLLABORATION. OVER 90 PERCENT OF UNDERGRADUATE STUDENTS RECEIVE FINANCIAL ASSISTANCE THROUGH MERIT-BASED SCHOLARSHIPS, NEED-BASED GRANTS, LOANS, OR CAMPUS EMPLOYMENT, IN THE GRADUATE SCHOOL OF EDUCATION AND COUNSELING, STUDENTS AND FACULTY WORK CLOSELY TOGETHER IN A VARIETY OF CONTEXTS, FROM INTENSIVE FIELD-BASED INTERNSHIPS TO CO-AUTHORING RESEARCH ARTICLES. STUDENTS LEARN NOT ONLY TO BE EXCELLENT PRACTITIONERS, BUT LEADERS AND CHANGE AGENTS. THE LAW SCHOOL FACULTY MAKE THEMSELVES AVAILABLE OUTSIDE OF CLASS FOR MENTORING, AND TO EXPAND ON TOPICS TAUGHT IN CLASSES. IN ADDITION, THE LAW SCHOOL HAS A PROGRAM FOR STUDENTS WHO FEEL THE NEED FOR ACADEMIC SUPPORT DURING LAW SCHOOL, AS WELL AS A PROGRAM DESIGNED TO ENHANCE THE LIKELIHOOD OF BAR PASSAGE UPON GRADUATION. BEYOND ANY SPECIALIZED MAJORS. STUDENTS HONE THEIR ABILITIES AS KNOWLEDGEABLE AND LOGICAL THINKERS, ARTICULATE SPEAKERS, AND EFFECTIVE WRITERS. THE COLLEGE PROVIDES MANY RESOURCES TO SUPPORT STUDENTS. THESE SERVICES RANGE FROM TUTORING AT THE MATH SKILLS CENTER TO SUPPORT FROM ONE OF OUR COUNSELORS. FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES: AUXILIARY SERVICES RELATED TO AND SUPPORTING OUR EDUCATIONAL PURPOSE SUCH AS STUDENT HOUSING, FOOD SERVICE, CAMPUS BOOKSTORE, PARKING AND

<u>Schedule O (Form 990) 2021</u> Page **2** 

Name of the organization **Employer identification number** LEWIS & CLARK COLLEGE 93-0386858 TRANSPORTATION, AND SUMMER CONFERENCES. EXPENSES \$ 19,445,528. INCLUDING GRANTS OF \$ 0. REVENUE \$ 22,296,203. FORM 990, PART VI, SECTION A, LINE 1A: THE COLLEGE'S BYLAWS ESTABLISH AN EXECUTIVE COMMITTEE THAT CONSISTS OF THE BOARD CHAIR, VICE CHAIRS, THE PRESIDENT, THE CHAIRS OF THE BOARD'S STANDING COMMITTEES. AND OTHER TRUSTEES OR LIFE TRUSTEES WHO ARE APPOINTED BY THE BOARD CHAIR. THE EXECUTIVE COMMITTEE IS EMPOWERED TO ACT ON BEHALF OF THE FULL BOARD BETWEEN MEETINGS OF THE BOARD. ALTHOUGH THE EXECUTIVE COMMITTEE MAY NOT (1) TAKE ANY ACTION INCONSISTENT WITH A PRIOR ACTION OF THE BOARD; (2) APPOINT OR DISCHARGE THE PRESIDENT, AN ACTING PRESIDENT, OR ANY BOARD MEMBER TO OR FROM ANY POSITION; (3) MATERIALLY AMEND THE ANNUAL OPERATING BUDGET OR THE CAPITAL BUDGET OF THE COLLEGE; (4) AMEND THE ARTICLES OR BYLAWS OF THE COLLEGE OR THE STANDING RULES OF THE BOARD; (5) SITE PERMANENT BUILDINGS; (6) BORROW MONEY OR ENCUMBER ASSETS; (7) SELL A SIGNIFICANT PORTION OF THE ASSETS OF THE COLLEGE; OR (8) TAKE ANY ACTION THAT BY RESOLUTION HAS BEEN RESERVED FOR THE FULL BOARD. FORM 990, PART VI, SECTION A, LINE 7A: ALL VOTING TRUSTEES ARE ELECTED OR APPOINTED BY THE BOARD OF TRUSTEES EXCEPT THAT THE PRESIDENT OF THE COLLEGE. AND THE PRESIDENTS OF THE COLLEGE OF ARTS AND SCIENCES ALUMNI ASSOCIATION AND LAW SCHOOL ALUMNI ASSOCIATION ARE EX OFFICIO VOTING MEMBERS OF THE BOARD DURING THEIR RESPECTIVE TERMS OF SERVICE. FORM 990, PART VI, SECTION B, LINE 11B: 1. A DRAFT OF FORM 990 IS REVIEWED BY THE CHIEF FINANCIAL OFFICER AND VICE PRESIDENT FOR OPERATIONS. THE CHIEF FINANCIAL OFFICER AND VICE PRESIDENT

Schedule O (Form 990) 2021 Page **2** 

Name of the organization **Employer identification number** LEWIS & CLARK COLLEGE 93-0386858 FOR OPERATIONS CONSULTS WITH THE GENERAL COUNSEL AND IDENTIFIES SPECIFIC AREAS FOR SECONDARY REVIEW AS NEEDED. 2. THE AUDIT COMMITTEE WILL MEET EACH YEAR IN ADVANCE OF THE RETURN DUE DATE TO REVIEW THE FINAL DRAFT OF FORM 990. 3. THE BUSINESS OFFICE WILL FORWARD THE ELECTRONIC PUBLIC VERSION OF THE FORM 990 TO THE AUDIT COMMITTEE FOR REVIEW PRIOR TO THE AUDIT COMMITTEE MEETING. 4. THE FULL DETAIL OF SCHEDULE B DONORS WILL BE MADE AVAILABLE TO THE BOARD CHAIR FOR REVIEW IN HARD COPY. 5. THE COMMITTEE WILL REVIEW THE COMPLETE FORM 990 AND HAVE THE ABILITY TO ASK QUESTIONS OF THE ADMINISTRATION AND THE COLLEGE'S TAX CONSULTANTS. 6. FOLLOWING THE AUDIT COMMITTEE MEETING THE ELECTRONIC VERSION OF THE PUBLIC FORM 990 WILL BE SENT TO EACH TRUSTEE. TRUSTEES WILL HAVE THE ABILITY TO ASK QUESTIONS BY EMAIL OR BY PHONE. FORM 990, PART VI, SECTION B, LINE 12C: A BOARD MEMBER OR BOARD COMMITTEE MEMBER SHALL BE CONSIDERED TO HAVE A CONFLICT OF INTEREST IF: (1) SUCH BOARD OR COMMITTEE MEMBER HAS EXISTING OR POTENTIAL FINANCIAL OR OTHER INTERESTS WHICH IMPAIR OR MIGHT REASONABLY APPEAR TO IMPAIR SUCH PERSON'S INDEPENDENT JUDGMENT IN THE DISCHARGE OF HIS OR HER RESPONSIBILITIES TO THE COLLEGE; OR (2) SUCH PERSON IS AWARE THAT A MEMBER OF HIS OR HER FAMILY. OR ANOTHER ORGANIZATION IN WHICH SUCH PERSON IS AN OFFICER OR DIRECTOR OR IS OTHERWISE INVOLVED. HAS SUCH EXISTING OR POTENTIAL CONFLICT OF INTEREST. ALL BOARD OR COMMITTEE MEMBERS SHALL DISCLOSE TO THE BOARD OR TO THE COMMITTEE ANY POSSIBLE CONFLICT OF INTEREST AT THE EARLIEST PRACTICABLE TIME AND, IF THE MATTER IS UNCERTAIN, MAY REQUEST THE BOARD OR COMMITTEE TO RESOLVE THE QUESTIONS BY MAJORITY VOTE. ANNUALLY ALL MEMBERS OF THE BOARD OF TRUSTEES ARE ASKED TO SIGN A CONFLICT OF INTEREST DISCLOSURE STATEMENT. NO BOARD OR COMMITTEE MEMBER SHALL VOTE ON ANY MATTER UNDER CONSIDERATION AT A BOARD OR COMMITTEE MEETING IN WHICH

Schedule O (Form 990) 2021 Page **2** 

Name of the organization  LEWIS & CLARK COLLEGE	Employer identification number 93-0386858
SUCH PERSON HAS A CONFLICT OF INTEREST. THE MINUTES OF SUCH MEETINGS SHALL	
REFLECT THAT A DISCLOSURE WAS MADE AND THAT THE PERSON HAVING A CONFLICT OF	
INTEREST ABSTAINED FROM VOTING. ANNUALLY EACH OFFICER OF THE COLLEGE IS	
REQUIRED TO REVIEW THE COLLEGE'S CODE OF ETHICS, WHICH INCLUDES OUR	
CONFLICT OF INTEREST POLICY, AND ACKNOWLEDGE COMPLIANCE.	
FORM 990, PART VI, SECTION B, LINE 15:	
THE COLLEGE IS GOVERNED BY AN INDEPENDENT BOARD OF TRUSTEES. THE BOARD IS	
RESPONSIBLE FOR THE APPOINTMENT, EVALUATION AND COMPENSATION OF THE	
PRESIDENT OF THE COLLEGE. THE BOARD HAS ESTABLISHED A COMPENSATION	
COMMITTEE, WHICH CONSISTS OF THREE TO FIVE INDEPENDENT TRUSTEES APPOINTED	
BY THE CHAIR OF THE BOARD, PLUS THE CHAIR OF THE BOARD AS AN EX OFFICIO	
MEMBER. THE PRESIDENT IS EVALUATED ANNUALLY, AND THE PRESIDENT'S	
COMPENSATION RATE SET TAKING INTO ACCOUNT COMPARABLE ANNUAL SALARY	
ADJUSTMENTS MADE THROUGHOUT THE INSTITUTION. THE PRESIDENT'S RESULTING	
COMPENSATION RATE WAS EFFECTIVE SEPTEMBER 1, 2021.	
THE COMPENSATION FOR THE VICE PRESIDENTS AND DEANS OF THE COLLEGE IS	
DETERMINED BY THE PRESIDENT. WHEN SETTING COMPENSATION, THE PRESIDENT	
CONSIDERS COMPENSATION SURVEYS OF SIMILAR PEER INSTITUTIONS, AS WELL AS	
INTERNAL COMPENSATION DATA. THIS PROCESS WAS COMPLETED IN SEPTEMBER 2020	
FOR COMPENSATION RETROACTIVE TO SEPTEMBER 1, 2020. INFORMATION REGARDING	
THE COMPENSATION OF VICE PRESIDENTS AND DEANS IS REQUIRED BY BOARD POLICY	
TO BE SHARED ANNUALLY WITH THE BOARD OF TRUSTEE'S COMPENSATION COMMITTEE.	
FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990:	
AK, CO, DC, MA, MD, MI, NH, NJ, NY, OR, PA, VA, WA, WV	

Schedule O (Form 990) 2021 Page 2 Name of the organization **Employer identification number** 93-0386858 LEWIS & CLARK COLLEGE FORM 990, PART VI, SECTION C, LINE 18: THE FORM 990 IS MADE AVAILABLE TO THE PUBLIC ON THE COLLEGE'S WEBSITE AND UPON REQUEST. IN LIEU OF FORM 1023, A LETTER FROM THE IRS DATED FEBRUARY 10, 2011 ACKNOWLEDGING THE ORGANIZATION'S TAX EXEMPT STATUS UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE IS MADE AVAILABLE TO THE PUBLIC ON THE ORGANIZATION'S WEBSITE. FORM 990, PART VI, SECTION C, LINE 19: THE COLLEGE'S AUDITED FINANCIAL STATEMENTS ARE MADE AVAILABLE TO THE PUBLIC ON THE ORGANIZATION'S WEBSITE. THE COLLEGE'S GOVERNING DOCUMENTS (CORPORATE BY-LAWS) AND CONFLICT OF INTEREST POLICY IS MADE AVAILABLE TO THE PUBLIC UPON REQUEST. FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS: CHANGE IN VALUE OF SPLIT INTEREST AGREEMENTS 2,678,591. CHANGE IN VALUE OF SWAP AGREEMENTS -1,011,729. TOTAL TO FORM 990, PART XI, LINE 9 1,666,862.

#### **SCHEDULE R** (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Department of the Treasury Internal Revenue Service

Name of the organization

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

**Employer identification number** 

	LEWIS & CLARK COLLEGE	I					93-0386858		
Part I	Identification of Disregarded Entities. Complet	e if the organization answered "Yes"	on Form 990, Part IV, line 33	з.					
	(a) Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	r (d) Total inco	me End-of-year		Direct c	<b>(f)</b> controlling ntity	9
	Identification of Related Tax-Exempt Organiza	tions. Complete if the ergonization of	provinced "Yee" on Form 000	Port IV line 24 k	pagguage it had one	or more	rolated tay avai	mnt	
Part II	organizations during the tax year.	uons. Complete ii tile organization a	answered res on Form 990	, Fait IV, IIIIe 04, L	recause it flad offe	·	Telateu tax-exel	iipt	
	(a)  Name, address, and EIN  of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	Dired	(f) ct controlling entity	contr	g) 512(b)(13) rolled ity?
					501(c)(3))			Yes	No

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2021

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

			I	1		1	_		1		
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile	Direct controlling	Predominant income	Share of total	Share of	Disproportionat		Code V-UBI	General	Percentage ownership
or related organization		(state or foreign	entity	(related, unrelated, excluded from tax under sections 512-514)	income	end-of-year assets	alloca	itions?	amount in box 20 of Schedule K-1 (Form 1065)	partner	ownership
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes N	o
											<u> </u>

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	ent	(i) ction (b)(13) trolled tity?
CHARITABLE REMAINDER UNITRUSTS (11)	CHARITABLE REMAINDER	OR	N/A	TRUST	N/A	N/A	N/A	Yes	No x

Page 2

LEWIS & CLARK COLLEGE 93-0386858 Page **3** Schedule R (Form 990) 2021

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

Yes No

Х

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

b	Gift, grant, or capital contribution to related organization(s)				1b	Х
С	Gift, grant, or capital contribution from related organization(s)				1c	Х
	Loans or loan guarantees to or for related organization(s)				1d	X
е	Loans or loan guarantees by related organization(s)				1e	Х
f	Dividends from related organization(s)				1f	X
g	Sale of assets to related organization(s)				1g	X
h	Purchase of assets from related organization(s)				1h	X
	Exchange of assets with related organization(s)				1i	X
j	Lease of facilities, equipment, or other assets to related organization(s)				1j	Х
ŀ	Lease of facilities, equipment, or other assets from related organization(s)				1k	x
					11	X
					1m	X
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	Х
	Sharing of paid employees with related organization(s)				10	х
Ŭ	Graining of paid employees with rolated organization(e)					
р	Reimbursement paid to related organization(s) for expenses				1p	х
q	Reimbursement paid by related organization(s) for expenses				1q	Х
r	Other transfer of cash or property to related organization(s)				1r	Х
s	Other transfer of cash or property from related organization(s)				1s	X
2	If the answer to any of the above is "Yes," see the instructions for information on who must com	nplete th	is line, including covered re	elationships and transaction thresholds.		
	(a) (b) Name of related organization Transactory type (a)	tion	<b>(c)</b> Amount involved	(d) Method of determining amount inv	rolved	
1)						
2)						
3)						
4)						
5)						
6)						
32163	33 11-17-21			Schedule	R (Form 9	90) 2021

Schedule R (Form 990) 2021 LEWIS & CLARK COLLEGE 93-0386858 Page 4

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec. 501(c)(3) orgs.?  Yes No	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproptionate allocation	Code V-UBI amount in box 2 of Schedule K-	General of managing partner?  Yes No	(k) Percentage ownership
	-									

# **CARRYOVER DATA TO 2022**

Name LEWIS & CLARK COLLEGE	Employer Identification Nur 93-0386858	mber
Based on the information provided with this return, the following are possible carryover amounts to next y	rear.	
FEDERAL POST-2017 NET OPERATING LOSS - UBI FROM QUALIFYING I		787,135.
FEDERAL CONTRIBUTION - 50% CASH		83,838.
1222Au Commigeration 300 Gibin		00,000.
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	-	

Name: LEWIS & CLARK COLLEGE FEIN: 93-0386858

		d Entity: UBI	FROM QUALIFYI	NG IN POST – 20 Section 382 Carryover	17 NO	DETAIL C	ARRYOVER SCH	IEDULE				
Ye: Originate	ar gi-	Original Carryover Amount	Total Amount Used	Amount Used for 05/31/20	Amount Used for 05/31/22	Amount Used for						
	18	337,659. 192,579.	20,922.	6,733.	14,189.							
B 20 C 20	20	192,579. 277,819.										
A 20 B 20 C 20 D E F G		,										
F												
G												
J												
K L M												
M N												
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Q Q												
R												
O P Q R S T U V W												
Ú												
W												
	E	Amount	Amount	Amount	Amount	Amount	Amount	Amount	Amount	Amount	Amount	Amount
Typ	ail S e B C	Used for	Used for	Used for	Used for	Used for	Used for	Used for	Used for	Used for	Used for	Used for
	С	;										
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R S												
T.												
V												
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112571 04-01-21 Name: LEWIS & CLARK COLLEGE FEIN: 93-0386858

	Type and Entity: PRE-2018 NOL FED Section 382 Annual Limitation Section 382 Carryover				DETAIL C						
Year Origi- nated	Original Carryover	Total Amount	Amount Used for 05/31/19	Amount Used for 05/31/20	Amount Used for						
201 3 201 201 201 201 201 3 201	34,570. 3 12,522. 4 65,476. 5 95,550.	34,570. 12,522. 65,476. 95,550. 13,145. 110,699.	34,570. 12,522. 65,476. 75,973.	19,577. 13,145. 110,699.							
	7 110,699.	110,699.		110,699.							
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Detai Type	E Amount S Used for B C	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for
3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3											
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δ Γ <i>J</i> <i>V</i>											

112571 04-01-21 Name: LEWIS & CLARK COLLEGE FEIN: 93-0386858

	and Entity: CON	TRIBUTION - 50	% CASH FED Section 382 Carryover	DETAIL CARRYOVER SCHEDULE							
Year Origi	Original Carryover Amount	Total Amount Used	Amount Used for 05/31/22	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for
A 201 B 201	16,615. 7 17 537	7,424.	7,424.								
D 201	8 41,962. 9 19,512.										
E 202	4,827.										
G H											
J											
K L M											
N O											
P Q											
R											
S T U											
V W											
Detai Type		Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for
Α											
ВС											
D E F											
G H											
J											
K L											
M N											
O P											
Q R S											
T U											
V W											

112571 04-01-21